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Custom Executive Summary



Executive Summary—Region of Halton

Socio-Economic Factors

This section of the report includes information on population changes, land area, density, household incomes, age demographics, assessment information, and building permit activity to assist in understanding some of the basic facts about each municipality and the overall growth patterns. The executive summary includes excerpts of the socio-economic factors. The results have been presented to show a comparison to the overall survey average of 95 Ontario municipalities as well as a comparison to the average within the geographic location.

| | Вι | ırlington | На | lton Hills | N | Milton | (| Dakville | Survey Average | ļ | GTA Average |
|---|----|-----------|----|------------|-----|--------|----|----------|-------------------|----|----------------|
| 2014 Population Density per sq. km. | | 1,009 | | 227 | | 276 | | 1,425 | 594 | | 1,062 |
| 2011-2014 Population Increase | | 6.5% | | 6.4% | | 18.8% | | 8.4% | 6.5% | | 7.8% |
| 2013 Building Construction Value per Capita | \$ | 2,048 | \$ | 2,814 | \$ | 2,753 | \$ | 4,143 | \$ 2,192 | \$ | 2,644 |
| 2013 Estimated Average Household Income | \$ | 109,961 | \$ | 118,396 | \$1 | 17,930 | \$ | 149,522 | \$ 93,038 | \$ | 114,353 |
| 2014 Unweighted Assessment per Capita | \$ | 166,611 | \$ | 155,093 | \$1 | 57,349 | \$ | 208,686 | \$ 133,081 | \$ | 160,230 |
| 2014 Weighted Assessment per Capita | \$ | 190,019 | \$ | 164,974 | \$1 | 71,589 | \$ | 229,503 | \$ 140,452 | \$ | 168,966 |
| 2013 - 2014 Change in Unweighted Assessment | | 5.4% | | 8.5% | | 8.5% | | 6.8% | 5.2% | | 6.9% |
| 2014 % of Residential Unweighted Assessment | | 78.7% | | 83.6% | | 80.6% | | 83.9% | 78.9% | | 82.0% |
| 2013 Median Single Family Detached (000's) | \$ | 472 | \$ | 457 | \$ | 493 | \$ | 629 | \$ 262 | \$ | 469 |

Population density indicates the number of residents living in an area. Density readings can lend insight into the age of a city, growth patterns, zoning practices, new development opportunities and the level of multi-family unit housing. **Population growth** will influence the revenue base through its effect on property taxes. As the population increases so does the potential for an increase in the revenue base. As population increases, the expenditures of the municipality may also increase. Another indicator of relative growth is to compare **building construction** on a per capita basis.

Household income is one measure of a community's ability to pay. Credit rating firms use household income as an important measure of a municipality's ability to repay debt. **Assessment** statistics have been compared to provide an indication of the "richness" of the assessment base in each municipality. Assessment is important because municipalities depend largely on the property tax base for a substantial portion of their revenue. Assessment growth also provides an indication of how the base upon which taxes are levied is changing over time. The proportionate contributions for residential, commercial and industrial tax revenue sources are important to understand.

Financial Indicators

The Municipal Financial Indicators section of the report includes a number of measures including the financial position, operating surplus, asset consumption ratio, reserves, debt and receivables. The following table provides highlights from this section of the report.

| | Bu | rlington | На | lton Hills | M | ilton | 0 | akville | legion Halton | gional erage |
|---|----|----------|----|------------|----|-------|----|---------|------------------|-----------------|
| Financial Position per Capita | \$ | 889 | \$ | 682 | \$ | 774 | \$ | 1,620 | \$ 1,444 | \$ 33 |
| Tax Operating Surplus Ratio | | -2% | | -14% | | -14% | | -5% | 14.0% | 4.0% |
| Tax Asset Consumption Ratio | | 32.6% | | 43.0% | | 28.6% | | 31.0% | 28.8% | 35.9% |
| Taxes Receivable as a % of Taxes Levied | | 3.1% | | 6.0% | | 3.7% | | 3.8% | | |

A municipality's **financial position** is defined as the total fund balances including equity in business government enterprises less the amount to be recovered in future years associated with long term liabilities. An **operating surplus** (deficit) arises when operating revenue exceeds (is less than) operating expenses including amortization. Identifying the appropriate level of surplus must be done as a long term forward looking planning process that takes into account future capital investment. The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of own source revenues.

The **asset consumption ratio** shows the written down value of the tangible capital assets to their historical costs. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern.

Every year, a percentage of property owners is unable to pay property taxes (taxes receivable). If this percentage increases over time, it may indicate an overall decline in the municipality's economic health. Additionally, as uncollected property taxes rise, liquidity decreases. If the percentage of uncollected property taxes increases, the municipality should try to identify the causes and devise action strategies.



Reserves are a critical component of a municipality's long-term financing plan. The purpose for maintaining reserves is to:

- Provide stability of tax rates in the face of variable and uncontrollable factors
- Provide financing for one-time or short term requirements
- Make provisions for replacements/acquisitions of assets/infrastructure
- Provide a source of internal financing
- Ensure adequate cash flows
- Provide flexibility to manage debt levels and protect the municipality's financial position
- Provide for future liabilities incurred in the current year but paid for in the future

An examination of a municipality's **debt**, particularly over time can reveal the municipality's:

- Reliance on debt to finance infrastructure
- Expenditure flexibility (due to fixed costs in the form of debt)
- The amount of additional debt a municipality can absorb

Municipal credit rating agencies recommend a **debt to reserve ratio** of 1.0; in other words, for every \$1 in debt there should be \$1 in reserves.

Net Financial Liabilities Ratio indicates the extent to which financial liabilities could be met by its operating revenue.

| | Burlington | Halton Hills | Milton | Oakville | Survey Average | Region of Halton | Regional Average |
|---|------------|--------------|--------|----------|-------------------|------------------|---------------------|
| Tax Reserves (less WWW) as a % of Taxation | 79% | 62% | 119% | 104% | 70% | 155% | 102% |
| Tax Reserves as a % of Own Source Revenues | 53% | 45% | 61% | 71% | 50% | 118% | 82% |
| Tax Debt Interest as a % of Own Source Revenues | 1.4% | 1.3% | 1.5% | 1.0% | 1.5% | 0.7% | 1.2% |
| Debt to Reserve Ratio | 0.7 | 1.2 | 0.7 | 0.3 | 1.1 | 0.4 | 1.1 |
| Debt O/S per \$100,000 Unweighted Assessment | \$ 219 | \$ 279 | \$ 212 | \$ 135 | \$ 593 | \$ 319 | \$ 602 |
| Net Financial Liabilities Ratio | -83% | -83% | -94% | -137% | -27% | -125% | -4% |



Revenue and Expenditures Analysis and MPMPs

The **net levy** per capita is a measure of the net cost of municipal services on a per person basis. This measure does not indicate value for money or the effectiveness in meeting community needs, however, it is an indication of the cost of service to each municipality. Net levy per \$100,000 of assessment is also provided.

In order to better understand the relative tax position for a municipality, another measure that has been included in the study is a comparison of **net expenditures per capita** on a service by service basis. The majority of **MPMPs** have also been included in the report.

| 2014 | Burlington | | На | alton Hills | M | ilton | 0 | akville | Survey Average | | |
|-------------------------------|------------|-------|----|-------------|----|-------|----|---------|-------------------|-------|--|
| Net Municipal Levy per Capita | \$ | 1,341 | \$ | 1,161 | \$ | 980 | \$ | 1,543 | \$ | 1,397 | |
| Net Municipal Levy per | | | | | | | | | | | |
| \$100,000 Unweighted CVA | \$ | 805 | \$ | 748 | \$ | 623 | \$ | 740 | \$ | 1,163 | |



Taxes and Comparison of Relative Taxes

The purpose of this section of the report is to undertake "like" property comparisons across each municipality and across various property types. In total, 12 property types were defined based on those property types that were of most interest to the participating municipalities. There are many reasons for differences in relative tax burdens across municipalities and across property classes. These include, but are not limited, to the following:

- The values of like properties vary significantly across municipalities
- The tax burden within a municipality varies based on the tax ratios used and the use of optional classes
- Non-uniform education tax rates in the non-residential classes
- Level of service provided and the associated costs
- Extent to which a municipality employs user fees
- Access to other sources of revenues such as dividends from hydro utilities, gaming & casino revenues

| | | | | | | | W | alk Up | Mid/High | | Ne | igh. |
|----------------|-----|-------|-----|--------|--------|---------|-----------|--------|----------|--------|----------|---------|
| | Det | ached | | | Senior | | Apartment | | Ri | se per | Shopping | |
| Municipality | Bun | galow | 2 : | Storey | Exe | ecutive | ре | r Unit | | Unit | per s | sq. ft. |
| Burlington | \$ | 3,410 | \$ | 4,084 | \$ | 5,817 | \$ | 1,634 | \$ | 2,010 | \$ | 4.23 |
| Halton Hills | \$ | 3,197 | \$ | 3,993 | \$ | 5,836 | \$ | 1,595 | \$ | 1,545 | \$ | 3.31 |
| Milton | \$ | 2,882 | \$ | 3,383 | \$ | 4,330 | \$ | 1,559 | \$ | 1,557 | \$ | 3.44 |
| Oakville | \$ | 3,512 | \$ | 4,601 | \$ | 6,055 | \$ | 1,851 | \$ | 2,050 | \$ | 4.29 |
| Survey Average | \$ | 3,091 | \$ | 4,295 | \$ | 5,854 | \$ | 1,383 | \$ | 1,664 | \$ | 3.35 |
| GTA Average | \$ | 3,645 | \$ | 4,442 | \$ | 6,122 | \$ | 1,457 | \$ | 1,529 | \$ | 3.83 |

| Municipality | Buildi | fice ng per . ft. | itels per Suite | otels per Suite | St | dustrial andard er sq.ft. | Laı | dustrial rge per sq.ft | Vac | dustrial cant Land er Acre |
|----------------|--------|-------------------------|--------------------|--------------------|----|---------------------------------|-----|------------------------------|-----|----------------------------------|
| Burlington | \$ | 3.34 | \$ 1,431 | \$ 1,166 | \$ | 2.34 | \$ | 1.73 | \$ | 8,287 |
| Halton Hills | \$ | 2.32 | \$ 900 | N/A | \$ | 1.43 | \$ | 1.60 | \$ | 7,502 |
| Milton | \$ | 2.40 | \$ 1,560 | \$ 2,213 | \$ | 2.60 | \$ | 1.56 | \$ | 9,747 |
| Oakville | \$ | 3.91 | \$ 1,260 | N/A | \$ | 2.82 | \$ | 2.57 | \$ | 11,553 |
| Survey Average | \$ | 3.02 | \$ 1,591 | \$ 1,179 | \$ | 1.64 | \$ | 1.23 | \$ | 3,367 |
| GTA Average | \$ | 3.34 | \$ 1,306 | \$ 1,210 | \$ | 2.17 | \$ | 1.50 | \$ | 6,607 |



2014 Comparison of Water and Sewer User Costs

A comparison was made of water/sewer costs in each municipality. In order to put into perspective the impact of water/sewer costs on the overall burden to a property owner, typical consumptions were estimated for property types that followed predictable patterns. The following table summarizes the costs in the municipality for water and sewer on typical annual consumption against the overall survey average.

| | R | egion of | | | | | |
|-------------------------------------|------|-----------|----------------|-----------|--|--|--|
| Water/Sewer | | Halton | Survey Average | | | | |
| Residential - 200 m ³ | \$ | 701 | \$ | 858 | | | |
| Commercial - 10,000 m ³ | \$ | 24,807 | \$ | 28,849 | | | |
| Industrial - 30,000 m ³ | \$ | 67,992 | \$ | 84,510 | | | |
| Industrial - 100,000 m ³ | \$ | 214,076 | \$ | 273,931 | | | |
| Industrial - 500,000 m ³ | \$ 1 | 1,040,132 | \$ | 1,344,195 | | | |

2014 Property Taxes and Water/Wastewater Costs as a % of Income

This section of the report provides a comparison of the availability of gross household income to fund municipal services on a typical household. This provides a measure of affordability within each community.

| | | Halton | | | Survey | GTA |
|--|------------|--------|--------|----------|---------|---------|
| | Burlington | Hills | Milton | Oakville | Average | Average |
| Property Taxes as a % of Household Income | 3.4% | 3.3% | 2.8% | 3.3% | 3.8% | 3.8% |
| Water/Sewer + Taxes as a % of Household Income | 4.0% | 3.9% | 3.4% | 3.7% | 4.8% | 4.4% |

Economic Development Programs

A summary was completed of programs that municipalities have implemented to promote economic development in the areas of retention and expansion, downtown development, and brownfield redevelopment.







SECTION 1: Introduction

Since 2000, BMA Management Consulting Inc. has annually completed a municipal comparative study on behalf of participating Ontario municipalities. The *Executive Summary* provides an overview of the analysis contained in the comprehensive report.

The study identifies both key quantifiable indicators and selective environmental factors that should be considered as part of a comprehensive evaluation of a local municipality's financial condition. Use of the study over a number of years provides trends to allow decision makers to monitor selected indicators over time. Trend analysis helps to provide interpretative context. In addition, context can be provided by comparing a municipality's own experience with the experience of other municipalities. In 2014, 95 Ontario municipalities participated.

95 Ontario municipalities, representing in excess of 84% of the population.

| Populations | Number of Municipalities |
|--------------------|-----------------------------|
| 100,000 or greater | 25 |
| 30,000 - 99,999 | 25 |
| 15,000 - 29,999 | 26 |
| less than 15,000 | 19 |
| Total | 95 |



The analysis was completed using the most recent information available as provided by the participating municipalities including:

- 2014 current value assessment
- 2014 tax policies
- 2014 levy by-laws
- 2014 development charges
- 2014 water/sewer rates
- 2013 FIRs
- 2013 MPMP Reports
- 2014 User Fees



2014 Municipalities Included in the Study

Populations range from 4,700 in population to 2.7 million. The following provides a summary of the municipalities participating by population range and by geographic location:

Populations 15,000 or less

Brock Central Elgin Central Huron Elliot Lake Gravenhurst Greenstone **Grey Highlands** Hanover Ingersoll **Lambton Shores** Meaford **North Dumfries** North Perth Penetanguishene Saugeen Shores The Blue Mountains Wainfleet Wellesley West Lincoln

Populations 15,000 – 29,999

Bracebridge Brockville Collingwood East Gwillimbury Grimsby Huntsville Kenora King Kingsville Lincoln Middlesex Centre Niagara-on-the-Lake Orangeville Owen Sound Pelham Port Colborne Port Hope **Prince Edward County** Scugog South Frontenac **Springwater** Strathroy-Caradoc Thorold Tillsonburg Wilmot Woolwich

Populations 30,000 – 99,999

Aurora Belleville **Brant** Caledon Clarington Cornwall Fort Erie Georgina Halton Hills Innisfil Lakeshore Newmarket Niagara Falls North Bay Orillia Peterborough **Pickering Quinte West** Sarnia Sault Ste. Marie St. Thomas Stratford **Timmins** Welland Whitchurch-Stouffville

Populations >100,000

Ajax

Barrie Brampton Burlington Cambridge **Greater Sudbury** Guelph Hamilton Kingston Kitchener London Markham Milton Mississauga Oakville Oshawa Ottawa Richmond Hill St. Catharines Thunder Bay Toronto Vaughan Waterloo Whitby Windsor

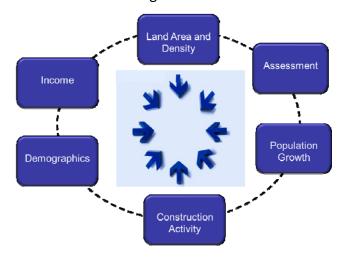
| # of Municipalities | Geographic Location |
|---------------------|-------------------------|
| 10 | Eastern |
| 24 | GTA |
| 13 | Niagara/Hamilton |
| 8 | North |
| 10 | Simcoe/Muskoka/Dufferin |
| 30 | Southwest |
| 95 | Total |



SECTION 2: Socio-Economic Factors

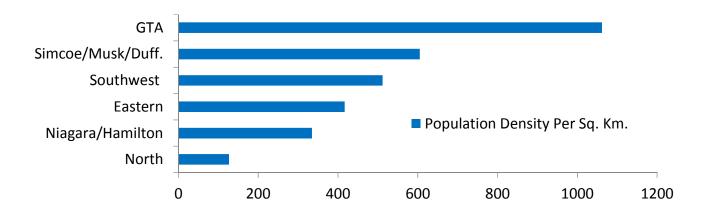
A complete assessment of a municipality's financial condition should include consideration of socio-economic factors. Socio-economic indicators describe and quantify a municipality's wealth and economic conditions and provide insight into a municipality's ability to generate revenue relative to the municipality's demand for public services. An examination of local economic and demographic characteristics can identify the following situations:

- A decline in the tax base as measured by population, property value, employment, or business activity
- A need to shift public service priorities because of demographic changes in the municipality
- A need to shift public policies because of changes in economic conditions



Land Density

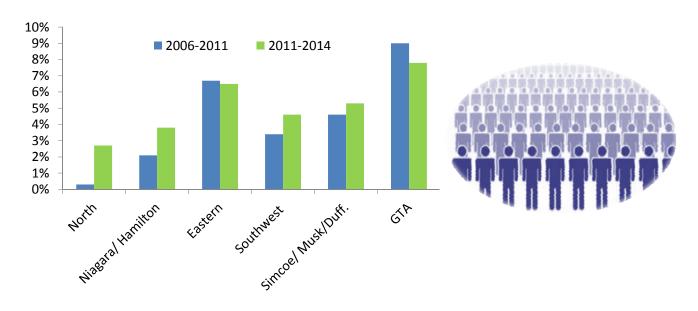
Population density indicates the number of residents living in an area (usually measured by square kilometre). Analysis of density can provide insight into the age of a city, growth patterns, zoning practices and new development opportunities. High population density can indicate whether a municipality may be reaching build-out, as well as service and infrastructure needs, such as additional public transit or street routes. The following graph provides a summary of average population density per square kilometre by geographic location.





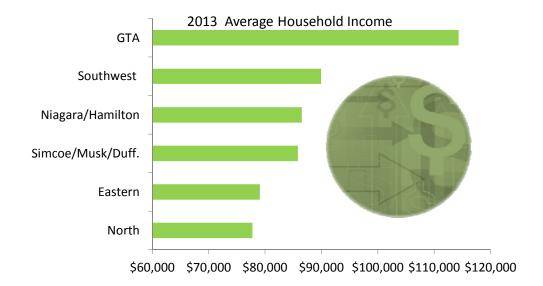
Population Growth

As shown in the graph, the GTA municipalities experienced the largest population growth from 2011-2014.



Household Income

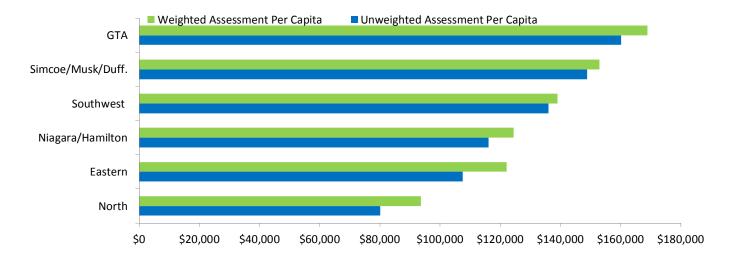
Personal income is one measure of a community's ability to pay. A higher gross household income will usually mean a lower dependency on municipal services, recreation, and social assistance. Also, credit rating firms use household income as an important measure of a municipality's ability to repay debt. The 2013 average household income across the 95 Ontario municipalities was \$93,000. The average household income varies by geographic location. For example, the average household income in Northern municipalities was \$77,800 compared with \$114,000 in the GTA.





Assessment Per Capita

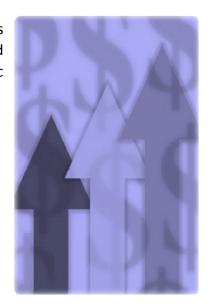
Property assessment is the basis upon which municipalities raise taxes. A strong assessment base is critical to a municipality's ability to generate revenues. Assessment per capita statistics have been compared to provide an indication of the "richness" of the assessment base in each municipality. Unweighted assessment provides the actual current value assessment of the properties. Weighted assessment reflects the basis upon which property taxes are levied, after applying the tax ratios to the various property classes to the unweighted assessment.



Assessment Change

Assessment growth provides an indication of how the base upon which taxes are levied is changing over time. From 2013—2014, the assessment increased by 5.2% on average across the 95 Ontario municipalities. The GTA geographic area experienced the largest increase at 6.9%.

| Municipality | 2010- 2011 | 2011- 2012 | 2012- 2013 | 2013- 2014 |
|--------------------------|---------------|---------------|---------------|---------------|
| Simcoe/Musk.Duf. Avg. | 8.7% | 6.2% | 1.6% | 3.4% |
| Niagara/Hamilton Average | 5.7% | 6.0% | 2.9% | 3.6% |
| Southwest Average | 6.6% | 6.0% | 4.2% | 4.7% |
| Eastern Average | 6.7% | 6.5% | 4.4% | 5.6% |
| North Average | 7.5% | 6.5% | 6.1% | 6.4% |
| GTA Average | 7.4% | 6.6% | 6.6% | 6.9% |





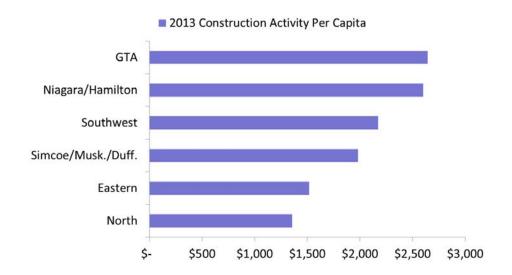
Residential Properties

Residential properties were broken down by property type to provide an indication of the housing mix in each municipality (Source MPAC). The following chart shows the median assessed values of each residential property type by geographic location.

| Median Assessed Values (000's) | | | | | | | | | | | | | |
|--------------------------------|----|-----------------------|----|------------|----|-------------------------|----|----------------|----|-----------------|----|------|------------------|
| Municipality | Fa | ngle mily ached | | ink ome | То | ehold own/ ohouse | | emi- tached | | gle on /ater | Co | ondo | sonal/ creat. |
| Eastern Average | \$ | 235 | \$ | 209 | \$ | 205 | \$ | 173 | \$ | 416 | \$ | 182 | \$ 231 |
| GTA Average | \$ | 472 | \$ | 365 | \$ | 344 | \$ | 336 | \$ | 906 | \$ | 273 | \$ 383 |
| Niagara/Hamilton Average | \$ | 255 | \$ | 231 | \$ | 252 | \$ | 186 | \$ | 496 | \$ | 172 | \$ 422 |
| North Average | \$ | 159 | \$ | 183 | \$ | 133 | \$ | 117 | \$ | 316 | \$ | 151 | \$ 182 |
| Simcoe/Musk.Duf. Avg. | \$ | 266 | \$ | 224 | \$ | 243 | \$ | 195 | \$ | 561 | \$ | 227 | \$ 479 |
| Southwest Average | \$ | 260 | \$ | 225 | \$ | 207 | \$ | 198 | \$ | 530 | \$ | 181 | \$ 363 |

Construction Activity

Building permits per capita were analyzed to provide a measure of relative building activity in each municipality and across the geographic locations. The range in activity for 2013 across the entire survey of 95 municipalities was \$644 per capita to \$11,500 per capita, with an average of \$2,200.



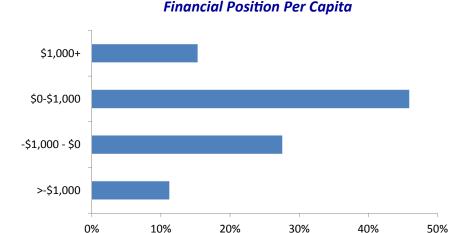




SECTION 3: Municipal Financial Sustainability Indicators

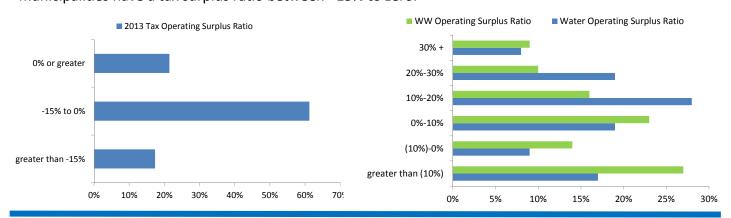
The *Financial Sustainability Indicators* section of the report includes a number of indicators to assist municipalities in evaluating financial sustainability.

A municipality's financial position is defined as the total fund balances including equity in business government enterprises less the amount to be recovered in future years associated with long term liabilities. A comparison was made of each municipality's overall financial position (assets less liabilities). There is a significant range in municipal financial position per capita across Ontario from a low of negative (\$3,700) to a high of \$2,700 per capita. The following graph provides the percentage of municipalities that fall within each range.



Operating Surplus Ratio

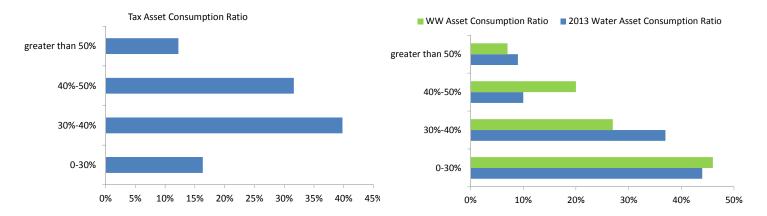
An operating surplus (deficit) arises when operating revenue exceeds (is less than) operating expenses including amortization. When an operating surplus is achieved, the amount is available for capital expenditure over and above amortization expenses. Municipalities operating with a deficit over several years should ensure that the long range financial plan provides clear direction to address the deficit. The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of own source revenues. A negative ratio indicates the percentage increase in total rates that would be required to achieve a breakeven result. The following graphs provide a summary of the tax, water and wastewater operating surplus ratios for all participating municipalities within various ranges. As shown below, the majority of municipalities have a tax surplus ratio between –15% to zero.





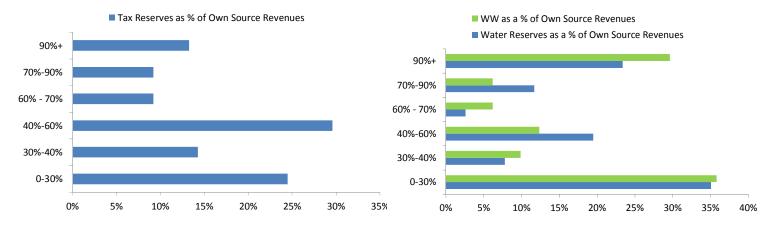
Asset Consumption Ratio

The asset consumption ratio reflects the written down value of the tangible capital assets in relation to the historical costs of the assets. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern. The following table reflects the ratio ranges across the survey for tax, water and wastewater assets.



Reserves

Reserves are a critical component of a municipality's long-term financing plan. The following graphs provide the range of reserves as a percentage of own source revenues for tax supported services, water and wastewater.



The level of reserves required will vary for a number of reasons including:

- Services provided by the municipality
- Age and condition of infrastructure, inventory of fleet and vehicles supporting municipal operations
- Level of expenditures
- Internal debt and reserve policies
- Targets, ranges established on a reserve by reserve basis
- Economic conditions and projections



0%

10%

15%

20%

25%

30%

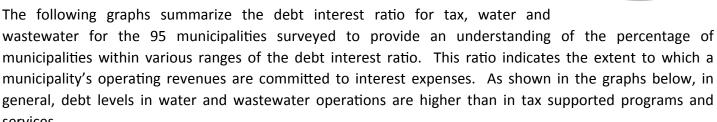
35%

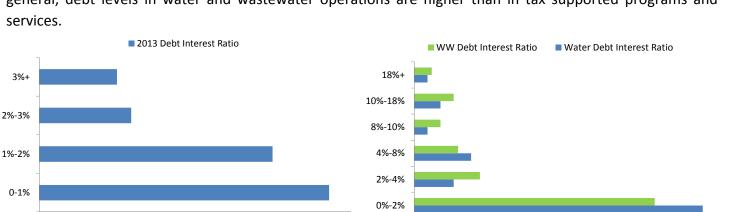
40%

Debt Indicators

Debt indicators can reveal:

- · Increasing reliance on debt
- Decreasing flexibility
- Sudden large increases or decreases in future debt service
- Amount of debt that a community can absorb





Taxes Receivable

0%

10%

20%

30%

40%

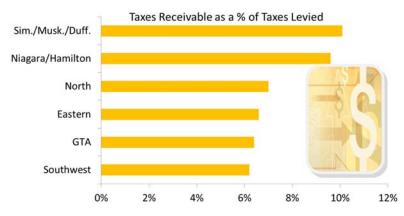
50%

60%

70%

45%

Every year, a percentage of property owners is unable to pay property taxes. If this percentage increases over time, it may indicate an overall decline in the municipality's economic health. Additionally, as uncollected property taxes rise, liquidity decreases. If the percentage of uncollected property taxes increases, over time, it may indicate an overall decline in the municipality's economic health. The following graph provides a summary of the 2013 taxes receivable as a percentage of taxes levied in each of the geographic areas.





SECTION 4: Revenue & Expenditure Analysis & MPMPs

Net Municipal Levy per Capita and per \$100,000 of assessment

An analysis of levy per capita and per \$100,000 of assessment does not indicate value for money or the effectiveness in meeting community objectives. Municipal levies may vary as a result of:

- Different service levels
- Variations in the types of services
- Different methods of providing services
- User fee policies
- Age of infrastructure

- Different assessment composition
- Varying demand for services
- Locational factors
- Demographic differences
- Socio-economic differences
- Urban/rural composition differences



Net municipal levy per capita was calculated using Manifold Data Mining 2014 estimated population and the 2014 municipal levies. The net levy on a per capita basis ranged across the 95 Ontario municipalities from \$893 to \$4,051 (with an average of \$1,397 per capita). Net levy per \$100,000 of assessment is also provided. With a relatively low assessment base, the net levy per \$100,000 of assessment in Northern municipalities is considerably higher than the other geographic locations. The net levy on a per \$100,000 of assessment basis ranged across the municipalities from \$623 to \$2,330 (with an average of \$1,163 per \$100,000 of assessment).



SECTION 5: Select User Fee and Revenue Information

The *Select User Fee and Revenue Information* section of the report includes development charges, building permit fees, tipping fees and transit fares.

Development Charges

The recovery of costs by Ontario municipalities for capital infrastructure required to support new growth is governed by the Development Charges Act (1997) and supporting regulations. The following table summarizes the 2014 development charges. Note: some municipalities do not charge development charges.

| 2014 Development Charges | Residential | | | | artments nits >=2 | Non- Residential Commercial Sq. Ft. | | Non- Residentia Industria Sq. Ft. | | |
|--------------------------|-------------|--------|----|--------|----------------------|--|----|--|----|-------|
| North | \$ | 12,300 | \$ | 8,661 | \$ | 6,960 | \$ | 6.25 | \$ | 4.33 |
| Eastern | \$ | 13,454 | \$ | 10,939 | \$ | 8,743 | \$ | 8.87 | \$ | 5.87 |
| Southwest | \$ | 17,071 | \$ | 13,409 | \$ | 10,354 | \$ | 7.04 | \$ | 5.13 |
| Niagara/Hamilton | \$ | 20,614 | \$ | 13,578 | \$ | 10,884 | \$ | 16.13 | \$ | 8.47 |
| Simcoe/Muskoka/Dufferin | \$ | 23,082 | \$ | 19,697 | \$ | 15,640 | \$ | 8.84 | \$ | 5.95 |
| GTA | \$ | 52,029 | \$ | 44,389 | \$ | 33,142 | \$ | 29.86 | \$ | 16.44 |
| Survey Average | \$ | 27,614 | \$ | 22,471 | \$ | 17,260 | \$ | 15.24 | \$ | 9.43 |
| Survey Median | \$ | 22,824 | \$ | 17,519 | \$ | 12,785 | \$ | 13.70 | \$ | 7.74 |
| Survey Minimum | \$ | 4,271 | \$ | 3,417 | \$ | 3,417 | \$ | 0.42 | \$ | 0.42 |
| Survey Maximum | \$ | 68,057 | \$ | 67,386 | \$ | 48,107 | \$ | 45.07 | \$ | 25.55 |

SECTION 6: Tax Policies

The relative tax burden in each class of property will be impacted by the type of tax policies implemented in each municipality. As such, an analysis of the 2014 tax policies that impact the relative tax position was completed. The following table summarizes the range of 2014 tax ratios across the survey.

| 2014 Tax Ratios | Average | Average Median | | Max. |
|-------------------|---------|----------------|--------|--------|
| Multi-Residential | 2.0068 | 2.0120 | 1.0000 | 3.1185 |
| Commercial | 1.6854 | 1.7993 | 1.0820 | 2.9218 |
| Industrial | 2.1802 | 2.2266 | 1.1000 | 3.1780 |



SECTION 7: Comparison of Relative Taxes

Like property comparisons were undertaken on 13 property types that were of most interest to the participating municipalities. In order to calculate the relative tax burden of "like" properties, every effort was made to hold constant those factors deemed to be most critical in determining a property's assessed value. There are many reasons for differences in relative tax burdens across municipalities and across property classes. These include, but are not limited, to the following:

- The values of like properties vary significantly across municipalities
- The tax ratios in each class and the use of optional classes
- Non-uniform education tax rates in the non-residential classes
- Tax burdens across municipalities also vary based on the level of service provided and the associated costs
 of providing these services
- Extent to which a municipality employs user fees or has access to other sources of revenues such as dividends from hydro utilities, gaming & casino revenues

| Residential Properties | tached ngalow | 2 | Storey | Senior Executive | | |
|---------------------------|------------------|----|--------|---------------------|-------|--|
| Eastern | \$ 2,948 | \$ | 4,497 | \$ | 6,119 | |
| GTA | \$ 3,645 | \$ | 4,442 | \$ | 6,122 | |
| Niagara/Hamilton | \$ 3,229 | \$ | 4,414 | \$ | 5,694 | |
| North | \$ 2,796 | \$ | 4,784 | \$ | 6,365 | |
| Simcoe/Musk./Duff. | \$ 2,865 | \$ | 3,819 | \$ | 5,245 | |
| Southwest | \$ 2,723 | \$ | 4,100 | \$ | 5,634 | |
| Survey Average | \$ 3,091 | \$ | 4,295 | \$ | 5,854 | |
| Survey Median | \$ 3,106 | \$ | 4,319 | \$ | 5,734 | |

| | | ndard | | arge | Vacant Land | | |
|------------------------------|-----|--------|-----|--------|----------------|---------|--|
| Industrial Properties | per | sq.ft. | pei | sq.ft. | pe | er acre | |
| Eastern | \$ | 1.52 | \$ | 1.46 | \$ | 2,001 | |
| GTA | \$ | 2.18 | \$ | 1.50 | \$ | 6,607 | |
| Niagara/Hamilton | \$ | 1.69 | \$ | 1.02 | \$ | 2,933 | |
| North | \$ | 1.70 | \$ | 1.19 | \$ | 2,029 | |
| Simcoe/Musk./Duff. | \$ | 1.34 | \$ | 0.95 | \$ | 2,504 | |
| Southwest | \$ | 1.31 | \$ | 1.03 | \$ | 1,749 | |
| Survey Average | \$ | 1.64 | \$ | 1.23 | \$ | 3,367 | |
| Survey Median | \$ | 1.62 | \$ | 1.18 | \$ | 2,276 | |

| Multi-Residential Properties | alk-Up er Unit | High-Rise per Unit | | | |
|---------------------------------|-------------------|-----------------------|-------|--|--|
| Eastern | \$ 1,430 | \$ | 1,776 | | |
| GTA | \$ 1,457 | \$ | 1,529 | | |
| Niagara/Hamilton | \$ 1,615 | \$ | 1,760 | | |
| North | \$ 1,175 | \$ | 1,509 | | |
| Simcoe/Musk./Duff. | \$ 1,235 | \$ | 1,616 | | |
| Southwest | \$ 1,305 | \$ | 1,837 | | |
| Survey Average | \$ 1,383 | \$ | 1,664 | | |
| Survey Median | \$ 1,449 | \$ | 1,748 | | |

| Commercial Properties | fice sq.ft. | Shop | igh. oping sq.ft. | lotel r suite | Motel per suite | | |
|--------------------------|----------------|------|-------------------------|------------------|--------------------|-------|--|
| Eastern | \$ 3.29 | \$ | 3.84 | \$ 1,715 | \$ | 1,407 | |
| GTA | \$ 3.34 | \$ | 3.83 | \$ 1,306 | \$ | 1,210 | |
| Niagara/Hamilton | \$ 2.69 | \$ | 3.56 | \$ 1,780 | \$ | 1,071 | |
| North | \$ 2.89 | \$ | 2.91 | \$ 1,765 | \$ | 1,313 | |
| Simcoe/Musk./Duff. | \$ 2.57 | \$ | 2.77 | \$ 1,963 | \$ | 1,024 | |
| Southwest | \$ 2.81 | \$ | 3.02 | \$ 1,540 | \$ | 1,150 | |
| Survey Average | \$ 3.02 | \$ | 3.35 | \$ 1,591 | \$ | 1,179 | |
| Survey Median | \$ 2.92 | \$ | 3.46 | \$ 1,560 | \$ | 1,166 | |



SECTION 8: Comparison of Water/Sewer Costs

The establishment of water and sewer rates is a municipal responsibility and the absence of standard procedures across Ontario has resulted in the evolution of a great variety of rate structure formats. There was considerable diversity across the survey in terms of the costs of water/sewer and how services are charged.

| Volume Meter Size | 2 | sidential 00 m3 5/8" | Commercial 10,000 m3 2" | | Industrial 30,000 m3 3" | | Industrial 100,000 m3 4" | | Industrial 00,000 m3 6" |
|----------------------|----|----------------------------|-------------------------------|----|-------------------------------|----|--------------------------------|----|-------------------------------|
| Average | \$ | 858 | \$ 28,849 | \$ | 84,510 | \$ | 273,931 | \$ | 1,344,195 |
| Median | \$ | 821 | \$ 26,400 | \$ | 78,525 | \$ | 257,378 | \$ | 1,279,912 |
| Minimum | \$ | 354 | \$ 9,673 | \$ | 27,369 | \$ | 68,237 | \$ | 272,512 |
| Maximum | \$ | 1,520 | \$ 58,300 | \$ | 174,900 | \$ | 583,000 | \$ | 2,915,000 |



SECTION 9: Property Taxes and Water/Wastewater as a % of Income

A comparison was made of relative property tax burdens and water/sewer costs on comparable properties against the median household incomes. The report also calculates the total municipal tax burden as a percentage of income available on an average household.



| | Property Taxes as a % of Household Income | Total Municipal Burden as a % of Household Income |
|--------------------|--|--|
| GTA | 3.8% | 4.4% |
| Southwest | 3.6% | 4.6% |
| North | 3.7% | 4.9% |
| Eastern | 3.9% | 5.0% |
| Niagara/Hamilton | 4.0% | 5.0% |
| Simcoe/Musk./Duff. | 4.2% | 5.4% |
| Survey Average | 3.8% | 4.8% |
| Survey Median | 3.8% | 4.8% |
| Survey Minimum | 1.6% | 3.0% |
| Survey Maximum | 5.5% | 7.1% |

SECTION 10: Economic Development Programs

- Business Retention & Expansion Programs
- Downtown/Area Specific Programs
- Brownfield Redevelopment
- Industrial Parks



Introduction—Municipal Study 2014





Introduction

For the past fourteen years, BMA Management Consulting Inc. has annually completed a municipal comparative study on behalf of participating Ontario municipalities. The analysis was completed using the most recent information available as provided by the participating municipalities including:

- 2014 current value assessment
- 2014 tax policies
- 2014 levy by-laws
- 2014 development charges
- 2014 water/sewer rates
- 2013 FIRs (as available)
- 2013 MPMP Reports (as available)
- 2014 User Fees
- Economic development programs

95 Ontario municipalities, representing in excess of 84% of the population.

| Populations | Number of Municipalities |
|--------------------|-----------------------------|
| 100,000 or greater | 25 |
| 30,000 - 99,999 | 25 |
| 15,000 - 29,999 | 26 |
| less than 15,000 | 19 |
| Total | 95 |

To facilitate the analysis, given the significant volume of information included in the report, the information is also accessible through BMA's <u>online password protected database</u>. This provides the participating municipalities with the ability to select only those municipalities that are of interest and to focus on specific areas of interest. The database also provides the ability to analyze <u>trends</u>, with data available over a five year period. The database can be accessed from the BMA website: **www.bmaconsult.com.** This information can be downloaded from the website into Excel to allow municipalities the ability to track their progress over time and to focus their analysis on specific comparators which can be incorporated into reports and presentations.

For more information please feel free to contact:

BMA Management Consulting Inc.

139 Markland St., Hamilton, L8P 2K3

Phone (905) 528-3206

Fax (905) 528-3210

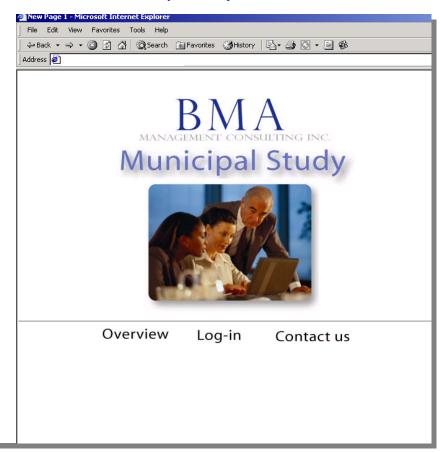
bma@on.aibn.com

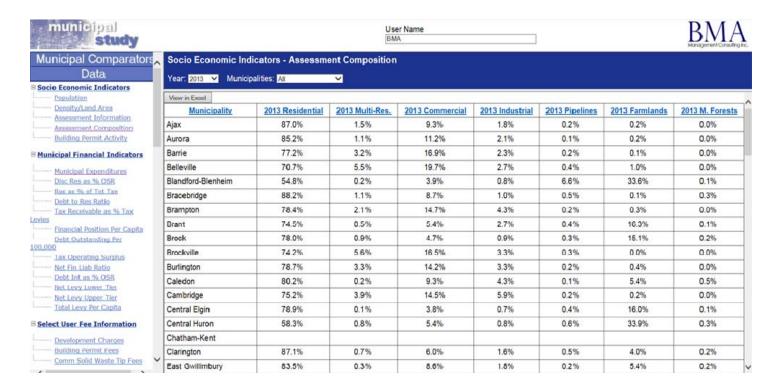
Contacts: Jim Bruzzese or Catherine Minshull





Municipal Study Database







Why Participate in a Study?

The study identifies both key quantifiable indicators and selective environmental factors that should be considered as part of a comprehensive evaluation of a local municipality's financial condition. Use of the study over a number of years provides trends to allow decision makers to monitor selected indicators over time. Trend analysis helps to provide interpretative context. Additional context can come from comparing a municipality's own experience with the experience of other municipalities. While the study includes 95 municipalities, it is recommended that the users take advantage of the online database to focus on similar municipalities.



Many of the analytical techniques included in the report are consistent with approaches used by credit rating agencies and are also used by the International City/County Management Association (ICMA). The information contained in this report can help local municipalities analyze and interpret financial, economic and demographic trends. Trend analysis is critical to truly understand and evaluate a municipality's financial condition and to provide early warning signals of potential or emerging financial problems.

It is anticipated that the consolidation of the financial and economic indicators contained in the Municipal Study will achieve the following goals and objectives:

- To help municipal decision-makers in assessing market conditions
- To understand the unique characteristics of each municipality
- To understand the relationship between various controllable and uncontrollable factors in addressing a municipality's competitive opportunities and challenges
- To develop a database of material that can be updated in future years to assess progress and establish targets
- To create awareness of the trends and the potential need to modify policies
- To assist in aligning municipal decisions in property taxation with other economic development programs and initiatives
- To assist municipalities in developing a long term strategy for property taxation to achieve municipal competitive objectives in targeted property classes
- To create a baseline source of information that will assist municipalities in addressing specific areas of concern and to gain a better understanding of how other municipalities have addressed similar concerns
- To understand the impact of reassessment and growth
- To identify areas that may require further review (e.g. service levels, user fees, service delivery)



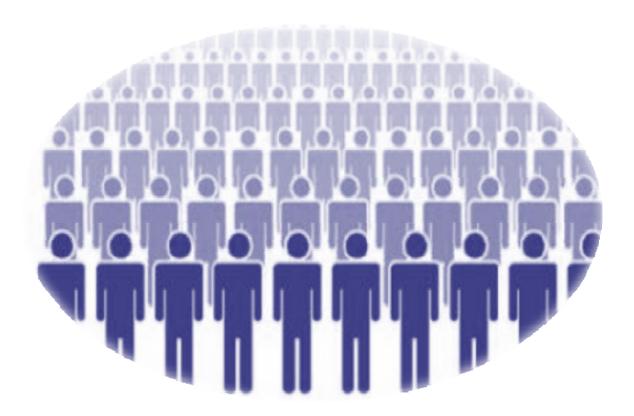
Municipalities Represented in the Study

Given the size of the survey, it is difficult to graphically present 95 municipalities. The following summarizes the municipalities by population range:

| Populations 15,000 or less | Populations 15,000 – 29,999 | Populations 30,000 – 99,999 | Populations >100,000 |
|----------------------------|--------------------------------|--------------------------------|----------------------|
| Brock | Bracebridge | Aurora | Ajax |
| Central Elgin | Brockville | Belleville | Barrie |
| Central Huron | Collingwood | Brant | Brampton |
| Elliot Lake | East Gwillimbury | Caledon | Burlington |
| Gravenhurst | Grimsby | Clarington | Cambridge |
| Greenstone | Huntsville | Cornwall | Greater Sudbury |
| Grey Highlands | Kenora | Fort Erie | Guelph |
| Hanover | King | Georgina | Hamilton |
| Ingersoll | Kingsville | Halton Hills | Kingston |
| Lambton Shores | Lincoln | Innisfil | Kitchener |
| Meaford | Middlesex Centre | Lakeshore | London |
| North Dumfries | Niagara-on-the-Lake | Newmarket | Markham |
| North Perth | Orangeville | Niagara Falls | Milton |
| Penetanguishene | Owen Sound | North Bay | Mississauga |
| Saugeen Shores | Pelham | Orillia | Oakville |
| The Blue Mountains | Port Colborne | Peterborough | Oshawa |
| Wainfleet | Port Hope | Pickering | Ottawa |
| Wellesley | Prince Edward County | Quinte West | Richmond Hill |
| West Lincoln | Scugog | Sarnia | St. Catharines |
| | South Frontenac | Sault Ste. Marie | Thunder Bay |
| | Springwater | St. Thomas | Toronto |
| | Strathroy-Caradoc | Stratford | Vaughan |
| | Thorold | Timmins | Waterloo |
| | Tillsonburg | Welland | Whitby |
| | Wilmot | Whitchurch-Stouffville | Windsor |
| | Woolwich | | |



Socio-Economic Indicators





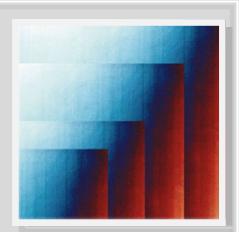
Socio-Economic Indicators

A complete assessment of local government's financial condition should include socio-economic factors. Socio-economic indicators describe and quantify a municipality's wealth and economic conditions and provide insight into a municipality's collective ability to generate revenue relative to the municipality's demand for public services. An examination of local economic and demographic characteristics can identify the following situations:

- A decline in the tax base as measured by population, property value, employment, or business activity
- A need to shift public service priorities because demographic changes in the municipality
- A need to shift public policies because of changes in economic conditions

An evaluation of socio-economic factors contributes to the development of sound financial policies. The **Socio-Economic Factors** section of the report includes the following information to assist municipalities in understanding some basic facts about each municipality included in the study.

- Population Statistics (2006-2014)
- Population Growth Projections
- Age Demographics
- Average Household Income
- Land Area and Density
- Assessment Per Capita
- Change in Unweighted Assessment (2010-2014)
- Assessment Composition By Class
- Consolidated Unweighted Assessment (Residential vs. Non-Residential)
- Shift in Tax Burden—Unweighted to Weighted Residential Assessment
- Residential Properties by Type
- Building Construction Activity (Residential, Non-Residential)





Population Statistics (sorted highest to lowest population)

| | 2006 | 2011 | 2014 | % Change | % Change |
|----------------------------|------------|------------|------------|---------------|-------------|
| Municipality | Population | Population | Population | 2006 - 2011 | 2011 - 2014 |
| Toronto | 2,503,281 | 2,615,060 | 2,749,712 | 4.5% | 5.1% |
| Ottawa | 812,129 | 883,391 | 950,603 | 8.8% | 7.6% |
| Mississauga | 668,549 | 713,443 | 759,356 | 6.7% | 6.4% |
| Brampton | 433,806 | 523,911 | 598,518 | 20.8% | 14.2% |
| Hamilton | 504,559 | 519,949 | 542,470 | 3.1% | 4.3% |
| London | 352,395 | 366,151 | 383,817 | 3.9% | 4.8% |
| Markham | 261,573 | 301,709 | 335,724 | 15.3% | 11.3% |
| Vaughan | 238,866 | 288,301 | 329,234 | 20.7% | 14.2% |
| Kitchener | 204,668 | 219,153 | 233,721 | 7.1% | 6.6% |
| Windsor | 216,473 | 210,891 | 213,071 | -2.6% | 1.0% |
| Richmond Hill | 162,704 | 185,541 | 205,125 | 14.0% | 10.6% |
| Oakville | 165,613 | 182,520 | 197,882 | 10.2% | 8.4% |
| Burlington | 164,415 | 175,779 | 187,292 | 6.9% | 6.5% |
| Greater Sudbury | 157,857 | 160,274 | 165,803 | 1.5% | 3.4% |
| Oshawa | 141,590 | 149,607 | 158,341 | 5.7% | 5.8% |
| Barrie | 128,430 | 135,711 | 143,634 | 5.7% | 5.8% |
| St. Catharines | 131,989 | 131,400 | 134,416 | -0.4% | 2.3% |
| Cambridge | 120,371 | 126,748 | 133,880 | 5.3% | 5.6% |
| Whitby | 111,184 | 122,022 | 131,976 | 9.7% | 8.2% |
| Kingston | 117,207 | 123,363 | 130,274 | 5.3% | 5.6% |
| Guelph | 114,943 | 121,688 | 128,926 | 5.9% | 5.9% |
| Ajax | 90,167 | 109,600 | 125,666 | 21.6% | 14.7% |
| Thunder Bay | 109,140 | 109,000 | 110,664 | -0.7% | 2.1% |
| Waterloo | 97,475 | 98,780 | 102,076 | 1.3% | 3.3% |
| Milton | 53,889 | 84,362 | 102,070 | | 18.8% |
| Pickering | 87,838 | 88,721 | 91,514 | 56.5% 1.0% | 3.1% |
| _ | | | • | | |
| Clarington | 77,820 | 84,548 | 90,914 | 8.6% | 7.5% |
| Niagara Falls Newmarket | 82,184 | 82,997 | 85,601 | 1.0% | 3.1% |
| | 74,295 | 79,978 | 85,552 | 7.6% | 7.0% |
| Peterborough | 74,898 | 78,698 | 82,705 | 5.1% | 5.1% |
| Sault Ste. Marie | 74,948 | 75,141 | 77,178 | 0.3% | 2.7% |
| Sarnia | 71,419 | 72,366 | 74,775 | 1.3% | 3.3% |
| Halton Hills | 55,289 | 59,008 | 62,811 | 6.7% | 6.4% |
| Caledon | 57,050 | 59,460 | 62,441 | 4.2% | 5.0% |
| Aurora | 47,629 | 53,203 | 58,128 | 11.7% | 9.3% |
| North Bay | 53,966 | 53,651 | 54,839 | -0.6% | 2.2% |
| Welland | 50,331 | 50,631 | 52,101 | 0.6% | 2.9% |
| Belleville | 48,821 | 49,454 | 51,093 | 1.3% | 3.3% |
| Cornwall | 45,965 | 46,340 | 47,746 | 0.8% | 3.0% |
| Whitchurch-Stouffville | 24,390 | 37,628 | 47,604 | 54.3% | 26.5% |
| Georgina | 42,346 | 43,517 | 45,330 | 2.8% | 4.2% |
| Quinte West | 42,697 | 43,086 | 44,417 | 0.9% | 3.1% |
| Timmins | 42,997 | 43,165 | 44,368 | 0.4% | 2.8% |
| St. Thomas | 36,110 | 37,905 | 39,965 | 5.0% | 5.4% |
| Brant | 34,415 | 35,638 | 37,286 | 3.6% | 4.6% |
| Lakeshore | 33,245 | 34,546 | 36,211 | 3.9% | 4.8% |
| Innisfil | 31,175 | 33,079 | 35,091 | 6.1% | 6.1% |
| Stratford | 30,461 | 30,886 | 31,894 | 1.4% | 3.3% |
| Orillia | 30,259 | 30,586 | 31,561 | 1.1% | 3.2% |



Population Statistics (cont'd)

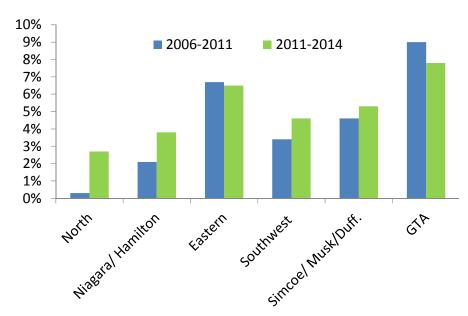
| Prince Edward County 25,496 25,258 25,764 -0.9% 2.0% East Gwillimbury 21,069 22,473 23,912 6.7% 6.4% Lincoln 21,722 22,487 23,522 3.5% 4.6% Brockwille 21,957 21,870 22,378 -0.4% 2.3% Owen Sound 21,753 21,688 22,205 -0.3% 2.4% Scugog 21,439 21,569 22,196 0.6% 2.9% Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 0.99% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% Morth Porth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,000 0.2% 5.6% 5.8% North Porth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,000 0.2% 5.6% 5.8% North Porth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,000 0.2% 5.6% 5.8% North Porth 12,254 12,631 13,179 3.1% 4.3% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.2% 5.6% 5.8% North Porth 12,254 12,631 13,179 3.1% 4.3% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.0% 5.6% 5.8% North Porth 2,254 12,631 13,179 3.1% 4.3% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.0% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.0% 5.6% 5.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 2.6% 1.0% Hanover 7,147 7,749 7,789 7,789 4.8% 5.3% Central Huron 7,641 7,591 7,756 0.7% 2.2% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 2.6% 1.0% Hanover 7,147 7,749 7,749 7,789 7,789 3.7% 0.4% Greenstone 4,906 4,724 4,752 3.7% 0.6% Greenstone 4,90 | | Ториги | tion statis | ties (come | <u>,</u> | |
|--|----------------------|------------|-------------|------------|-------------|-------------|
| Fort Erie 29,925 29,960 30,746 0.1% 2.6% Orangeville 26,925 77,975 29,323 3.9% 4.8% 67,976 (Simsby 23,937 25,325 26,821 5.8% 5.9% Woolwich 19,658 23,145 26,060 17.7% 12.6% Prince Edward County 25,496 25,258 25,764 -0.9% 2.0% East Gwillimbury 21,069 22,473 23,912 6.7% 6.4% 1.6% East Gwillimbury 21,059 22,487 23,522 3.5% 4.6% East Gwillimbury 21,059 21,870 22,378 -0.4% 2.3% Owen Sound 21,753 21,688 22,205 -0.3% 2.4% 5.2% East Gwillimbury 21,059 21,870 22,378 -0.4% 2.3% 2.4% 2.3% 21,569 22,196 0.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.2,196 0.6% 2.9% 1.6% 2.9% 1.6% 2.2,196 0.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 2.9% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6 | | | | | | |
| Orangeville 26,925 27,975 29,323 3.9% 4.8% Grimsby 23,937 25,325 26,821 5.8% 5.9% Woolwich 19,658 23,145 26,060 17.7% 12.6% Prince Edward County 25,496 25,258 25,764 -0.9% 2.0% East Gwillimbury 21,069 22,473 23,912 6.7% 6.4% Enrockville 21,722 22,487 23,522 3.5% 4.6% Brockville 21,957 21,870 22,378 -0.4% 2.3% Owen Sound 21,753 21,688 22,205 -0.3% 2.4% Scugog 21,439 21,569 22,196 0.6% 2.9% Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12,4% 9.7% Collingwood 17,290 | Municipality | Population | Population | Population | 2006 - 2011 | 2011 - 2014 |
| Grimsby 23,937 25,325 26,821 5.8% 5.9% Woolwich 19,658 23,145 26,060 17.7% 12.6% Cast Gwillimbury 21,069 22,473 23,912 6.7% 6.4% Lincoln 21,722 22,487 23,522 3.5% 4.6% Brockville 21,957 21,870 22,378 -0.4% 2.3% Cowen Sound 21,753 21,688 22,205 -0.3% 2.4% Scugog 21,439 21,569 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Willimburd 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% Huntsville 18,280 19,056 20,013 4.2% 5.9% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Middlesex Centre 15,589 16,487 17,457 5.8% 6.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 4.8% Rencora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 14,682 15,400 16,290 5.6% 6.7% 6.8% Rencora 11,720 12,466 11,3569 8.0% 7.2% North Porth Porth 12,254 12,661 13,569 8.0% 7.2% North Porth 12,273 12,743 13,800 0.2% 2.6% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Porth 12,254 12,631 13,179 3.1% 4.3% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Porth 12,254 12,631 13,179 3.1% 4.3% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Porth 12,254 12,631 13,179 3.1% 4.3% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Porth 12,254 12,631 13,179 3.1% 4.3% Grey Highlands 9,480 9,520 9,787 0.4% 8.0% 6.7% Melfesley 9,789 10,713 11,568 9.4% 8.0% 6.7% Melfes | Fort Erie | 29,925 | 29,960 | 30,746 | 0.1% | 2.6% |
| Woolwich 19,658 23,145 26,060 17.7% 12.6% Prince Edward County 25,496 25,258 25,764 -0.9% 2.0% East Gwillimbury 21,069 22,473 23,912 6.7% 6.4% Lincoln 21,722 22,487 23,522 3.5% 4.6% Brockville 21,957 21,870 22,378 -0.4% 2.3% Owen Sound 21,753 21,688 22,205 -0.3% 2.4% Scugog 21,439 21,569 22,196 0.6% 2.9% Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12,4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19, | Orangeville | 26,925 | 27,975 | 29,323 | 3.9% | 4.8% |
| Prince Edward County 25,496 25,258 25,764 -0.9% 2.0% East Gwillimbury 21,069 22,473 23,912 6.7% 6.4% Lincoln 21,722 22,487 23,522 3.5% 4.6% Brockwille 21,957 21,870 22,378 -0.4% 2.3% Owen Sound 21,753 21,688 22,205 -0.3% 2.4% Scugog 21,439 21,569 22,196 0.6% 2.9% Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 0.99% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% Morth Porth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,000 0.2% 5.6% 5.8% North Porth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,000 0.2% 5.6% 5.8% North Porth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,000 0.2% 5.6% 5.8% North Porth 12,254 12,631 13,179 3.1% 4.3% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.2% 5.6% 5.8% North Porth 12,254 12,631 13,179 3.1% 4.3% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.0% 5.6% 5.8% North Porth 2,254 12,631 13,179 3.1% 4.3% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.0% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.0% 5.6% 5.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 2.6% 1.0% Hanover 7,147 7,749 7,789 7,789 4.8% 5.3% Central Huron 7,641 7,591 7,756 0.7% 2.2% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 2.6% 1.0% Hanover 7,147 7,749 7,749 7,789 7,789 3.7% 0.4% Greenstone 4,906 4,724 4,752 3.7% 0.6% Greenstone 4,90 | Grimsby | 23,937 | 25,325 | 26,821 | 5.8% | 5.9% |
| East Gwillimbury | Woolwich | 19,658 | 23,145 | 26,060 | 17.7% | 12.6% |
| Lincoln 21,722 22,487 23,522 3.5% 4.6% Brockville 21,957 21,870 22,378 0.4% 2.3% Owen Sound 21,753 21,688 22,205 0.3% 2.46% Scugog 21,439 21,569 22,196 0.6% 2.9% Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 21.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Collorne 18,599 18,824 18,794 0.99% 20.0% South Frontenac 18,227 18,113 18,510 0.6% 2.2% Thorold 18,224 17,931 18,219 1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 1.11% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 1-1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.0% 6.6% 11,979 11,341 11,273 5.3% 0.6% Lambton Shores 11,150 10,656 10,649 4.4% 0.1% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 0.0% 6.7% 6.6% 1.0% Handwore 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 0.07% 2.2% North Dumfries 9,063 9,334 9,335 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 2.6% 1.0% Hanover 7,147 7,490 7,889 5.5% 0.6% 1.0% Hanover 7,147 7,490 7,889 5.5% 0.6% 1.0% Hanover 7,147 7,490 7,889 6.7% 0.6% 6.7% 0.6% Greenstone 4,906 4,724 4,752 3.7% 0.6% Greenstone 4,906 4,724 4,752 3.7% 0.6% 6.5% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0 | Prince Edward County | 25,496 | 25,258 | 25,764 | -0.9% | 2.0% |
| Brockville 21,957 21,870 22,378 -0.4% 2.3% Owen Sound 21,753 21,688 22,205 -0.3% 2.4% Scugog 21,439 21,569 22,196 0.6% 2.9% Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontena 18,227 18,113 18,219 -1.6% 1.6% Middlesex Centre 15,589 1 | East Gwillimbury | 21,069 | 22,473 | 23,912 | 6.7% | 6.4% |
| Owen Sound 21,753 21,688 22,205 -0.3% 2.4% Scugog 21,439 21,569 22,196 0.6% 2.9% Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16, | Lincoln | 21,722 | 22,487 | 23,522 | 3.5% | 4.6% |
| Scugog 21,439 21,569 22,196 0.6% 2.9% Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% Suth Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,487 <td>Brockville</td> <td>21,957</td> <td>21,870</td> <td>22,378</td> <td>-0.4%</td> <td>2.3%</td> | Brockville | 21,957 | 21,870 | 22,378 | -0.4% | 2.3% |
| Kingsville 20,908 21,362 22,179 2.2% 3.8% Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontena 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 | Owen Sound | 21,753 | 21,688 | 22,205 | -0.3% | 2.4% |
| Strathroy-Caradoc 19,977 20,978 22,135 5.0% 5.5% Wilmot 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 | Scugog | 21,439 | 21,569 | 22,196 | 0.6% | 2.9% |
| Wilmot 17,097 19,223 21,079 12.4% 9.7% Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 1 | Kingsville | 20,908 | 21,362 | 22,179 | 2.2% | 3.8% |
| Collingwood 17,290 19,241 20,976 11.3% 9.0% King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Kenora 15,177 15,348 15,841 1.1% 3.2% 4.4% Kenora 15,177 <td>Strathroy-Caradoc</td> <td>19,977</td> <td>20,978</td> <td>22,135</td> <td>5.0%</td> <td>5.5%</td> | Strathroy-Caradoc | 19,977 | 20,978 | 22,135 | 5.0% | 5.5% |
| King 19,487 19,899 20,653 2.1% 3.8% Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% 50uth Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Kenora 15,177 15,348 15,841 1.1% 3.2% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Gravenhurst 11,046 11,6640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 5.7% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Wilmot | 17,097 | 19,223 | 21,079 | 12.4% | 9.7% |
| Huntsville 18,280 19,056 20,013 4.2% 5.0% Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 5.9% 1.6 1.6 1.6 1.6% 1.6% 5.9% 1.6 1.9 1.6 1.6 1.6 1.9 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 | Collingwood | 17,290 | 19,241 | 20,976 | 11.3% | 9.0% |
| Springwater 17,456 18,223 19,153 4.4% 5.1% Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Kenora 15,672 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 | King | 19,487 | 19,899 | 20,653 | 2.1% | 3.8% |
| Port Colborne 18,599 18,424 18,794 -0.9% 2.0% South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 | Huntsville | 18,280 | 19,056 | 20,013 | 4.2% | 5.0% |
| South Frontenac 18,227 18,113 18,510 -0.6% 2.2% Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Kenora 15,177 15,348 15,841 1.1% 3.2% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 < | Springwater | 17,456 | 18,223 | 19,153 | 4.4% | 5.1% |
| Thorold 18,224 17,931 18,219 -1.6% 1.6% Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Port Colborne | 18,599 | 18,424 | 18,794 | -0.9% | 2.0% |
| Middlesex Centre 15,589 16,487 17,457 5.8% 5.9% Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 | South Frontenac | 18,227 | 18,113 | 18,510 | -0.6% | 2.2% |
| Pelham 16,155 16,598 17,287 2.7% 4.2% Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10, | Thorold | 18,224 | 17,931 | 18,219 | -1.6% | 1.6% |
| Port Hope 16,390 16,214 16,526 -1.1% 1.9% Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 <t< td=""><td>Middlesex Centre</td><td>15,589</td><td>16,487</td><td>17,457</td><td>5.8%</td><td>5.9%</td></t<> | Middlesex Centre | 15,589 | 16,487 | 17,457 | 5.8% | 5.9% |
| Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 | Pelham | 16,155 | 16,598 | 17,287 | 2.7% | 4.2% |
| Niagara-on-the-Lake 14,587 15,400 16,290 5.6% 5.8% Tillsonburg 14,822 15,301 15,980 3.2% 4.4% Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 | Port Hope | 16,390 | 16,214 | 16,526 | -1.1% | 1.9% |
| Kenora 15,177 15,348 15,841 1.1% 3.2% Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 <td>Niagara-on-the-Lake</td> <td>14,587</td> <td>15,400</td> <td>16,290</td> <td>5.6%</td> <td>5.8%</td> | Niagara-on-the-Lake | 14,587 | 15,400 | 16,290 | 5.6% | 5.8% |
| Bracebridge 15,652 15,409 15,660 -1.6% 1.6% West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 | Tillsonburg | 14,822 | 15,301 | 15,980 | 3.2% | 4.4% |
| West Lincoln 13,167 13,837 14,598 5.1% 5.5% Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9 | Kenora | 15,177 | 15,348 | 15,841 | 1.1% | 3.2% |
| Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9 | Bracebridge | 15,652 | 15,409 | 15,660 | -1.6% | 1.6% |
| Saugeen Shores 11,720 12,661 13,569 8.0% 7.2% North Perth 12,254 12,631 13,179 3.1% 4.3% Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9 | West Lincoln | 13,167 | 13,837 | 14,598 | 5.1% | 5.5% |
| Central Elgin 12,723 12,743 13,080 0.2% 2.6% Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 | Saugeen Shores | 11,720 | 12,661 | 13,569 | 8.0% | 7.2% |
| Ingersoll 11,760 12,146 12,688 3.3% 4.5% Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 <td>North Perth</td> <td>12,254</td> <td>12,631</td> <td>13,179</td> <td>3.1%</td> <td>4.3%</td> | North Perth | 12,254 | 12,631 | 13,179 | 3.1% | 4.3% |
| Gravenhurst 11,046 11,640 12,300 5.4% 5.7% Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 <td>Central Elgin</td> <td>12,723</td> <td>12,743</td> <td>13,080</td> <td>0.2%</td> <td>2.6%</td> | Central Elgin | 12,723 | 12,743 | 13,080 | 0.2% | 2.6% |
| Wellesley 9,789 10,713 11,568 9.4% 8.0% Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Ingersoll | 11,760 | 12,146 | 12,688 | 3.3% | 4.5% |
| Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Gravenhurst | 11,046 | 11,640 | 12,300 | 5.4% | 5.7% |
| Elliot Lake 11,549 11,348 11,522 -1.7% 1.5% Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Wellesley | | 10,713 | | 9.4% | 8.0% |
| Meaford 10,948 11,100 11,474 1.4% 3.4% Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | , | | | | | |
| Brock 11,979 11,341 11,273 -5.3% -0.6% Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | | | | | | |
| Lambton Shores 11,150 10,656 10,649 -4.4% -0.1% Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Brock | | | | | |
| Grey Highlands 9,480 9,520 9,787 0.4% 2.8% North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Lambton Shores | 11,150 | | | -4.4% | -0.1% |
| North Dumfries 9,063 9,334 9,735 3.0% 4.3% Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | | | | | | |
| Penetanguishene 9,354 9,111 9,204 -2.6% 1.0% Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | , , | • | - | • | | |
| Hanover 7,147 7,490 7,889 4.8% 5.3% Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | | | | | | |
| Central Huron 7,641 7,591 7,756 -0.7% 2.2% The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Hanover | | | | | |
| The Blue Mountains 6,825 6,453 6,409 -5.5% -0.7% Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | Central Huron | | | | | |
| Wainfleet 6,601 6,356 6,379 -3.7% 0.4% Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | | | | | | |
| Greenstone 4,906 4,724 4,752 -3.7% 0.6% Survey Total 10,030,721 10,698,297 11,390,996 6.7% 6.5% | | | | | | |
| | | • | | | | |
| | Survey Total | 10,030,721 | 10,698,297 | 11,390,996 | 6.7% | 6.5% |
| FIOVINCIAL AVEIARE 14,001,041 15,500,500 15.078,740 4.0% 7.3% | Provincial Average | 12,851,821 | 13,366,300 | 13,678,740 | 4.0% | 2.3% |

| Municipality | 2006 Population | 2011 Population | 2014 Population | % Change 2006 - 2011 | % Change 2011 - 2014 |
|------------------|--------------------|--------------------|--------------------|-------------------------|-------------------------|
| Region Peel | 1,159,405 | 1,296,814 | 1,420,315 | 11.9% | 9.5% |
| Region York | 892,712 | 1,032,524 | 1,151,262 | 15.7% | 11.5% |
| Region Durham | 561,258 | 608,124 | 652,503 | 8.4% | 7.3% |
| Region Halton | 439,256 | 501,669 | 554,533 | 14.2% | 10.5% |
| Region Waterloo | 478,121 | 507,096 | 543,119 | 6.1% | 7.1% |
| Region Niagara | 427,421 | 431,346 | 444,774 | 0.9% | 3.1% |
| District Muskoka | 57,563 | 58,047 | 58,954 | 0.8% | 1.6% |
| Average | | | | 10.5% | 8.8% |

Source: Stats Canada 2006-2011, Manifold Data Mining

Summary of Population Change by Geographic Area

The following table summarizes the average population change in percentage each of the geographic areas:





GTA Municipalities—% change in population 2006-2014

| B B C C C C C C C C C C C C C C C C C C | 2006 | 2011 | 2014 | % Change | % Change |
|---|------------|------------|-----------------|-------------|-------------|
| Municipality | Population | Population | Population | 2006 - 2011 | 2011 - 2014 |
| Brock | 11,979 | 11,341 | 11,273 | -5.3% | -0.6% |
| Scugog | 21,439 | 21,569 | 22,196 | 0.6% | 2.9% |
| Pickering | 87,838 | 88,721 | 91,514 | 1.0% | 3.1% |
| King | 19,487 | 19,899 | 20,653 | 2.1% | 3.8% |
| Georgina | 42,346 | 43,517 | 45,330 | 2.8% | 4.2% |
| Caledon | 57,050 | 59,460 | 62,441 | 4.2% | 5.0% |
| Toronto | 2,503,281 | 2,615,060 | 2,749,712 | 4.5% | 5.1% |
| Oshawa | 141,590 | 149,607 | 158,341 | 5.7% | 5.8% |
| East Gwillimbury | 21,069 | 22,473 | 23,912 | 6.7% | 6.4% |
| Mississauga | 668,549 | 713,443 | 759,356 | 6.7% | 6.4% |
| Halton Hills | 55,289 | 59,008 | 62,811 | 6.7% | 6.4% |
| Burlington | 164,415 | 175,779 | 187,292 | 6.9% | 6.5% |
| Newmarket | 74,295 | 79,978 | 85 <i>,</i> 552 | 7.6% | 7.0% |
| Clarington | 77,820 | 84,548 | 90,914 | 8.6% | 7.5% |
| Whitby | 111,184 | 122,022 | 131,976 | 9.7% | 8.2% |
| Oakville | 165,613 | 182,520 | 197,882 | 10.2% | 8.4% |
| Aurora | 47,629 | 53,203 | 58,128 | 11.7% | 9.3% |
| Richmond Hill | 162,704 | 185,541 | 205,125 | 14.0% | 10.6% |
| Markham | 261,573 | 301,709 | 335,724 | 15.3% | 11.3% |
| Vaughan | 238,866 | 288,301 | 329,234 | 20.7% | 14.2% |
| Brampton | 433,806 | 523,911 | 598,518 | 20.8% | 14.2% |
| Ajax | 90,167 | 109,600 | 125,666 | 21.6% | 14.7% |
| Milton | 53,889 | 84,362 | 100,200 | 56.5% | 18.8% |
| Whitchurch-Stouffville | 24,390 | 37,628 | 47,604 | 54.3% | 26.5% |
| GTA Weighted Avg. | | | | 9.0% | 7.8% |
| Survey Weighted Avg. | | | | 6.7% | 6.5% |



Southwest—% change in population 2006-2014

| | 2006 | 2011 | 2014 | % Change | % Change |
|-------------------------|------------|------------|------------|-------------|-------------|
| Municipality | Population | Population | Population | 2006 - 2011 | 2011 - 2014 |
| The Blue Mountains | 6,825 | 6,453 | 6,409 | -5.5% | -0.7% |
| Lambton Shores | 11,150 | 10,656 | 10,649 | -4.4% | -0.1% |
| Windsor | 216,473 | 210,891 | 213,071 | -2.6% | 1.0% |
| Central Huron | 7,641 | 7,591 | 7,756 | -0.7% | 2.2% |
| Owen Sound | 21,753 | 21,688 | 22,205 | -0.3% | 2.4% |
| Central Elgin | 12,723 | 12,743 | 13,080 | 0.2% | 2.6% |
| Grey Highlands | 9,480 | 9,520 | 9,787 | 0.4% | 2.8% |
| Stratford | 30,461 | 30,886 | 31,894 | 1.4% | 3.3% |
| Sarnia | 71,419 | 72,366 | 74,775 | 1.3% | 3.3% |
| Waterloo | 97,475 | 98,780 | 102,076 | 1.3% | 3.3% |
| Meaford | 10,948 | 11,100 | 11,474 | 1.4% | 3.4% |
| Kingsville | 20,908 | 21,362 | 22,179 | 2.2% | 3.8% |
| North Dumfries | 9,063 | 9,334 | 9,735 | 3.0% | 4.3% |
| North Perth | 12,254 | 12,631 | 13,179 | 3.1% | 4.3% |
| Tillsonburg | 14,822 | 15,301 | 15,980 | 3.2% | 4.4% |
| Ingersoll | 11,760 | 12,146 | 12,688 | 3.3% | 4.5% |
| Brant | 34,415 | 35,638 | 37,286 | 3.6% | 4.6% |
| Lakeshore | 33,245 | 34,546 | 36,211 | 3.9% | 4.8% |
| London | 352,395 | 366,151 | 383,817 | 3.9% | 4.8% |
| Hanover | 7,147 | 7,490 | 7,889 | 4.8% | 5.3% |
| St. Thomas | 36,110 | 37,905 | 39,965 | 5.0% | 5.4% |
| Strathroy-Caradoc | 19,977 | 20,978 | 22,135 | 5.0% | 5.5% |
| Cambridge | 120,371 | 126,748 | 133,880 | 5.3% | 5.6% |
| Middlesex Centre | 15,589 | 16,487 | 17,457 | 5.8% | 5.9% |
| Guelph | 114,943 | 121,688 | 128,926 | 5.9% | 5.9% |
| Kitchener | 204,668 | 219,153 | 233,721 | 7.1% | 6.6% |
| Saugeen Shores | 11,720 | 12,661 | 13,569 | 8.0% | 7.2% |
| Wellesley | 9,789 | 10,713 | 11,568 | 9.4% | 8.0% |
| Wilmot | 17,097 | 19,223 | 21,079 | 12.4% | 9.7% |
| Woolwich | 19,658 | 23,145 | 26,060 | 17.7% | 12.6% |
| Southwest Weighted Avg. | | | | 3.4% | 4.6% |
| Survey Weighted Avg. | | | | 6.7% | 6.5% |



Eastern—% change in population 2006-2014

| Municipality | 2006 Population | 2011 Population | 2014 Population | % Change 2006 - 2011 | % Change 2011 - 2014 |
|-----------------------|--------------------|--------------------|--------------------|-------------------------|-------------------------|
| Port Hope | 16,390 | 16,214 | 16,526 | -1.1% | 1.9% |
| Prince Edward County | 25,496 | 25,258 | 25,764 | -0.9% | 2.0% |
| South Frontenac | 18,227 | 18,113 | 18,510 | -0.6% | 2.2% |
| Brockville | 21,957 | 21,870 | 22,378 | -0.4% | 2.3% |
| Cornwall | 45,965 | 46,340 | 47,746 | 0.8% | 3.0% |
| Quinte West | 42,697 | 43,086 | 44,417 | 0.9% | 3.1% |
| Belleville | 48,821 | 49,454 | 51,093 | 1.3% | 3.3% |
| Peterborough | 74,898 | 78,698 | 82,705 | 5.1% | 5.1% |
| Kingston | 117,207 | 123,363 | 130,274 | 5.3% | 5.6% |
| Ottawa | 812,129 | 883,391 | 950,603 | 8.8% | 7.6% |
| Eastern Weighted Avg. | | | | 6.7% | 6.5% |
| Survey Weighted Avg. | | | | 6.7% | 6.5% |

Niagara/Hamilton—% change in population 2006-2014

| Municipality | 2006 Population | 2011 Population | 2014 Population | % Change 2006 - 2011 | % Change 2011 - 2014 |
|--------------------------|--------------------|--------------------|--------------------|-------------------------|-------------------------|
| Wainfleet | 6,601 | 6,356 | 6,379 | -3.7% | 0.4% |
| Thorold | 18,224 | 17,931 | 18,219 | -1.6% | 1.6% |
| Port Colborne | 18,599 | 18,424 | 18,794 | -0.9% | 2.0% |
| St. Catharines | 131,989 | 131,400 | 134,416 | -0.4% | 2.3% |
| Fort Erie | 29,925 | 29,960 | 30,746 | 0.1% | 2.6% |
| Welland | 50,331 | 50,631 | 52,101 | 0.6% | 2.9% |
| Niagara Falls | 82,184 | 82,997 | 85,601 | 1.0% | 3.1% |
| Pelham | 16,155 | 16,598 | 17,287 | 2.7% | 4.2% |
| Hamilton | 504,559 | 519,949 | 542,470 | 3.1% | 4.3% |
| Lincoln | 21,722 | 22,487 | 23,522 | 3.5% | 4.6% |
| West Lincoln | 13,167 | 13,837 | 14,598 | 5.1% | 5.5% |
| Niagara-on-the-Lake | 14,587 | 15,400 | 16,290 | 5.6% | 5.8% |
| Grimsby | 23,937 | 25,325 | 26,821 | 5.8% | 5.9% |
| Niag./Ham. Weighted Avg. | | | | 2.1% | 3.8% |
| Survey Weighted Avg. | | | | 6.7% | 6.5% |



North—% change in population 2006-2014

| Municipality | 2006 Population | 2011 Population | 2014 Population | % Change 2006 - 2011 | % Change 2011 - 2014 |
|----------------------|--------------------|--------------------|--------------------|-------------------------|-------------------------|
| Greenstone | 4,906 | 4,724 | 4,752 | -3.7% | 0.6% |
| Elliot Lake | 11,549 | 11,348 | 11,522 | -1.7% | 1.5% |
| Thunder Bay | 109,140 | 108,359 | 110,664 | -0.7% | 2.1% |
| North Bay | 53,966 | 53,651 | 54,839 | -0.6% | 2.2% |
| Sault Ste. Marie | 74,948 | 75,141 | 77,178 | 0.3% | 2.7% |
| Timmins | 42,997 | 43,165 | 44,368 | 0.4% | 2.8% |
| Kenora | 15,177 | 15,348 | 15,841 | 1.1% | 3.2% |
| Greater Sudbury | 157,857 | 160,274 | 165,803 | 1.5% | 3.4% |
| North Weighted Avg. | | | | 0.3% | 2.7% |
| Survey Weighted Avg. | | | | 6.7% | 6.5% |

Simcoe/Muskoka/Dufferin—% change in population 2006-2014

| | 2006 | 2011 | 2014 | % Change | % Change |
|----------------------|------------|------------|------------|-------------|-------------|
| Municipality | Population | Population | Population | 2006 - 2011 | 2011 - 2014 |
| Penetanguishene | 9,354 | 9,111 | 9,204 | -2.6% | 1.0% |
| Bracebridge | 15,652 | 15,409 | 15,660 | -1.6% | 1.6% |
| Orillia | 30,259 | 30,586 | 31,561 | 1.1% | 3.2% |
| Orangeville | 26,925 | 27,975 | 29,323 | 3.9% | 4.8% |
| Huntsville | 18,280 | 19,056 | 20,013 | 4.2% | 5.0% |
| Springwater | 17,456 | 18,223 | 19,153 | 4.4% | 5.1% |
| Gravenhurst | 11,046 | 11,640 | 12,300 | 5.4% | 5.7% |
| Barrie | 128,430 | 135,711 | 143,634 | 5.7% | 5.8% |
| Innisfil | 31,175 | 33,079 | 35,091 | 6.1% | 6.1% |
| Collingwood | 17,290 | 19,241 | 20,976 | 11.3% | 9.0% |
| Simcoe/Musk./Duff./ | | | | | |
| Weighted Avg. | | | | 4.6% | 5.3% |
| Survey Weighted Avg. | | | | 6.7% | 6.5% |



Age Demographics

The age profile of a population may affect municipal expenditures. For example, expenditures may be affected by seniors requiring higher public service costs and families with young children demanding services for recreational, and related programs.

| Municipality | 0-19 | 20-64 | 65+ |
|----------------------|------|-------|-----|
| Belleville | 22% | 59% | 19% |
| Brockville | 20% | 57% | 23% |
| Cornwall | 22% | 58% | 20% |
| Kingston | 21% | 62% | 16% |
| Ottawa | 23% | 63% | 13% |
| Peterborough | 21% | 59% | 20% |
| Port Hope | 21% | 59% | 20% |
| Prince Edward County | 18% | 57% | 25% |
| Quinte West | 23% | 60% | 17% |
| South Frontenac | 24% | 62% | 14% |
| | | | |
| Eastern Avg | 22% | 60% | 19% |
| Provincial Average | 22% | 63% | 15% |

| Municipality | 0-19 | 20-64 | 65+ |
|----------------------|------|-------|-------|
| Fort Erie | 21% | 59% | 20% |
| Grimsby | 24% | 59% | 17% |
| Hamilton | 23% | 61% | 16% |
| Lincoln | 25% | 56% | 19% |
| Niagara Falls | 22% | 60% | 18% |
| Niagara-on-the-Lake | 19% | 55% | 26% |
| Pelham | 22% | 57% | 21% |
| Port Colborne | 20% | 58% | 22% |
| St. Catharines | 21% | 59% | 19% |
| Thorold | 23% | 62% | 15% |
| Wainfleet | 24% | 60% | 16% |
| Welland | 22% | 60% | 18% |
| West Lincoln | 29% | 59% | 12% |
| Ni / Lawrittan Arra | 220/ | F00/ | 4.00/ |
| Niagara/Hamilton Avg | 23% | 59% | 18% |
| Provincial Average | 22% | 63% | 15% |

| Municipality | 0-19 | 20-64 | 65+ |
|------------------------|------|-------|------|
| Ajax | 29% | 62% | 9% |
| Aurora | 28% | 61% | 11% |
| Brampton | 29% | 62% | 9% |
| Brock | 23% | 58% | 18% |
| Burlington | 23% | 60% | 17% |
| Caledon | 28% | 61% | 12% |
| Clarington | 27% | 61% | 12% |
| East Gwillimbury | 24% | 64% | 12% |
| Georgina | 25% | 62% | 12% |
| Halton Hills | 28% | 60% | 12% |
| King | 25% | 60% | 15% |
| Markham | 24% | 63% | 12% |
| Milton | 30% | 62% | 8% |
| Mississauga | 26% | 63% | 11% |
| Newmarket | 27% | 62% | 11% |
| Oakville | 27% | 60% | 13% |
| Oshawa | 23% | 62% | 15% |
| Pickering | 25% | 63% | 12% |
| Richmond Hill | 25% | 63% | 11% |
| Scugog | 23% | 60% | 17% |
| Toronto | 21% | 65% | 14% |
| Vaughan | 27% | 61% | 11% |
| Whitby | 29% | 61% | 10% |
| Whitchurch-Stouffville | 25% | 61% | 14% |
| CTA Ava | 260/ | C20/ | 120/ |
| GTA Avg | 26% | 62% | 12% |
| Provincial Average | 22% | 63% | 15% |



Source—Stats Canada Census 2011



Age Demographics (cont'd)

| Municipality | 0-19 | 20-64 | 65+ |
|--------------------|------|-------|-----|
| Elliot Lake | 15% | 50% | 35% |
| Greater Sudbury | 22% | 62% | 16% |
| Greenstone | 25% | 61% | 14% |
| Kenora | 23% | 60% | 17% |
| North Bay | 22% | 61% | 17% |
| Sault Ste. Marie | 20% | 60% | 20% |
| Thunder Bay | 21% | 61% | 18% |
| Timmins | 24% | 62% | 14% |
| | | | |
| North Avg | 22% | 60% | 19% |
| Provincial Average | 22% | 63% | 15% |
| | | | |

| Municipality | 0-19 | 20-64 | 65+ |
|------------------------|------|-------|-----|
| Barrie | 27% | 61% | 12% |
| Bracebridge | 21% | 58% | 21% |
| Collingwood | 20% | 57% | 23% |
| Gravenhurst | 17% | 60% | 23% |
| Huntsville | 22% | 58% | 20% |
| Innisfil | 25% | 61% | 14% |
| Orangeville | 28% | 60% | 12% |
| Orillia | 21% | 58% | 21% |
| Penetanguishene | 20% | 59% | 21% |
| Springwater | 26% | 61% | 13% |
| | | | |
| Simcoe/Musk./Duff. Avg | 23% | 59% | 18% |
| Provincial Average | 22% | 63% | 15% |



| Municipality | 0-19 | 20-64 | 65+ |
|--------------------|------|-------|-----|
| Brant | 25% | 60% | 16% |
| Cambridge | 26% | 62% | 12% |
| Central Elgin | 24% | 61% | 15% |
| Central Huron | 22% | 56% | 21% |
| Grey Highlands | 24% | 56% | 21% |
| Guelph | 24% | 63% | 13% |
| Hanover | 21% | 55% | 24% |
| Ingersoll | 26% | 60% | 14% |
| Kingsville | 24% | 60% | 16% |
| Kitchener | 24% | 64% | 12% |
| Lakeshore | 27% | 61% | 12% |
| Lambton Shores | 17% | 57% | 26% |
| London | 23% | 62% | 15% |
| Meaford | 19% | 57% | 24% |
| Middlesex Centre | 27% | 58% | 15% |
| North Dumfries | 27% | 60% | 13% |
| North Perth | 27% | 57% | 16% |
| Owen Sound | 20% | 57% | 22% |
| Sarnia | 21% | 59% | 19% |
| Saugeen Shores | 18% | 60% | 21% |
| St. Thomas | 25% | 59% | 16% |
| Stratford | 22% | 60% | 18% |
| Strathroy-Caradoc | 25% | 57% | 18% |
| The Blue Mountains | 17% | 55% | 28% |
| Tillsonburg | 20% | 54% | 25% |
| Waterloo | 24% | 63% | 13% |
| Wellesley | 36% | 54% | 10% |
| Wilmot | 26% | 58% | 16% |
| Windsor | 24% | 60% | 16% |
| Woolwich | 27% | 58% | 15% |
| Southwest Avg | 24% | 59% | 17% |
| Provincial Average | 22% | 63% | 15% |

Source—Stats Canada Census 2011



Average Household Income

Household income is one measure of a community's ability to pay for services in a municipality. While a higher relative household income is a positive indicator of the overall local economy, a higher gross income tends to lead to a greater expectation for quality programs and can lead to additional challenges in balancing desired levels of service with a willingness to pay for programs and services. The following table provides the estimated average household income in 2013 for each of the municipalities.



| | Но | 013 Est. Avg. usehold | Income |
|--------------------------|---------|-----------------------------|---------|
| Municipality Elliot Lake | \$ | 55,056 | Ranking |
| Cornwall | \$ | 58,845 | low |
| Brockville | \$ | 63,691 | low |
| Owen Sound | \$ | 65,931 | low |
| Orillia | \$ | 67,009 | low |
| Hanover | \$ | 68,117 | low |
| Windsor | \$ | 68,184 | low |
| Welland | \$ | 68,900 | low |
| Belleville | \$ | 69,706 | low |
| Fort Erie | \$ | 70,745 | low |
| Gravenhurst | , \$ | 71,130 | low |
| Tillsonburg | \$ | 71,349 | low |
| Port Colborne | , \$ | 71,632 | low |
| Peterborough | \$ | 72,573 | low |
| St. Thomas | \$ | 72,575 | low |
| Niagara Falls | \$ | 73,145 | low |
| Penetanguishene | \$ | 73,546 | low |
| Strathroy-Caradoc | \$ | 74,057 | low |
| North Bay | \$ | 74,662 | low |
| St. Catharines | \$ | 75,096 | low |
| Thunder Bay | \$ | 75,668 | low |
| Grey Highlands | \$ | 75,726 | low |
| Quinte West | \$ | 75,822 | low |
| Stratford | \$ | 76,504 | low |
| Meaford | \$ | 76,701 | low |
| Central Huron | \$ | 77,116 | low |
| Sault Ste. Marie | \$ | 77,558 | low |
| Collingwood | \$ | 78,401 | low |
| Kenora | \$ | 78,671 | low |
| North Perth | \$ | 79,024 | low |
| Thorold | \$ | 80,018 | low |
| Ingersoll | \$ | 80,225 | low |

| | 2 | 2013 Est. | |
|----------------------|----|-----------|---------|
| | | Avg. | |
| | | ousehold | Income |
| Municipality | | Income | Ranking |
| Lambton Shores | \$ | 80,391 | mid |
| London | \$ | 81,034 | mid |
| Brock | \$ | 81,501 | mid |
| Kitchener | \$ | 81,830 | mid |
| Kingston | \$ | 82,558 | mid |
| Oshawa | \$ | 82,838 | mid |
| Port Hope | \$ | 83,044 | mid |
| Wainfleet | \$ | 84,500 | mid |
| Prince Edward County | \$ | 84,782 | mid |
| Hamilton | \$ | 84,956 | mid |
| Bracebridge | \$ | 85,045 | mid |
| Georgina | \$ | 85,182 | mid |
| Huntsville | \$ | 85,984 | mid |
| Timmins | \$ | 86,026 | mid |
| Greater Sudbury | \$ | 86,682 | mid |
| Cambridge | \$ | 86,773 | mid |
| Barrie | \$ | 86,833 | mid |
| Sarnia | \$ | 87,392 | mid |
| Greenstone | \$ | 87,714 | mid |
| Kingsville | \$ | 88,746 | mid |
| Orangeville | \$ | 90,053 | mid |
| Innisfil | \$ | 90,753 | mid |
| Guelph | \$ | 91,342 | mid |
| Brampton | \$ | 92,317 | mid |
| Toronto | \$ | 92,467 | mid |
| West Lincoln | \$ | 93,326 | mid |
| Central Elgin | \$ | 96,847 | mid |
| Lincoln | \$ | 97,248 | mid |
| South Frontenac | \$ | 98,680 | mid |
| Mississauga | \$ | 99,314 | mid |
| Lakeshore | \$ | 100,594 | mid |
| D . | , | 100,500 | |

| | 2 | 2013 Est. Avg. | |
|--------------------------|-----------|--------------------|--------------|
| | Household | | Income |
| Municipality | | Income | Ranking |
| The Blue Mountains | \$ | 100,989 | high |
| Ottawa | \$ | 101,105 | high |
| Grimsby | \$ | 102,428 | high |
| Clarington | \$ | 103,461 | high |
| Niagara-on-the-Lake | \$ | 105,806 | high |
| Ajax | \$ | 106,088 | high |
| Wilmot | \$ | 107,540 | high |
| Wellesley | \$ | 108,390 | high |
| Scugog | \$ | 108,547 | high |
| Waterloo | \$ | 108,789 | high |
| Burlington | \$ | 109,961 | high |
| Newmarket | \$ | 113,616 | high |
| Pickering | \$ | 114,188 | high |
| Richmond Hill | \$ | 114,469 | high |
| North Dumfries | \$ | 115,000 | high |
| Markham | \$ | 115,376 | high |
| Whitby | \$ | 116,550 | high |
| Pelham | \$ | 116,842 | high |
| Saugeen Shores | \$ | 117,776 | high |
| Milton | \$ | 117,930 | high |
| Halton Hills | \$ | 118,396 | high |
| East Gwillimbury | \$ | 120,786 | high |
| Vaughan | \$ | 123,032 | high |
| Middlesex Centre Caledon | \$ \$ | 124,464 129,199 | high high |
| Springwater | \$ | 129,199 | nign high |
| Whitchurch-Stouffville | \$ | 131,868 | high |
| Woolwich | \$ | 134,333 | high |
| Aurora | \$ | 143,008 | high |
| Oakville | \$ | 149,522 | high |
| King | \$ | 174,855 | high |
| Average | \$ | 93,038 | |
| Median | \$ | 86,773 | |
| Minimum | \$ | 55,056 | |
| Maximum | \$ | 174,855 | |

Source—Manifold Data Mining

Brant

100,698



Average Household Income by Geographic Location

The following table provides the estimated average household income in 2013 for each of the municipalities. Source—Manifold Data Mining 2014, summarized by geographic area.

| Municipality | 2013 Est. Avg. Household Income | | Income Ranking |
|----------------------|--|---------|-------------------|
| Cornwall | \$ | 58,845 | low |
| Brockville | \$ | 63,691 | low |
| Belleville | \$ | 69,706 | low |
| Peterborough | \$ | 72,573 | low |
| Quinte West | \$ | 75,822 | low |
| Kingston | \$ | 82,558 | mid |
| Port Hope | \$ | 83,044 | mid |
| Prince Edward County | \$ | 84,782 | mid |
| South Frontenac | \$ | 98,680 | mid |
| Ottawa | \$ | 101,105 | high |
| Eastern Average | \$ | 79,081 | |

| Elliot Lake | \$ 55,056 | low |
|------------------|--------------|-----|
| North Bay | \$ 74,662 | low |
| Thunder Bay | \$ 75,668 | low |
| Sault Ste. Marie | \$ 77,558 | low |
| Kenora | \$ 78,671 | low |
| Timmins | \$ 86,026 | mid |
| Greater Sudbury | \$ 86,682 | mid |
| Greenstone | \$ 87,714 | mid |
| | | |
| North Average | \$ 77,755 | |
| | | |

| Municipality | Н | 2013 Est. Avg. Dusehold | Income |
|------------------------|----------|-------------------------------|---|
| Municipality Brock | \$ | 81,501 | Ranking mid |
| Oshawa | \$ | 82,838 | mid |
| | \$ | 85,182 | mid |
| Georgina | \$ | 92,317 | mid |
| Brampton | \$ \$ | | mid |
| Toronto | \$ | 92,467 99,314 | mid |
| Mississauga | • | • | *************************************** |
| Clarington | \$ | 103,461 | high |
| Ajax | \$ | 106,088 | high |
| Scugog | \$ | 108,547 | high |
| Burlington | \$ | 109,961 | high |
| Newmarket | \$ | 113,616 | high |
| Pickering | \$ | 114,188 | high |
| Richmond Hill | \$ | 114,469 | high |
| Markham | \$ | 115,376 | high |
| Whitby | \$ | 116,550 | high |
| Milton | \$ | 117,930 | high |
| Halton Hills | \$ | 118,396 | high |
| East Gwillimbury | \$ | 120,786 | high |
| Vaughan | \$ | 123,032 | high |
| Caledon | \$ | 129,199 | high |
| Whitchurch-Stouffville | \$ | 131,868 | high |
| Aurora | \$ | 143,008 | high |
| Oakville | \$ | 149,522 | high |
| King | \$ | 174,855 | high |
| GTA Average | \$ | 114,353 | |



Average Household Income by Geographic Location (cont'd)

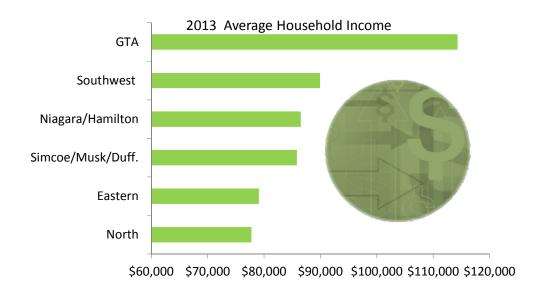
| Municipality | Нс | 013 Est. Avg. ousehold ncome | Income Ranking |
|-----------------------|----|---------------------------------------|-------------------|
| Welland | \$ | 68,900 | low |
| Fort Erie | \$ | 70,745 | low |
| Port Colborne | \$ | 71,632 | low |
| Niagara Falls | \$ | 73,145 | low |
| St. Catharines | \$ | 75,096 | low |
| Thorold | \$ | 80,018 | low |
| Wainfleet | \$ | 84,500 | mid |
| Hamilton | \$ | 84,956 | mid |
| West Lincoln | \$ | 93,326 | mid |
| Lincoln | \$ | 97,248 | mid |
| Grimsby | \$ | 102,428 | high |
| Niagara-on-the-Lake | \$ | 105,806 | high |
| Pelham | \$ | 116,842 | high |
| Niagara/Hamilton Avg. | \$ | 86,511 | |

| Orillia | \$ 67,009 | low |
|-------------------------|---------------|------|
| Gravenhurst | \$ 71,130 | low |
| Penetanguishene | \$ 73,546 | low |
| Collingwood | \$ 78,401 | low |
| Bracebridge | \$ 85,045 | mid |
| Huntsville | \$ 85,984 | mid |
| Barrie | \$ 86,833 | mid |
| Orangeville | \$ 90,053 | mid |
| Innisfil | \$ 90,753 | mid |
| Springwater | \$ 129,421 | high |
| | | |
| Simcoe/Musk./Duff. Avg. | \$ 85,818 | |
| | | |

| Municipality | Н | 2013 Est. Avg. ousehold ncome | Income Ranking |
|--------------------|----|--|-------------------|
| Owen Sound | \$ | 65,931 | low |
| Hanover | \$ | 68,117 | 10.11 |
| Windsor | \$ | 68,184 | low |
| Tillsonburg | \$ | 71,349 | low |
| St. Thomas | \$ | 72,575 | low |
| | | · | 10.11 |
| Strathroy-Caradoc | \$ | 74,057 | low |
| Grey Highlands | \$ | 75,726 | low |
| Stratford | \$ | 76,504 | low |
| Meaford | \$ | 76,701 | low |
| Central Huron | \$ | 77,116 | low |
| North Perth | \$ | 79,024 | low |
| Ingersoll | \$ | 80,225 | low |
| Lambton Shores | \$ | 80,391 | mid |
| London | \$ | 81,034 | mid |
| Kitchener | \$ | 81,830 | mid |
| Cambridge | \$ | 86,773 | mid |
| Sarnia | \$ | 87,392 | mid |
| Kingsville | \$ | 88,746 | mid |
| Guelph | \$ | 91,342 | mid |
| Central Elgin | \$ | 96,847 | mid |
| Lakeshore | \$ | 100,594 | mid |
| Brant | \$ | 100,698 | mid |
| The Blue Mountains | \$ | 100,989 | high |
| Wilmot | \$ | 107,540 | high |
| Wellesley | \$ | 108,390 | high |
| Waterloo | \$ | 108,789 | high |
| North Dumfries | \$ | 115,000 | high |
| Saugeen Shores | \$ | 117,776 | high |
| Middlesex Centre | \$ | 124,464 | high |
| Woolwich | \$ | 134,333 | high |
| Southwest Average | \$ | 89,948 | |



Summary Average Household Income by Geographic Location





Land Area and Density

Population density indicates the number of residents living in an area (usually measured by square kilometre). Density readings can lend insight into the age of a city, growth patterns, zoning practices, new development opportunities and the level of multi-family unit housing. High population density can also indicate whether a municipality may be reaching build-out, as well as service and infrastructure needs, such as additional public transit or street routes. As stated by the *Province of Ontario* in their InfoSheet: Planning for Intensification, some of the benefits of intensification include:

- Using resources such as lands, buildings and infrastructure more effectively
- Protecting the natural environment and biodiversity by limiting urban expansion
- Incorporating green features that offset and support new development
- Creating active streets that promote healthier patterns of human activity
- Creating economic opportunities
- Reducing carbon footprint
- Improving access to public transit
- Enhancing community identity
- Improving municipal fiscal performance





Land Area and Density (sorted by population density)

| | | 2014 | |
|----------------------|---------|-------------|---------|
| | Land | Population | |
| | Area | Density per | |
| | (Square | Sq. | Density |
| Municipality | Km) | Kilometre | Ranking |
| Greenstone | 2,768 | 2 | low |
| Grey Highlands | 882 | 11 | low |
| Timmins | 2,979 | 15 | low |
| Elliot Lake | 715 | 16 | low |
| Central Huron | 450 | 17 | low |
| South Frontenac | 972 | 19 | low |
| Meaford | 589 | 19 | low |
| The Blue Mountains | 287 | 22 | low |
| Gravenhurst | 519 | 24 | low |
| Prince Edward County | 1,050 | 25 | low |
| Bracebridge | 626 | 25 | low |
| Brock | 423 | 27 | low |
| North Perth | 493 | 27 | low |
| Huntsville | 711 | 28 | low |
| Wainfleet | 217 | 29 | low |
| Middlesex Centre | 588 | 30 | low |
| Lambton Shores | 331 | 32 | low |
| Springwater | 536 | 36 | low |
| West Lincoln | 388 | 38 | low |
| Wellesley | 278 | 42 | low |
| Brant | 843 | 44 | low |
| Central Elgin | 280 | 47 | low |
| Scugog | 475 | 47 | low |
| Greater Sudbury | 3,227 | 51 | low |
| North Dumfries | 187 | 52 | low |
| Port Hope | 279 | 59 | low |
| King | 333 | 62 | low |
| Lakeshore | 530 | 68 | low |
| Kenora | 212 | 75 | low |
| Saugeen Shores | 171 | 79 | low |
| Wilmot | 264 | 80 | low |
| Woolwich | 326 | 80 | low |



Land Area and Density (sorted by population density) (cont'd)

| | Land Area | 2014 Population | ; |
|--------------------------------|----------------|--------------------|----------------|
| Municipality | (Square Km) | Density per | Density |
| Municipality Strathroy-Caradoc | 274 | Sq. Kilometre | Ranking mid |
| Kingsville | 2/4 | 90 | mid |
| Quinte West | 494 | 90 | mid |
| Caledon | 688 | 91 | mid |
| East Gwillimbury | 245 | 98 | mid |
| Niagara-on-the-Lake | 133 | 123 | mid |
| Innisfil | 284 | 123 | mid |
| Pelham | 126 | 137 | mid |
| Lincoln | 163 | 144 | mid |
| Clarington | 611 | 149 | mid |
| Port Colborne | 122 | 154 | mid |
| Georgina | 288 | 158 | mid |
| North Bay | 319 | 172 | mid |
| Fort Erie | 166 | 185 | mid |
| Belleville | 247 | 207 | mid |
| Thorold | 83 | 220 | mid |
| Halton Hills | 276 | 227 | mid |
| Whitchurch-Stouffville | 207 | 230 | mid |
| Milton | 363 | 276 | mid |
| Kingston | 451 | 289 | mid |
| Thunder Bay | 328 | 337 | mid |
| Ottawa | 2,790 | 341 | mid |
| Sault Ste. Marie | 223 | 346 | mid |
| Penetanguishene | 26 | 360 | mid |
| Grimsby | 69 | 389 | mid |
| Pickering | 232 | 395 | mid |
| Niagara Falls | 210 | 408 | mid |
| Sarnia | 165 | 454 | mid |
| Hamilton | 1,117 | 486 | mid |
| Collingwood | 33 | 636 | mid |
| Welland | 81 | 643 | mid |
| Tillsonburg | 22 | 726 | mid |

| | Land Area | 2014 Population | |
|----------------|----------------|--------------------|---------|
| | (Square | Density per | Density |
| Municipality | (Square Km) | Sq. Kilometre | Ranking |
| Cornwall | 62 | 770 | high |
| Hanover | 10 | 804 | high |
| Whitby | 147 | 901 | high |
| London | 421 | 913 | high |
| Owen Sound | 24 | 917 | high |
| Ingersoll | 13 | 984 | high |
| Burlington | 186 | 1,009 | high |
| Brockville | 21 | 1,071 | high |
| Oshawa | 146 | 1,087 | high |
| Orillia | 29 | 1,088 | high |
| St. Thomas | 36 | 1,125 | high |
| Aurora | 50 | 1,167 | high |
| Stratford | 27 | 1,181 | high |
| Cambridge | 113 | 1,187 | high |
| Vaughan | 274 | 1,204 | high |
| Peterborough | 64 | 1,296 | high |
| St. Catharines | 96 | 1,399 | high |
| Oakville | 139 | 1,425 | high |
| Windsor | 147 | 1,449 | high |
| Guelph | 87 | 1,488 | high |
| Markham | 213 | 1,579 | high |
| Waterloo | 64 | 1,594 | high |
| Kitchener | 137 | 1,709 | high |
| Barrie | 77 | 1,856 | high |
| Ajax | 67 | 1,874 | high |
| Orangeville | 16 | 1,878 | high |
| Richmond Hill | 101 | 2,033 | high |
| Newmarket | 38 | 2,232 | high |
| Brampton | 266 | 2,247 | high |
| Mississauga | 292 | 2,597 | high |
| Toronto | 630 | 4,363 | high |
| Average | 400 | 594 | |
| Median | 247 | 220 | |
| Minimum | 10 | 2 | |
| Maximum | 3,227 | 4,363 | |



Land Area and Density by Geographic Location

| Municipality | Land Area (Square Km) | 2014 Population Density per Sq. Kilometre | Density Ranking |
|----------------------|-----------------------------|---|--------------------|
| South Frontenac | 972 | 19 | low |
| Prince Edward County | 1,050 | 25 | low |
| Port Hope | 279 | 59 | low |
| Quinte West | 494 | 90 | mid |
| Belleville | 247 | 207 | mid |
| Kingston | 451 | 289 | mid |
| Ottawa | 2,790 | 341 | mid |
| Cornwall | 62 | 770 | high |
| Brockville | 21 | 1,071 | high |
| Peterborough | 64 | 1,296 | high |
| Eastern Average | 643 | 417 | |

| Brock | 423 | 27 | low |
|------------------------|-----|-------|------|
| Scugog | 475 | 47 | low |
| King | 333 | 62 | low |
| Caledon | 688 | 91 | mid |
| East Gwillimbury | 245 | 98 | mid |
| Clarington | 611 | 149 | mid |
| Georgina | 288 | 158 | mid |
| Halton Hills | 276 | 227 | mid |
| Whitchurch-Stouffville | 207 | 230 | mid |
| Milton | 363 | 276 | mid |
| Pickering | 232 | 395 | mid |
| Whitby | 147 | 901 | high |
| Burlington | 186 | 1,009 | high |
| Oshawa | 146 | 1,087 | high |
| Aurora | 50 | 1,167 | high |
| Vaughan | 274 | 1,204 | high |
| Oakville | 139 | 1,425 | high |
| Markham | 213 | 1,579 | high |
| Ajax | 67 | 1,874 | high |
| Richmond Hill | 101 | 2,033 | high |
| Newmarket | 38 | 2,232 | high |
| Brampton | 266 | 2,247 | high |
| Mississauga | 292 | 2,597 | high |
| Toronto | 630 | 4,363 | high |
| GTA Average | 279 | 1,062 | |

| | Land Area (Square | 2014 Population Density per | Density |
|-----------------------|----------------------|-----------------------------------|---------|
| Municipality | Km) | Sq. Kilometre | Ranking |
| Wainfleet | 217 | 29 | low |
| West Lincoln | 388 | 38 | low |
| Niagara-on-the-Lake | 133 | 123 | mid |
| Pelham | 126 | 137 | mid |
| Lincoln | 163 | 144 | mid |
| Port Colborne | 122 | 154 | mid |
| Fort Erie | 166 | 185 | mid |
| Thorold | 83 | 220 | mid |
| Grimsby | 69 | 389 | mid |
| Niagara Falls | 210 | 408 | mid |
| Hamilton | 1,117 | 486 | mid |
| Welland | 81 | 643 | mid |
| St. Catharines | 96 | 1,399 | high |
| Niagara/Hamilton Avg. | . 229 | 335 | |

| Greenstone | 2,768 | 2 | low |
|---|--------------------------------|------------------------------|---------------------------------|
| Timmins | 2,979 | 15 | low |
| Elliot Lake | 715 | 16 | low |
| Greater Sudbury | 3,227 | 51 | low |
| Kenora | 212 | 75 | low |
| North Bay | 319 | 172 | mid |
| Thunder Bay | 328 | 337 | mid |
| Sault Ste. Marie | 223 | 346 | mid |
| | | | |
| North Average | 1,346 | 127 | |
| | | | |
| | | | |
| | 540 | 24 | |
| Gravenhurst | 519 | 24 | low |
| Gravenhurst Bracebridge | 519 626 | 24 25 | low low |
| | | | 10.11 |
| Bracebridge | 626 | 25 | low |
| Bracebridge Huntsville | 626 711 | 25 28 | low low |
| Bracebridge Huntsville Springwater | 626 711 536 | 25 28 36 | low low low |
| Bracebridge Huntsville Springwater Innisfil | 626 711 536 284 | 25 28 36 123 | low low low mid |
| Bracebridge Huntsville Springwater Innisfil Penetanguishene | 626 711 536 284 26 | 25 28 36 123 360 | low low low mid mid |

77

16

286

1,856

1,878

605

high

high

Barrie

Avg

Orangeville

Simcoe/Musk./Duff.

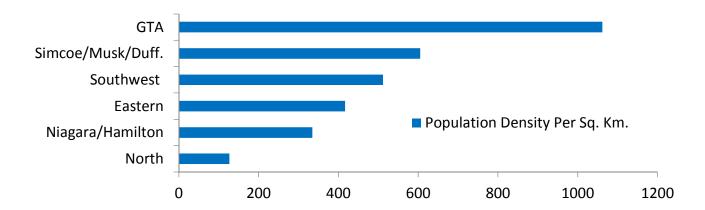


Land Area and Density by Geographic Location (cont'd)

| | Land Area (Square | 2014 Population Density per | Density |
|--------------------|----------------------|-----------------------------------|---------|
| Municipality | Km) | Sq. Kilometre | Ranking |
| Grey Highlands | 882 | 11 | low |
| Central Huron | 450 | 17 | low |
| Meaford | 589 | 19 | low |
| The Blue Mountains | 287 | 22 | low |
| North Perth | 493 | 27 | low |
| Middlesex Centre | 588 | 30 | low |
| Lambton Shores | 331 | 32 | low |
| Wellesley | 278 | 42 | low |
| Brant | 843 | 44 | low |
| Central Elgin | 280 | 47 | low |
| North Dumfries | 187 | 52 | low |
| Lakeshore | 530 | 68 | low |
| Saugeen Shores | 171 | 79 | low |
| Wilmot | 264 | 80 | low |
| Woolwich | 326 | 80 | low |
| Strathroy-Caradoc | 274 | 81 | mid |
| Kingsville | 247 | 90 | mid |
| Sarnia | 165 | 454 | mid |
| Tillsonburg | 22 | 726 | mid |
| Hanover | 10 | 804 | high |
| London | 421 | 913 | high |
| Owen Sound | 24 | 917 | high |
| Ingersoll | 13 | 984 | high |
| St. Thomas | 36 | 1,125 | high |
| Stratford | 27 | 1,181 | high |
| Cambridge | 113 | 1,187 | high |
| Windsor | 147 | 1,449 | high |
| Guelph | 87 | 1,488 | high |
| Waterloo | 64 | 1,594 | high |
| Kitchener | 137 | 1,709 | high |
| Southwest Average | 276 | 512 | |



Summary Land Area and Density by Geographic Location





Assessment Per Capita (Sorted by Unweighted Assessment)

Property assessment is the basis upon which municipalities raise taxes. A strong assessment base is critical to a municipality's ability to generate revenues. Assessment per capita statistics have been compared to provide an indication of the "richness" of the assessment base in each municipality. Unweighted assessment provides the actual current value assessment of the properties. Weighted assessment reflects the basis upon which property taxes are levied after applying the tax ratios to the various property classes to the unweighted assessment.

| | | | | | 2014 | 2014 |
|-------------------|----|------------|----|----------|------------|------------|
| | | 2014 | | 2014 | Unweighted | Weighted |
| | Un | Unweighted | | Veighted | CVA/Capita | CVA/Capita |
| Municipality | CV | A/Capita | CV | A/Capita | Ranking | Ranking |
| Elliot Lake | \$ | 42,156 | \$ | 47,409 | low | low |
| Cornwall | \$ | 66,313 | \$ | 87,492 | low | low |
| Timmins | \$ | 67,418 | \$ | 81,510 | low | low |
| Windsor | \$ | 69,990 | \$ | 90,115 | low | low |
| Sault Ste. Marie | \$ | 71,247 | \$ | 91,206 | low | low |
| St. Thomas | \$ | 71,716 | \$ | 85,976 | low | low |
| Thunder Bay | \$ | 72,370 | \$ | 91,889 | low | low |
| Welland | \$ | 76,222 | \$ | 86,400 | low | low |
| Hanover | \$ | 81,824 | \$ | 96,340 | low | low |
| Ingersoll | \$ | 84,880 | \$ | 105,776 | low | low |
| Owen Sound | \$ | 85,122 | \$ | 110,341 | low | low |
| Quinte West | \$ | 86,082 | \$ | 95,233 | low | low |
| Sarnia | \$ | 86,870 | \$ | 103,390 | low | low |
| Port Colborne | \$ | 87,242 | \$ | 98,572 | low | low |
| Kenora | \$ | 89,247 | \$ | 106,209 | low | low |
| Brockville | \$ | 89,501 | \$ | 112,323 | low | low |
| North Bay | \$ | 90,026 | \$ | 106,733 | low | low |
| Tillsonburg | \$ | 91,242 | \$ | 111,037 | low | low |
| Greater Sudbury | \$ | 92,014 | \$ | 116,759 | low | mid |
| Belleville | \$ | 92,474 | \$ | 119,206 | low | mid |
| St. Catharines | \$ | 93,843 | \$ | 109,706 | low | low |
| London | \$ | 94,554 | \$ | 111,556 | low | low |
| Peterborough | \$ | 94,754 | \$ | 109,323 | low | low |
| Oshawa | \$ | 96,048 | \$ | 112,790 | low | low |
| Strathroy-Caradoc | \$ | 96,292 | \$ | 91,482 | low | low |
| Penetanguishene | \$ | 96,803 | \$ | 99,833 | low | low |
| Kitchener | \$ | 99,608 | \$ | 118,131 | low | mid |
| Thorold | \$ | 100,837 | \$ | 114,270 | low | mid |
| Hamilton | \$ | 103,369 | \$ | 126,104 | low | mid |
| Stratford | \$ | 103,930 | \$ | 128,424 | low | mid |
| Cambridge | \$ | 104,997 | \$ | 128,114 | low | mid |
| Niagara Falls | \$ | 105,282 | \$ | 128,446 | low | mid |



Assessment Per Capita (Sorted by Unweighted Assessment) (cont'd)

| Municipality | 2014 weighted A/Capita | 2014 Veighted VA/Capita | 2014 Unweighted CVA/Capita Ranking | 2014 Weighted CVA/Capita Ranking |
|----------------------|------------------------------|-------------------------------|---|---|
| Ajax | \$ 105,329 | \$ 113,055 | mid | low |
| West Lincoln | \$ 105,555 | \$ 100,003 | mid | low |
| Kingsville | \$ 106,358 | \$ 91,846 | mid | low |
| Orillia | \$ 107,233 | \$ 128,553 | mid | mid |
| Port Hope | \$ 109,037 | \$ 115,808 | mid | mid |
| Fort Erie | \$ 109,248 | \$ 119,113 | mid | mid |
| Orangeville | \$ 109,493 | \$ 118,833 | mid | mid |
| Kingston | \$ 110,189 | \$ 135,989 | mid | mid |
| Barrie | \$ 110,772 | \$ 119,191 | mid | mid |
| Clarington | \$ 111,737 | \$ 115,093 | mid | mid |
| Brampton | \$ 111,786 | \$ 119,479 | mid | mid |
| Lakeshore | \$ 115,417 | \$ 111,910 | mid | low |
| Greenstone | \$ 116,681 | \$ 107,556 | mid | low |
| Whitby | \$ 119,373 | \$ 129,224 | mid | mid |
| Guelph | \$ 119,430 | \$ 143,735 | mid | mid |
| Grimsby | \$ 122,291 | \$ 130,058 | mid | mid |
| Central Elgin | \$ 123,279 | \$ 111,525 | mid | low |
| Pelham | \$ 124,085 | \$ 123,997 | mid | mid |
| Lincoln | \$ 124,331 | \$ 125,618 | mid | mid |
| Georgina | \$ 125,040 | \$ 123,455 | mid | mid |
| Wellesley | \$ 131,408 | \$ 113,371 | mid | mid |
| Wainfleet | \$ 132,991 | \$ 123,474 | mid | mid |
| North Perth | \$ 135,010 | \$ 102,535 | mid | low |
| Wilmot | \$ 135,130 | \$ 131,252 | mid | mid |
| Woolwich | \$ 136,833 | \$ 141,620 | mid | mid |
| Ottawa | \$ 136,923 | \$ 162,642 | mid | high |
| Brant | \$ 136,993 | \$ 132,093 | mid | mid |
| Prince Edward County | \$ 137,302 | \$ 132,414 | mid | mid |
| Brock | \$ 140,374 | \$ 128,297 | mid | mid |
| Waterloo | \$ 140,776 | \$ 167,406 | mid | high |
| Springwater | \$ 143,241 | \$ 135,646 | mid | mid |
| Pickering | \$ 143,606 | \$ 155,337 | mid | high |
| Meaford | \$ 144,344 | \$ 136,657 | high | mid |
| Newmarket | \$ 147,077 | \$ 150,268 | high | high |
| Innisfil | \$ 150,196 | \$ 147,732 | high | high |



Assessment Per Capita (Sorted by Unweighted Assessment) (cont'd)

| | 2014 weighted | 2014 Veighted | 2014 Unweighted CVA/Capita | 2014 Weighted CVA/Capita |
|------------------------|------------------|------------------|----------------------------------|--------------------------------|
| Municipality | A/Capita | A/Capita | Ranking | Ranking |
| Scugog | \$ 150,626 | \$ 144,865 | high | high |
| South Frontenac | \$ 152,646 | \$ 150,145 | high | high |
| Central Huron | \$ 153,484 | \$ 113,205 | high | low |
| Halton Hills | \$ 155,093 | \$ 164,974 | high | high |
| Milton | \$ 157,349 | \$ 171,589 | high | high |
| Mississauga | \$ 157,489 | \$ 177,714 | high | high |
| Collingwood | \$ 163,102 | \$ 170,508 | high | high |
| Middlesex Centre | \$ 163,826 | \$ 132,826 | high | mid |
| Burlington | \$ 166,611 | \$ 190,019 | high | high |
| Saugeen Shores | \$ 167,767 | \$ 166,623 | high | high |
| Aurora | \$ 170,059 | \$ 172,503 | high | high |
| Whitchurch-Stouffville | \$ 173,632 | \$ 171,939 | high | high |
| Huntsville | \$ 173,948 | \$ 174,723 | high | high |
| Toronto | \$ 173,973 | \$ 262,773 | high | high |
| North Dumfries | \$ 174,848 | \$ 188,188 | high | high |
| Grey Highlands | \$ 176,262 | \$ 157,409 | high | high |
| Markham | \$ 176,760 | \$ 179,528 | high | high |
| East Gwillimbury | \$ 177,434 | \$ 172,380 | high | high |
| Richmond Hill | \$ 181,886 | \$ 184,009 | high | high |
| Bracebridge | \$ 183,978 | \$ 184,612 | high | high |
| Vaughan | \$ 203,658 | \$ 209,785 | high | high |
| Lambton Shores | \$ 203,697 | \$ 191,038 | high | high |
| Caledon | \$ 206,355 | \$ 205,931 | high | high |
| Oakville | \$ 208,686 | \$ 229,503 | high | high |
| Niagara-on-the-Lake | \$ 223,929 | \$ 231,918 | high | high |
| Gravenhurst | \$ 249,911 | \$ 250,625 | high | high |
| King | \$ 285,551 | \$ 270,669 | high | high |
| The Blue Mountains | \$ 546,947 | \$ 556,100 | high | high |
| Average | \$ 133,081 | \$ 140,452 | | |
| Median | \$ 122,291 | \$ 126,104 | | |
| Minimum | \$ 42,156 | \$ 47,409 | | |
| Maximum | \$ 546,947 | \$ 556,100 | | |



Taxable Assessment Per Capita (Grouped by Location, sorted by unweighted assessment)

Eastern Municipalities

| Municipality | 2014 Unweighted CVA/Capita | | 2014 Weighted CVA/Capita | | % Change Unweighted/ Weighted | 2014 Unweighted CVA/Capita Ranking |
|----------------------|----------------------------------|---------|--------------------------------|---------|-------------------------------------|---|
| Cornwall | \$ | 66,313 | \$ | 87,492 | 31.9% | low |
| Quinte West | \$ | 86,082 | \$ | 95,233 | 10.6% | low |
| Brockville | \$ | 89,501 | \$ | 112,323 | 25.5% | low |
| Belleville | \$ | 92,474 | \$ | 119,206 | 28.9% | low |
| Peterborough | \$ | 94,754 | \$ | 109,323 | 15.4% | low |
| Port Hope | \$ | 109,037 | \$ | 115,808 | 6.2% | mid |
| Kingston | \$ | 110,189 | \$ | 135,989 | 23.4% | mid |
| Ottawa | \$ | 136,923 | \$ | 162,642 | 18.8% | mid |
| Prince Edward County | \$ | 137,302 | \$ | 132,414 | -3.6% | mid |
| South Frontenac | \$ | 152,646 | \$ | 150,145 | -1.6% | high |
| Eastern Average | \$ | 107,522 | \$ | 122,057 | | |

Niagara/Hamilton Municipalities

| Municipality | 2014 Unweighted CVA/Capita | | 2014 Weighted CVA/Capita | | % Change Unweighted/ Weighted | 2014 Unweighted CVA/Capita Ranking |
|-----------------------|----------------------------------|---------|--------------------------------|---------|-------------------------------------|---|
| Welland | \$ | 76,222 | \$ | 86,400 | 13.4% | low |
| Port Colborne | \$ | 87,242 | \$ | 98,572 | 13.0% | low |
| St. Catharines | \$ | 93,843 | \$ | 109,706 | 16.9% | low |
| Thorold | \$ | 100,837 | \$ | 114,270 | 13.3% | low |
| Hamilton | \$ | 103,369 | \$ | 126,104 | 22.0% | low |
| Niagara Falls | \$ | 105,282 | \$ | 128,446 | 22.0% | low |
| West Lincoln | \$ | 105,555 | \$ | 100,003 | -5.3% | mid |
| Fort Erie | \$ | 109,248 | \$ | 119,113 | 9.0% | mid |
| Grimsby | \$ | 122,291 | \$ | 130,058 | 6.4% | mid |
| Pelham | \$ | 124,085 | \$ | 123,997 | -0.1% | mid |
| Lincoln | \$ | 124,331 | \$ | 125,618 | 1.0% | mid |
| Wainfleet | \$ | 132,991 | \$ | 123,474 | -7.2% | mid |
| Niagara-on-the-Lake | \$ | 223,929 | \$ | 231,918 | 3.6% | high |
| Niagara/Hamilton Avg. | \$ | 116,094 | \$ | 124,437 | | |



Taxable Assessment Per Capita (cont'd) (Grouped by Location, sorted by unweighted assessment)

GTA Municipalities

| Municipality | 2014 weighted A/Capita | 2014 Veighted VA/Capita | % Change Unweighted/ Weighted | 2014 Unweighted CVA/Capita Ranking |
|------------------------|------------------------------|-------------------------------|-------------------------------|---|
| Oshawa | \$ 96,048 | \$ 112,790 | 17.4% | low |
| Ajax | \$ 105,329 | \$ 113,055 | 7.3% | mid |
| Clarington | \$ 111,737 | \$ 115,093 | 3.0% | mid |
| Brampton | \$ 111,786 | \$ 119,479 | 6.9% | mid |
| Whitby | \$ 119,373 | \$ 129,224 | 8.3% | mid |
| Georgina | \$ 125,040 | \$ 123,455 | -1.3% | mid |
| Pickering | \$ 143,606 | \$ 155,337 | 8.2% | mid |
| Brock | \$ 140,374 | \$ 128,297 | -8.6% | mid |
| Newmarket | \$ 147,077 | \$ 150,268 | 2.2% | high |
| Scugog | \$ 150,626 | \$ 144,865 | -3.8% | high |
| Halton Hills | \$ 155,093 | \$ 164,974 | 6.4% | high |
| Milton | \$ 157,349 | \$ 171,589 | 9.0% | high |
| Mississauga | \$ 157,489 | \$ 177,714 | 12.8% | high |
| Burlington | \$ 166,611 | \$ 190,019 | 14.0% | high |
| Aurora | \$ 170,059 | \$ 172,503 | 1.4% | high |
| Whitchurch-Stouffville | \$ 173,632 | \$ 171,939 | -1.0% | high |
| Toronto | \$ 173,973 | \$ 262,773 | 51.0% | high |
| Markham | \$ 176,760 | \$ 179,528 | 1.6% | high |
| East Gwillimbury | \$ 177,434 | \$ 172,380 | -2.8% | high |
| Richmond Hill | \$ 181,886 | \$ 184,009 | 1.2% | high |
| Vaughan | \$ 203,658 | \$ 209,785 | 3.0% | high |
| Caledon | \$ 206,355 | \$ 205,931 | -0.2% | high |
| Oakville | \$ 208,686 | \$ 229,503 | 10.0% | high |
| King | \$ 285,551 | \$ 270,669 | -5.2% | high |
| GTA Average | \$ 160,230 | \$ 168,966 | | |



Taxable Assessment Per Capita (cont'd) (Grouped by Location, sorted by unweighted assessment)

Northern Municipalities

| Municipality | 2014 Unweighted CVA/Capita | | 2014 Weighted CVA/Capita | | % Change Unweighted/ Weighted | 2014 Unweighted CVA/Capita Ranking |
|------------------|----------------------------------|---------|--------------------------------|---------|-------------------------------------|---|
| Elliot Lake | \$ | 42,156 | \$ | 47,409 | 12.5% | low |
| Timmins | \$ | 67,418 | \$ | 81,510 | 20.9% | low |
| Sault Ste. Marie | \$ | 71,247 | \$ | 91,206 | 28.0% | low |
| Thunder Bay | \$ | 72,370 | \$ | 91,889 | 27.0% | low |
| Kenora | \$ | 89,247 | \$ | 106,209 | 19.0% | low |
| North Bay | \$ | 90,026 | \$ | 106,733 | 18.6% | low |
| Greater Sudbury | \$ | 92,014 | \$ | 116,759 | 26.9% | low |
| Greenstone | \$ | 116,681 | \$ | 107,556 | -7.8% | mid |
| North Average | \$ | 80,145 | \$ | 93,659 | | |

Simcoe/Muskoka/Dufferin Municipalities

| Municipality | Unv | 2014 veighted \/Capita | 2014 /eighted A/Capita | % Change Unweighted/ Weighted | 2014 Unweighted CVA/Capita Ranking |
|------------------------|-----|------------------------------|------------------------------|-------------------------------------|---|
| Penetanguishene | \$ | 96,803 | \$ 99,833 | 3.1% | low |
| Orillia | \$ | 107,233 | \$ 128,553 | 19.9% | mid |
| Orangeville | \$ | 109,493 | \$ 118,833 | 8.5% | mid |
| Barrie | \$ | 110,772 | \$ 119,191 | 7.6% | mid |
| Springwater | \$ | 143,241 | \$ 135,646 | -5.3% | mid |
| Innisfil | \$ | 150,196 | \$ 147,732 | -1.6% | high |
| Collingwood | \$ | 163,102 | \$ 170,508 | 4.5% | high |
| Huntsville | \$ | 173,948 | \$ 174,723 | 0.4% | high |
| Bracebridge | \$ | 183,978 | \$ 184,612 | 0.3% | high |
| Gravenhurst | \$ | 249,911 | \$ 250,625 | 0.3% | high |
| Simcoe/Musk/Duff. Avg. | \$ | 148,868 | \$ 153,026 | | |



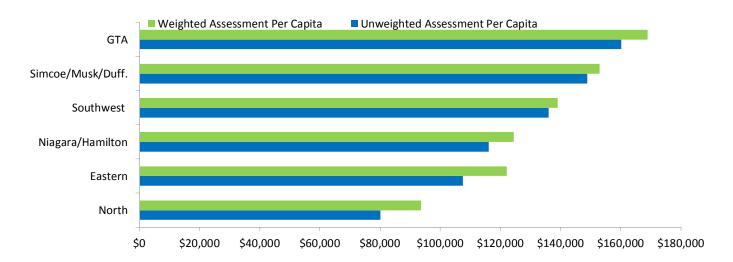
Taxable Assessment Per Capita (cont'd) (Grouped by Location, sorted by unweighted assessment)

Southwest Municipalities

| | Un | 2014 weighted | V | 2014 /eighted | % Change Unweighted/ | 2014 Unweighted CVA/Capita |
|---------------------|----------|--------------------|----------|--------------------|----------------------|----------------------------------|
| Municipality | CV | A/Capita | CV | A/Capita | Weighted | Ranking |
| Windsor | \$ | 69,990 | \$ | 90,115 | 28.8% | low |
| St. Thomas | \$ | 71,716 | \$ | 85,976 | 19.9% | low |
| Hanover | \$ | 81,824 | \$ | 96,340 | 17.7% | low |
| Ingersoll | \$ | 84,880 | \$ | 105,776 | 24.6% | low |
| Owen Sound | \$ | 85,122 | \$ | 110,341 | 29.6% | low |
| Sarnia | \$ | 86,870 | \$ | 103,390 | 19.0% | low |
| Tillsonburg | \$ | 91,242 | \$ | 111,037 | 21.7% | low |
| London | \$ | 94,554 | \$ | 111,556 | 18.0% | low |
| Strathroy-Caradoc | \$ | 96,292 | \$ | 91,482 | -5.0% | low |
| Kitchener | \$ | 99,608 | \$ | 118,131 | 18.6% | low |
| Stratford | \$ | 103,930 | \$ | 128,424 | 23.6% | low |
| | \$ | 104,997 | | 128,114 | 22.0% | low |
| Cambridge | | • | | | | |
| Kingsville | \$ | 106,358 | \$ | 91,846 | -13.6% | mid |
| Lakeshore | \$ | 115,417 | \$ | 111,910 | -3.0% | mid |
| Guelph | \$ | 119,430 | \$ | 143,735 | 20.4% | mid |
| Central Elgin | \$ | 123,279 | \$ | 111,525 | -9.5% | mid |
| Wellesley | \$ | 131,408 | \$ | 113,371 | -13.7% | mid |
| North Perth | \$ | 135,010 | \$ | 102,535 | -24.1% | mid |
| Wilmot | \$ | 135,130 | \$ | 131,252 | -2.9% | mid |
| Woolwich | \$ | 136,833 | \$ | 141,620 | 3.5% | mid |
| Brant | \$ | 136,993 | \$ | 132,093 | -3.6% | mid |
| Waterloo Meaford | \$ \$ | 140,776 | \$ | 167,406 | 18.9% | mid |
| Central Huron | \$ \$ | 144,344 153,484 | \$ \$ | 136,657 113,205 | -5.3% -26.2% | high bish |
| Middlesex Centre | \$ \$ | 163,826 | | 132,826 | -26.2% | high high |
| Saugeen Shores | \$ | 167,767 | \$ \$ | 166,623 | -10.5% | high |
| North Dumfries | \$ | 174,848 | \$ | 188,188 | 7.6% | high |
| Grey Highlands | \$ | 176,262 | \$ | 157,409 | -10.7% | high |
| Lambton Shores | \$ | 203,697 | \$ | 191,038 | -6.2% | high |
| The Blue Mountains | \$ | 546,947 | \$ | 556,100 | 1.7% | high |
| Southwest Average | \$ | 136,094 | \$ | 139,001 | | |



Summary Taxable Assessment Per Capita By Location





Unweighted Assessment—Trend

The tables on the next several pages reflect the change in unweighted assessment from 2010-2014. The changes in assessment trends are related to new growth as well as changes in market value of existing properties. The changes include the impact of reassessment as well as growth. The table has been sorted from low to high for the 2013-2014 % change in assessment. Communities experiencing population and economic growth are likely to experience short-run increases in property values. This is because, in the short run, the housing supply is fixed and the increase in demand created by growth will force prices up. Declining areas are more likely to see a decrease in the market value of properties or a slower than average increase in property values.

| | | | | | | Ranking % |
|-----------------|--------|--------|--------|--------|--------|-----------|
| | 2009 - | 2010 - | 2011 - | 2012 - | 2013 - | increase |
| Municipality | 2010 | 2011 | 2012 | 2013 | 2014 | 2013-2014 |
| Ingersoll | 6.7% | 5.8% | 5.8% | 3.6% | 0.9% | low |
| Windsor | 0.9% | 0.8% | 1.5% | -3.9% | 1.4% | low |
| Penetanguishene | N/A | N/A | 4.8% | 1.9% | 1.8% | low |
| Fort Erie | 7.0% | 6.2% | 5.8% | 0.2% | 2.0% | low |
| Sarnia | 6.4% | 7.2% | 5.6% | -0.5% | 2.1% | low |
| St. Thomas | 5.9% | 5.4% | 5.3% | 2.6% | 2.1% | low |
| Huntsville | 8.0% | 7.4% | 6.0% | 0.6% | 2.2% | low |
| Greenstone | N/A | N/A | N/A | N/A | 2.3% | low |
| Scugog | N/A | N/A | N/A | N/A | 2.6% | low |
| Gravenhurst | 8.6% | 9.4% | 6.0% | 0.5% | 2.7% | low |
| Port Colborne | 5.6% | 4.2% | 5.8% | 1.2% | 2.7% | low |
| Orillia | N/A | N/A | N/A | N/A | 2.7% | low |
| Welland | 6.2% | 6.6% | 5.7% | 2.4% | 2.8% | low |
| Bracebridge | 8.6% | 7.8% | 6.6% | 1.4% | 2.9% | low |
| Barrie | 7.1% | 11.8% | 6.0% | 2.5% | 3.0% | low |
| Wainfleet | 7.2% | 6.4% | 5.9% | 1.6% | 3.1% | low |
| St. Catharines | 6.0% | 4.2% | 4.8% | 2.4% | 3.2% | low |
| Grimsby | 8.0% | 8.2% | 6.6% | 4.8% | 3.2% | low |
| Hanover | N/A | N/A | N/A | 5.1% | 3.2% | low |
| Belleville | 7.7% | 7.1% | 6.6% | 3.7% | 3.3% | low |
| Peterborough | 6.1% | 7.0% | 5.6% | 3.9% | 3.3% | low |
| Owen Sound | N/A | N/A | N/A | 2.9% | 3.3% | low |
| Pelham | 7.6% | 6.0% | 5.5% | 3.4% | 3.4% | low |
| Quinte West | 7.5% | 6.8% | 7.5% | 4.4% | 3.5% | low |
| Thorold | 6.5% | 5.0% | 6.1% | 3.9% | 3.6% | low |
| Tillsonburg | 5.0% | 5.9% | N/A | N/A | 3.6% | low |
| London | 5.8% | 6.3% | 5.8% | 3.9% | 3.7% | low |
| Niagara Falls | 14.0% | -1.9% | 5.6% | 0.4% | 3.7% | low |
| Brock | N/A | N/A | N/A | N/A | 3.7% | low |



Unweighted Assessment—Trend (cont'd)

| Municipality | 2009 - 2010 | 2010 - 2011 | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | Ranking % increase 2013-2014 |
|----------------------|----------------|----------------|----------------|----------------|----------------|------------------------------|
| North Dumfries | 6.7% | 7.2% | 6.7% | 4.3% | 3.8% | mid |
| Oshawa | 5.0% | 5.9% | 4.6% | 2.7% | 3.8% | mid |
| Lincoln | 8.6% | 7.1% | 6.9% | 4.2% | 3.9% | mid |
| Springwater | N/A | N/A | N/A | -0.7% | 4.0% | mid |
| Cambridge | 6.6% | 6.7% | 6.2% | 4.0% | 4.1% | mid |
| Guelph | 5.8% | 7.5% | 6.8% | 5.4% | 4.3% | mid |
| Orangeville | 7.2% | 7.4% | 7.1% | 2.9% | 4.3% | mid |
| Hamilton | 7.8% | 6.7% | 6.5% | 4.1% | 4.3% | mid |
| Brockville | 6.8% | 5.1% | 5.7% | 2.0% | 4.7% | mid |
| Woolwich | 9.7% | 9.1% | 7.9% | 7.9% | 4.8% | mid |
| West Lincoln | 8.0% | 8.1% | 6.3% | 4.5% | 4.9% | mid |
| Innisfil | N/A | N/A | 6.8% | 3.8% | 4.9% | mid |
| Georgina | 6.6% | 5.3% | 5.3% | 4.6% | 4.9% | mid |
| Whitby | 5.5% | 5.6% | 5.5% | 4.7% | 5.1% | mid |
| Central Elgin | 5.0% | 5.4% | 4.2% | 4.6% | 5.2% | mid |
| Kingsville | 2.9% | 3.5% | 3.2% | 3.6% | 5.2% | mid |
| Collingwood | 7.2% | 8.8% | 8.0% | 3.5% | 5.3% | mid |
| Burlington | 7.1% | 8.2% | 6.1% | 5.7% | 5.4% | mid |
| Kitchener | 7.1% | 7.6% | 6.4% | 6.3% | 5.5% | mid |
| Wilmot | 8.2% | 9.2% | 7.7% | 7.3% | 5.6% | mid |
| The Blue Mountains | N/A | 8.8% | 5.8% | 3.6% | 5.6% | mid |
| Meaford | N/A | N/A | 5.2% | 5.7% | 5.6% | mid |
| Mississauga | 7.1% | 6.5% | 6.1% | 5.5% | 5.7% | mid |
| Niagara-on-the-Lake | 8.0% | 6.8% | 6.0% | 4.7% | 5.8% | mid |
| Prince Edward County | 7.0% | 8.2% | 7.8% | 3.2% | 5.8% | mid |
| Pickering | 3.5% | 4.6% | 4.5% | 5.5% | 5.8% | mid |
| Stratford | 5.7% | 5.3% | 5.5% | 3.4% | 5.8% | mid |
| Kingston | 3.2% | 6.7% | 6.3% | 5.6% | 5.9% | mid |
| Brant | N/A | N/A | N/A | N/A | 5.9% | mid |
| Saugeen Shores | N/A | N/A | N/A | N/A | 5.9% | mid |



Unweighted Assessment—Trend (cont'd)

| Municipality | 2009 - 2010 | 2010 - 2011 | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | Ranking % increase 2013-2014 |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|------------------------------|
| North Bay | 7.3% | 7.7% | 7.0% | 5.5% | 6.1% | high |
| Lambton Shores | N/A | 6.6% | 5.2% | 4.9% | 6.4% | high |
| Wellesley | 8.6% | 8.4% | 9.9% | 6.6% | 6.5% | high |
| Toronto | 7.1% | 7.0% | 7.0% | 6.4% | 6.5% | high |
| Ajax | 5.6% | 6.2% | 5.5% | 5.2% | 6.5% | high |
| Waterloo | 6.7% | 7.6% | 6.4% | 6.0% | 6.6% | high |
| Kenora | N/A | 7.070 N/A | 3.3% | 6.0% | 6.7% | high |
| | • | - | | | | |
| Oakville | 8.4% | 8.1% | 6.1% | 6.6% | 6.8% | high |
| Timmins | 8.2% | 7.7% | 3.9% | 5.9% | 7.1% | high |
| Thunder Bay Sault Ste. Marie | 3.1% 7.9% | 2.6% 7.3% | 2.7% 9.9% | 7.2% 5.9% | 7.2% 7.3% | high |
| Middlesex Centre | 4.3% | 7.3% 5.5% | 8.0% | 4.6% | 7.3% | high |
| | 5.9% | 6.1% | 6.2% | 3.1% | 7.3% | high high |
| Clarington Caledon | 6.8% | 8.5% | 7.5% | 5.7% | 7.3% | high |
| Aurora | 8.3% | 7.4% | 7.0% | 6.8% | 7.4% | high |
| Vaughan | 9.3% | 8.1% | 8.5% | 8.4% | 7.7% | high |
| Brampton | 6.6% | 7.0% | 6.7% | 8.2% | 7.7% | high |
| Central Huron | N/A | N/A | N/A | N/A | 7.7% | high |
| Ottawa | 5.8% | 5.8% | 5.8% | 8.3% | 7.8% | high |
| Newmarket | 6.3% | 5.6% | 5.8% | 6.6% | 8.0% | high |
| Greater Sudbury | 10.3% | 12.1% | 12.1% | 5.9% | 8.3% | high |
| Whitchurch Stouffville | 9.9% | 11.4% | 12.1% | 10.0% | 8.4% | high |
| Halton Hills | 6.3% | 7.0% | 5.4% | 5.4% | 8.5% | high |
| Milton | 13.9% | 14.5% | 9.2% | 9.9% | 8.5% | high |
| Richmond Hill | 7.0% | 7.1% | 6.8% | 9.2% | 8.7% | high |
| East Gwillimbury | 7.7% | 7.0% | 6.0% | 8.0% | 8.8% | high |
| Markham | 7.6% | 9.0% | 6.9% | 9.6% | 9.3% | high |
| Cornwall | N/A | N/A | N/A | N/A | 10.6% | high |
| King | 8.1% | 9.3% | 7.9% | 9.7% | 11.7% | high |
| Average | 7.0% | 6.9% | 6.3% | 4.6% | 5.2% | |
| Median | 7.0% | 7.0% | 6.1% | 4.6% | 5.2% | |
| Minimum | 0.9% | -1.9% | 1.5% | -3.9% | 0.9% | |
| Maximum | 14.0% | 14.5% | 12.1% | 10.0% | 11.7% | |



Unweighted Assessment—Trend (Grouped by Location, sorted by 2013-14)

| Municipality | 2010 - 2011 | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | Ranking % increase 2013-2014 |
|----------------------|----------------|----------------|----------------|----------------|------------------------------|
| Belleville | 7.1% | 6.6% | 3.7% | 3.3% | low |
| Peterborough | 7.0% | 5.6% | 3.9% | 3.3% | low |
| Quinte West | 6.8% | 7.5% | 4.4% | 3.5% | low |
| Brockville | 5.1% | 5.7% | 2.0% | 4.7% | mid |
| Prince Edward County | 8.2% | 7.8% | 3.2% | 5.8% | mid |
| Kingston | 6.7% | 6.3% | 5.6% | 5.9% | mid |
| Ottawa | 5.8% | 5.8% | 8.3% | 7.8% | high |
| Cornwall | N/A | N/A | N/A | 10.6% | high |
| Eastern Average | 6.7% | 6.5% | 4.4% | 5.6% | |

| Pickering | 4.6% | 4.5% | 5.5% | 5.8% | low |
|------------------------|-------|-------|-------|-------|------|
| Scugog | N/A | N/A | N/A | 2.6% | low |
| Brock | N/A | N/A | N/A | 3.7% | low |
| Oshawa | 5.9% | 4.6% | 2.7% | 3.8% | mid |
| Georgina | 5.3% | 5.3% | 4.6% | 4.9% | mid |
| Whitby | 5.6% | 5.5% | 4.7% | 5.1% | mid |
| Burlington | 8.2% | 6.1% | 5.7% | 5.4% | mid |
| Mississauga | 6.5% | 6.1% | 5.5% | 5.7% | mid |
| Pickering | 4.6% | 4.5% | 5.5% | 5.8% | high |
| Toronto | 7.0% | 7.0% | 6.4% | 6.5% | high |
| Ajax | 6.2% | 5.5% | 5.2% | 6.5% | high |
| Oakville | 8.1% | 6.1% | 6.6% | 6.8% | high |
| Clarington | 6.1% | 6.2% | 3.1% | 7.3% | high |
| Caledon | 8.5% | 7.5% | 5.7% | 7.4% | high |
| Aurora | 7.4% | 7.0% | 6.8% | 7.6% | high |
| Vaughan | 8.1% | 8.5% | 8.4% | 7.7% | high |
| Brampton | 7.0% | 6.7% | 8.2% | 7.7% | high |
| Newmarket | 5.6% | 5.8% | 6.6% | 8.0% | high |
| Whitchurch Stouffville | 11.4% | 12.1% | 10.0% | 8.4% | high |
| Halton Hills | 7.0% | 5.4% | 5.4% | 8.5% | high |
| Milton | 14.5% | 9.2% | 9.9% | 8.5% | high |
| Richmond Hill | 7.1% | 6.8% | 9.2% | 8.7% | high |
| East Gwillimbury | 7.0% | 6.0% | 8.0% | 8.8% | high |
| Markham | 9.0% | 6.9% | 9.6% | 9.3% | high |
| King | 9.3% | 7.9% | 9.7% | 11.7% | high |
| GTA Average | 7.4% | 6.6% | 6.6% | 6.9% | |



Unweighted Assessment—Trend (Grouped by Location, sorted by 2013-14) (cont'd)

| Municipality | 2010 - 2011 | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | Ranking % increase 2013-2014 |
|-------------------------|----------------|----------------|----------------|----------------|------------------------------|
| Fort Erie | 6.2% | 5.8% | 0.2% | 2.0% | low |
| Port Colborne | 4.2% | 5.8% | 1.2% | 2.7% | low |
| Welland | 6.6% | 5.7% | 2.4% | 2.8% | low |
| Wainfleet | 6.4% | 5.9% | 1.6% | 3.1% | low |
| St. Catharines | 4.2% | 4.8% | 2.4% | 3.2% | low |
| Grimsby | 8.2% | 6.6% | 4.8% | 3.2% | low |
| Pelham | 6.0% | 5.5% | 3.4% | 3.4% | low |
| Thorold | 5.0% | 6.1% | 3.9% | 3.6% | low |
| Niagara Falls | -1.9% | 5.6% | 0.4% | 3.7% | low |
| Lincoln | 7.1% | 6.9% | 4.2% | 3.9% | mid |
| Hamilton | 6.7% | 6.5% | 4.1% | 4.3% | mid |
| West Lincoln | 8.1% | 6.3% | 4.5% | 4.9% | mid |
| Niagara-on-the-Lake | 6.8% | 6.0% | 4.7% | 5.8% | mid |
| | | | | | |
| Niagara/Hamilton Avg. | 5.7% | 6.0% | 2.9% | 3.6% | |
| | | | | | |
| Greenstone | N/A | N/A | N/A | 2.3% | low |
| North Bay | 7.7% | 7.0% | 5.5% | 6.1% | high |
| Kenora | N/A | 3.3% | 6.0% | 6.7% | high |
| Timmins | 7.7% | 3.9% | 5.9% | 7.1% | high |
| Thunder Bay | 2.6% | 2.7% | 7.2% | 7.2% | high |
| Sault Ste. Marie | 7.3% | 9.9% | 5.9% | 7.3% | high |
| Greater Sudbury | 12.1% | 12.1% | 5.9% | 8.3% | high |
| North Average | 7.5% | 6.5% | 6.1% | 6.4% | |
| | | | | | |
| Penetanguishene | N/A | 4.8% | 1.9% | 1.8% | low |
| Huntsville | 7.4% | 6.0% | 0.6% | 2.2% | low |
| Gravenhurst | 9.4% | 6.0% | 0.5% | 2.7% | low |
| Orillia | N/A | N/A | N/A | 2.7% | low |
| Bracebridge | 7.8% | 6.6% | 1.4% | 2.9% | low |
| Barrie | 11.8% | 6.0% | 2.5% | 3.0% | low |
| Springwater | N/A | N/A | -0.7% | 4.0% | mid |
| Orangeville | 7.4% | 7.1% | 2.9% | 4.3% | mid |
| Innisfil | N/A | 6.8% | 3.8% | 4.9% | mid |
| Collingwood | 8.8% | 8.0% | 3.5% | 5.3% | mid |
| Simcoe/Musk./Duff. Avg. | 8.8% | 6.4% | 1.8% | 3.4% | |



Unweighted Assessment—Trend (Grouped by Location, sorted by 2013-14) (cont'd)

| Municipality | 2010 - | 2011 - | 2012 - | 2013 - | Ranking % increase |
|--------------------|--------|--------|--------|--------|--------------------|
| Municipality | 2011 | 2012 | 2013 | 2014 | 2013-2014 |
| Ingersoll | N/A | N/A | 3.6% | 0.9% | low |
| Windsor | 0.8% | 1.5% | -3.9% | 1.4% | low |
| Sarnia | 7.2% | 5.6% | -0.5% | 2.1% | low |
| St. Thomas | 5.4% | 5.3% | 2.6% | 2.1% | low |
| Hanover | N/A | N/A | 5.1% | 3.2% | low |
| Owen Sound | N/A | N/A | 2.9% | 3.3% | low |
| Tillsonburg | 5.9% | N/A | N/A | 3.6% | low |
| London | 6.3% | 5.8% | 3.9% | 3.7% | low |
| North Dumfries | 7.2% | 6.7% | 4.3% | 3.8% | mid |
| Cambridge | 6.7% | 6.2% | 4.0% | 4.1% | mid |
| Guelph | 7.5% | 6.8% | 5.4% | 4.3% | mid |
| Woolwich | 9.1% | 7.9% | 7.9% | 4.8% | mid |
| Central Elgin | 5.4% | 4.2% | 4.6% | 5.2% | mid |
| Kingsville | 3.5% | 3.2% | 3.6% | 5.2% | mid |
| Kitchener | 7.6% | 6.4% | 6.3% | 5.5% | mid |
| Wilmot | 9.2% | 7.7% | 7.3% | 5.6% | mid |
| The Blue Mountains | 8.8% | 5.8% | 3.6% | 5.6% | mid |
| Meaford | N/A | 5.2% | 5.7% | 5.6% | mid |
| Stratford | 5.3% | 5.5% | 3.4% | 5.8% | mid |
| Brant | N/A | N/A | N/A | 5.9% | mid |
| Saugeen Shores | N/A | N/A | N/A | 5.9% | mid |
| Lambton Shores | 6.6% | 5.2% | 4.9% | 6.4% | high |
| Wellesley | 8.4% | 9.9% | 6.6% | 6.5% | high |
| , Waterloo | 7.6% | 6.4% | 6.0% | 6.6% | high |
| Middlesex Centre | 5.5% | 8.0% | 4.6% | 7.3% | high |
| Central Huron | N/A | N/A | N/A | 7.7% | high |
| Southwest Average | 6.5% | 6.0% | 4.2% | 4.7% | |

Summary—Unweighted Assessment Change—2013-14 by Location

| Municipality | 2010- 2011 | 2011- 2012 | 2012- 2013 | 2013- 2014 |
|--------------------------|---------------|---------------|---------------|---------------|
| Simcoe/Musk.Duf. Avg. | 8.7% | 6.2% | 1.6% | 3.4% |
| Niagara/Hamilton Average | 5.7% | 6.0% | 2.9% | 3.6% |
| Southwest Average | 6.6% | 6.0% | 4.2% | 4.7% |
| Eastern Average | 6.7% | 6.5% | 4.4% | 5.6% |
| North Average | 7.5% | 6.5% | 6.1% | 6.4% |
| GTA Average | 7.4% | 6.6% | 6.6% | 6.9% |



Unweighted Assessment Composition (Sorted Alphabetically)

| | | Multi- | | | | | |
|------------------|-------------|-------------|------------|------------|-----------|-----------|---------|
| Municipality | Residential | Residential | Commercial | Industrial | Pipelines | Farmlands | Forests |
| Ajax | 86.7% | 1.6% | 9.7% | 1.7% | 0.2% | 0.2% | 0.0% |
| Aurora | 85.2% | 1.1% | 11.5% | 2.1% | 0.1% | 0.1% | 0.0% |
| Barrie | 77.0% | 3.2% | 17.2% | 2.2% | 0.2% | 0.2% | 0.0% |
| Belleville | 70.7% | 5.4% | 19.6% | 2.8% | 0.4% | 1.0% | 0.0% |
| Bracebridge | 87.8% | 1.2% | 9.0% | 1.1% | 0.5% | 0.1% | 0.3% |
| Brampton | 78.9% | 2.0% | 14.6% | 4.1% | 0.2% | 0.3% | 0.0% |
| Brant | 73.6% | 0.5% | 5.3% | 2.8% | 0.4% | 17.3% | 0.1% |
| Brock | 77.5% | 0.9% | 4.7% | 1.0% | 0.3% | 15.5% | 0.2% |
| Brockville | 73.9% | 5.7% | 16.9% | 3.1% | 0.3% | 0.0% | 0.0% |
| Burlington | 78.7% | 3.3% | 14.3% | 3.1% | 0.2% | 0.4% | 0.0% |
| Caledon | 80.0% | 0.2% | 9.1% | 4.2% | 0.1% | 5.7% | 0.5% |
| Cambridge | 75.1% | 4.1% | 14.6% | 5.8% | 0.2% | 0.2% | 0.0% |
| Central Elgin | 77.7% | 0.1% | 3.6% | 0.7% | 0.4% | 17.2% | 0.1% |
| Central Huron | 56.9% | 0.8% | 5.5% | 0.7% | 0.6% | 35.3% | 0.3% |
| Clarington | 85.4% | 0.6% | 7.0% | 2.3% | 0.4% | 4.0% | 0.2% |
| Collingwood | 83.8% | 1.8% | 12.3% | 1.8% | 0.2% | 0.1% | 0.0% |
| Cornwall | 68.5% | 5.1% | 24.1% | 1.9% | 0.3% | 0.1% | 0.0% |
| East Gwillimbury | 83.4% | 0.3% | 9.0% | 1.8% | 0.2% | 5.1% | 0.2% |
| Elliot Lake | 83.8% | 6.3% | 8.8% | 0.4% | 0.8% | 0.0% | 0.0% |
| Fort Erie | 87.5% | 1.3% | 7.7% | 1.8% | 0.4% | 1.2% | 0.0% |
| Georgina | 89.9% | 1.1% | 6.0% | 0.4% | 0.2% | 2.3% | 0.1% |
| Gravenhurst | 90.5% | 0.7% | 7.5% | 0.4% | 0.7% | 0.1% | 0.2% |
| Greater Sudbury | 79.6% | 4.3% | 12.5% | 3.1% | 0.3% | 0.1% | 0.1% |
| Greenstone | 24.3% | 0.6% | 15.7% | 1.6% | 57.8% | 0.0% | 0.0% |
| Grey Highlands | 77.6% | 0.2% | 2.6% | 2.0% | 0.1% | 16.7% | 0.9% |
| Grimsby | 89.3% | 0.8% | 6.7% | 1.2% | 0.2% | 1.8% | 0.0% |
| Guelph | 79.1% | 4.5% | 11.6% | 4.6% | 0.2% | 0.0% | 0.0% |
| Halton Hills | 83.6% | 1.1% | 9.2% | 2.8% | 0.1% | 3.0% | 0.1% |
| Hamilton | 80.5% | 4.8% | 10.6% | 1.9% | 0.4% | 1.7% | 0.0% |
| Hanover | 74.8% | 6.6% | 16.3% | 1.4% | 0.3% | 0.6% | 0.0% |
| Huntsville | 85.5% | 0.7% | 11.2% | 1.2% | 0.9% | 0.1% | 0.4% |
| Ingersoll | 79.7% | 1.8% | 10.3% | 7.7% | 0.3% | 0.1% | 0.0% |
| Innisfil | 87.4% | 0.3% | 6.2% | 0.8% | 0.4% | 4.8% | 0.1% |
| Kenora | 80.0% | 1.6% | 13.9% | 2.2% | 2.2% | 0.1% | 0.0% |



Unweighted Assessment Composition (Sorted Alphabetically) (cont'd)

| | | Multi- | | | | | |
|----------------------|-------------|-------------|------------|------------|-----------|-----------|---------|
| Municipality | Residential | Residential | Commercial | Industrial | Pipelines | Farmlands | Forests |
| King | 88.1% | 0.2% | 3.1% | 0.8% | 0.3% | 7.2% | 0.3% |
| Kingston | 75.6% | 6.3% | 16.3% | 1.1% | 0.3% | 0.3% | 0.0% |
| Kingsville | 69.1% | 0.8% | 6.2% | 1.5% | 0.5% | 21.9% | 0.0% |
| Kitchener | 78.9% | 6.8% | 12.3% | 1.8% | 0.0% | 0.1% | 0.0% |
| Lakeshore | 78.4% | 0.1% | 4.6% | 4.3% | 0.8% | 11.8% | 0.0% |
| Lambton Shores | 77.5% | 0.8% | 6.1% | 0.3% | 0.3% | 15.0% | 0.0% |
| Lincoln | 78.4% | 0.6% | 6.0% | 2.9% | 0.6% | 11.6% | 0.0% |
| London | 80.5% | 5.1% | 12.2% | 1.4% | 0.2% | 0.6% | 0.0% |
| Markham | 81.7% | 1.2% | 14.6% | 2.1% | 0.1% | 0.3% | 0.0% |
| Meaford | 81.2% | 1.5% | 6.0% | 0.3% | 0.5% | 10.0% | 0.5% |
| Middlesex Centre | 65.5% | 0.3% | 3.2% | 0.5% | 3.7% | 26.8% | 0.1% |
| Milton | 80.6% | 0.9% | 12.7% | 3.5% | 0.4% | 1.8% | 0.1% |
| Mississauga | 71.6% | 3.1% | 20.8% | 4.3% | 0.1% | 0.0% | 0.0% |
| Newmarket | 81.8% | 1.7% | 13.7% | 2.7% | 0.1% | 0.0% | 0.0% |
| Niagara Falls | 70.7% | 2.9% | 24.3% | 1.1% | 0.4% | 0.5% | 0.0% |
| Niagara-on-the-Lake | 77.6% | 0.4% | 11.4% | 1.0% | 0.4% | 9.1% | 0.0% |
| North Bay | 78.1% | 4.3% | 14.6% | 1.7% | 1.3% | 0.0% | 0.0% |
| North Dumfries | 72.2% | 0.3% | 8.4% | 6.1% | 4.3% | 8.7% | 0.1% |
| North Perth | 50.2% | 1.3% | 7.2% | 2.1% | 0.3% | 38.9% | 0.0% |
| Oakville | 83.9% | 2.1% | 11.6% | 2.2% | 0.1% | 0.1% | 0.0% |
| Orangeville | 82.3% | 2.2% | 13.5% | 1.8% | 0.2% | 0.0% | 0.0% |
| Orillia | 75.2% | 5.0% | 18.0% | 1.5% | 0.3% | 0.0% | 0.0% |
| Oshawa | 78.0% | 4.8% | 14.1% | 2.4% | 0.2% | 0.5% | 0.0% |
| Ottawa | 77.3% | 6.1% | 14.9% | 0.9% | 0.2% | 0.6% | 0.0% |
| Owen Sound | 74.2% | 6.4% | 17.3% | 1.7% | 0.3% | 0.1% | 0.0% |
| Pelham | 90.4% | 0.8% | 2.9% | 0.1% | 0.7% | 5.0% | 0.1% |
| Penetanguishene | 90.6% | 1.7% | 5.3% | 1.9% | 0.2% | 0.1% | 0.1% |
| Peterborough | 77.9% | 6.4% | 13.9% | 1.5% | 0.2% | 0.1% | 0.0% |
| Pickering | 81.3% | 0.6% | 13.5% | 2.7% | 0.2% | 1.8% | 0.0% |
| Port Colborne | 83.8% | 2.8% | 6.2% | 4.4% | 0.6% | 2.3% | 0.0% |
| Port Hope | 78.3% | 2.5% | 8.9% | 2.4% | 0.9% | 6.8% | 0.3% |
| Prince Edward County | 85.9% | 1.0% | 6.0% | 0.6% | 0.1% | 6.3% | 0.1% |
| Quinte West | 77.9% | 2.6% | 14.2% | 1.7% | 0.8% | 2.7% | 0.0% |



Unweighted Assessment Composition (Sorted Alphabetically) (cont'd)

| | | Multi- | | | | | |
|------------------------|-------------|-------------|------------|------------|-----------|-----------|---------|
| Municipality | Residential | Residential | Commercial | Industrial | Pipelines | Farmlands | Forests |
| Richmond Hill | 86.5% | 1.5% | 10.2% | 1.6% | 0.1% | 0.1% | 0.0% |
| Sarnia | 77.6% | 4.0% | 13.1% | 3.2% | 0.7% | 1.5% | 0.0% |
| Saugeen Shores | 89.3% | 1.6% | 6.0% | 0.1% | 0.2% | 2.7% | 0.1% |
| Sault Ste. Marie | 77.1% | 4.4% | 15.4% | 2.6% | 0.4% | 0.0% | 0.0% |
| Scugog | 81.9% | 0.5% | 6.3% | 1.0% | 0.3% | 9.7% | 0.4% |
| South Frontenac | 96.6% | 0.1% | 0.9% | 0.1% | 0.0% | 1.9% | 0.2% |
| Springwater | 85.4% | 0.2% | 3.6% | 0.9% | 0.7% | 8.7% | 0.4% |
| St. Catharines | 79.3% | 5.0% | 13.3% | 1.5% | 0.2% | 0.7% | 0.0% |
| St. Thomas | 82.1% | 4.0% | 9.7% | 3.6% | 0.3% | 0.3% | 0.0% |
| Stratford | 78.7% | 4.5% | 12.8% | 3.5% | 0.2% | 0.2% | 0.0% |
| Strathroy-Caradoc | 72.6% | 1.8% | 8.0% | 2.8% | 2.4% | 12.4% | 0.0% |
| The Blue Mountains | 85.9% | 5.7% | 4.8% | 0.2% | 0.2% | 2.9% | 0.3% |
| Thorold | 80.6% | 3.8% | 8.2% | 4.2% | 1.2% | 2.0% | 0.0% |
| Thunder Bay | 77.8% | 3.8% | 15.7% | 2.3% | 0.4% | 0.0% | 0.0% |
| Tillsonburg | 81.1% | 3.4% | 10.9% | 3.9% | 0.3% | 0.3% | 0.0% |
| Timmins | 77.6% | 2.1% | 15.8% | 3.7% | 0.5% | 0.2% | 0.0% |
| Toronto | 73.7% | 6.4% | 18.2% | 1.7% | 0.1% | 0.0% | 0.0% |
| Vaughan | 76.2% | 0.4% | 16.5% | 6.6% | 0.1% | 0.2% | 0.0% |
| Wainfleet | 84.3% | 0.0% | 1.7% | 0.5% | 0.5% | 12.8% | 0.1% |
| Waterloo | 78.7% | 5.0% | 13.5% | 2.6% | 0.2% | 0.0% | 0.0% |
| Welland | 84.8% | 4.0% | 8.3% | 2.1% | 0.4% | 0.3% | 0.0% |
| Wellesley | 65.9% | 0.1% | 2.5% | 4.2% | 0.2% | 26.9% | 0.1% |
| West Lincoln | 77.4% | 0.4% | 3.7% | 1.4% | 1.5% | 15.5% | 0.1% |
| Whitby | 84.2% | 2.0% | 11.2% | 1.9% | 0.2% | 0.5% | 0.0% |
| Whitchurch-Stouffville | 88.5% | 0.6% | 6.1% | 2.1% | 0.2% | 2.4% | 0.1% |
| Wilmot | 81.3% | 0.9% | 4.1% | 1.4% | 0.3% | 11.8% | 0.1% |
| Windsor | 73.5% | 3.8% | 18.3% | 3.8% | 0.4% | 0.2% | 0.0% |
| Woolwich | 72.6% | 0.8% | 10.0% | 3.5% | 0.4% | 12.7% | 0.1% |
| Average | 78.9% | 2.4% | 10.5% | 2.2% | 1.1% | 4.8% | 0.1% |
| Median | 79.1% | 1.7% | | 1.9% | 0.3% | 0.6% | 0.0% |
| Minimum | 24.3% | 0.0% | 0.9% | 0.1% | 0.0% | 0.0% | 0.0% |
| Maximum | 96.6% | 6.8% | 24.3% | 7.7% | 57.8% | 38.9% | 0.9% |



Unweighted Assessment Composition by Geographic Area

| Multi- Municipality Residential Residential Commercial Industrial Pipelines Farmlands Forests | | | | | | | | |
|---|-------|------|-------|------|------|-------|---------|--|
| Municipality | | | | | | | Forests | |
| Belleville | 70.7% | 5.4% | 19.6% | 2.8% | 0.4% | 1.0% | 0.0% | |
| Brockville | 73.9% | 5.7% | | 3.1% | 0.3% | 0.0% | 0.0% | |
| Cornwall | 68.5% | 5.1% | | 1.9% | 0.3% | 0.1% | 0.0% | |
| Kingston | 75.6% | 6.3% | 16.3% | 1.1% | 0.3% | 0.3% | 0.0% | |
| Ottawa | 77.3% | 6.1% | 14.9% | 0.9% | 0.2% | 0.6% | 0.0% | |
| Peterborough | 77.9% | 6.4% | 13.9% | 1.5% | 0.2% | 0.1% | 0.0% | |
| Port Hope | 78.3% | 2.5% | 8.9% | 2.4% | 0.9% | 6.8% | 0.3% | |
| Prince Edward County | 85.9% | 1.0% | 6.0% | 0.6% | 0.1% | 6.3% | 0.1% | |
| Quinte West | 77.9% | 2.6% | 14.2% | 1.7% | 0.8% | 2.7% | 0.0% | |
| South Frontenac | 96.6% | 0.1% | 0.9% | 0.1% | 0.0% | 1.9% | 0.2% | |
| Eastern Average | 78.3% | 4.1% | 13.6% | 1.6% | 0.4% | 2.0% | 0.1% | |
| | | | | | | | | |
| Ajax | 86.7% | 1.6% | | 1.7% | 0.2% | | 0.0% | |
| Aurora | 85.2% | 1.1% | | 2.1% | 0.1% | 0.1% | 0.0% | |
| Brampton | 78.9% | 2.0% | 14.6% | 4.1% | 0.2% | 0.3% | 0.0% | |
| Brock | 77.5% | 0.9% | 4.7% | 1.0% | 0.3% | 15.5% | 0.2% | |
| Burlington | 78.7% | 3.3% | 14.3% | 3.1% | 0.2% | 0.4% | 0.0% | |
| Caledon | 80.0% | 0.2% | 9.1% | 4.2% | 0.1% | 5.7% | 0.5% | |
| Clarington | 85.4% | 0.6% | 7.0% | 2.3% | 0.4% | 4.0% | 0.2% | |
| East Gwillimbury | 83.4% | 0.3% | 9.0% | 1.8% | 0.2% | 5.1% | 0.2% | |
| Georgina | 89.9% | 1.1% | 6.0% | 0.4% | 0.2% | 2.3% | 0.1% | |
| Halton Hills | 83.6% | 1.1% | 9.2% | 2.8% | 0.1% | 3.0% | 0.1% | |
| King | 88.1% | 0.2% | 3.1% | 0.8% | 0.3% | 7.2% | 0.3% | |
| Markham | 81.7% | 1.2% | 14.6% | 2.1% | 0.1% | 0.3% | 0.0% | |
| Milton | 80.6% | 0.9% | 12.7% | 3.5% | 0.4% | 1.8% | 0.1% | |
| Mississauga | 71.6% | 3.1% | 20.8% | 4.3% | 0.1% | 0.0% | 0.0% | |
| Newmarket | 81.8% | 1.7% | 13.7% | 2.7% | 0.1% | 0.0% | 0.0% | |
| Oakville | 83.9% | 2.1% | 11.6% | 2.2% | 0.1% | 0.1% | 0.0% | |
| Oshawa | 78.0% | 4.8% | 14.1% | 2.4% | 0.2% | 0.5% | 0.0% | |
| Pickering | 81.3% | 0.6% | 13.5% | 2.7% | 0.2% | 1.8% | 0.0% | |
| Richmond Hill | 86.5% | 1.5% | 10.2% | 1.6% | 0.1% | 0.1% | 0.0% | |
| Scugog | 81.9% | 0.5% | 6.3% | 1.0% | 0.3% | 9.7% | 0.4% | |
| Toronto | 73.7% | 6.4% | 18.2% | 1.7% | 0.1% | 0.0% | 0.0% | |
| Vaughan | 76.2% | 0.4% | | 6.6% | 0.1% | | 0.0% | |
| Whitby | 84.2% | 2.0% | | 1.9% | 0.2% | | 0.0% | |
| Whitchurch-Stouffville | 88.5% | 0.6% | | 2.1% | 0.2% | | 0.1% | |
| GTA Average | 82.0% | 1.6% | 11.2% | 2.5% | 0.2% | 2.6% | 0.1% | |



Unweighted Assessment Composition by Geographic Area—(cont'd)

| | | Multi- | | | | | |
|-------------------------|-------------|--------|------------|------------|-----------|-----------|---------|
| Municipality | Residential | | Commercial | Industrial | Pipelines | Farmlands | Forests |
| Fort Erie | 87.5% | 1.3% | 7.7% | 1.8% | 0.4% | 1.2% | 0.0% |
| Grimsby | 89.3% | 0.8% | 6.7% | 1.2% | 0.2% | 1.8% | 0.0% |
| Hamilton | 80.5% | 4.8% | 10.6% | 1.9% | 0.4% | 1.7% | 0.0% |
| Lincoln | 78.4% | 0.6% | 6.0% | 2.9% | 0.6% | 11.6% | 0.0% |
| Niagara Falls | 70.7% | 2.9% | 24.3% | 1.1% | 0.4% | 0.5% | 0.0% |
| Niagara-on-the-Lake | 77.6% | 0.4% | 11.4% | 1.0% | 0.4% | 9.1% | 0.0% |
| Pelham | 90.4% | 0.8% | 2.9% | 0.1% | 0.7% | 5.0% | 0.1% |
| Port Colborne | 83.8% | 2.8% | 6.2% | 4.4% | 0.6% | 2.3% | 0.0% |
| St. Catharines | 79.3% | 5.0% | 13.3% | 1.5% | 0.2% | 0.7% | 0.0% |
| Thorold | 80.6% | 3.8% | 8.2% | 4.2% | 1.2% | 2.0% | 0.0% |
| Wainfleet | 84.3% | 0.0% | 1.7% | 0.5% | 0.5% | 12.8% | 0.1% |
| Welland | 84.8% | 4.0% | 8.3% | 2.1% | 0.4% | 0.3% | 0.0% |
| West Lincoln | 77.4% | 0.4% | 3.7% | 1.4% | 1.5% | 15.5% | 0.1% |
| Niagara/Hamilton Avg. | 81.9% | 2.1% | 8.5% | 1.9% | 0.6% | 5.0% | 0.0% |
| Wagara/Hamilton Avg. | 81.9% | 2.1/8 | 8.5% | 1.5% | 0.0% | 3.0% | 0.070 |
| Elliot Lake | 83.8% | 6.3% | 8.8% | 0.4% | 0.8% | 0.0% | 0.0% |
| Greater Sudbury | 79.6% | 4.3% | 12.5% | 3.1% | 0.3% | 0.1% | 0.1% |
| Greenstone | 24.3% | 0.6% | 15.7% | 1.6% | 57.8% | 0.0% | 0.0% |
| Kenora | 80.0% | 1.6% | 13.9% | 2.2% | 2.2% | 0.1% | 0.0% |
| North Bay | 78.1% | 4.3% | 14.6% | 1.7% | 1.3% | 0.0% | 0.0% |
| Sault Ste. Marie | 77.1% | 4.4% | 15.4% | 2.6% | 0.4% | 0.0% | 0.0% |
| Thunder Bay | 77.8% | 3.8% | 15.7% | 2.3% | 0.4% | 0.0% | 0.0% |
| Timmins | 77.6% | 2.1% | 15.8% | 3.7% | 0.5% | 0.2% | 0.0% |
| North Average | 72.3% | 3.4% | 14.1% | 2.2% | 8.0% | 0.1% | 0.0% |
| | | | | | | | |
| Barrie | 77.0% | 3.2% | 17.2% | 2.2% | 0.2% | 0.2% | 0.0% |
| Bracebridge | 87.8% | 1.2% | 9.0% | 1.1% | 0.5% | 0.1% | 0.3% |
| Collingwood | 83.8% | 1.8% | 12.3% | 1.8% | 0.2% | 0.1% | 0.0% |
| Gravenhurst | 90.5% | 0.7% | 7.5% | 0.4% | 0.7% | 0.1% | 0.2% |
| Huntsville | 85.5% | 0.7% | 11.2% | 1.2% | 0.9% | 0.1% | 0.4% |
| Innisfil | 87.4% | 0.3% | 6.2% | 0.8% | 0.4% | 4.8% | 0.1% |
| Orangeville | 82.3% | 2.2% | 13.5% | 1.8% | 0.2% | 0.0% | 0.0% |
| Orillia | 75.2% | 5.0% | 18.0% | 1.5% | 0.3% | 0.0% | 0.0% |
| Penetanguishene | 90.6% | 1.7% | 5.3% | 1.9% | 0.2% | 0.1% | 0.1% |
| Springwater | 85.4% | 0.2% | 3.6% | 0.9% | 0.7% | 8.7% | 0.4% |
| Simcoe/Musk./Duff. Avg. | 84.6% | 1.7% | 10.4% | 1.4% | 0.4% | 1.4% | 0.2% |



Unweighted Assessment Composition by Geographic Area—(cont'd)

| Municipality | Residential | Multi- Residential | Commercial | Industrial | Pipelines | Farmlands | Forests |
|--------------------|-------------|-----------------------|------------|------------|-----------|-----------|---------|
| Brant | 73.6% | 0.5% | | 2.8% | 0.4% | 17.3% | 0.1% |
| Cambridge | 75.1% | 4.1% | 14.6% | 5.8% | 0.2% | 0.2% | 0.0% |
| Central Elgin | 77.7% | 0.1% | 3.6% | 0.7% | 0.4% | 17.2% | 0.1% |
| Central Huron | 56.9% | 0.8% | 5.5% | 0.7% | 0.6% | 35.3% | 0.3% |
| Grey Highlands | 77.6% | 0.2% | 2.6% | 2.0% | 0.1% | 16.7% | 0.9% |
| Guelph | 79.1% | 4.5% | 11.6% | 4.6% | 0.2% | 0.0% | 0.0% |
| Hanover | 74.8% | 6.6% | 16.3% | 1.4% | 0.3% | 0.6% | 0.0% |
| Ingersoll | 79.7% | 1.8% | 10.3% | 7.7% | 0.3% | 0.1% | 0.0% |
| Kingsville | 69.1% | 0.8% | 6.2% | 1.5% | 0.5% | 21.9% | 0.0% |
| Kitchener | 78.9% | 6.8% | 12.3% | 1.8% | 0.0% | 0.1% | 0.0% |
| Lakeshore | 78.4% | 0.1% | 4.6% | 4.3% | 0.8% | 11.8% | 0.0% |
| Lambton Shores | 77.5% | 0.8% | 6.1% | 0.3% | 0.3% | 15.0% | 0.0% |
| London | 80.5% | 5.1% | 12.2% | 1.4% | 0.2% | 0.6% | 0.0% |
| Meaford | 81.2% | 1.5% | 6.0% | 0.3% | 0.5% | 10.0% | 0.5% |
| Middlesex Centre | 65.5% | 0.3% | 3.2% | 0.5% | 3.7% | 26.8% | 0.1% |
| North Dumfries | 72.2% | 0.3% | 8.4% | 6.1% | 4.3% | 8.7% | 0.1% |
| North Perth | 50.2% | 1.3% | 7.2% | 2.1% | 0.3% | 38.9% | 0.0% |
| Owen Sound | 74.2% | 6.4% | 17.3% | 1.7% | 0.3% | 0.1% | 0.0% |
| Sarnia | 77.6% | 4.0% | 13.1% | 3.2% | 0.7% | 1.5% | 0.0% |
| Saugeen Shores | 89.3% | 1.6% | 6.0% | 0.1% | 0.2% | 2.7% | 0.1% |
| St. Thomas | 82.1% | 4.0% | 9.7% | 3.6% | 0.3% | 0.3% | 0.0% |
| Stratford | 78.7% | 4.5% | 12.8% | 3.5% | 0.2% | 0.2% | 0.0% |
| Strathroy-Caradoc | 72.6% | 1.8% | 8.0% | 2.8% | 2.4% | 12.4% | 0.0% |
| The Blue Mountains | 85.9% | 5.7% | 4.8% | 0.2% | 0.2% | 2.9% | 0.3% |
| Tillsonburg | 81.1% | 3.4% | 10.9% | 3.9% | 0.3% | 0.3% | 0.0% |
| Waterloo | 78.7% | 5.0% | 13.5% | 2.6% | 0.2% | 0.0% | 0.0% |
| Wellesley | 65.9% | 0.1% | 2.5% | 4.2% | 0.2% | 26.9% | 0.1% |
| Wilmot | 81.3% | 0.9% | 4.1% | 1.4% | 0.3% | 11.8% | 0.1% |
| Windsor | 73.5% | 3.8% | 18.3% | 3.8% | 0.4% | 0.2% | 0.0% |
| Woolwich | 72.6% | 0.8% | 10.0% | 3.5% | 0.4% | 12.7% | 0.1% |
| Southwest Average | 75.4% | 2.6% | 8.9% | 2.6% | 0.6% | 9.8% | 0.1% |



Top 10 Municipalities With Highest Proportion of Unweighted Assessment Per Type of Assessment

| Municipality | Residential |
|------------------------|-------------|
| South Frontenac | 96.6% |
| Penetanguishene | 90.6% |
| Gravenhurst | 90.5% |
| Pelham | 90.4% |
| Georgina | 89.9% |
| Grimsby | 89.3% |
| Saugeen Shores | 89.3% |
| Whitchurch-Stouffville | 88.5% |
| King | 88.1% |
| Bracebridge | 87.8% |

| Municipality | Commercial |
|---------------|------------|
| Niagara Falls | 24.3% |
| Cornwall | 24.1% |
| Mississauga | 20.8% |
| Belleville | 19.6% |
| Windsor | 18.3% |
| Toronto | 18.2% |
| Orillia | 18.0% |
| Owen Sound | 17.3% |
| Barrie | 17.2% |
| Brockville | 16.9% |

| Municipality | Farmlands |
|------------------|-----------|
| North Perth | 38.9% |
| Central Huron | 35.3% |
| Wellesley | 26.9% |
| Middlesex Centre | 26.8% |
| Kingsville | 21.9% |
| Brant | 17.3% |
| Central Elgin | 17.2% |
| West Lincoln | 15.5% |
| Brock | 15.5% |
| Lambton Shores | 15.0% |

| Municipality | Multi- Residential |
|--------------------|-----------------------|
| Kitchener | 6.8% |
| Hanover | 6.6% |
| Peterborough | 6.4% |
| Owen Sound | 6.4% |
| Toronto | 6.4% |
| Kingston | 6.3% |
| Elliot Lake | 6.3% |
| Ottawa | 6.1% |
| The Blue Mountains | 5.7% |
| Brockville | 5.7% |

| Municipality | Industrial |
|----------------|------------|
| Ingersoll | 7.7% |
| Vaughan | 6.6% |
| North Dumfries | 6.1% |
| Cambridge | 5.8% |
| Guelph | 4.6% |
| Port Colborne | 4.4% |
| Mississauga | 4.3% |
| Lakeshore | 4.3% |
| Wellesley | 4.2% |
| Thorold | 4.2% |



2014 Shift In Tax Burden—Unweighted to Weighted Residential Assessment

As shown in the table, tax ratios typically shift the burden from residential to non-residential properties. Approximately 68% of the municipalities surveyed, have a decrease in tax burden on the Residential class as a result of tax ratios for non-residential classes greater than 1.0. The implementation of tax ratios to the assessment base for municipalities with a larger proportion of farmland and managed forest results in an increase in the residential burden.

| Municipality | Residential Unweighted Assessment | Residential Weighted Assessment | Change % Unweighted to Weighted |
|------------------|---|---------------------------------------|---------------------------------------|
| Toronto | 73.7% | 48.8% | -33.8% |
| Cornwall | 68.5% | 51.9% | -24.2% |
| Owen Sound | 74.2% | 57.2% | -22.9% |
| Belleville | 70.7% | 54.9% | -22.4% |
| Windsor | 73.5% | 57.1% | -22.3% |
| Sault Ste. Marie | 77.1% | 60.2% | -21.9% |
| Thunder Bay | 77.8% | 61.2% | -21.2% |
| Greater Sudbury | 79.6% | 62.7% | -21.2% |
| Brockville | 73.9% | 58.9% | -20.3% |
| Ingersoll | 79.7% | 64.0% | -19.8% |
| Stratford | 78.7% | 63.7% | -19.1% |
| Kingston | 75.6% | 61.3% | -19.0% |
| Cambridge | 75.1% | 61.5% | -18.0% |
| Niagara Falls | 70.7% | 58.0% | -18.0% |
| Hamilton | 80.5% | 66.0% | -18.0% |
| Tillsonburg | 81.1% | 66.6% | -17.9% |
| Timmins | 77.6% | 64.2% | -17.3% |
| Guelph | 79.1% | 65.7% | -16.9% |
| St. Thomas | 82.1% | 68.4% | -16.7% |
| Orillia | 75.2% | 62.7% | -16.6% |
| Sarnia | 77.6% | 65.1% | -16.0% |
| Kenora | 80.0% | 67.2% | -16.0% |
| Waterloo | 78.7% | 66.2% | -15.9% |
| Ottawa | 77.3% | 65.1% | -15.8% |
| Kitchener | 78.9% | 66.5% | -15.7% |
| North Bay | 78.1% | 65.9% | -15.7% |
| London | 80.5% | 68.2% | -15.2% |
| Hanover | 74.8% | 63.5% | -15.1% |
| Oshawa | 78.0% | 66.4% | -14.8% |
| St. Catharines | 79.3% | 67.8% | -14.5% |



2014 Shift In Tax Burden—Unweighted to Weighted Residential Assessment (cont'd)

| Municipality | Residential Unweighted Assessment | Residential Weighted Assessment | Change % Unweighted to Weighted |
|---------------------|---|---------------------------------------|---------------------------------------|
| Peterborough | 77.9% | 67.5% | -13.3% |
| Burlington | 78.7% | 69.0% | -12.3% |
| Welland | 84.8% | 74.8% | -11.8% |
| Thorold | 80.6% | 71.1% | -11.8% |
| Port Colborne | 83.8% | 74.1% | -11.5% |
| Mississauga | 71.6% | 63.5% | -11.4% |
| Elliot Lake | 83.8% | 74.5% | -11.1% |
| Quinte West | 77.9% | 70.4% | -9.6% |
| Oakville | 83.9% | 76.3% | -9.1% |
| Milton | 80.6% | 73.9% | -8.3% |
| Fort Erie | 87.5% | 80.2% | -8.3% |
| Orangeville | 82.3% | 75.8% | -7.9% |
| Whitby | 84.2% | 77.8% | -7.6% |
| North Dumfries | 72.2% | 67.1% | -7.1% |
| Barrie | 77.0% | 71.5% | -7.1% |
| Ajax | 86.7% | 80.7% | -6.8% |
| Brampton | 78.9% | 73.8% | -6.4% |
| Halton Hills | 83.6% | 78.6% | -6.0% |
| Grimsby | 89.3% | 84.0% | -6.0% |
| Port Hope | 78.3% | 73.7% | -5.8% |
| Pickering | 81.3% | 77.8% | -4.3% |
| Collingwood | 83.8% | 80.2% | -4.3% |
| Niagara-on-the-Lake | 77.6% | 75.0% | -3.4% |
| Woolwich | 72.6% | 70.1% | -3.4% |
| Penetanguishene | 90.6% | 87.9% | -3.0% |
| Vaughan | 76.2% | 74.0% | -2.9% |
| Clarington | 85.4% | 82.9% | -2.9% |
| Newmarket | 81.8% | 80.1% | -2.1% |
| The Blue Mountains | 85.9% | 84.5% | -1.6% |
| Markham | 81.7% | 80.4% | -1.6% |
| Aurora | 85.2% | 84.0% | -1.4% |
| Richmond Hill | 86.5% | 85.5% | -1.2% |
| Lincoln | 78.4% | 77.6% | -1.0% |
| Huntsville | 85.5% | 85.1% | -0.4% |
| Bracebridge | 87.8% | 87.5% | -0.3% |
| Gravenhurst | 90.5% | 90.2% | -0.3% |



2014 Shift In Tax Burden—Unweighted to Weighted Residential Assessment (cont'd)

| Municipality | Residential Unweighted Assessment | Residential Weighted Assessment | Change % Unweighted to Weighted |
|------------------------|---|---------------------------------------|---------------------------------------|
| Pelham | 90.4% | 90.5% | 0.1% |
| Caledon | 80.0% | 80.2% | 0.2% |
| Saugeen Shores | 89.3% | 89.9% | 0.7% |
| Whitchurch-Stouffville | 88.5% | 89.4% | 1.0% |
| Georgina | 89.9% | 91.1% | 1.3% |
| South Frontenac | 96.6% | 98.2% | 1.7% |
| Innisfil | 87.4% | 88.9% | 1.7% |
| East Gwillimbury | 83.4% | 85.8% | 2.9% |
| Wilmot | 81.3% | 83.7% | 3.0% |
| Lakeshore | 78.4% | 80.8% | 3.1% |
| Brant | 73.6% | 76.3% | 3.7% |
| Prince Edward County | 85.9% | 89.1% | 3.7% |
| Scugog | 81.9% | 85.2% | 4.0% |
| Grey Highlands | 79.0% | 82.2% | 4.1% |
| Strathroy-Caradoc | 72.6% | 76.2% | 5.0% |
| King | 88.1% | 92.9% | 5.5% |
| West Lincoln | 77.4% | 81.6% | 5.5% |
| Springwater | 85.4% | 90.2% | 5.6% |
| Meaford | 81.2% | 85.8% | 5.6% |
| Lambton Shores | 77.5% | 82.6% | 6.6% |
| Wainfleet | 84.3% | 90.8% | 7.7% |
| Greenstone | 24.3% | 26.4% | 8.5% |
| Brock | 77.5% | 84.8% | 9.4% |
| Central Elgin | 77.7% | 85.9% | 10.5% |
| Kingsville | 69.1% | 79.9% | 15.7% |
| Wellesley | 65.9% | 76.4% | 15.9% |
| Middlesex Centre | 65.5% | 80.8% | 23.3% |
| North Perth | 50.2% | 66.0% | 31.4% |
| Central Huron | 56.9% | 77.1% | 35.5% |
| Average | 79.0% | 74.2% | -5.8% |
| Median | 79.1% | 75.0% | -6.0% |
| Minimum | 24.3% | 26.4% | -33.8% |
| Maximum | 96.6% | 98.2% | 35.5% |



Residential Property Types Summary

Residential properties were broken down by property type to provide an indication of the housing mix in each municipality. (Source MPAC) The following chart shows the percentage of each residential property .

type.

| | Single | | Freehold Town./ | Semi- | Single on | | Seasonal/ | |
|------------------|--------|-------|--------------------|----------|-----------|-------|-----------|--|
| Municipality | Family | Link | Rowhouse | Detached | Water | Condo | Recreat. | |
| Ajax | 73.1% | 2.1% | 10.2% | 6.3% | 0.0% | 8.3% | 0.0% | |
| Aurora | 69.7% | 1.0% | 11.3% | 8.0% | 0.0% | 10.1% | 0.0% | |
| Barrie | 76.0% | 1.6% | 8.0% | 4.3% | 0.2% | 9.7% | 0.1% | |
| Belleville | 83.1% | 0.0% | 2.2% | 1.4% | 2.1% | 11.2% | 0.1% | |
| Bracebridge | 55.0% | 0.7% | 1.8% | 1.2% | 10.9% | 5.4% | 25.1% | |
| Brampton | 63.5% | 2.4% | 6.3% | 17.4% | 0.1% | 10.4% | 0.0% | |
| Brant | 87.5% | 0.1% | 0.9% | 6.8% | 1.8% | 2.9% | 0.0% | |
| Brock | 85.3% | 0.1% | 0.5% | 0.6% | 5.2% | 2.7% | 5.3% | |
| Brockville | 71.2% | 0.2% | 4.5% | 9.1% | 1.4% | 13.3% | 0.3% | |
| Burlington | 60.1% | 2.1% | 7.0% | 4.5% | 0.5% | 25.8% | 0.0% | |
| Caledon | 86.5% | 1.6% | 4.6% | 5.7% | 0.0% | 1.6% | 0.0% | |
| | 76.2% | 0.8% | 4.6% | 9.5% | 0.0% | 9.2% | 0.1% | |
| Cambridge | | | | | | | | |
| Central Hymne | 92.8% | 0.0% | 0.0% | 0.3% | 2.7% | 3.4% | 0.8% | |
| Central Huron | 83.8% | 0.0% | 0.0% | 0.9% | 2.9% | 1.4% | 11.0% | |
| Clarington | 63.8% | 20.7% | 6.6% | 3.3% | 0.4% | 5.2% | 0.1% | |
| Collingwood | 55.6% | 2.5% | 1.2% | 3.4% | 1.1% | 34.8% | 1.4% | |
| Cornwall | 82.3% | 0.0% | 2.7% | 10.1% | 0.4% | 4.6% | 0.0% | |
| East Gwillimbury | 88.4% | 0.0% | 7.1% | 3.0% | 1.1% | 0.4% | 0.0% | |
| Elliot Lake | 58.4% | 0.1% | 6.6% | 22.1% | 2.1% | 7.0% | 3.8% | |
| Fort Erie | 90.3% | 0.0% | 0.8% | 1.2% | 3.1% | 0.8% | 3.8% | |
| Georgina | 82.9% | 0.9% | 3.6% | 1.6% | 9.1% | 1.4% | 0.5% | |
| Gravenhurst | 43.6% | 0.0% | 1.1% | 0.4% | 8.0% | 3.5% | 43.4% | |
| Greater Sudbury | 84.8% | 0.0% | 0.3% | 4.9% | 5.5% | 1.7% | 2.8% | |
| Greenstone | 81.9% | 0.0% | 0.0% | 0.2% | 6.0% | 0.0% | 11.9% | |
| Grey Highlands | 82.5% | 0.0% | 0.5% | 0.3% | 4.3% | 0.4% | 12.0% | |
| Grimsby | 74.0% | 2.6% | 10.8% | 1.6% | 1.8% | 9.2% | 0.0% | |
| Guelph | 72.2% | 0.4% | 3.7% | 6.0% | 0.0% | 17.7% | 0.0% | |
| Halton Hills | 82.5% | 1.0% | 5.7% | 4.0% | 0.0% | 6.8% | 0.0% | |
| Hamilton | 78.0% | 0.8% | 4.4% | 4.1% | 0.2% | 12.5% | 0.0% | |
| Hanover | 91.4% | 0.0% | 0.2% | 2.2% | 0.0% | 6.2% | 0.0% | |
| Huntsville | 63.4% | 0.0% | 0.1% | 0.5% | 10.8% | 8.8% | 16.4% | |
| Ingersoll | 86.2% | 0.0% | 2.1% | 6.8% | 0.0% | 5.0% | 0.0% | |
| Innisfil | 83.9% | 1.4% | 4.4% | 0.0% | 3.8% | 0.0% | 6.5% | |
| Kenora | 74.2% | 0.0% | 0.0% | 1.5% | 13.5% | 2.9% | 7.9% | |
| King | 91.7% | 1.6% | 2.1% | 0.4% | 0.0% | 4.2% | 0.0% | |
| Kingston | 72.3% | 0.5% | 4.6% | 10.6% | 1.7% | 10.2% | 0.2% | |
| Kingsville | 83.5% | 0.0% | 4.6% | 2.7% | 6.4% | 0.9% | 1.8% | |
| Kitchener | 69.6% | 0.1% | 4.9% | 8.1% | 0.0% | 17.3% | 0.0% | |
| Lakeshore | 77.6% | 0.0% | 2.2% | 1.0% | 16.4% | 0.0% | 2.8% | |
| Lambton Shores | 80.3% | 0.0% | 0.1% | 0.2% | 4.3% | 5.3% | 9.8% | |
| Lincoln | 73.2% | 0.8% | 8.2% | 9.4% | 2.1% | 6.3% | 0.0% | |
| London | 63.2% | 0.2% | 0.3% | 3.8% | 0.0% | 32.4% | 0.0% | |
| Markham | 56.0% | 14.1% | 7.9% | 6.0% | 0.0% | 16.0% | 0.0% | |
| Meaford | 81.5% | 0.0% | 0.0% | 0.5% | 6.1% | 3.4% | 8.5% | |
| Middlesex Centre | 97.8% | 0.0% | 0.0% | 0.0% | 0.1% | 2.2% | 0.0% | |
| Milton | 59.6% | 3.5% | 19.1% | 10.1% | 0.0% | 7.8% | 0.0% | |
| | 47.8% | | | 15.8% | 0.0% | | 0.0% | |
| Mississauga | 47.8% | 1.1% | 2.9% | 15.8% | 0.1% | 32.4% | 0.0% | |



Residential Property Types Summary (cont'd)

| | | | Fundbald | | | | |
|------------------------|----------------|--------------|--------------------|--------------|--------------|---------------|--------------|
| | Single | | Freehold Town./ | Semi- | Single on | | Seasonal/ |
| Municipality | Family | Link | Rowhouse | Detached | Water | Condo | Recreat. |
| Newmarket | 72.3% | 0.2% | 8.2% | 11.2% | 0.0% | 8.1% | 0.0% |
| Niagara Falls | 84.3% | 0.1% | 0.7% | 6.4% | 0.6% | 7.8% | 0.0% |
| Niagara-On-The-Lake | 82.5% | 0.0% | 5.5% | 2.4% | 3.2% | 6.1% | 0.2% |
| North Bay | 69.1% | 0.8% | 0.4% | 13.1% | 5.9% | 9.6% | 1.0% |
| North Dumfries | 92.1% | 0.0% | 0.0% | 5.5% | 0.0% | 2.3% | 0.0% |
| North Perth | 89.6% | 0.3% | 2.2% | 4.1% | 0.0% | 3.8% | 0.0% |
| Oakville | 69.1% | 1.6% | 12.0% | 3.7% | 0.4% | 13.1% | 0.0% |
| Orangeville | 70.5% | 0.9% | 5.6% | 13.9% | 0.0% | 9.1% | 0.0% |
| Orillia | 76.7% | 2.2% | 3.3% | 0.6% | 5.5% | 10.7% | 1.0% |
| Oshawa | 74.0% | 3.2% | 2.6% | 12.0% | 0.1% | 8.2% | 0.0% |
| Ottawa | 56.1% | 0.8% | 15.0% | 5.9% | 0.1% | 21.2% | 0.0% |
| Owen Sound | 78.2% | | 3.8% | 7.2% | 2.8% | 7.6% | 0.1% |
| Pelham | | 0.3% | | | | 4.0% | 0.1% |
| | 90.5% | | 4.3% | 1.1% | 0.1% | | |
| Penetanguishene | 83.4% | 1.4% | 0.5% | 3.0% | 3.7% 1.0% | 5.4% | 2.5% |
| Peterborough | 86.8% 67.1% | 0.1% 3.4% | 2.9% 6.8% | 1.8% 8.0% | 0.1% | 7.4% 14.5% | 0.0% 0.0% |
| Pickering | | | | | | | |
| Port Colborne | 92.1% | 0.0% | 1.4% | 1.3% | 1.6% | 1.3% | 2.3% |
| Port Hope | 89.3% | 0.0% | 3.4% | 4.7% | 0.2% | 2.2% | 0.1% |
| Prince Edward County | 67.4% | 0.0% | 0.1% | 0.7% | 20.9% | 1.9% | 9.0% |
| Quinte West | 91.0% | 0.0% | 0.6% | 1.2% | 4.6% | 1.2% | 1.5% |
| Richmond Hill | 67.1% | 2.0% | 11.6% | 4.4% | 0.1% | 14.8% | 0.0% |
| Sarnia | 82.1% | 0.6% | 1.2% | 4.5% | 1.5% | 9.9% | 0.1% |
| Saugeen Shores | 79.1% | 0.2% | 0.8% | 3.3% | 2.3% | 6.6% | 7.6% |
| Sault Ste Marie | 88.4% | 0.0% | 0.9% | 6.5% | 1.7% | 2.1% | 0.4% |
| Scugog | 83.0% | 1.6% | 0.0% | 1.7% | 9.8% | 1.3% | 2.5% |
| South Frontenac | 51.6% | 0.0% | 0.0% | 0.1% | 16.5% | 0.0% | 31.8% |
| Springwater | 94.3% | 0.1% | 0.0% | 0.1% | 1.7% | 0.8% | 3.0% |
| St. Catharines | 78.3% | 0.2% | 1.6% | 7.0% | 0.5% | 12.4% | 0.0% |
| St. Thomas | 89.6% | 0.0% | 0.3% | 7.1% | 0.0% | 3.0% | 0.0% |
| Stratford | 78.2% | 0.2% | 2.6% | 14.3% | 0.0% | 4.7% | 0.0% |
| Strathroy-Caradoc | 87.6% | 0.5% | 1.0% | 8.1% | 0.0% | 2.8% | 0.0% |
| The Blue Mountains | 57.1% | 0.0% | 3.3% | 3.0% | 5.0% | 21.4% | 10.2% |
| Thorold | 84.5% | 1.1% | 2.8% | 11.2% | 0.0% | 0.4% | 0.0% |
| Thunder Bay | 90.5% | 0.0% | 0.9% | 3.9% | 0.0% | 4.7% | 0.1% |
| Tillsonburg | 86.9% | 2.0% | 1.6% | 1.5% | 0.0% | 8.1% | 0.0% |
| Timmins | 83.8% | 0.1% | 0.0% | 6.1% | 3.1% | 4.0% | 3.0% |
| Toronto | 43.2% | 0.8% | 3.6% | 12.6% | 0.0% | 39.8% | 0.0% |
| Vaughan | 68.0% | 2.6% | 8.8% | 8.5% | 0.0% | 12.1% | 0.0% |
| Wainfleet | 69.6% | 0.0% | 0.0% | 0.0% | 16.2% | 0.0% | 14.3% |
| Waterloo | 71.2% | 0.7% | 5.2% | 5.8% | 0.0% | 17.0% | 0.0% |
| Welland | 86.7% | 0.1% | 1.8% | 8.3% | 0.3% | 3.0% | 0.0% |
| Wellesley | 93.9% | 0.0% | 0.0% | 2.7% | 0.2% | 2.8% | 0.5% |
| West Lincoln | 85.6% | 0.0% | 3.9% | 4.4% | 0.9% | 5.3% | 0.0% |
| Whitby | 67.1% | 13.1% | 9.8% | 2.8% | 0.0% | 7.2% | 0.0% |
| Whitchurch-Stouffville | 82.6% | 0.7% | 8.8% | 6.1% | 0.6% | 1.3% | 0.0% |
| Wilmot | 81.7% | 0.1% | 0.7% | 9.5% | 0.3% | 7.4% | 0.4% |
| Windsor | 80.4% | 0.3% | 2.8% | 4.2% | 0.7% | 11.6% | 0.0% |
| Woolwich | 87.0% | 0.7% | 4.2% | 6.5% | 0.0% | 1.6% | 0.0% |
| Average | 77.0% | 1.1% | 3.6% | 5.1% | 2.6% | 7.7% | 2.8% |
| Median | 80.4% | 0.2% | 2.6% | 4.2% | 0.6% | 5.4% | 0.0% |



Residential Properties—Median Assessed Values (000's)

| Nesiden | | | | | | | 303300 | | | Ť | | | |
|------------------|----------|----------------|-----|--------|----|----------------|------------------|----|-------------------|----|-------|-------------|---------------------|
| | | ingle | | | | ehold | Cami | | in ale en | | | | aconol/ |
| Municipality | | imily ached | Lin | k Home | | own. whouse | Semi- etached | | ingle on Water | | Condo | | easonal/ ecreat. |
| Ajax | \$ | 379 | \$ | 282 | \$ | 286 | \$ 296 | \$ | 677 | \$ | 211 | | |
| Aurora | \$ | 542 | \$ | 464 | \$ | 382 | \$ 375 | Ť | | \$ | 303 | | |
| Barrie | \$ | 285 | \$ | 234 | \$ | 211 | \$ 211 | \$ | 839 | \$ | 183 | \$ | 665 |
| Belleville | \$ | 198 | \$ | 221 | \$ | 212 | \$ 152 | \$ | 234 | \$ | 136 | \$ | 124 |
| Bracebridge | \$ | 261 | \$ | 182 | \$ | 252 | \$ 180 | \$ | 378 | \$ | 240 | \$ | 444 |
| Brampton | \$ | 443 | \$ | 321 | \$ | 323 | \$ 334 | \$ | 633 | \$ | 218 | Ť | |
| Brant | \$ | 299 | \$ | 214 | \$ | 182 | \$ 192 | \$ | 341 | \$ | 230 | \$ | 528 |
| Brock | \$ | 234 | \$ | 284 | \$ | 188 | \$ 153 | \$ | 504 | \$ | 215 | \$ | 421 |
| Brockville | \$ | 195 | \$ | 160 | \$ | 206 | \$ 157 | \$ | 605 | \$ | 133 | \$ | 255 |
| Burlington | \$ | 472 | \$ | 339 | \$ | 348 | \$ 335 | \$ | 1,788 | \$ | 269 | Ť | |
| Caledon | \$ | 513 | \$ | 366 | \$ | 347 | \$ 361 | т | _,, | \$ | 427 | \$ | 281 |
| Cambridge | \$ | 284 | \$ | 236 | \$ | 232 | \$ 209 | | | \$ | 190 | \$ | 134 |
| Central Elgin | \$ | 242 | | | т. | | \$ 155 | \$ | 388 | \$ | 234 | \$ | 278 |
| Central Huron | \$ | 193 | | | | | \$ 131 | \$ | 470 | \$ | 231 | \$ | 348 |
| Clarington | \$ | 313 | \$ | 253 | \$ | 217 | \$ 200 | \$ | 522 | \$ | 172 | \$ | 345 |
| Collingwood | \$ | 266 | \$ | 223 | \$ | 234 | \$ 189 | \$ | 686 | \$ | 212 | \$ | 541 |
| Cornwall | \$ | 159 | 7 | LLS | \$ | 112 | \$ 145 | \$ | 262 | \$ | 136 | Υ | 311 |
| East Gwillimbury | \$ | 422 | | | \$ | 299 | \$ 351 | \$ | 389 | \$ | 183 | | |
| Elliot Lake | \$ | 96 | \$ | 123 | \$ | 62 | \$ 70 | \$ | 316 | \$ | 59 | \$ | 211 |
| Fort Erie | \$ | 181 | , | 123 | \$ | 230 | \$ 133 | \$ | 442 | \$ | 203 | \$ | 640 |
| Georgina | \$ | 282 | \$ | 290 | \$ | 240 | \$ 253 | \$ | 455 | \$ | 177 | \$ | 514 |
| Gravenhurst | \$ | 219 | \$ | 173 | \$ | 269 | \$ 184 | \$ | 473 | \$ | 309 | \$ | 416 |
| Greater Sudbury | \$ | 224 | Y | 1/3 | \$ | 129 | \$ 173 | \$ | 511 | \$ | 184 | \$ | 219 |
| Greenstone | \$ | 43 | | | Ų | 123 | \$ 44 | \$ | 144 | Ţ | 104 | \$ | 55 |
| Grey Highlands | \$ | 224 | | | \$ | 239 | \$ 184 | \$ | 473 | \$ | 79 | \$ | 444 |
| Grimsby | \$ | 328 | \$ | 257 | \$ | 256 | \$ 221 | \$ | 550 | \$ | 202 | ٧ | 444 |
| Guelph | \$ | 323 | \$ | 269 | \$ | 275 | \$ 249 | Y | 330 | \$ | 210 | | |
| Halton Hills | \$ | 457 | \$ | 332 | \$ | 347 | \$ 318 | | | \$ | 239 | | |
| Hamilton | \$ | 289 | \$ | 274 | \$ | 260 | \$ 217 | \$ | 713 | \$ | 184 | \$ | 450 |
| Hanover | \$ | 194 | ڔ | 2/4 | \$ | 105 | \$ 232 | ڔ | 713 | \$ | 130 | ڔ | 430 |
| Huntsville | \$ | 233 | \$ | 206 | \$ | 303 | \$ 195 | \$ | 479 | \$ | 248 | \$ | 379 |
| Ingersoll | \$ | 207 | ڔ | 200 | \$ | 148 | \$ 160 | ڔ | 473 | \$ | 136 | ڔ | 379 |
| Innisfil | \$ | 296 | \$ | 277 | \$ | 227 | \$ | \$ | 699 | ٧ | 130 | \$ | 713 |
| Kenora | \$ | 154 | ڔ | 211 | ۲ | 221 | \$ | \$ | 335 | \$ | 266 | \$ | 273 |
| King | \$ | 655 | \$ | 436 | \$ | 426 | \$ 380 | Ş | 333 | \$ | 449 | Ş | 2/3 |
| Kingston | \$ | 273 | \$ | 233 | \$ | 221 | \$ | \$ | 630 | \$ | 166 | \$ | 360 |
| Kingsville | \$ | 188 | Ş | 233 | \$ | 175 | \$ 154 | \$ | 323 | \$ | 214 | \$ | 209 |
| Kitchener | \$ | 298 | \$ | 258 | \$ | 251 | \$ 228 | \$ | 1,124 | \$ | 161 | Ş | 209 |
| Lakeshore | \$ | 298 | | 138 | | 219 | 137 | \$ | 288 | | | \$ | 102 |
| Lambton Shores | \$ | 205 | \$ | 138 | \$ | 219 | \$ | \$ | 408 | \$ | 259 | \$ | 183 423 |
| | | | \$ | 239 | \$ | 231 | \$ | \$ | | \$ | 185 | > | 423 |
| Landan | \$ \$ | 310 | \$ | | | | 222 | \$ | 556 | | 194 | | |
| London | | 244 | | 207 | \$ | 210 | \$ | Ş | 369 | \$ | 125 | | |
| Markham | \$ \$ | 668 | \$ | 483 | \$ | 440 | \$ 454 | ċ | F40 | \$ | 323 | ċ | 420 |
| Meaford | | 244 | | | \$ | 124 | \$ | \$ | 548 | | 198 | \$ | 420 |
| Mildesex Centre | \$ | 354 | ۲. | 270 | ۲. | 246 | \$ 358 | | | \$ | 285 | | |
| Milton | \$ ¢ | 493 | \$ | 378 | \$ | 346 | \$ 373 | Ċ | 2 454 | \$ | 239 | | |
| Mississauga | \$ | 571 | \$ | 445 | \$ | 405 | \$ 407 | \$ | 2,451 | \$ | 276 | | |



Residential Properties—Median Assessed Values (000's) (cont'd)

| Resiaenπai P | тор | erue | 25- | -ivie | uic | III ASS | se. | ssea | va | iues | (0 | uu si (| CC | mt aj |
|------------------------|------------------|-------|-------------------------|--------|-----|---------|-----|----------|----|-------|-----------|---------|----|---------|
| | Single Family | | Freehold Town. Semi- | | | Semi- | S | ingle on | | | Seasonal/ | | | |
| Municipality | Deta | ached | Lin | k Home | /Ro | whouse | D | etached | | Water | | Condo | R | ecreat. |
| Newmarket | \$ | 465 | \$ | 376 | \$ | 344 | \$ | 331 | | | \$ | 268 | | |
| Niagara Falls | \$ | 207 | \$ | 218 | \$ | 304 | \$ | 160 | \$ | 407 | \$ | 146 | \$ | 133 |
| Niagara-On-The-Lake | \$ | 381 | \$ | 307 | \$ | 384 | \$ | 247 | \$ | 823 | \$ | 323 | \$ | 449 |
| North Bay | \$ | 228 | \$ | 197 | \$ | 175 | \$ | 202 | \$ | 434 | \$ | 142 | \$ | 291 |
| North Dumfries | \$ | 376 | \$ | - | \$ | 211 | \$ | 236 | | | \$ | 195 | \$ | 600 |
| North Perth | \$ | 213 | \$ | 216 | \$ | 221 | \$ | 199 | | | \$ | 115 | | |
| Oakville | \$ | 629 | \$ | 424 | \$ | 405 | \$ | 399 | \$ | 2,862 | \$ | 307 | | |
| Orangeville | \$ | 326 | \$ | 279 | \$ | 259 | \$ | 237 | | | \$ | 188 | | |
| Orillia | \$ | 226 | \$ | 231 | \$ | 210 | \$ | 177 | \$ | 529 | \$ | 188 | \$ | 312 |
| Oshawa | \$ | 262 | \$ | 228 | \$ | 217 | \$ | 192 | \$ | 334 | \$ | 150 | | |
| Ottawa | \$ | 410 | \$ | 281 | \$ | 302 | \$ | 318 | \$ | 647 | \$ | 226 | \$ | 287 |
| Owen Sound | \$ | 201 | \$ | 208 | \$ | 197 | \$ | 157 | \$ | 270 | \$ | 154 | \$ | 285 |
| Pelham | \$ | 318 | | | \$ | 245 | \$ | 208 | \$ | 258 | \$ | 184 | | |
| Penetanguishene | \$ | 211 | \$ | 220 | \$ | 221 | \$ | 153 | \$ | 621 | \$ | 234 | \$ | 586 |
| Peterborough | \$ | 227 | \$ | 204 | \$ | 207 | \$ | 171 | \$ | 298 | \$ | 212 | \$ | 122 |
| Pickering | \$ | 418 | \$ | 293 | \$ | 294 | \$ | 301 | \$ | 558 | | 227 | \$ | 517 |
| Port Colborne | \$ | 163 | | | \$ | 240 | \$ | 118 | \$ | 576 | | 114 | \$ | 529 |
| Port Hope | \$ | 234 | | | \$ | 195 | \$ | 176 | \$ | 432 | | 234 | \$ | 253 |
| Prince Edward County | \$ | 204 | \$ | 157 | \$ | 230 | \$ | 124 | \$ | 393 | | 224 | \$ | 270 |
| Quinte West | \$ | 190 | Y | 137 | \$ | 157 | \$ | 142 | \$ | 274 | | 175 | \$ | 164 |
| Richmond Hill | \$ | 684 | \$ | 504 | \$ | 476 | \$ | 456 | \$ | 891 | | 299 | ڔ | 104 |
| Sarnia | \$ | 176 | \$ | 162 | \$ | 85 | \$ | 120 | \$ | 697 | \$ | 110 | \$ | 507 |
| | \$ | | \$ | 225 | \$ | 273 | \$ | 196 | \$ | 650 | | 209 | \$ | |
| Saugeen Shores | \$ | 282 | | | | | | | | | | | • | 586 |
| Sault Ste Marie | \$ | 175 | \$ | 180 | \$ | 226 | \$ | 117 | \$ | 352 | | 165 | \$ | 220 |
| Scugog | • | 336 | > | 266 | | | | 225 | \$ | 418 | | 322 | • | 257 |
| South Frontenac | \$ | 256 | | 240 | | | \$ | 149 | \$ | 382 | | 245 | \$ | 245 |
| Springwater | \$ | 336 | \$ | 219 | | | \$ | 179 | \$ | 342 | • | 245 | \$ | 253 |
| St. Catharines | \$ | 221 | \$ | 253 | \$ | 222 | \$ | 170 | \$ | 690 | | 131 | \$ | 441 |
| St. Thomas | \$ | 182 | _ | | \$ | 113 | \$ | 158 | | | \$ | 114 | | |
| Stratford | \$ | 245 | \$ | 190 | \$ | 212 | \$ | 198 | | | \$ | 193 | | |
| Strathroy-Caradoc | \$ | 222 | \$ | 187 | \$ | 157 | \$ | 150 | | | \$ | 101 | | |
| The Blue Mountains | \$ | 379 | | | \$ | 425 | \$ | 414 | \$ | 732 | | 223 | \$ | 780 |
| Thorold | \$ | 209 | \$ | 162 | \$ | 221 | \$ | 166 | \$ | 417 | | 90 | | |
| Thunder Bay | \$ | 177 | | | \$ | 73 | \$ | 113 | \$ | 161 | | 153 | \$ | 86 |
| Tillsonburg | \$ | 208 | \$ | 182 | \$ | 183 | \$ | 160 | | | \$ | 126 | | |
| Timmins | \$ | 174 | \$ | 231 | | | \$ | 124 | \$ | 273 | | 88 | \$ | 103 |
| Toronto | \$ | 559 | \$ | 408 | \$ | 485 | \$ | 464 | | | \$ | 323 | | |
| Vaughan | \$ | 651 | \$ | 490 | \$ | 454 | \$ | 465 | | | \$ | 354 | | |
| Wainfleet | \$ | 235 | | | | | | | \$ | 353 | \$ | - | \$ | 310 |
| Waterloo | \$ | 364 | \$ | 233 | \$ | 265 | \$ | 243 | \$ | 1,063 | \$ | 227 | \$ | 262 |
| Welland | \$ | 184 | \$ | 140 | \$ | 225 | \$ | 149 | \$ | 414 | \$ | 104 | | |
| Wellesley | \$ | 370 | | | | | \$ | 263 | \$ | 444 | \$ | 219 | \$ | 245 |
| West Lincoln | \$ | 289 | | | \$ | 201 | \$ | 225 | \$ | 249 | \$ | 194 | | |
| Whitby | \$ | 390 | \$ | 314 | \$ | 272 | \$ | 269 | \$ | 556 | \$ | 216 | | |
| Whitchurch-Stouffville | \$ | 493 | \$ | 415 | \$ | 367 | \$ | 380 | \$ | 558 | \$ | 391 | \$ | 345 |
| Wilmot | \$ | 360 | \$ | 299 | \$ | 243 | \$ | 235 | \$ | 345 | \$ | 359 | \$ | 256 |
| Windsor | \$ | 145 | \$ | 130 | \$ | 172 | \$ | 133 | \$ | 430 | \$ | 70 | | |
| Woolwich | \$ | 353 | \$ | 469 | \$ | 239 | \$ | 226 | \$ | 701 | \$ | 154 | \$ | 405 |
| Average | \$ | 302 | \$ | 265 | \$ | 250 | \$ | 222 | \$ | 565 | | 204 | \$ | 351 |
| Median | \$ | 262 | \$ | 236 | \$ | 231 | \$ | 197 | \$ | 462 | \$ | 200 | \$ | 311 |



Residential Properties—Median Assessed Values—by Type & Location (000's)

| Municipality | Fa | ingle mily ached | Lin | k Home | Tov | | emi- ached | ingle on Water | Condo | asonal/ ecreat. |
|------------------------|----|------------------------|-----|--------|-----|-----|---------------|-------------------|-----------|--------------------|
| Belleville | \$ | 198 | \$ | 221 | \$ | 212 | \$ 152 | \$ 234 | \$ 136 | \$ 124 |
| Brockville | \$ | 195 | \$ | 160 | \$ | 206 | \$ 157 | \$ 605 | \$ 133 | \$ 255 |
| Cornwall | \$ | 159 | | | \$ | 112 | \$ 145 | \$ 262 | \$ 136 | |
| Kingston | \$ | 273 | \$ | 233 | \$ | 221 | \$ 198 | \$ 630 | \$ 166 | \$ 360 |
| Ottawa | \$ | 410 | \$ | 281 | \$ | 302 | \$ 318 | \$ 647 | \$ 226 | \$ 287 |
| Peterborough | \$ | 227 | \$ | 204 | \$ | 207 | \$ 171 | \$ 298 | \$ 212 | \$ 122 |
| Port Hope | \$ | 234 | | | \$ | 195 | \$ 176 | \$ 432 | \$ 234 | \$ 25 |
| Prince Edward County | \$ | 204 | \$ | 157 | \$ | 230 | \$ 124 | \$ 393 | \$ 224 | \$ 270 |
| Quinte West | \$ | 190 | | | \$ | 157 | \$ 142 | \$ 274 | \$ 175 | \$ 164 |
| South Frontenac | \$ | 256 | | | | | \$ 149 | \$ 382 | | \$ 24 |
| Eastern Average | \$ | 235 | \$ | 209 | \$ | 205 | \$ 173 | \$ 416 | \$ 182 | \$ 231 |
| | | | | | | | | | | |
| Ajax | \$ | 379 | \$ | 282 | \$ | 286 | \$ 296 | \$ 677 | \$ 211 | |
| Aurora | \$ | 542 | \$ | 464 | \$ | 382 | \$ 375 | | \$ 303 | |
| Brampton | \$ | 443 | \$ | 321 | \$ | 323 | \$ 334 | \$ 633 | \$ 218 | |
| Brock | \$ | 234 | \$ | 284 | \$ | 188 | \$ 153 | \$ 504 | \$ 215 | \$ 42: |
| Burlington | \$ | 472 | \$ | 339 | \$ | 348 | \$ 335 | \$ 1,788 | \$ 269 | |
| Caledon | \$ | 513 | \$ | 366 | \$ | 347 | \$ 361 | | \$ 427 | \$ 28: |
| Clarington | \$ | 313 | \$ | 253 | \$ | 217 | \$ 200 | \$ 522 | \$ 172 | \$ 34! |
| East Gwillimbury | \$ | 422 | | | \$ | 299 | \$ 351 | \$ 389 | \$ 183 | |
| Georgina | \$ | 282 | \$ | 290 | \$ | 240 | \$ 253 | \$ 455 | \$ 177 | \$ 514 |
| Halton Hills | \$ | 457 | \$ | 332 | \$ | 347 | \$ 318 | | \$ 239 | |
| King | \$ | 655 | \$ | 436 | \$ | 426 | \$ 380 | | \$ 449 | |
| Markham | \$ | 668 | \$ | 483 | \$ | 440 | \$ 454 | | \$ 323 | |
| Milton | \$ | 493 | \$ | 378 | \$ | 346 | \$ 373 | | \$ 239 | |
| Mississauga | \$ | 571 | \$ | 445 | \$ | 405 | \$ 407 | \$ 2,451 | \$ 276 | |
| Newmarket | \$ | 465 | \$ | 376 | \$ | 344 | \$ 331 | | \$ 268 | |
| Oakville | \$ | 629 | \$ | 424 | \$ | 405 | \$ 399 | \$ 2,862 | \$ 307 | |
| Oshawa | \$ | 262 | \$ | 228 | \$ | 217 | \$ 192 | \$ 334 | \$ 150 | |
| Pickering | \$ | 418 | \$ | 293 | \$ | 294 | \$ 301 | \$ 558 | \$ 227 | \$ 51 |
| Richmond Hill | \$ | 684 | \$ | 504 | \$ | 476 | \$ 456 | \$ 891 | \$ 299 | |
| Scugog | \$ | 336 | \$ | 266 | | | \$ 225 | \$ 418 | \$ 322 | \$ 25 |
| Toronto | \$ | 559 | \$ | 408 | \$ | 485 | \$ 464 | | \$ 323 | |
| Vaughan | \$ | 651 | \$ | 490 | \$ | 454 | \$ 465 | | \$ 354 | |
| Whitby | \$ | 390 | \$ | 314 | \$ | 272 | \$ 269 | \$ 556 | \$ 216 | |
| Whitchurch-Stouffville | \$ | 493 | \$ | 415 | \$ | 367 | \$ 380 | \$ 558 | \$ 391 | \$ 345 |
| GTA Average | \$ | 472 | \$ | 365 | \$ | 344 | \$ 336 | \$ 906 | \$ 273 | \$ 383 |



Residential Properties- Median Assessed Values by Type & Location (cont'd) (000's)

| | | | | | 71 | | | 11 (cont u) (000 s) | | | | | | |
|--------------------------|----------------|-----------------|--------|----|-----|----|--------|---------------------|---------|----|-------|-----------|---------|--|
| | ingle amily | Freeho Town. | | | | | Semi- | Si | ngle on | | | Seasonal/ | | |
| Municipality | tached | Linl | k Home | | | | tached | | Water | | Condo | | ecreat. | |
| Fort Erie | \$ 181 | | | \$ | 230 | \$ | 133 | \$ | 442 | \$ | 203 | \$ | 640 | |
| Grimsby | \$ 328 | \$ | 257 | \$ | 256 | \$ | 221 | \$ | 550 | \$ | 202 | Ÿ | 0.10 | |
| Hamilton | \$ 289 | \$ | 274 | \$ | 260 | \$ | 217 | \$ | 713 | \$ | 184 | \$ | 450 | |
| Lincoln | \$ 310 | \$ | 239 | \$ | 231 | \$ | 222 | \$ | 556 | \$ | 194 | , | | |
| Niagara Falls | \$ 207 | \$ | 218 | \$ | 304 | \$ | 160 | \$ | 407 | \$ | 146 | \$ | 133 | |
| Niagara-On-The-Lake | \$ 381 | \$ | 307 | \$ | 384 | \$ | 247 | \$ | 823 | \$ | 323 | \$ | 449 | |
| Pelham | \$ 318 | | | \$ | 245 | \$ | 208 | \$ | 258 | \$ | 184 | | | |
| Port Colborne | \$ 163 | | | \$ | 240 | \$ | 118 | \$ | 576 | \$ | 114 | \$ | 529 | |
| St. Catharines | \$ 221 | \$ | 253 | \$ | 222 | \$ | 170 | \$ | 690 | \$ | 131 | \$ | 441 | |
| Thorold | \$ 209 | \$ | 162 | \$ | 221 | \$ | 166 | \$ | 417 | \$ | 90 | | | |
| Wainfleet | \$ 235 | | | | | | | \$ | 353 | | | \$ | 310 | |
| Welland | \$ 184 | \$ | 140 | \$ | 225 | \$ | 149 | \$ | 414 | \$ | 104 | | | |
| West Lincoln | \$ 289 | | | \$ | 201 | \$ | 225 | \$ | 249 | \$ | 194 | | | |
| Niagara/Hamilton Avg. | \$ 255 | \$ | 231 | \$ | 252 | \$ | 186 | \$ | 496 | \$ | 172 | \$ | 422 | |
| Triagara/ riamiton / trg | | _ | | _ | | Ť | | Ť | 130 | Ť | | _ | | |
| Elliot Lake | \$ 96 | \$ | 123 | \$ | 62 | \$ | 70 | \$ | 316 | \$ | 59 | \$ | 211 | |
| Greater Sudbury | \$ 224 | | | \$ | 129 | \$ | 173 | \$ | 511 | \$ | 184 | \$ | 219 | |
| Greenstone | \$ 43 | | | | | \$ | 44 | \$ | 144 | | | \$ | 55 | |
| Kenora | \$ 154 | | | | | \$ | 89 | \$ | 335 | \$ | 266 | \$ | 273 | |
| North Bay | \$ 228 | \$ | 197 | \$ | 175 | \$ | 202 | \$ | 434 | \$ | 142 | \$ | 291 | |
| Sault Ste Marie | \$ 175 | \$ | 180 | \$ | 226 | \$ | 117 | \$ | 352 | \$ | 165 | \$ | 220 | |
| Thunder Bay | \$ 177 | | | \$ | 73 | \$ | 113 | \$ | 161 | \$ | 153 | \$ | 86 | |
| Timmins | \$ 174 | \$ | 231 | | | \$ | 124 | \$ | 273 | \$ | 88 | \$ | 103 | |
| North Average | \$ 159 | \$ | 183 | \$ | 133 | \$ | 117 | \$ | 316 | \$ | 151 | \$ | 182 | |
| | | | | | | | | | | | | | | |
| Barrie | \$ 285 | \$ | 234 | \$ | 211 | \$ | 211 | \$ | 839 | \$ | 183 | \$ | 665 | |
| Bracebridge | \$ 261 | \$ | 182 | \$ | 252 | \$ | 180 | \$ | 378 | \$ | 240 | \$ | 444 | |
| Collingwood | \$ 266 | \$ | 223 | \$ | 234 | \$ | 189 | \$ | 686 | \$ | 212 | \$ | 541 | |
| Gravenhurst | \$ 219 | \$ | 173 | \$ | 269 | \$ | 184 | \$ | 473 | \$ | 309 | \$ | 416 | |
| Huntsville | \$ 233 | \$ | 206 | \$ | 303 | \$ | 195 | \$ | 479 | \$ | 248 | \$ | 379 | |
| Innisfil | \$ 296 | \$ | 277 | \$ | 227 | \$ | 244 | \$ | 699 | | | \$ | 713 | |
| Orangeville | \$ 326 | \$ | 279 | \$ | 259 | \$ | 237 | | | \$ | 188 | | | |
| Orillia | \$ 226 | \$ | 231 | \$ | 210 | \$ | 177 | \$ | 529 | \$ | 188 | \$ | 312 | |
| Penetanguishene | \$ 211 | \$ | 220 | \$ | 221 | \$ | 153 | \$ | 621 | \$ | 234 | \$ | 586 | |
| Springwater | \$ 336 | \$ | 219 | | | \$ | 179 | \$ | 342 | \$ | 245 | \$ | 253 | |
| Simcoe/Musk./Duff. Avg. | \$ 266 | \$ | 224 | \$ | 243 | \$ | 195 | \$ | 561 | \$ | 227 | \$ | 479 | |



Residential Properties—Median Assessed Values by Type & Location (cont'd) (000's)

| | Sin Fan | gle | | | eehold own. | Semi- | Si | ngle on | | Sa | asonal/ |
|--------------------|------------|-----|-----|--------|----------------|-----------|----|---------|-----------|----|---------|
| Municipality | Deta | | Lin | k Home | | etached | | Water | Condo | | ecreat. |
| Brant | \$ | 299 | \$ | 214 | \$ 182 | \$ 192 | \$ | 341 | \$ 230 | \$ | 528 |
| Cambridge | \$ | 284 | \$ | 236 | \$ 232 | \$ 209 | | | \$ 190 | \$ | 134 |
| Central Elgin | \$ | 242 | | | | \$ 155 | \$ | 388 | \$ 234 | \$ | 278 |
| Central Huron | \$ | 193 | | | | \$ 131 | \$ | 470 | \$ 231 | \$ | 348 |
| Grey Highlands | \$ | 224 | | | \$ 239 | \$ 184 | \$ | 473 | \$ 79 | \$ | 444 |
| Guelph | \$ | 323 | \$ | 269 | \$ 275 | \$ 249 | | | \$ 210 | | |
| Hanover | \$ | 194 | | | \$ 105 | \$ 232 | | | \$ 130 | | |
| Ingersoll | \$ | 207 | | | \$ 148 | \$ 160 | | | \$ 136 | | |
| Kingsville | \$ | 188 | | | \$ 175 | \$ 154 | \$ | 323 | \$ 214 | \$ | 209 |
| Kitchener | \$ | 298 | \$ | 258 | \$ 251 | \$ 228 | \$ | 1,124 | \$ 161 | | |
| Lakeshore | \$ | 219 | \$ | 138 | \$ 219 | \$ 137 | \$ | 288 | \$ 259 | \$ | 183 |
| Lambton Shores | \$ | 205 | | | \$ 220 | \$ 154 | \$ | 408 | \$ 185 | \$ | 423 |
| London | \$ | 244 | \$ | 207 | \$ 210 | \$ 162 | \$ | 369 | \$ 125 | | |
| Meaford | \$ | 244 | | | \$ 124 | \$ 140 | \$ | 548 | \$ 198 | \$ | 420 |
| Middlesex Centre | \$ | 354 | | | | \$ 358 | | | \$ 285 | | |
| North Dumfries | \$ | 376 | | | \$ 211 | \$ 236 | | | \$ 195 | \$ | 600 |
| North Perth | \$ | 213 | \$ | 216 | \$ 221 | \$ 199 | | | \$ 115 | \$ | - |
| Owen Sound | \$ | 201 | \$ | 208 | \$ 197 | \$ 157 | \$ | 270 | \$ 154 | \$ | 285 |
| Sarnia | \$ | 176 | \$ | 162 | \$ 85 | \$ 120 | \$ | 697 | \$ 110 | \$ | 507 |
| Saugeen Shores | \$ | 282 | \$ | 225 | \$ 273 | \$ 196 | \$ | 650 | \$ 209 | \$ | 586 |
| St. Thomas | \$ | 182 | | | \$ 113 | \$ 158 | | | \$ 114 | | |
| Stratford | \$ | 245 | \$ | 190 | \$ 212 | \$ 198 | | | \$ 193 | | |
| Strathroy-Caradoc | \$ | 222 | \$ | 187 | \$ 157 | \$ 150 | | | \$ 101 | | |
| The Blue Mountains | \$ | 379 | | | \$ 425 | \$ 414 | \$ | 732 | \$ 223 | \$ | 780 |
| Tillsonburg | \$ | 208 | \$ | 182 | \$ 183 | \$ 160 | | | \$ 126 | | |
| Waterloo | \$ | 364 | \$ | 233 | \$ 265 | \$ 243 | \$ | 1,063 | \$ 227 | \$ | 262 |
| Wellesley | \$ | 370 | | | | \$ 263 | \$ | 444 | \$ 219 | \$ | 245 |
| Wilmot | \$ | 360 | \$ | 299 | \$ 243 | \$ 235 | \$ | 345 | \$ 359 | \$ | 256 |
| Windsor | \$ | 145 | \$ | 130 | \$ 172 | \$ 133 | \$ | 430 | \$ 70 | | |
| Woolwich | \$ | 353 | \$ | 469 | \$ 239 | \$ 226 | \$ | 701 | \$ 154 | \$ | 405 |
| Southwest Average | \$ | 260 | \$ | 225 | \$ 207 | \$ 198 | \$ | 530 | \$ 181 | \$ | 363 |



Building Permit Activity (sorted from lowest to highest 2013 activity per capita)

The table summarizes the 2013 residential and non-residential building permit values in each area municipality. To put these values into context, the building permit value per capita is also summarized to get an appreciation of the relative building activity in each municipality. The chart is sorted from lowest to highest based on building permit value per capita for 2013.

| | | | % | % Non- |
|-----------------|----|--------|-------------|-------------|
| | 20 | 13 per | Residential | Residential |
| Municipality | C | apita | 2013 | 2013 |
| Timmins | \$ | 644 | 52% | 48% |
| Central Elgin | \$ | 653 | 52% | 48% |
| Bracebridge | \$ | 696 | 79% | 21% |
| Cornwall | \$ | 702 | 34% | 66% |
| Owen Sound | \$ | 712 | 60% | 40% |
| Port Colborne | \$ | 745 | 18% | 82% |
| Penetanguishene | \$ | 757 | 93% | 7% |
| Hanover | \$ | 770 | 60% | 40% |
| Elliot Lake | \$ | 786 | 58% | 42% |
| Scugog | \$ | 880 | 76% | 24% |
| Windsor | \$ | 880 | 52% | 48% |
| Sarnia | \$ | 902 | 51% | 49% |
| St. Thomas | \$ | 911 | 74% | 26% |
| Whitby | \$ | 1,007 | 67% | 33% |
| Ingersoll | \$ | 1,007 | 84% | 16% |
| Brock | \$ | 1,068 | 76% | 24% |
| Meaford | \$ | 1,086 | 75% | 25% |
| Pelham | \$ | 1,148 | 74% | 26% |
| Brockville | \$ | 1,177 | 41% | 59% |
| Welland | \$ | 1,186 | 59% | 41% |
| Orillia | \$ | 1,188 | 53% | 47% |
| Tillsonburg | \$ | 1,224 | 65% | 35% |
| Fort Erie | \$ | 1,232 | 58% | 42% |
| Richmond Hill | \$ | 1,251 | 78% | 22% |
| Port Hope | \$ | 1,256 | 88% | 12% |
| Mississauga | \$ | 1,256 | 39% | 61% |
| North Bay | \$ | 1,281 | 44% | 56% |
| Wellesley | \$ | 1,324 | 27% | 73% |
| Belleville | \$ | 1,428 | 37% | 63% |
| Greenstone | \$ | 1,436 | 20% | 80% |
| Kitchener | \$ | 1,437 | 71% | 29% |
| Kenora | \$ | 1,462 | 54% | 46% |
| Peterborough | \$ | 1,462 | 68% | 32% |
| Kingston | \$ | 1,485 | 51% | 49% |
| Orangeville | \$ | 1,504 | 40% | 60% |
| Georgina | \$ | 1,533 | 94% | 6% |

| | | | % | % Non- |
|------------------------|-----|--------|-------------|--------|
| | 20: | 13 per | Residential | |
| Municipality | | apita | 2013 | 2013 |
| Quinte West | \$ | 1,566 | 46% | 54% |
| Sault Ste. Marie | \$ | 1,583 | 40% | 60% |
| Whitchurch-Stouffville | \$ | 1,614 | 82% | 18% |
| St. Catharines | \$ | 1,634 | 30% | 70% |
| Cambridge | \$ | 1,673 | 41% | 59% |
| South Frontenac | \$ | 1,676 | 100% | 0% |
| Huntsville | \$ | 1,732 | 84% | 16% |
| Greater Sudbury | \$ | 1,738 | 41% | 59% |
| Wainfleet | \$ | 1,766 | 42% | 58% |
| Stratford | \$ | 1,802 | 50% | 50% |
| Prince Edward County | \$ | 1,847 | 86% | 14% |
| Barrie | \$ | 1,880 | 38% | 62% |
| Springwater | \$ | 1,883 | 83% | 17% |
| Hamilton | \$ | 1,902 | 51% | 49% |
| Thunder Bay | \$ | 1,913 | 29% | 71% |
| London | \$ | 1,921 | 71% | 29% |
| Central Huron | \$ | 1,929 | 40% | 60% |
| Thorold | \$ | 2,032 | 83% | 17% |
| Burlington | \$ | 2,048 | 41% | 59% |
| Brampton | \$ | 2,096 | 76% | 24% |
| West Lincoln | \$ | 2,108 | 83% | 17% |
| Wilmot | \$ | 2,115 | 74% | 26% |
| Aurora | \$ | 2,314 | 66% | 34% |
| Brant | \$ | 2,318 | 31% | 69% |
| Lambton Shores | \$ | 2,349 | 56% | 44% |
| North Dumfries | \$ | 2,351 | 64% | 36% |
| Oshawa | \$ | 2,356 | 78% | 22% |
| Middlesex Centre | \$ | 2,390 | 76% | 24% |
| Grey Highlands | \$ | 2,398 | 64% | 36% |
| Niagara Falls | \$ | 2,526 | 46% | 54% |
| East Gwillimbury | \$ | 2,540 | 25% | 75% |
| Ottawa | \$ | 2,558 | 52% | 48% |
| Markham | \$ | 2,586 | 75% | 25% |
| North Perth | \$ | 2,596 | 41% | 59% |
| Lakeshore | \$ | 2,611 | 55% | 45% |
| Strathroy-Caradoc | \$ | 2,685 | 37% | 63% |



Building Permit Activity (sorted from lowest to highest 2013 activity per capita) (cont'd)

| | | | % | % Non- |
|---------------------|----|---------|-------------|-------------|
| | 20 |)13 per | Residential | Residential |
| Municipality | (| Capita | 2013 | 2013 |
| Guelph | \$ | 2,697 | 58% | 42% |
| Grimsby | \$ | 2,697 | 94% | 6% |
| Milton | \$ | 2,753 | 39% | 61% |
| Saugeen Shores | \$ | 2,793 | 70% | 30% |
| Halton Hills | \$ | 2,814 | 61% | 39% |
| Newmarket | \$ | 2,901 | 71% | 29% |
| Collingwood | \$ | 3,007 | 64% | 36% |
| Ajax | \$ | 3,031 | 85% | 15% |
| Pickering | \$ | 3,055 | 41% | 59% |
| Woolwich | \$ | 3,158 | 29% | 71% |
| Toronto | \$ | 3,221 | 49% | 51% |
| Clarington | \$ | 3,235 | 56% | 44% |
| Gravenhurst | \$ | 3,254 | 86% | 14% |
| Lincoln | \$ | 3,373 | 65% | 35% |
| Vaughan | \$ | 3,469 | 67% | 33% |
| Waterloo | \$ | 3,658 | 58% | 42% |
| Innisfil | \$ | 3,916 | 75% | 25% |
| Kingsville | \$ | 3,985 | 25% | 75% |
| Caledon | \$ | 4,111 | 58% | 42% |
| Oakville | \$ | 4,143 | 53% | 47% |
| King | \$ | 8,166 | 83% | 17% |
| The Blue Mountains | \$ | 8,817 | 100% | 0% |
| Niagara-on-the-Lake | \$ | 11,470 | 36% | 64% |
| Average | \$ | 2,192 | 59% | 41% |
| Median | \$ | 1,880 | 58% | 42% |
| Maximum | \$ | 11,470 | 100% | 82% |
| Minimum | \$ | 644 | 18% | 0% |



Building Construction Activity Trend (Grouped by Location)

The table has been sorted by 2013 building construction value per capita by location. The low, medium and high is a ranking for the entire database. This provides an indication within each geographic area of the relative rankings across the entire survey.

| Municipality | Co | Construction | | 12 Building Instruction Ilue (\$000) | Co | 13 Building enstruction alue (\$000) | 2013 per Capita | 2013 per Capita Ranking |
|----------------------|----|--------------|----|--|----|--|--------------------|-------------------------------|
| Cornwall | | | \$ | 21,685 | \$ | 33,454 | \$ 702 | low |
| Brockville | \$ | 61,679 | \$ | 34,553 | \$ | 26,348 | \$ 1,177 | low |
| Port Hope | \$ | 9,098 | | | \$ | 20,625 | \$ 1,256 | low |
| Belleville | \$ | 152,787 | \$ | 54,166 | \$ | 72,772 | \$ 1,428 | low |
| Peterborough | \$ | 121,854 | \$ | 143,062 | \$ | 119,973 | \$ 1,462 | low |
| Kingston | \$ | 217,579 | \$ | 216,996 | \$ | 191,551 | \$ 1,485 | mid |
| Quinte West | \$ | 54,759 | \$ | 70,676 | \$ | 69,433 | \$ 1,566 | mid |
| South Frontenac | | | \$ | 30,687 | \$ | 30,801 | \$ 1,676 | mid |
| Prince Edward County | \$ | 52,404 | | | \$ | 47,672 | \$ 1,847 | mid |
| Ottawa | \$ | 1,819,232 | \$ | 2,040,861 | \$ | 2,393,480 | \$ 2,558 | high |
| Eastern Average | | | | | | | \$ 1,516 | |

| Scugog | | \$ 19,256 | \$ 19,500 | \$ 880 | low |
|------------------------|-----------------|-----------------|-----------------|-------------|------|
| Whitby | \$ 281,970 | \$ 263,189 | \$ 130,619 | \$ 1,007 | low |
| Brock | | \$ 10,587 | \$ 12,166 | \$ 1,068 | low |
| Richmond Hill | \$ 305,219 | \$ 366,988 | \$ 250,300 | \$ 1,251 | low |
| Mississauga | \$ 806,127 | \$ 856,857 | \$ 942,335 | \$ 1,256 | low |
| Georgina | \$ 57,372 | \$ 68,357 | \$ 69,107 | \$ 1,533 | mid |
| Whitchurch-Stouffville | \$ 53,158 | \$ 165,885 | \$ 71,715 | \$ 1,614 | mid |
| Burlington | \$ 451,357 | \$ 426,219 | \$ 378,752 | \$ 2,048 | mid |
| Brampton | \$ 1,609,741 | \$ 2,458,744 | \$ 1,210,569 | \$ 2,096 | mid |
| Aurora | \$ 131,720 | \$ 94,364 | \$ 131,719 | \$ 2,314 | mid |
| Oshawa | \$ 222,048 | \$ 310,210 | \$ 369,158 | \$ 2,356 | mid |
| East Gwillimbury | \$ 68,000 | | \$ 60,000 | \$ 2,540 | high |
| Markham | \$ 1,147,400 | \$ 1,577,511 | \$ 845,300 | \$ 2,586 | high |
| Milton | \$ 454,728 | \$ 593,928 | \$ 269,763 | \$ 2,753 | high |
| Halton Hills | \$ 84,345 | \$ 246,429 | \$ 174,600 | \$ 2,814 | high |
| Newmarket | \$ 164,683 | \$ 215,102 | \$ 244,802 | \$ 2,901 | high |
| Ajax | \$ 314,888 | \$ 226,615 | \$ 367,172 | \$ 3,031 | high |
| Pickering | \$ 194,584 | \$ 312,351 | \$ 278,990 | \$ 3,055 | high |
| Toronto | \$ 8,514,926 | \$ 7,286,017 | \$ 8,784,033 | \$ 3,221 | high |
| Clarington | \$ 327,302 | \$ 289,538 | \$ 289,538 | \$ 3,235 | high |
| Vaughan | \$ 1,039,000 | \$ 777,900 | \$ 1,102,418 | \$ 3,469 | high |
| Caledon | \$ 247,610 | \$ 129,271 | \$ 254,683 | \$ 4,111 | high |
| Oakville | \$ 805,742 | \$ 942,064 | \$ 805,000 | \$ 4,143 | high |
| King | \$ 111,774 | \$ 2,206 | \$ 167,966 | \$ 8,166 | high |
| GTA Average | | | | \$ 2,644 | |



Building Permit Activity Trend (cont'd) (Grouped by Location)

| Municipality | Co | L1 Building nstruction lue (\$000) | Co | 12 Building Instruction Ilue (\$000) | Co | 13 Building Instruction Ilue (\$000) | 2013 per Capita | 2013 per Capita Ranking |
|------------------------|----|--|----|--|----|--|--------------------|-------------------------------|
| Port Colborne | \$ | 57,518 | \$ | 22,701 | \$ | 14,029 | \$ 745 | low |
| Pelham | \$ | 21,511 | \$ | 22,926 | \$ | 19,736 | \$ 1,148 | low |
| Welland | \$ | 40,920 | \$ | 69,952 | \$ | 61,716 | \$ 1,186 | low |
| Fort Erie | \$ | 34,815 | \$ | 46,319 | \$ | 37,864 | \$ 1,232 | low |
| St. Catharines | \$ | 90,559 | \$ | 95,757 | \$ | 219,796 | \$ 1,634 | mid |
| Wainfleet | \$ | 7,752 | \$ | 12,582 | \$ | 11,345 | \$ 1,766 | mid |
| Hamilton | \$ | 731,020 | \$ | 1,499,628 | \$ | 1,025,786 | \$ 1,902 | mid |
| Thorold | \$ | 16,060 | \$ | 42,284 | \$ | 37,126 | \$ 2,032 | mid |
| West Lincoln | \$ | 24,634 | \$ | 18,690 | \$ | 30,486 | \$ 2,108 | mid |
| Niagara Falls | \$ | 69,310 | \$ | 75,238 | \$ | 215,787 | \$ 2,526 | high |
| Grimsby | \$ | 49,994 | | | \$ | 71,572 | \$ 2,697 | high |
| Lincoln | \$ | 36,366 | \$ | 37,271 | \$ | 78,824 | \$ 3,373 | high |
| Niagara-on-the-Lake | \$ | 61,072 | \$ | 96,586 | \$ | 184,948 | \$ 11,470 | high |
| Niagara/Hamilton Avg. | | | | | | | \$ 2,601 | |
| | | | | | | | | |
| Timmins | \$ | 50,179 | \$ | 83,065 | \$ | 28,562 | \$ 644 | low |
| Elliot Lake | | | | | \$ | 9,015 | \$ 786 | low |
| North Bay | \$ | 86,312 | \$ | 70,163 | \$ | 70,301 | \$ 1,281 | low |
| Greenstone | | | \$ | 1,740 | \$ | 6,865 | \$ 1,436 | low |
| Kenora | \$ | 21,474 | \$ | 15,315 | \$ | 23,111 | \$ 1,462 | low |
| Sault Ste. Marie | \$ | 169,810 | \$ | 90,119 | \$ | 122,120 | \$ 1,583 | mid |
| Greater Sudbury | \$ | 324,755 | \$ | 247,525 | \$ | 287,334 | \$ 1,738 | mid |
| Thunder Bay | \$ | 127,598 | \$ | 216,206 | \$ | 211,991 | \$ 1,913 | mid |
| North Average | | | | | | | \$ 1,355 | |
| | | | | | | | | |
| Bracebridge | \$ | 25,531 | \$ | 22,041 | \$ | 10,935 | \$ 696 | low |
| Penetanguishene | \$ | 5,441 | | | \$ | 7,003 | \$ 757 | low |
| Orillia | | | \$ | 28,625 | \$ | 37,411 | \$ 1,188 | low |
| Orangeville | \$ | 27,750 | \$ | 50,549 | \$ | 43,782 | \$ 1,504 | mid |
| Huntsville | \$ | 36,190 | \$ | 30,868 | \$ | 34,385 | \$ 1,732 | mid |
| Barrie | \$ | 407,074 | \$ | 183,211 | \$ | 267,243 | \$ 1,880 | mid |
| Springwater | \$ | 33,670 | \$ | 27,916 | \$ | 35,768 | \$ 1,883 | mid |
| Collingwood | \$ | 71,424 | \$ | 63,979 | \$ | 61,344 | \$ 3,007 | high |
| Gravenhurst | \$ | 30,914 | \$ | 35,575 | \$ | 39,629 | \$ 3,254 | high |
| Innisfil | \$ | 68,092 | \$ | 77,532 | \$ | 135,895 | \$ 3,916 | high |
| Simcoe/Musk./Duff. Avg | ζ. | | | | | | \$ 1,982 | |

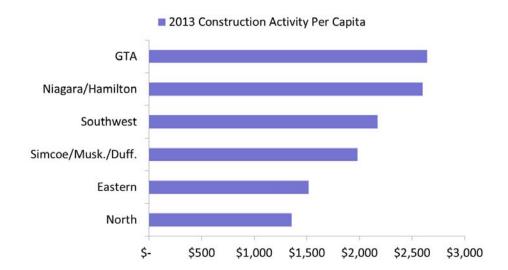


Building Permit Activity Trend (cont'd) (Grouped by Location)

| Municipality | Construction (Value (\$000) | | 2012 Building Construction Value (\$000) | | Со | 13 Building nstruction lue (\$000) | 2013 per Capita | 2013 per Capita Ranking |
|--------------------|-----------------------------|-----------|--|---------|----|--|--------------------|-------------------------------|
| Central Elgin | \$ | 154,492 | \$ | 14,532 | \$ | 8,535 | \$ 653 | low |
| Owen Sound | \$ | 15,842 | \$ | 27,049 | \$ | 15,812 | \$ 712 | low |
| Hanover | \$ | 15,621 | \$ | 5,316 | \$ | 6,019 | \$ 770 | low |
| Windsor | \$ | 183,402 | \$ | 323,792 | \$ | 188,459 | \$ 880 | low |
| Sarnia | \$ | 68,820 | \$ | 69,261 | \$ | 67,247 | \$ 902 | low |
| St. Thomas | \$ | 140,969 | \$ | 69,005 | \$ | 36,090 | \$ 911 | low |
| Ingersoll | \$ | 14,978 | \$ | 17,636 | \$ | 12,704 | \$ 1,007 | low |
| Meaford | \$ | 11,331 | \$ | 14,600 | \$ | 12,429 | \$ 1,086 | low |
| Tillsonburg | | | \$ | 18,982 | \$ | 19,442 | \$ 1,224 | low |
| Wellesley | \$ | 20,646 | \$ | 21,037 | \$ | 15,059 | \$ 1,324 | low |
| Kitchener | \$ | 666,026 | \$ | 415,329 | \$ | 331,490 | \$ 1,437 | low |
| Cambridge | \$ | 328,809 | \$ | 179,990 | \$ | 221,869 | \$ 1,673 | mid |
| Stratford | \$ | 48,353 | \$ | 62,679 | \$ | 57,350 | \$ 1,802 | mid |
| London | \$ | 1,008,642 | \$ | 778,725 | \$ | 732,007 | \$ 1,921 | mid |
| Central Huron | | | \$ | 11,004 | \$ | 14,982 | \$ 1,929 | mid |
| Wilmot | \$ | 58,444 | \$ | 39,670 | \$ | 43,610 | \$ 2,115 | mid |
| Brant | | | \$ | 58,619 | \$ | 85,858 | \$ 2,318 | mid |
| Lambton Shores | \$ | 16,316 | \$ | 29,819 | \$ | 25,223 | \$ 2,349 | mid |
| North Dumfries | \$ | 26,991 | \$ | 28,632 | \$ | 22,759 | \$ 2,351 | mid |
| Middlesex Centre | \$ | 27,986 | \$ | 37,804 | \$ | 41,284 | \$ 2,390 | mid |
| Grey Highlands | | | | | \$ | 23,255 | \$ 2,398 | high |
| North Perth | | | \$ | 45,053 | \$ | 33,736 | \$ 2,596 | high |
| Lakeshore | | | | | \$ | 93,088 | \$ 2,611 | high |
| Strathroy-Caradoc | | | \$ | 26,085 | \$ | 58,388 | \$ 2,685 | high |
| Guelph | \$ | 264,510 | \$ | 274,821 | \$ | 343,949 | \$ 2,697 | high |
| Saugeen Shores | | | \$ | 36,171 | \$ | 37,356 | \$ 2,793 | high |
| Woolwich | \$ | 88,631 | \$ | 66,722 | \$ | 79,814 | \$ 3,158 | high |
| Waterloo | \$ | 392,351 | \$ | 254,547 | \$ | 372,439 | \$ 3,658 | high |
| Kingsville | \$ | 93,272 | \$ | 96,291 | \$ | 88,025 | \$ 3,985 | high |
| The Blue Mountains | \$ | 50,412 | \$ | 47,414 | \$ | 57,098 | \$ 8,817 | high |
| Southwest Average | | | | | | | \$ 2,172 | |



Summary—2013 Building Permit Activity Per Capita—Total Survey by Location





Financial Sustainability Indicators





Financial Sustainability Indicators

The *Financial Sustainability Indicators* section of the report includes a number of indicators to assist municipalities in evaluating financial sustainability. It should be noted that all Water and Wastewater indicators have been included in the Water/Wastewater section of the report.

- Financial Position Per Capita
- Operating Surplus and Operating Surplus Ratio
- Asset Consumption Ratio
- Reserves
 - Tax Discretionary Reserves as a % of Taxation
 - Discretionary Reserves as a % of Own Source Revenues



- Tax Debt Interest as a % of Own Source Revenues
- Debt to Reserve Ratio
- Tax Debt Outstanding per \$100,000 of Unweighted Assessment
- Net Financial Liabilities Ratio
- Taxes Receivable as a % of Tax Levies





Evaluating Financial Sustainability

A concern in conducting municipal financial analysis is the lack of normative standards for the financial characteristics such as size, geography, demographics, revenue structure and responsibility or authority to provide services. Another concern is that financial statements do not show, on an annual basis, all costs that are being postponed to the future. They do not show erosion of streets, buildings or other fixed assets. Nor do they relate to economic and demographic change and changes in revenue and expenditure rates.

The information contained in this section of the report is intended as a management tool that pulls together information from each participating municipality's budget and financial reports. This, combined with various economic and demographic data also included in other sections of this report, help to facilitate analysis and measurement of financial sustainability.

When the information is plotted over time, these trends can be used to monitor changes in financial condition and alert the municipality to future problems. We are committed to refining and developing additional data to have more efficient and effective benchmarking tools for municipalities.





Financial Position Per Capita—Trend

A comparison was made of each municipality's overall financial position (financial assets less liabilities) over time on a per capita basis.

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|---------------|---------------|---------------|---------------|---------------|
| Greenstone | | | | \$ (3,658) | \$ (3,734) |
| Toronto | \$ (1,430) | \$ (1,612) | \$ (1,687) | \$ (1,570) | \$ (1,668) |
| Stratford | \$ (1,790) | \$ (1,959) | \$ (2,004) | \$ (1,943) | \$ (1,621) |
| Barrie | \$ (834) | \$ (1,244) | \$ (1,568) | \$ (1,579) | \$ (1,538) |
| Ottawa | \$ (1,020) | \$ (1,173) | \$ (1,243) | \$ (1,282) | \$ (1,448) |
| Brockville | \$ (862) | \$ (1,118) | \$ (1,504) | \$ (1,393) | \$ (1,238) |
| Prince Edward County | \$ (709) | \$ (1,380) | \$ (1,477) | \$ (1,343) | \$ (1,184) |
| Gravenhurst | \$ (383) | \$ (937) | \$ (1,238) | \$ (1,228) | \$ (1,197) |
| North Perth | | | | | \$ (1,171) |
| Kingston | \$ (775) | \$ (758) | \$ (916) | \$ (838) | \$ (1,060) |
| Thunder Bay | \$ (405) | \$ (964) | \$ (898) | \$ (764) | \$ (954) |
| Lambton Shores | | | \$ (1,405) | \$ (1,110) | \$ (889) |
| Middlesex Centre | \$ 150 | \$ (775) | \$ (1,253) | \$ (1,068) | \$ (847) |
| Port Hope | | | | | \$ (810) |
| Owen Sound | | | \$ (900) | \$ (1,032) | \$ (774) |
| King | \$ (1,010) | \$ (1,278) | \$ (1,349) | \$ (603) | \$ (766) |
| Central Elgin | \$ (425) | \$ (400) | \$ (388) | \$ (418) | \$ (589) |
| Meaford | | \$ (1,242) | \$ (1,052) | \$ (809) | \$ (521) |
| Lakeshore | | | | | \$ (503) |
| Brant County | | | | \$ (430) | \$ (485) |
| Timmins | \$ (435) | \$ (521) | \$ (644) | \$ (488) | \$ (482) |
| Oshawa | \$ (591) | \$ (615) | \$ (643) | \$ (522) | \$ (393) |
| Central Huron | | | | \$ (309) | \$ (387) |
| Quinte West | \$ 66 | \$ 2 | \$ (89) | \$ (235) | \$ (383) |
| Orangeville | \$ (694) | \$ (572) | \$ (522) | | \$ (363) |
| Collingwood | | | | | \$ (369) |
| Whitchurch-Stouffville | \$ (28) | \$ (758) | \$ (599) | \$ (434) | \$ (329) |
| Pelham | | | \$ (169) | \$ (91) | \$ (133) |
| Strathroy-Caradoc | | | | | \$ (130) |
| Penetanguishene | | \$ 59 | \$ 71 | \$ (12) | \$ (110) |
| Kingsville | \$ 184 | \$ (172) | \$ (158) | \$ (7) | \$ (33) |
| Tillsonburg | | \$ (659) | | \$ (218) | \$ (21) |



Financial Position Per Capita—Trend (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------|-------------|-------------|-------------|-------------|-----------|
| Huntsville | \$ 161 | \$ (178) | \$ (169) | \$ (117) | \$ (6) |
| Welland | \$ 345 | \$ 312 | \$ 311 | \$ (6) | \$ 28 |
| North Bay | \$ 118 | \$ 157 | \$ 220 | \$ 227 | \$ 39 |
| Ingersoll | | | \$ 263 | \$ (12) | \$ 43 |
| Georgina | \$ (89) | \$ (67) | \$ 10 | \$ 59 | \$ 132 |
| Sarnia | \$ (254) | \$ (126) | \$ (3) | \$ 167 | \$ 152 |
| St. Catharines | \$ 527 | \$ 430 | \$ 231 | \$ 348 | \$ 178 |
| Elliot Lake | | | | | \$ 228 |
| Guelph | \$ 127 | \$ 214 | \$ 314 | \$ 371 | \$ 247 |
| Grey Highlands | | | | | \$ 275 |
| London | \$ (95) | \$ (87) | \$ (24) | \$ 98 | \$ 294 |
| Cornwall | | \$ 890 | | \$ 645 | \$ 292 |
| Hamilton | \$ 322 | \$ 360 | \$ 369 | \$ 335 | \$ 315 |
| Wainfleet | \$ (7) | \$ 149 | \$ 161 | \$ 174 | \$ 319 |
| East Gwillimbury | \$ 412 | \$ 419 | \$ 383 | \$ 419 | \$ 333 |
| Saugeen Shores | \$ (276) | | | \$ 298 | \$ 358 |
| Belleville | | | \$ 529 | \$ 440 | \$ 386 |
| Innisfil | | \$ 36 | \$ 103 | \$ 224 | \$ 413 |
| Springwater | | | \$ 411 | \$ 430 | \$ 434 |
| South Frontenac | | | | | \$ 445 |
| Windsor | \$ (373) | \$ 290 | \$ 380 | \$ 489 | \$ 510 |
| Caledon | \$ 273 | \$ 220 | \$ 352 | \$ 422 | \$ 517 |
| Fort Erie | \$ 318 | \$ 255 | \$ 341 | \$ 324 | \$ 530 |
| Scugog | | | | \$ 420 | \$ 534 |
| Brock | | | | \$ 561 | \$ 601 |
| Mississauga | \$ 899 | \$ 815 | \$ 781 | \$ 710 | \$ 604 |
| Clarington | \$ 384 | \$ 398 | \$ 480 | \$ 666 | \$ 648 |
| Halton Hills | \$ 845 | \$ 823 | \$ 891 | \$ 744 | \$ 682 |
| Sault Ste. Marie | \$ 738 | \$ 536 | \$ 587 | \$ 584 | \$ 675 |
| Cambridge | \$ 606 | \$ 537 | \$ 630 | \$ 653 | \$ 707 |
| Newmarket | \$ 401 | \$ 392 | \$ 520 | \$ 611 | \$ 719 |
| Kitchener | \$ 700 | \$ 661 | \$ 731 | \$ 705 | \$ 764 |
| Milton | \$ 879 | \$ 837 | \$ 879 | \$ 841 | \$ 774 |
| Ajax | \$ 764 | \$ 799 | \$ 808 | \$ 751 | \$ 790 |
| Hanover | | | \$ 765 | \$ 541 | \$ 797 |



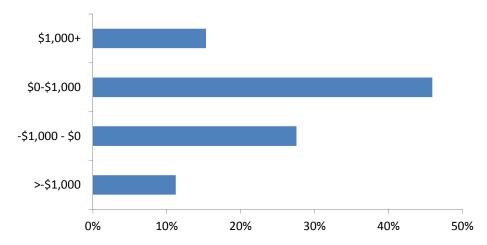
Financial Position Per Capita—Trend (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|---------------|---------------|---------------|---------------|---------------|
| St. Thomas | \$ 765 | \$ 738 | \$ 693 | \$ 718 | \$ 814 |
| Orillia | \$ 1,507 | | | \$ 621 | \$ 817 |
| Thorold | \$ 1,372 | \$ 907 | \$ 957 | \$ 848 | \$ 832 |
| Brampton | \$ 966 | \$ 966 | \$ 822 | \$ 862 | \$ 866 |
| Burlington | \$ 905 | \$ 885 | \$ 943 | \$ 955 | \$ 889 |
| Woolwich | \$ 781 | \$ 802 | \$ 857 | \$ 932 | \$ 912 |
| Wellesley | \$ 898 | \$ 842 | \$ 886 | \$ 882 | \$ 915 |
| Vaughan | \$ 921 | \$ 785 | \$ 831 | \$ 1,025 | \$ 957 |
| Niagara Falls | \$ 893 | \$ 549 | \$ 708 | \$ 858 | \$ 949 |
| Pickering | \$ 876 | \$ 888 | \$ 1,011 | \$ 967 | \$ 977 |
| Whitby | \$ 876 | \$ 841 | \$ 930 | \$ 949 | \$ 994 |
| Aurora | \$ 788 | \$ 919 | \$ 958 | \$ 992 | \$ 1,045 |
| Wilmot | \$ 1,011 | \$ 822 | \$ 900 | \$ 999 | \$ 1,051 |
| Greater Sudbury | \$ 677 | \$ 776 | \$ 912 | \$ 1,143 | \$ 1,126 |
| Waterloo | \$ 576 | \$ 633 | \$ 898 | \$ 981 | \$ 1,190 |
| Lincoln | \$ 1,142 | \$ 1,299 | \$ 1,320 | \$ 1,351 | \$ 1,212 |
| West Lincoln | \$ 1,068 | \$ 1,015 | \$ 1,081 | \$ 1,186 | \$ 1,224 |
| Peterborough | \$ 1,067 | \$ 1,155 | \$ 1,184 | \$ 1,210 | \$ 1,235 |
| Markham | \$ 1,250 | \$ 1,201 | \$ 1,260 | \$ 1,295 | \$ 1,327 |
| Bracebridge | \$ 972 | \$ 821 | \$ 959 | \$ 1,069 | \$ 1,376 |
| Niagara-on-the-Lake | \$ 1,322 | \$ 1,235 | \$ 1,414 | \$ 1,353 | \$ 1,462 |
| Oakville | \$ 994 | \$ 1,356 | \$ 1,557 | \$ 1,492 | \$ 1,620 |
| Kenora | | \$ 1,324 | \$ 1,429 | \$ 1,645 | \$ 1,740 |
| The Blue Mountains | | \$ 1,591 | \$ 1,835 | \$ 2,234 | \$ 2,706 |
| Average | \$ 313 | \$ 219 | \$ 194 | \$ 213 | \$ 185 |
| Median | \$ 401 | \$ 395 | \$ 374 | \$ 420 | \$ 319 |
| Minimum | \$ (1,790) | \$ (1,959) | \$ (2,004) | \$ (3,658) | \$ (3,734) |
| Maximum | \$ 1,507 | \$ 1,591 | \$ 1,835 | \$ 2,234 | \$ 2,706 |



| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|---------------|-------------|-------------|-------------|---------------|
| Region York | \$ (641) | \$ (839) | \$ (973) | \$ (953) | \$ (1,218) |
| Region Waterloo | \$ (278) | \$ (301) | \$ (343) | \$ (505) | \$ (744) |
| District of Muskoka | \$ (1,079) | \$ (922) | \$ (974) | \$ (573) | \$ (332) |
| Region Peel | \$ 426 | \$ 187 | \$ 62 | \$ (12) | \$ (37) |
| Region Niagara | \$ 6 | \$ (50) | \$ 37 | \$ (33) | \$ (1) |
| Region Durham | \$ 735 | \$ 836 | \$ 1,020 | \$ 1,115 | \$ 1,121 |
| Region Halton | \$ 1,041 | \$ 1,173 | \$ 1,370 | \$ 1,330 | \$ 1,444 |
| Average | \$ 30 | \$ 12 | \$ 28 | \$ 53 | \$ 33 |
| Median | \$ 6 | \$ (50) | \$ 37 | \$ (33) | \$ (37) |
| Minimum | \$ (1,079) | \$ (922) | \$ (974) | \$ (953) | \$ (1,218) |
| Maximum | \$ 1,041 | \$ 1,173 | \$ 1,370 | \$ 1,330 | \$ 1,444 |

Summary—2013 Financial Position Per Capita—Total Survey



- A summary of all municipalities financial position per capita was undertaken above
 - 15% of the municipalities surveyed have a financial position per capita greater than \$1,000
 - 46% have a financial position per capita between \$0-\$1,000
 - 27% have a negative financial position per capita between \$0 and minus \$1,000
 - 12% have a negative financial position per capita greater than minus \$1,000
- 59% of the municipalities improved their financial position between 2012-2013



Financial Position Per Capita By Geographic Location—Trend

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------------|---------------|---------------|---------------|---------------|---------------|
| Ottawa | \$ (1,020) | \$ (1,173) | \$ (1,243) | \$ (1,282) | \$ (1,448) |
| Brockville | \$ (862) | \$ (1,118) | \$ (1,504) | \$ (1,393) | \$ (1,238) |
| Prince Edward County | \$ (709) | \$ (1,380) | \$ (1,477) | \$ (1,343) | \$ (1,184) |
| Kingston | \$ (775) | \$ (758) | \$ (916) | \$ (838) | \$ (1,060) |
| Port Hope | | | | | \$ (810) |
| Quinte West | \$ 66 | \$ 2 | \$ (89) | \$ (235) | \$ (383) |
| Cornwall | | \$ 890 | | \$ 645 | \$ 292 |
| Belleville | | | \$ 529 | \$ 440 | \$ 386 |
| South Frontenac | | | | | \$ 445 |
| Peterborough | \$ 1,067 | \$ 1,155 | \$ 1,184 | \$ 1,210 | \$ 1,235 |
| Eastern Average | \$ (372) | \$ (340) | \$ (502) | \$ (350) | \$ (376) |
| Eastern Median | \$ (742) | \$ (758) | \$ (916) | \$ (536) | \$ (596) |

| Municipality | | 2009 | | 2010 | | 2011 | | 2012 | | 2013 |
|---------------------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|------------|
| Toronto | \$ | (1,430) | \$ | (1,612) | \$ | (1,687) | \$ | (1,570) | \$ | (1,668) |
| King | \$ | (1,010) | \$ | (1,278) | \$ | (1,349) | \$ | (603) | \$ | (766) |
| Oshawa | \$ | (591) | \$ | (615) | \$ | (643) | \$ | (522) | \$ | (393) |
| Whitchurch-Stouffville | \$ | (28) | \$ | (758) | \$ | (599) | \$ | (434) | \$ | (329) |
| Georgina | \$ | (89) | \$ | (67) | \$ | 10 | \$ | 59 | \$ | 132 |
| East Gwillimbury | \$ | 412 | \$ | 419 | \$ | 383 | \$ | 419 | \$ | 333 |
| Caledon | \$ | 273 | \$ | 220 | \$ | 352 | \$ | 422 | \$ | 517 |
| Scugog | | | | | | | \$ | 420 | \$ | 534 |
| Mississauga | \$ | 899 | \$ | 815 | \$ | 781 | \$ | 710 | \$ | 604 |
| Brock | | | | | | | \$ | 561 | \$ | 601 |
| Clarington | \$ | 384 | \$ | 398 | \$ | 480 | \$ | 666 | \$ | 648 |
| Halton Hills | \$ | 845 | \$ | 823 | \$ | 891 | \$ | 744 | \$ | 682 |
| Newmarket | \$ | 401 | \$ | 392 | \$ | 520 | \$ | 611 | \$ | 719 |
| Milton | \$ | 879 | \$ | 837 | \$ | 879 | \$ | 841 | \$ | 774 |
| Ajax | \$ | 764 | \$ | 799 | \$ | 808 | \$ | 751 | \$ | 790 |
| Brampton | \$ | 966 | \$ | 966 | \$ | 822 | \$ | 862 | \$ | 866 |
| Burlington | \$ | 905 | \$ | 885 | \$ | 943 | \$ | 955 | \$ | 889 |
| Pickering | \$ | 876 | \$ | 888 | \$ | 1,011 | \$ | 967 | \$ | 940 |
| Vaughan | \$ | 921 | \$ | 785 | \$ | 831 | \$ | 1,025 | \$ | 957 |
| Whitby | \$ | 876 | \$ | 841 | \$ | 930 | \$ | 949 | \$ | 994 |
| Aurora | \$ | 788 | \$ | 919 | \$ | 958 | \$ | 992 | \$ | 1,045 |
| Markham | \$ | 1,250 | \$ | 1,201 | \$ | 1,260 | \$ | 1,295 | \$ | 1,327 |
| Oakville | \$ | 994 | \$ | 1,356 | \$ | 1,557 | \$ | 1,492 | \$ | 1,620 |
| GTA Average GTA Median | \$ \$ | 442 788 | \$ \$ | 391 799 | \$ \$ | 435 808 | \$ \$ | 543 727 | \$ \$ | 514 682 |



Financial Position Per Capita By Geographic Location—Trend (cont'd)

| | | , , | | cog.up | | | | • | |
|----------------------------|----|-------|----|---------|----|---------|----|---------|---------------|
| Municipality | | 2009 | | 2010 | | 2011 | | 2012 | 2013 |
| Pelham | | | | | \$ | (169) | \$ | (91) | \$ (133 |
| Welland | \$ | 345 | \$ | 312 | \$ | 311 | \$ | (6) | \$ 28 |
| St. Catharines | \$ | 527 | \$ | 430 | \$ | 231 | \$ | 348 | \$ 178 |
| Hamilton | \$ | 322 | \$ | 360 | \$ | 369 | \$ | 335 | \$ 315 |
| Wainfleet | \$ | (7) | \$ | 149 | \$ | 161 | \$ | 174 | \$ 319 |
| Fort Erie | \$ | 318 | \$ | 255 | \$ | 341 | \$ | 324 | \$ 530 |
| Thorold | \$ | 1,372 | \$ | 907 | \$ | 957 | \$ | 848 | \$ 832 |
| Niagara Falls | \$ | 893 | \$ | 549 | \$ | 708 | \$ | 858 | \$ 949 |
| Lincoln | \$ | 1,142 | \$ | 1,299 | \$ | 1,320 | \$ | 1,351 | \$ 1,212 |
| West Lincoln | \$ | 1,068 | \$ | 1,015 | \$ | 1,081 | \$ | 1,186 | \$ 1,224 |
| Niagara-on-the-Lake | \$ | 1,322 | \$ | 1,235 | \$ | 1,414 | \$ | 1,353 | \$ 1,462 |
| Niagara/Hamilton Average | \$ | 721 | \$ | 652 | \$ | 549 | \$ | 508 | \$ 629 |
| | | | | | | | | | |
| Greenstone | | | | | | | \$ | (3,658) | \$ (3,734) |
| Thunder Bay | \$ | (405) | \$ | (964) | \$ | (898) | \$ | (764) | \$ (954) |
| Timmins | \$ | (435) | \$ | (521) | \$ | (644) | \$ | (488) | \$ (482) |
| North Bay | \$ | 118 | \$ | 157 | \$ | 220 | \$ | 227 | \$ 39 |
| Elliot Lake | • | | • | | • | | • | | \$ 228 |
| Sault Ste. Marie | \$ | 738 | \$ | 536 | \$ | 587 | \$ | 584 | \$ 675 |
| Greater Sudbury | \$ | 677 | \$ | 776 | \$ | 912 | \$ | 1,143 | \$ 1,126 |
| Kenora | | | \$ | 1,324 | \$ | 1,429 | \$ | 1,645 | \$ 1,740 |
| North Average | \$ | 139 | \$ | 218 | \$ | 268 | \$ | (187) | \$ (170) |
| | | | | | | | | | |
| Barrie | \$ | (834) | \$ | (1,244) | \$ | (1,568) | \$ | (1,579) | \$ (1,538) |
| Gravenhurst | \$ | (383) | \$ | (937) | \$ | (1,238) | \$ | (1,228) | \$ (1,197) |
| Orangeville | \$ | (694) | \$ | (572) | \$ | (522) | | | \$ (363) |
| Collingwood | | | | | | | | | \$ (369) |
| Penetanguishene | | | \$ | 59 | \$ | 71 | \$ | (12) | \$ (110) |
| Huntsville | \$ | 161 | \$ | (178) | \$ | (169) | \$ | (117) | \$ (6) |
| Innisfil | | | \$ | 36 | \$ | 103 | \$ | 224 | \$ 413 |
| Springwater | | | | | \$ | 411 | \$ | 430 | \$ 434 |
| Orillia | \$ | 1,507 | | | | | \$ | 621 | \$ 817 |
| Bracebridge | \$ | 972 | \$ | 821 | \$ | 959 | \$ | 1,069 | \$ 1,376 |
| Simcoe/Musk./Duff. Average | \$ | 122 | \$ | (288) | \$ | (244) | \$ | (74) | \$ (54) |



Financial Position Per Capita By Geographic Location—Trend (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|--------------------|---------------|---------------|---------------|---------------|---------------|
| Stratford | \$ (1,790) | \$ (1,959) | \$ (2,004) | \$ (1,943) | \$ (1,621) |
| North Perth | | | | | \$ (1,171) |
| Lambton Shores | | | \$ (1,405) | \$ (1,110) | \$ (889) |
| Middlesex Centre | \$ 150 | \$ (775) | \$ (1,253) | \$ (1,068) | \$ (847) |
| Owen Sound | | | \$ (900) | \$ (1,032) | \$ (774) |
| Central Elgin | \$ (425) | \$ (400) | \$ (388) | \$ (418) | \$ (589) |
| Meaford | | \$ (1,242) | \$ (1,052) | \$ (809) | \$ (521) |
| Lakeshore | | | | | \$ (503) |
| Brant County | | | | \$ (430) | \$ (485) |
| Central Huron | | | | \$ (309) | \$ (387) |
| Strathroy-Caradoc | | | | | \$ (130) |
| Kingsville | \$ 184 | \$ (172) | \$ (158) | \$ (7) | \$ (33) |
| Tillsonburg | | \$ (659) | | \$ (218) | \$ (21) |
| Ingersoll | | | \$ 263 | \$ (12) | \$ 43 |
| Sarnia | \$ (254) | \$ (126) | \$ (3) | \$ 167 | \$ 152 |
| Guelph | \$ 127 | \$ 214 | \$ 314 | \$ 371 | \$ 247 |
| Grey Highlands | | | | | \$ 275 |
| London | \$ (95) | \$ (87) | \$ (24) | \$ 98 | \$ 294 |
| Saugeen Shores | \$ (276) | | | \$ 298 | \$ 358 |
| Windsor | \$ (373) | \$ 290 | \$ 380 | \$ 489 | \$ 510 |
| Cambridge | \$ 606 | \$ 537 | \$ 630 | \$ 653 | \$ 707 |
| Kitchener | \$ 700 | \$ 661 | \$ 731 | \$ 705 | \$ 764 |
| Hanover | \$ - | \$ - | \$ 765 | \$ 541 | \$ 797 |
| St. Thomas | \$ 765 | \$ 738 | \$ 693 | \$ 718 | \$ 814 |
| Woolwich | \$ 781 | \$ 802 | \$ 857 | \$ 932 | \$ 912 |
| Wellesley | \$ 898 | \$ 842 | \$ 886 | \$ 882 | \$ 915 |
| Wilmot | \$ 1,011 | \$ 822 | \$ 900 | \$ 999 | \$ 1,051 |
| Waterloo | \$ 576 | \$ 633 | \$ 898 | \$ 981 | \$ 1,190 |
| The Blue Mountains | \$ - | \$ 1,591 | \$ 1,835 | \$ 2,234 | \$ 2,706 |
| Southwest Average | \$ 204 | \$ 142 | \$ 130 | \$ 142 | \$ 130 |



Operating Surplus and Operating Surplus Ratio

A key indicator of a municipality's financial performance is measured by the operating surplus ratio. An operating surplus (deficit) arises when operating revenue exceeds (is less than) operating expenses including amortization. When an operating surplus is achieved, the amount is available for capital expenditure over and above amortization expenses. Long term financial sustainability is dependent upon ensuring that on average, over time, expenses are less than revenues. In essence, this requires current taxpayers to fully meet the cost of services. Municipalities operating with a deficit over several years should ensure that the long range financial plan provides clear direction to turn this around.



The presence of an accounting surplus does not necessarily represent financial sustainability. While a surplus is clearly better than a deficit, the accounting surplus may not be large enough for future asset replacement. Amortization expense is based on historic cost and will not reflect increased cost of replacement in the future. Taking into account future replacement costs in determining the appropriate level of surplus is a critical step towards financial sustainability. Some level of surplus is both appropriate and required. Identifying the appropriate level of surplus must be done as a long term forward looking planning process that takes into account future capital investment needs.

Operating Surplus

The operating surplus has been calculated on an accrual basis, excluding asset revaluations, developer contributions, capital grants and accounting corrections. The operating surplus does not include donated assets, development charge collections and provincial and federal grants. Operating surplus (deficit) arises when operating revenue exceeds (is less than) operating expenses. In the absence of other overriding objectives or directions, municipalities should strive to generate operating revenue approximately equal to their expenses, including amortization.

Operating Surplus Ratio

The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of Own Source Revenues. A negative ratio indicates the percentage increase that would be required to achieve a breakeven operating result. A positive ratio indicates the percentage of Own Source Revenue to help fund capital expenditures. Municipalities consistently achieving operating surpluses, having regard to asset management and meeting service level needs, are a good indication of financial sustainability.



2013 Operating Surplus and Operating Surplus Ratio

| 2013 Operating 5 | | · | x Own Source | Tax Operating |
|------------------------|----------------|----|--------------|---------------|
| | Tax Surplus | | Revenues | Surplus Ratio |
| Wellesley | (\$4,096,796) | \$ | 5,431,185 | -75% |
| Elliot Lake | (\$5,823,634) | | 14,779,128 | -39% |
| Woolwich | (\$2,813,175) | \$ | 8,852,523 | -32% |
| Huntsville | (\$4,492,295) | \$ | 15,008,172 | -30% |
| Quinte West | (\$14,433,476) | \$ | 48,987,819 | -29% |
| Wilmot | (\$3,013,697) | \$ | 11,071,533 | -27% |
| Brampton | (\$92,303,504) | \$ | 409,654,647 | -23% |
| Grey Highlands | (\$1,956,923) | \$ | 9,551,687 | -20% |
| Whitchurch-Stouffville | (\$6,242,559) | \$ | 32,730,296 | -19% |
| Windsor | (\$68,542,944) | \$ | 364,209,012 | -19% |
| Markham | (\$40,824,153) | \$ | 217,905,960 | -19% |
| Sarnia | (\$14,335,658) | \$ | 76,960,541 | -19% |
| Port Hope | (\$3,458,657) | \$ | 19,425,528 | -18% |
| Middlesex Centre | (\$2,722,060) | \$ | 15,593,059 | -17% |
| Clarington | (\$11,139,512) | \$ | 65,422,903 | -17% |
| Vaughan | (\$38,883,096) | \$ | 241,011,335 | -16% |
| Gravenhurst | (\$1,951,179) | \$ | 13,335,244 | -15% |
| Halton Hills | (\$7,275,720) | \$ | 51,114,418 | -14% |
| Milton | (\$11,179,011) | \$ | 81,077,992 | -14% |
| Scugog | (\$1,998,651) | \$ | 14,926,553 | -13% |
| Kingsville | (\$1,988,794) | \$ | 15,076,228 | -13% |
| Guelph | (\$33,574,176) | \$ | 257,833,464 | -13% |
| East Gwillimbury | (\$2,628,501) | \$ | 20,297,433 | -13% |
| Mississauga | (\$82,815,656) | \$ | 641,247,177 | -13% |
| Caledon | (\$8,128,807) | \$ | 65,786,945 | -12% |
| Brock | (\$1,088,817) | \$ | 9,312,243 | -12% |
| Springwater | (\$1,454,580) | \$ | 13,527,686 | -11% |
| Whitby | (\$11,224,098) | \$ | 108,810,257 | -10% |
| Georgina | (\$3,470,296) | \$ | 33,833,013 | -10% |
| Hanover | (\$832,571) | \$ | 8,602,907 | -10% |
| Strathroy-Caradoc | (\$1,548,316) | \$ | 17,046,242 | -9% |
| The Blue Mountains | (\$1,330,194) | \$ | 15,985,176 | -8% |
| Orillia | (\$4,613,631) | \$ | 56,901,422 | -8% |
| Lincoln | (\$944,005) | \$ | 11,700,992 | -8% |
| North Perth | (\$1,053,369) | \$ | 13,190,828 | -8% |
| Greenstone | (\$1,230,445) | \$ | 16,004,604 | -8% |
| Bracebridge | (\$1,045,357) | \$ | 14,498,772 | -7% |



2013 Operating Surplus and Operating Surplus Ratio (cont'd)

| | Tax Surplus | Ta | x Own Source Revenues | Tax Operating Surplus Ratio |
|----------------------|-----------------|------|--------------------------|-----------------------------|
| Aurora | (\$3,435,663) | \$ | 48,979,582 | -7% |
| Prince Edward County | (\$2,455,442) | \$ | 35,753,035 | -7% |
| Belleville | (\$6,103,314) | \$ | 92,549,121 | -7% |
| Welland | (\$3,202,682) | \$ | 50,371,016 | -6% |
| Pickering | (\$4,505,063) | \$ | 73,658,242 | -6% |
| Barrie | (\$14,191,500) | \$ | 232,768,775 | -6% |
| Hamilton | (\$60,399,515) | \$: | 1,013,523,698 | -6% |
| Cornwall | (\$4,485,625) | \$ | 85,116,326 | -5% |
| North Bay | (\$5,330,094) | \$ | 101,799,401 | -5% |
| Thunder Bay | (\$21,104,075) | \$ | 406,459,788 | -5% |
| Owen Sound | (\$1,630,842) | \$ | 32,303,058 | -5% |
| Oakville | (\$11,111,368) | \$ | 230,041,522 | -5% |
| Newmarket | (\$3,220,657) | \$ | 68,887,110 | -5% |
| St. Thomas | (\$2,367,074) | \$ | 53,536,911 | -4% |
| Oshawa | (\$6,227,722) | \$ | 147,884,008 | -4% |
| Pelham | (\$477,036) | \$ | 11,758,514 | -4% |
| St. Catharines | (\$4,845,128) | \$ | 120,442,849 | -4% |
| Brant County | (\$1,838,107) | \$ | 51,737,633 | -4% |
| South Frontenac | (\$587,723) | \$ | 16,607,967 | -4% |
| West Lincoln | (\$216,993) | \$ | 7,183,907 | -3% |
| Timmins | (\$2,267,602) | \$ | 82,738,849 | -3% |
| Toronto | (\$197,622,189) | \$ 7 | 7,223,904,614 | -3% |
| Fort Erie | (\$584,794) | \$ | 24,844,299 | -2% |
| Ottawa | (\$49,511,991) | \$2 | 2,156,313,655 | -2% |
| Burlington | (\$4,380,865) | \$ | 197,296,079 | -2% |
| Ajax | (\$1,584,058) | \$ | 79,371,462 | -2% |
| Waterloo | (\$1,746,714) | \$ | 100,226,934 | -2% |
| Niagara-on-the-Lake | (\$258,896) | \$ | 14,875,754 | -2% |
| Collingwood | (\$515,721) | \$ | 31,916,012 | -2% |
| Central Huron | (\$108,084) | \$ | 7,498,374 | -1% |
| Central Elgin | (\$182,518) | \$ | 14,116,907 | -1% |
| Sault Ste. Marie | (\$1,671,935) | \$ | 142,960,295 | -1% |
| Thorold | (\$182,263) | \$ | 16,366,824 | -1% |



2013 Operating Surplus and Operating Surplus Ratio (cont'd)

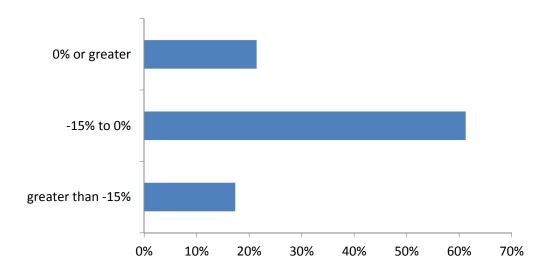
| | | Ta | x Own Source | Tax Operating |
|-------------------|---------------|----|--------------|---------------|
| | Tax Surplus | | Revenues | Surplus Ratio |
| Lambton Shores | (\$138,644) | \$ | 13,392,586 | -1% |
| Kitchener | (\$2,579,267) | \$ | 260,138,892 | -1% |
| Innisfil | (\$85,441) | \$ | 45,139,684 | 0% |
| Peterborough | \$13,771 | \$ | 159,824,774 | 0% |
| Kenora | \$291,344 | \$ | 30,831,102 | 1% |
| Ingersoll | \$153,413 | \$ | 14,603,170 | 1% |
| Lakeshore | \$358,990 | \$ | 26,759,260 | 1% |
| Greater Sudbury | \$4,008,506 | \$ | 316,512,143 | 1% |
| Niagara Falls | \$1,900,341 | \$ | 106,397,208 | 2% |
| Tillsonburg | \$334,059 | \$ | 17,442,397 | 2% |
| Kingston | \$6,206,823 | \$ | 300,840,951 | 2% |
| Penetanguishene | \$223,398 | \$ | 10,021,087 | 2% |
| King | \$915,023 | \$ | 32,968,821 | 3% |
| London | \$22,422,040 | \$ | 637,447,374 | 4% |
| Brockville | \$1,800,733 | \$ | 39,693,222 | 5% |
| Orangeville | \$1,719,152 | \$ | 34,235,024 | 5% |
| Saugeen Shores | \$902,319 | \$ | 16,694,033 | 5% |
| Stratford | \$5,191,771 | \$ | 70,767,159 | 7% |
| Meaford | \$1,540,300 | \$ | 14,942,626 | 10% |
| Cambridge | \$11,898,819 | \$ | 99,611,058 | 12% |
| Wainfleet | \$1,055,005 | \$ | 5,826,760 | 18% |
| Average Median | | | | -7% -5% |



2013 Operating Surplus and Operating Surplus Ratio (cont'd)

| | Tax Surplus | Tax Own Source Revenues | Tax Operating Surplus Ratio |
|---------------------|----------------|----------------------------|--------------------------------|
| Region Waterloo | -\$ 51,661,008 | \$ 535,868,080 | -10% |
| Region Peel | -\$ 9,228,328 | \$ 1,065,078,857 | -1% |
| Region York | \$ 38,083,071 | \$1,129,416,758 | 3% |
| Region Niagara | \$ 16,081,587 | \$ 441,536,694 | 4% |
| Region Durham | \$ 24,070,717 | \$ 640,157,984 | 4% |
| District of Muskoka | \$ 9,446,723 | \$ 88,773,977 | 11% |
| Region Halton | \$ 66,505,262 | \$ 469,100,520 | 14% |
| Average Median | | | 4% 4% |

Summary—2013 Operating Surplus and Operating Surplus Ratio—Total Survey



- The graph above reflects that 21% of municipalities have a positive operating surplus ratio
- 62% of the municipalities have a tax operating deficit ratio between 0% and minus 15% with the remaining 17% of municipalities having an operating deficit of minus 15% or greater



Total Asset Consumption Ratio Trend

This ratio shows the written down value of the tangible capital assets relative to their historical costs. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern.

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|--------|--------|-------|-------|-------|
| Vaughan | 8.1% | 2010 | 10.0% | 10.4% | 10.9% |
| Mississauga | 14.3% | 14.9% | 15.5% | 16.5% | 17.4% |
| Markham | 13.6% | 17.0% | 17.5% | 17.5% | 18.3% |
| Whitchurch-Stouffville | 26.1% | 22.9% | 22.6% | 22.4% | 24.4% |
| Barrie | 23.8% | 24.6% | 21.7% | 23.0% | 24.6% |
| Georgina | 22.2% | 21.0% | 21.8% | 23.6% | 25.4% |
| Hanover | 221270 | 221070 | 23.3% | 24.7% | 25.4% |
| Woolwich | 21.9% | 21.5% | 23.4% | 24.7% | 25.6% |
| Ajax | 21.7% | 26.4% | 26.6% | 26.3% | 25.9% |
| Aurora | 19.1% | 24.6% | 24.9% | 25.8% | 26.4% |
| Niagara-on-the-Lake | 29.1% | 24.1% | 24.9% | 25.5% | 26.8% |
| Ottawa | 26.2% | 25.7% | 26.1% | 26.7% | 26.9% |
| Lambton Shores | | | 23.3% | 24.8% | 27.2% |
| Brampton | 25.0% | 24.9% | 25.2% | 26.1% | 27.4% |
| Central Elgin | 29.0% | | 26.5% | 26.4% | 27.8% |
| Middlesex Centre | 35.6% | 29.0% | 26.2% | 26.8% | 28.4% |
| Milton | 31.3% | 31.6% | 29.3% | 29.0% | 28.6% |
| North Perth | | | | | 28.8% |
| Innisfil | | | 27.9% | 28.9% | 29.3% |
| Lakeshore | | | | | 29.3% |
| Springwater | | | 26.7% | 28.0% | 29.5% |
| Oakville | 29.2% | 29.6% | 29.7% | 30.0% | 31.0% |
| Burlington | 32.2% | 32.5% | 31.6% | 32.3% | 32.6% |
| Penetanguishene | | 29.3% | 30.5% | 31.8% | 33.3% |
| Kitchener | 35.5% | 34.7% | 33.2% | 33.7% | 33.8% |
| London | 33.0% | 32.8% | 32.4% | 33.0% | 33.9% |
| Gravenhurst | 35.2% | 35.6% | 37.8% | 31.2% | 34.1% |
| Whitby | 28.5% | 29.6% | 31.8% | 32.8% | 34.1% |
| Port Hope | | | | | 34.2% |
| Welland | 35.9% | 34.3% | 34.4% | 33.8% | 34.6% |
| Waterloo | 27.4% | 31.4% | 32.6% | 33.7% | 35.1% |



Total Asset Consumption Ratio (cont'd)

| | | peron nacro | . , | | |
|----------------------|-------|-------------|-------|-------|-------|
| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
| The Blue Mountains | 30.5% | 31.4% | 31.9% | 33.5% | 35.1% |
| Collingwood | | | | | 35.3% |
| Saugeen Shores | | | | 33.8% | 35.4% |
| Newmarket | 31.2% | 32.2% | 33.6% | 34.7% | 35.7% |
| Stratford | 32.8% | 32.9% | 33.6% | 34.6% | 35.7% |
| Orillia | 36.1% | | | 34.3% | 35.7% |
| Kingston | 38.8% | 34.9% | 35.0% | 35.7% | 35.8% |
| West Lincoln | 38.7% | 31.1% | 32.8% | 34.3% | 36.0% |
| Hamilton | 36.4% | 36.0% | 35.9% | 35.6% | 36.2% |
| Ingersoll | | | 35.2% | 36.5% | 36.2% |
| Fort Erie | 37.6% | 35.1% | 36.0% | 35.5% | 36.6% |
| Thorold | 44.0% | 35.2% | 35.3% | 35.9% | 36.7% |
| Niagara Falls | 34.2% | 36.9% | 34.6% | 34.9% | 36.8% |
| Kenora | | 34.3% | 33.8% | 35.9% | 36.8% |
| Brockville | 48.4% | | 49.5% | 35.9% | 37.0% |
| Clarington | 32.7% | 34.1% | 34.9% | 36.1% | 37.4% |
| Owen Sound | | | 36.0% | 36.2% | 37.6% |
| Sarnia | 34.1% | 34.8% | 35.3% | 36.4% | 37.6% |
| Central Huron | | | | 36.3% | 37.7% |
| Sault Ste. Marie | 36.2% | 36.3% | 36.4% | 36.9% | 38.0% |
| Oshawa | 33.9% | 35.7% | 35.7% | 37.0% | 38.3% |
| East Gwillimbury | 33.2% | 34.6% | 35.7% | 37.9% | 38.4% |
| Peterborough | 40.0% | 40.3% | 39.4% | 38.0% | 38.6% |
| Windsor | 32.4% | 37.4% | 38.2% | 37.6% | 38.9% |
| Wilmot | 44.4% | 40.4% | 42.3% | 41.4% | 39.0% |
| Tillsonburg | | | | 38.7% | 39.3% |
| Brant County | | | | 39.0% | 39.4% |
| Strathroy-Caradoc | | | | | 39.5% |
| Orangeville | | | 37.6% | | 39.7% |
| Pelham | 38.1% | | 37.4% | 38.9% | 39.8% |
| St. Catharines | 43.5% | 40.4% | 40.8% | 39.9% | 40.3% |
| Cambridge | 38.1% | 39.1% | 38.2% | 39.3% | 40.4% |
| Belleville | | | 40.8% | 40.2% | 40.7% |
| Prince Edward County | 40.7% | | 37.0% | 38.9% | 40.8% |
| Guelph | 42.0% | 42.9% | 40.8% | 40.3% | 40.9% |



Total Asset Consumption Ratio (cont'd)

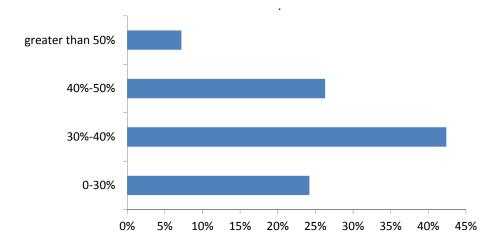
| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|-----------------|-------|-------|-------|-------|-------|
| Huntsville | 29.2% | 30.2% | 34.1% | 38.0% | 41.2% |
| North Bay | 43.3% | 39.8% | 39.0% | 40.3% | 41.3% |
| Scugog | | | | 39.0% | 41.6% |
| Toronto | 39.1% | 40.9% | 41.4% | 42.0% | 42.5% |
| Halton Hills | 42.5% | 43.0% | 42.5% | 44.1% | 43.0% |
| Lincoln | 48.7% | 41.9% | 42.2% | 42.5% | 43.1% |
| Bracebridge | | | 39.3% | 41.7% | 43.6% |
| Brock | | | | 42.6% | 44.5% |
| King | 43.8% | 43.5% | 42.0% | 43.6% | 44.7% |
| Cornwall | | 46.9% | | 44.7% | 45.2% |
| St. Thomas | 42.9% | 43.8% | 44.0% | 44.2% | 45.3% |
| Wainfleet | 46.3% | 46.2% | 45.8% | 45.4% | 45.9% |
| Timmins | 51.0% | 45.4% | 46.1% | 47.1% | 47.5% |
| Grey Highlands | | | | | 48.2% |
| Kingsville | | | 45.1% | 46.8% | 48.8% |
| Greenstone | | | | 47.7% | 49.0% |
| Greater Sudbury | 50.9% | 46.2% | 46.5% | 48.0% | 49.1% |
| Meaford | | 43.9% | 46.4% | 48.0% | 49.5% |
| Pickering | 47.9% | 49.2% | 49.5% | 50.2% | 50.7% |
| South Frontenac | | | | | 51.7% |
| Caledon | 42.4% | 48.6% | 49.5% | 51.3% | 52.6% |
| Thunder Bay | 51.2% | 53.3% | 52.2% | 53.3% | 54.4% |
| Wellesley | 53.0% | 53.5% | 56.5% | 59.4% | 62.1% |
| Quinte West | 60.7% | 59.7% | 62.3% | 64.7% | 65.8% |
| Elliot Lake | | | | | 78.4% |
| Average | 35.4% | 35.7% | 35.1% | 36.2% | 37.6% |
| Median | 35.6% | 34.9% | 35.3% | 36.1% | 37.0% |
| Minimum | 8.1% | 14.9% | 10.0% | 10.4% | 10.9% |
| Maximum | 60.7% | 59.7% | 62.3% | 64.7% | 78.4% |



| Total Asset Consumption Ratio (cont'd) |
|--|
|--|

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|-------|-------|-------|-------|-------|
| Region Peel | 28.8% | 25.4% | 24.6% | 25.4% | 25.1% |
| Region Halton | 24.8% | 23.4% | 23.7% | 24.9% | 25.7% |
| Region Durham | 30.4% | 27.8% | 29.3% | 30.4% | 31.6% |
| Region York | 37.7% | 29.9% | 30.9% | 32.0% | 32.0% |
| District of Muskoka | 41.2% | 37.8% | 37.3% | 39.2% | 41.3% |
| Region Waterloo | 34.5% | 40.7% | 42.0% | 42.1% | 41.3% |
| Region Niagara | 36.3% | 41.7% | 40.9% | 41.3% | 42.4% |
| Average | 33.4% | 32.4% | 32.7% | 33.6% | 30.4% |
| Median | 34.5% | 29.9% | 30.9% | 32.0% | 27.1% |
| Minimum | 24.8% | 23.4% | 23.7% | 24.9% | 25.1% |
| Maximum | 41.2% | 41.7% | 42.0% | 42.1% | 42.4% |

Summary—2013 Total Asset Consumption Ratio—Total Survey



As shown above, there is considerable range in the asset consumption ratio across the survey of municipalities:

- 24% have a relatively low asset consumption ratio of between 0-30%
- The majority of the municipalities (43%) have an asset consumption ratio between 30-40%
- Approximately 26% of municipalities surveyed have a ratio between 40%-50%
- 7% of the municipalities have a ratio of 50% or greater



Tax Asset Consumption Ratio (excluding water/ww)

| Municipalities | 2013 |
|------------------------|-------|
| Vaughan | 9.7% |
| Markham | 15.5% |
| Mississauga | 17.4% |
| Barrie | 25.3% |
| Hanover | 25.5% |
| Ajax | 25.9% |
| Whitchurch-Stouffville | 26.4% |
| Woolwich | 26.9% |
| Brampton | 27.4% |
| Aurora | 27.4% |
| Ottawa | 27.5% |
| North Perth | 27.5% |
| Georgina | 28.6% |
| Milton | 28.6% |
| Collingwood | 30.3% |
| Oakville | 31.0% |
| Springwater | 31.2% |
| Owen Sound | 31.4% |
| Niagara-on-the-Lake | 31.5% |
| Central Elgin | 31.7% |
| Burlington | 32.6% |
| Penetanguishene | 32.6% |
| Innisfil | 33.0% |
| Lambton Shores | 33.0% |
| London | 33.3% |
| Niagara Falls | 33.5% |
| Gravenhurst | 34.1% |
| Whitby | 34.1% |
| Middlesex Centre | 34.5% |
| Orillia | 34.5% |
| Newmarket | 34.7% |
| Stratford | 34.8% |
| Kitchener | 35.6% |
| Welland | 35.8% |
| Central Huron | 35.9% |
| Ingersoll | 36.2% |
| Waterloo | 36.4% |
| East Gwillimbury | 36.4% |
| Sarnia | 37.1% |
| Sault Ste. Marie | 37.2% |
| Peterborough | 37.3% |
| Clarington | 37.4% |

| and a state of the state of | 2042 |
|-----------------------------|-------|
| Municipalities | 2013 |
| Kenora | 37.4% |
| Kingston | 38.1% |
| Oshawa | 38.3% |
| Hamilton | 38.4% |
| Guelph | 39.4% |
| Tillsonburg | 39.5% |
| Windsor | 39.7% |
| Pelham | 40.2% |
| Fort Erie | 40.7% |
| Huntsville | 41.2% |
| Cambridge | 41.3% |
| Wilmot | 41.5% |
| St. Thomas | 41.5% |
| Scugog | 41.6% |
| Orangeville | 41.9% |
| West Lincoln | 42.3% |
| Thorold | 42.6% |
| Toronto | 42.9% |
| Halton Hills | 43.0% |
| Saugeen Shores | 43.1% |
| Brant County | 43.4% |
| Cornwall | 43.5% |
| The Blue Mountains | 43.8% |
| St. Catharines | 43.8% |
| Bracebridge | 44.3% |
| Brock | 44.5% |
| Lakeshore | 44.7% |
| North Bay | 44.8% |
| Wainfleet | 45.9% |
| King | 46.6% |
| Belleville | 46.8% |
| Port Hope | 47.0% |
| Prince Edward County | 47.1% |
| Grey Highlands | 48.2% |
| Greenstone | 48.2% |
| Meaford | 49.1% |
| Brockville | 49.1% |
| | |
| Lincoln | 50.1% |
| Pickering | 50.7% |
| Timmins | 51.7% |

| Municipalities | 2013 |
|---------------------|--------|
| Caledon | 52.6% |
| Strathroy-Caradoc | 52.8% |
| Thunder Bay | 53.3% |
| Greater Sudbury | 53.6% |
| South Frontenac | 54.1% |
| Kingsville | 56.7% |
| Wellesley | 62.1% |
| Quinte West | 70.6% |
| Elliot Lake | 77.8% |
| Average | 39.3% |
| Median | 38.4% |
| Minimum | 9.7% |
| Maximum | 77.8% |
| Waxiiiaii | 77.070 |
| Region Halton | 28.8% |
| Region Peel | 31.4% |
| Region Durham | 36.4% |
| Region Waterloo | 37.5% |
| Region Niagara | 39.1% |
| Region York | 40.8% |
| District of Muskoka | 47.4% |
| Average | 35.9% |
| Median | 36.4% |
| Minimum | 28.8% |
| Maximum | 47.4% |



Reserves

Reserves are a critical component of a municipality's long-term financing plan. The purpose for maintaining reserves is to:

- Provide stability of tax rates in the face of variable and uncontrollable factors (consumption, interest rates, unemployment rates, changes in subsidies)
- Provide financing for one-time or short term requirements without permanently impacting the tax and utility rates
- Make provisions for replacements/acquisitions of assets/infrastructure that are currently being consumed and depreciated
- Avoid spikes in funding requirements of the capital budget by reducing their reliance on long-term debt borrowings
- Provide a source of internal financing
- Ensure adequate cash flows
- Provide flexibility to manage debt levels and protect the municipality's financial position
- Provide for future liabilities incurred in the current year but paid for in the future

Reserves offer liquidity which enhance the municipality's flexibility in addressing operating requirements and in permitting the municipality to temporarily fund capital projects internally, allowing it time to access debt markets and take advantage of favourable conditions. The level of reserves required will vary for a number of reasons including:

- Services provided by the municipality
- Age and condition of infrastructure, inventory of fleet and vehicles supporting municipal operations
- Level of expenditures
- Internal debt and reserve policies
- Targets, ranges established on a reserve by reserve basis
- Economic conditions and projections





Tax Discretionary Reserves (less WWW) as % of Taxation—Trend

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------------|------|------|------|------|------|
| Orillia | 48% | 2010 | 2011 | -36% | -21% |
| Strathroy-Caradoc | 40/0 | | | 3070 | 4% |
| Brockville | 39% | 11% | 9% | 11% | 12% |
| Pelham | 3370 | 11/0 | 26% | 21% | 15% |
| Orangeville | | 14% | 14% | 21/0 | 20% |
| Ottawa | 21% | 22% | 21% | 22% | 23% |
| Belleville | 21/0 | 22/0 | 22% | 22% | 23% |
| Sarnia | 31% | 29% | 27% | 29% | 25% |
| Greenstone | | | | 27% | 27% |
| St. Thomas | 38% | 25% | 27% | 25% | 27% |
| Sault Ste. Marie | 49% | 28% | 26% | 27% | 28% |
| North Bay | 27% | 28% | 27% | 28% | 29% |
| Brant County | | | | 25% | 30% |
| Barrie | 72% | 71% | 53% | 35% | 31% |
| Tillsonburg | | 14% | | 31% | 31% |
| Timmins | 29% | 27% | 28% | 32% | 31% |
| Lambton Shores | | | 26% | 33% | 32% |
| Newmarket | 66% | 67% | 25% | 27% | 32% |
| Ingersoll | | | 23% | 29% | 33% |
| Kitchener | 25% | 21% | 26% | 29% | 34% |
| Penetanguishene | | 23% | 33% | 27% | 37% |
| Meaford | | 4% | 9% | 19% | 37% |
| Oshawa | 31% | 33% | 30% | 39% | 38% |
| Quinte West | 50% | 49% | 49% | 41% | 38% |
| Prince Edward County | | 30% | 31% | 32% | 39% |
| Guelph | 35% | 52% | 49% | 42% | 41% |
| Stratford | 48% | 53% | 55% | 51% | 50% |
| Wilmot | 108% | 81% | 34% | 49% | 51% |
| Huntsville | 46% | 51% | 46% | 45% | 51% |
| Windsor | 39% | 43% | 49% | 47% | 52% |
| Toronto | 41% | 38% | 37% | 44% | 53% |
| Pickering | 60% | 61% | 66% | 61% | 53% |
| Greater Sudbury | 39% | 41% | 46% | 56% | 54% |
| Cambridge | 61% | 56% | 59% | 54% | 54% |
| Georgina | 53% | 57% | 60% | 53% | 54% |



Tax Discretionary Reserves (less WWW) as % of Taxation—Trend (cont'd)

| , | • | • | | | • |
|------------------------|------|------|------|------|------|
| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
| Lakeshore | | | | | 55% |
| St. Catharines | 93% | 93% | 80% | 78% | 56% |
| Fort Erie | 48% | 41% | 46% | 46% | 56% |
| Woolwich | 87% | 67% | 69% | 64% | 57% |
| King | 95% | 58% | 43% | 49% | 59% |
| Niagara-on-the-Lake | 55% | 47% | 57% | 58% | 61% |
| London | 49% | 51% | 53% | 56% | 61% |
| Hamilton | 63% | 64% | 70% | 68% | 62% |
| Halton Hills | 31% | 50% | 68% | 78% | 62% |
| Grey Highlands | | | | | 63% |
| Cornwall | | | | 73% | 64% |
| Peterborough | 71% | 64% | 63% | 67% | 65% |
| Elliot Lake | | | | | 65% |
| Collingwood | | | | | 65% |
| Wainfleet | 40% | 47% | 48% | 54% | 66% |
| Thunder Bay | 55% | 68% | 74% | 77% | 67% |
| Brampton | 100% | 84% | 78% | 75% | 68% |
| East Gwillimbury | 76% | 77% | 65% | 62% | 69% |
| Central Elgin | 48% | 44% | 53% | 48% | 70% |
| South Frontenac | | | | | 71% |
| Niagara Falls | 102% | 65% | 57% | 65% | 74% |
| Kingston | 66% | 69% | 73% | 74% | 76% |
| Bracebridge | | 61% | 62% | 68% | 77% |
| Waterloo | 69% | 57% | 67% | 73% | 77% |
| Mississauga | 145% | 117% | 94% | 88% | 79% |
| Burlington | 72% | 72% | 74% | 76% | 79% |
| Caledon | 87% | 71% | 76% | 82% | 79% |
| Middlesex Centre | 83% | 65% | 45% | 68% | 79% |
| Welland | 77% | 76% | 79% | 74% | 81% |
| Innisfil | | 46% | 61% | 66% | 82% |
| The Blue Mountains | | 100% | 93% | 83% | 83% |
| Kingsville | | 37% | 37% | 31% | 83% |
| Central Huron | | | | 82% | 84% |
| Vaughan | 115% | 117% | 114% | 106% | 85% |
| Whitchurch-Stouffville | 75% | 60% | 62% | 61% | 89% |



Tax Discretionary Reserves (less WWW) as % of Taxation—Trend (cont'd)

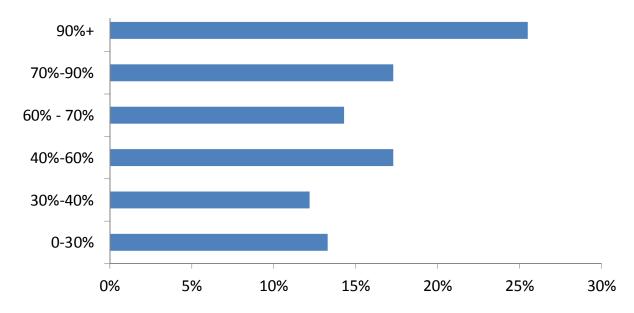
| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------|------|------|------|------|------|
| North Perth | | | | | 91% |
| Gravenhurst | 88% | 85% | 93% | 95% | 91% |
| Scugog | | | | 89% | 95% |
| Lincoln | 90% | 92% | 95% | 97% | 101% |
| Owen Sound | | | 113% | 103% | 102% |
| Oakville | 64% | 99% | 94% | 94% | 104% |
| Kenora | | 94% | 98% | 107% | 110% |
| Whitby | 102% | 93% | 101% | 108% | 112% |
| Ajax | 94% | 83% | 104% | 107% | 115% |
| Wellesley | 116% | 84% | 99% | 105% | 115% |
| Brock | | | | 114% | 118% |
| Milton | 159% | 149% | 126% | 122% | 119% |
| Hanover | | | 156% | 129% | 131% |
| Clarington | 138% | 132% | 133% | 160% | 139% |
| Aurora | 177% | 161% | 167% | 128% | 145% |
| Springwater | | | 129% | 124% | 154% |
| West Lincoln | 118% | 93% | 117% | 134% | 155% |
| Markham | 121% | 141% | 153% | 149% | 156% |
| Saugeen Shores | 143% | | | 168% | 159% |
| Thorold | 224% | 220% | 200% | 189% | 182% |
| Port Hope | | | | | 217% |
| Average | 75% | 65% | 66% | 66% | 70% |
| Median | 66% | 61% | 59% | 61% | 64% |
| Minimum | 21% | 4% | 9% | -36% | -21% |
| Maximum | 224% | 220% | 200% | 189% | 217% |



Tax Discretionary Reserves (less WWW) as % of Taxation—Trend (cont'd)

| 2009 | 2010 | 2011 | 2012 | 2013 |
|------|---------------------------------------|---|--|---|
| 36% | 44% | 48% | 42% | 40% |
| 51% | 46% | 45% | 41% | 42% |
| 52% | 57% | 51% | 63% | 67% |
| 93% | 100% | 106% | 106% | 113% |
| 117% | 115% | 113% | 111% | 119% |
| 110% | 103% | 120% | 153% | 155% |
| 110% | 124% | 129% | 136% | 178% |
| 81% | 84% | 87% | 93% | 102% |
| 93% | 100% | 106% | 106% | 113% |
| 36% | 44% | 45% | 41% | 40% |
| 117% | 124% | 129% | 153% | 178% |
| | 36% 51% 52% 93% 117% 110% 81% 93% 36% | 36% 44% 51% 46% 52% 57% 93% 100% 117% 115% 110% 103% 110% 124% 81% 84% 93% 100% 36% 44% | 36% 44% 48% 51% 46% 45% 52% 57% 51% 93% 100% 106% 117% 115% 113% 110% 103% 120% 110% 124% 129% 81% 84% 87% 93% 100% 106% 36% 44% 45% | 36% 44% 48% 42% 51% 46% 45% 41% 52% 57% 51% 63% 93% 100% 106% 106% 117% 115% 113% 111% 110% 103% 120% 153% 110% 124% 129% 136% 81% 84% 87% 93% 93% 100% 106% 106% 36% 44% 45% 41% |

Summary—Tax Discretionary Reserves as % of Taxation—Total Survey



The graph above summarizes the percentage of municipalities whose reserves as a percentage of taxation are within various ranges.



Tax Discretionary Reserves as a % of Own Source Revenues—Trend

| Municipality | 2010 | 2011 | 2012 | 2013 |
|----------------------|------|------|------|------|
| Orillia | | | -29% | -17% |
| Strathroy-Caradoc | | | | 3% |
| Brockville | 9% | 7% | 9% | 10% |
| Pelham | | 22% | 18% | 13% |
| Kitchener | | | 12% | 14% |
| Ottawa | 15% | 15% | 16% | 16% |
| Orangeville | | | | 16% |
| Belleville | | 19% | 18% | 19% |
| Greenstone | | | 19% | 19% |
| Sarnia | 22% | 19% | 23% | 20% |
| Sault Ste. Marie | 20% | 18% | 20% | 20% |
| St. Thomas | 20% | 21% | 18% | 21% |
| North Bay | 21% | 20% | 21% | 22% |
| Tillsonburg | | | 21% | 23% |
| Newmarket | 47% | 18% | 19% | 23% |
| Timmins | 20% | 21% | 23% | 23% |
| Lambton Shores | | 19% | 24% | 24% |
| Barrie | 55% | 42% | 28% | 25% |
| Brant County | | | 19% | 25% |
| Thunder Bay | 30% | 29% | 31% | 27% |
| Ingersoll | | 17% | 24% | 28% |
| Toronto | 19% | 18% | 23% | 28% |
| Oshawa | 26% | 23% | 30% | 29% |
| Guelph | 38% | 37% | 32% | 31% |
| Prince Edward County | 23% | 24% | 26% | 31% |
| Penetanguishene | 19% | 27% | 23% | 31% |
| Wilmot | 52% | 22% | 32% | 31% |
| Meaford | 3% | 7% | 16% | 31% |
| Quinte West | 42% | 42% | 36% | 34% |
| King | 36% | 28% | 23% | 34% |
| Stratford | 33% | 36% | 34% | 35% |
| Niagara-on-the-Lake | 27% | 33% | 35% | 38% |
| Huntsville | 36% | 31% | 31% | 38% |
| Windsor | 29% | 33% | 34% | 38% |
| Cambridge | 37% | 37% | 37% | 39% |



Tax Discretionary Reserves as a % of Own Source Revenues—Trend (cont'd)

| Municipality | 2010 | 2011 | 2012 | 2013 |
|------------------------|------|------|------|------|
| Greater Sudbury | 29% | 33% | 39% | 39% |
| Woolwich | 36% | 37% | 44% | 40% |
| Pickering | 43% | 47% | 47% | 41% |
| St. Catharines | 67% | 58% | 58% | 42% |
| Peterborough | 43% | 42% | 45% | 43% |
| Elliot Lake | | | | 43% |
| Georgina | 48% | 50% | 45% | 44% |
| Cornwall | 52% | | 49% | 44% |
| Halton Hills | 34% | 45% | 55% | 45% |
| Grey Highlands | | | | 45% |
| London | 38% | 37% | 41% | 46% |
| Lakeshore | | | | 46% |
| Niagara Falls | 46% | 38% | 39% | 46% |
| East Gwillimbury | 51% | 45% | 47% | 46% |
| Hamilton | 46% | 50% | 50% | 46% |
| Fort Erie | 31% | 36% | 35% | 47% |
| Mississauga | 67% | 54% | 51% | 48% |
| Waterloo | 35% | 37% | 48% | 49% |
| Welland | 56% | 51% | 52% | 51% |
| Collingwood | | | | 52% |
| Wainfleet | 37% | 40% | 45% | 52% |
| Kingston | 45% | 48% | 50% | 52% |
| Burlington | 48% | 47% | 51% | 53% |
| Caledon | 44% | 52% | 56% | 54% |
| Innisfil | 35% | 44% | 48% | 55% |
| Brampton | 63% | 53% | 51% | 57% |
| Central Elgin | 36% | 45% | 40% | 57% |
| Vaughan | 77% | 76% | 71% | 59% |
| Middlesex Centre | 50% | 36% | 51% | 59% |
| North Perth | | | | 60% |
| Bracebridge | 43% | 45% | 47% | 61% |
| Central Huron | | | 60% | 61% |
| Milton | 60% | 62% | 59% | 61% |
| Whitchurch-Stouffville | 35% | 30% | 41% | 61% |
| South Frontenac | | | | 62% |



Tax Discretionary Reserves as a % of Own Source Revenues—Trend (cont'd)

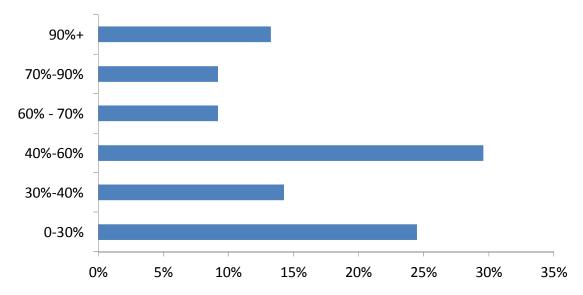
| Municipality | 2010 | 2011 | 2012 | 2013 |
|--------------------|------|------|------|------|
| The Blue Mountains | 78% | 68% | 64% | 64% |
| Scugog | | | 63% | 67% |
| Kingsville | 28% | 28% | 24% | 68% |
| Oakville | 48% | 61% | 65% | 71% |
| Whitby | 59% | 70% | 75% | 72% |
| Gravenhurst | 69% | 69% | 76% | 73% |
| Lincoln | 73% | 75% | 78% | 74% |
| Hanover | | 89% | 74% | 76% |
| Owen Sound | | 82% | 77% | 77% |
| Ajax | 52% | 65% | 64% | 77% |
| Kenora | 66% | 70% | 78% | 81% |
| Wellesley | 56% | 64% | 78% | 82% |
| Markham | 82% | 89% | 56% | 90% |
| Brock | | | 94% | 95% |
| Saugeen Shores | | | 103% | 98% |
| Aurora | 111% | 101% | 80% | 99% |
| Clarington | 93% | 90% | 110% | 102% |
| West Lincoln | 67% | 82% | 93% | 113% |
| Springwater | | 97% | 103% | 123% |
| Thorold | 172% | 159% | 152% | 149% |
| Port Hope | | | | 169% |
| Average | 46% | 46% | 46% | 50% |
| Median | 43% | 41% | 44% | 46% |
| Minimum | 3% | 7% | -29% | -17% |
| Maximum | 172% | 159% | 152% | 169% |



Tax Discretionary Reserves as a % of Own Source Revenues—Trend (cont'd)

| Municipality | 2010 | 2011 | 2012 | 2013 |
|---------------------|------|------|------|------|
| Region Waterloo | 35% | 37% | 33% | 32% |
| Region Niagara | 33% | 31% | 29% | 30% |
| District of Muskoka | 48% | 43% | 53% | 57% |
| Region Durham | 87% | 89% | 92% | 99% |
| Region Peel | 85% | 93% | 92% | 97% |
| Region Halton | 81% | 93% | 114% | 118% |
| Region York | 100% | 107% | 111% | 139% |
| Average | 67% | 70% | 75% | 82% |
| Median | 81% | 89% | 92% | 97% |
| Minimum | 33% | 31% | 29% | 30% |
| Maximum | 100% | 107% | 114% | 139% |

Summary—Tax Discretionary Reserves as a % of Own Source Revenues—Total Survey



The graph above summarizes the percentage of municipalities whose reserves as a percentage of own source revenues are within various ranges.



Debt

The Ministry of Municipal Affairs and Housing regulates the level of debt that may be incurred by municipalities, such that no more than 25% of the total Own Source Revenue can be used to service debt and other long term obligations without receiving OMB approval. In addition to confirming that the debt is within the legislated limits, Government Finance Officers' Association (GFOA) recommends the following analysis be undertaken:

Measures of the tax and revenue base, such as:

- Projections of key, relevant economic variables
- Population trends
- Utilization trends for services underlying revenues

Evaluation of trends relating to the government's financial performance, such as:

- Revenues and expenditures
- Net revenues available after meeting operating requirements
- Reliability of revenues expected to pay debt service
- Unreserved fund balance levels

Debt service obligations such as:

- Existing debt service requirements
- Debt service as a percentage of expenditures, or tax or system revenues

Measures of debt burden on the community such as

- Debt interest cover ratio—This ratio indicates the extent to which a municipality's operating revenues are committed to interest expenses. Municipalities should manage this ratio within a range acceptable to it, having regard to long-term financial sustainability.
- Debt outstanding per capita
- Debt as a percentage of full or equalized assessed property value
- Financial Liabilities Ratio

Much focus is placed on debt outstanding, however, this number has little meaning without considering available financial assets and other liabilities. The net financial liabilities ratio is a broader measure of indebtedness than the level of borrowing as it includes all of the liabilities of the municipality and measures the extent to which the liabilities could be met from operating revenues.





Tax Debt Interest as a % of Own Source Revenue—Trend

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|------|------|------|-------|------|
| Brampton | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| West Lincoln | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Whitby | 0.8% | 0.5% | 0.0% | 0.0% | 0.0% |
| Georgina | 0.4% | 0.2% | 0.2% | 0.1% | 0.0% |
| South Frontenac | | | | | 0.0% |
| East Gwillimbury | 3.0% | 1.9% | 0.1% | 0.0% | 0.0% |
| Mississauga | 0.0% | 0.0% | 0.0% | 0.0% | 0.1% |
| Grey Highlands | | | | | 0.1% |
| Markham | 0.0% | 0.0% | 0.0% | 0.1% | 0.2% |
| Central Elgin | 0.2% | 0.4% | 0.3% | 0.3% | 0.2% |
| Scugog | | | | 0.8% | 0.2% |
| Port Hope | | | | | 0.3% |
| Greater Sudbury | 0.5% | 0.6% | 0.5% | 0.3% | 0.3% |
| Wainfleet | 0.2% | 0.2% | 0.3% | 0.3% | 0.3% |
| Lakeshore | | | | | 0.4% |
| Cambridge | | | 0.3% | 0.4% | 0.4% |
| Sault Ste. Marie | 0.9% | 0.8% | 0.7% | 0.6% | 0.5% |
| Lincoln | 0.7% | 0.8% | 0.6% | 0.3% | 0.5% |
| Thorold | 0.6% | 0.6% | 0.5% | 0.6% | 0.5% |
| Saugeen Shores | 0.1% | 0.0% | | 0.6% | 0.5% |
| The Blue Mountains | 0.0% | 0.1% | 0.0% | 0.4% | 0.5% |
| Niagara-on-the-Lake | 1.1% | 1.0% | 0.8% | 0.7% | 0.5% |
| Kingsville | | 1.0% | 0.9% | 0.6% | 0.6% |
| Aurora | 0.4% | 1.1% | 1.0% | 0.6% | 0.6% |
| Wellesley | 1.0% | 0.9% | 0.8% | 0.8% | 0.6% |
| Brock | | | | -0.1% | 0.7% |
| Ajax | 0.8% | 1.0% | 0.7% | 0.6% | 0.7% |
| Strathroy-Caradoc | | | | | 0.7% |
| Sarnia | 1.7% | 2.4% | 1.7% | 1.5% | 0.7% |
| Fort Erie | 0.3% | 0.7% | 0.8% | 0.7% | 0.7% |
| Kenora | | | | 0.8% | 0.7% |
| Barrie | 0.7% | 1.0% | 0.8% | 0.7% | 0.8% |
| Belleville | | 0.0% | 0.1% | 0.2% | 0.8% |
| Pickering | 1.2% | 1.0% | 1.0% | 1.1% | 0.9% |
| Springwater | | | 1.0% | 1.1% | 0.9% |



Tax Debt Interest as a % of Own Source Revenue—Trend (cont'd)

| | | OWII Sourc | | • | _ |
|----------------------|------|------------|------|------|------|
| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
| Orillia | | | | 0.2% | 0.9% |
| Penetanguishene | | | 1.1% | 0.9% | 0.9% |
| Thunder Bay | 1.5% | 1.3% | 1.0% | 1.0% | 0.9% |
| Oakville | 0.7% | 0.6% | 1.2% | 1.1% | 1.0% |
| Pelham | 1.3% | | 1.3% | 1.5% | 1.0% |
| Quinte West | 0.7% | 0.6% | 1.3% | 0.9% | 1.0% |
| Timmins | 0.7% | 0.7% | 0.6% | 1.1% | 1.1% |
| Elliot Lake | | | | | 1.1% |
| Windsor | 1.6% | 1.5% | 1.5% | 1.5% | 1.1% |
| Ingersoll | | | 1.7% | 1.6% | 1.2% |
| Cornwall | | | | 0.8% | 1.2% |
| St. Thomas | 1.8% | 1.7% | 1.6% | 1.3% | 1.2% |
| Vaughan | 0.7% | 1.1% | 1.0% | 1.1% | 1.3% |
| Clarington | 0.5% | 0.8% | 2.2% | 1.7% | 1.3% |
| Halton Hills | 0.6% | 0.6% | 0.4% | 0.8% | 1.3% |
| Hamilton | 1.9% | 1.8% | 1.7% | 1.5% | 1.3% |
| London | 1.8% | 1.8% | 1.1% | 1.4% | 1.3% |
| Brant County | | | | 0.8% | 1.3% |
| Burlington | 1.3% | 1.8% | 1.6% | 1.5% | 1.4% |
| King | 1.7% | 2.1% | 1.9% | 1.3% | 1.5% |
| Woolwich | | 1.4% | 1.3% | 1.5% | 1.5% |
| Guelph | 2.1% | 1.8% | 1.7% | 1.7% | 1.5% |
| Kitchener | 1.1% | 1.3% | 1.3% | 1.5% | 1.5% |
| Milton | 1.2% | 1.6% | 1.9% | 1.6% | 1.5% |
| Wilmot | 2.0% | 1.9% | 1.8% | 1.7% | 1.5% |
| Owen Sound | | | 2.0% | 2.0% | 1.6% |
| Prince Edward County | | 2.1% | 1.8% | 1.8% | 1.7% |
| Meaford | | 2.2% | 2.0% | 1.9% | 1.7% |
| North Bay | 2.4% | 2.2% | 2.1% | 2.0% | 1.9% |
| Peterborough | 2.1% | 2.4% | 2.3% | 2.1% | 1.9% |
| Hanover | | | 2.3% | 2.1% | 1.9% |
| Caledon | 2.8% | 2.6% | 2.6% | 2.3% | 1.9% |
| Bracebridge | | 2.5% | 2.4% | 2.0% | 2.1% |
| Brockville | 3.5% | 3.1% | 2.7% | 2.4% | 2.2% |
| St. Catharines | 1.9% | 2.1% | 2.1% | 2.2% | 2.2% |



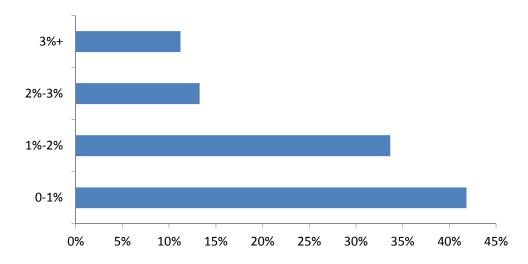
Tax Debt Interest as a % of Own Source Revenue—Trend (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|------|------|------|-------|------|
| Welland | 3.0% | 3.1% | 2.7% | 2.9% | 2.2% |
| Oshawa | 3.7% | 3.6% | 3.3% | 3.0% | 2.2% |
| Orangeville | | 1.0% | 0.7% | | 2.3% |
| Kingston | 1.7% | 2.5% | 2.2% | 2.3% | 2.3% |
| Stratford | 2.7% | 3.7% | 2.1% | 2.8% | 2.4% |
| Lambton Shores | | | 3.0% | 2.7% | 2.5% |
| Middlesex Centre | 0.3% | 0.3% | 0.2% | 0.8% | 2.5% |
| Niagara Falls | 1.7% | 1.7% | 2.9% | 2.7% | 2.6% |
| Newmarket | 3.8% | 3.5% | 3.2% | 2.8% | 2.6% |
| Greenstone | | | | 2.6% | 2.7% |
| Ottawa | 2.8% | 2.8% | 2.7% | 2.8% | 3.0% |
| Central Huron | | | | 3.2% | 3.2% |
| Collingwood | | | | | 3.3% |
| Innisfil | | 5.1% | 4.8% | 4.3% | 3.3% |
| Huntsville | 2.2% | 2.8% | 3.8% | 3.5% | 3.4% |
| Tillsonburg | | 4.9% | | 4.0% | 3.9% |
| Toronto | 3.3% | 3.8% | 3.6% | 3.9% | 4.1% |
| Waterloo | 5.6% | 4.9% | 4.4% | 4.8% | 4.2% |
| Whitchurch-Stouffville | 0.1% | 0.0% | 2.4% | 4.9% | 4.3% |
| North Perth | | | | | 4.7% |
| Gravenhurst | 3.9% | 5.3% | 4.3% | 7.0% | 7.6% |
| Average | 1.4% | 1.6% | 1.5% | 1.5% | 1.5% |
| Median | 1.2% | 1.4% | 1.3% | 1.3% | 1.2% |
| Minimum | 0.0% | 0.0% | 0.0% | -0.1% | 0.0% |
| Maximum | 5.6% | 5.3% | 4.8% | 7.0% | 7.6% |



| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|------|------|------|------|------|
| District of Muskoka | 1.2% | 1.1% | 1.0% | 0.6% | 0.6% |
| Region Halton | 0.5% | 0.4% | 0.3% | 0.8% | 0.7% |
| Region Durham | 1.0% | 0.9% | 0.8% | 0.8% | 0.9% |
| Region Peel | 1.8% | 1.6% | 1.7% | 1.5% | 1.4% |
| Region Niagara | 2.1% | 2.1% | 2.1% | 1.8% | 1.6% |
| Region York | 2.0% | 1.9% | 1.7% | 0.0% | 1.7% |
| Region Waterloo | 2.1% | 2.1% | 2.2% | 1.9% | 1.8% |
| Average | 1.5% | 1.4% | 1.4% | 1.1% | 1.2% |
| Median | 1.8% | 1.6% | 1.7% | 0.8% | 1.4% |
| Minimum | 0.5% | 0.4% | 0.3% | 0.0% | 0.6% |
| Maximum | 2.1% | 2.1% | 2.2% | 1.9% | 1.8% |

Summary—Tax Debt Interest as a % of Own Source Revenue—Total Survey



A summary of the total debt interest ratio is shown above, representing all municipalities in the survey. As shown above:

- 42% of the municipalities surveyed have a tax debt interest ratio between 0-1%
- 34% of the municipalities surveyed have a tax debt interest ratio between 1-2%
- 13% of the municipalities surveyed have a tax debt interest ratio between 2-3%
- 11% of the municipalities surveyed have a tax debt interest ratio of 3% or greater



Debt To Reserve Ratio—Trend

This includes discretionary reserves and all outstanding debt as reflected on Schedules 60 and 74 of the 2013 FIRs. Note Reserves excludes obligatory reserves.

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|------|------|------|-------|-------|
| Orillia | | | | (1.4) | (3.3) |
| Brampton | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| West Lincoln | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Whitby | 0.3 | 0.2 | 0.0 | 0.0 | 0.0 |
| East Gwillimbury | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Wilmot | 0.7 | 0.8 | 0.4 | 0.2 | 0.0 |
| South Frontenac | | | | | 0.0 |
| Scugog | | | | 0.1 | 0.0 |
| Markham | 0.0 | 0.1 | 0.1 | 0.1 | 0.0 |
| Thorold | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Wainfleet | 0.0 | 0.2 | 0.2 | 0.1 | 0.1 |
| Aurora | 0.3 | 0.2 | 0.2 | 0.2 | 0.1 |
| Wellesley | 0.3 | 0.3 | 0.2 | 0.2 | 0.1 |
| Elliot Lake | | | | | 0.1 |
| Mississauga | 0.0 | 0.0 | 0.0 | 0.0 | 0.2 |
| Lincoln | 0.1 | 0.1 | 0.1 | 0.1 | 0.2 |
| Brock | | | | 0.2 | 0.2 |
| The Blue Mountains | | 0.2 | 0.1 | 0.2 | 0.2 |
| Greater Sudbury | 0.5 | 0.4 | 0.4 | 0.3 | 0.2 |
| Grey Highlands | | | | | 0.3 |
| Cambridge | 0.0 | 0.2 | 0.4 | 0.3 | 0.3 |
| Clarington | 0.6 | 0.5 | 0.4 | 0.3 | 0.3 |
| Ajax | 0.4 | 0.4 | 0.2 | 0.2 | 0.3 |
| Kenora | | | 0.4 | 0.3 | 0.3 |
| Springwater | | | 0.4 | 0.3 | 0.3 |
| Oakville | 0.4 | 0.3 | 0.5 | 0.4 | 0.3 |
| Vaughan | 0.3 | 0.3 | 0.3 | 0.4 | 0.3 |
| Niagara-on-the-Lake | 0.9 | 0.9 | 0.6 | 0.5 | 0.4 |
| Hanover | | | 0.4 | 0.4 | 0.4 |
| Sault Ste. Marie | 0.5 | 0.7 | 0.7 | 0.5 | 0.4 |
| Woolwich | 0.5 | 0.6 | 0.6 | 0.6 | 0.5 |
| Caledon | 0.7 | 1.0 | 0.8 | 0.6 | 0.5 |
| Cornwall | | | | 0.4 | 0.5 |



Debt To Reserve Ratio—Trend (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|-------------------|------|------|------|------|------|
| Georgina | 0.9 | 0.7 | 0.6 | 0.7 | 0.6 |
| Hamilton | 0.8 | 0.7 | 0.5 | 0.6 | 0.6 |
| Pickering | 0.6 | 0.6 | 0.6 | 0.5 | 0.6 |
| Guelph | 1.1 | 0.7 | 0.8 | 0.7 | 0.6 |
| Windsor | 1.2 | 1.1 | 1.0 | 0.8 | 0.6 |
| Burlington | 0.9 | 0.8 | 0.8 | 0.7 | 0.7 |
| Bracebridge | | 1.1 | 1.0 | 0.8 | 0.7 |
| Milton | 0.6 | 0.7 | 0.8 | 0.6 | 0.7 |
| Saugeen Shores | 1.2 | | | 0.8 | 0.7 |
| Fort Erie | 0.8 | 0.9 | 0.8 | 0.8 | 0.8 |
| Owen Sound | | | 0.8 | 0.9 | 0.8 |
| Peterborough | 0.6 | 0.9 | 0.8 | 0.8 | 0.8 |
| Strathroy-Caradoc | | | | | 0.8 |
| St. Thomas | 0.8 | 0.9 | 0.8 | 0.9 | 0.8 |
| Timmins | 0.6 | 0.6 | 0.6 | 0.9 | 0.9 |
| Kingsville | | 1.2 | 1.4 | 1.3 | 0.9 |
| London | 1.0 | 1.0 | 1.1 | 1.0 | 0.9 |
| Innisfil | | 2.3 | 1.9 | 1.3 | 0.9 |
| Newmarket | 2.1 | 1.9 | 1.5 | 1.2 | 1.0 |
| Central Huron | | | | 1.2 | 1.0 |
| Port Hope | | | | | 1.1 |
| Collingwood | | | | | 1.1 |
| Sarnia | 2.7 | 2.4 | 2.2 | 1.3 | 1.2 |
| Penetanguishene | | | 0.7 | 0.9 | 1.2 |
| King | 1.7 | 2.8 | 4.9 | 1.4 | 1.2 |
| Halton Hills | 0.7 | 0.3 | 0.5 | 1.0 | 1.2 |
| Niagara Falls | 0.5 | 1.0 | 1.7 | 1.4 | 1.2 |
| Kingston | 1.2 | 1.2 | 1.1 | 1.1 | 1.3 |
| St. Catharines | 0.7 | 0.8 | 0.9 | 1.0 | 1.3 |
| Waterloo | 1.9 | 2.4 | 1.7 | 1.4 | 1.3 |
| Pelham | 0.9 | | 1.4 | 1.4 | 1.3 |
| Central Elgin | 1.7 | 2.5 | 2.0 | 2.1 | 1.3 |
| Brant County | | | | 1.2 | 1.3 |
| Lakeshore | | | | | 1.4 |
| Ingersoll | | | 2.7 | 1.5 | 1.5 |



Debt To Reserve Ratio—Trend (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|------|------|------|------|------|
| Thunder Bay | 2.0 | 1.6 | 1.4 | 1.3 | 1.5 |
| Meaford | | 12.3 | 5.4 | 3.4 | 1.6 |
| Whitchurch-Stouffville | 1.3 | 2.3 | 2.6 | 2.2 | 1.6 |
| Quinte West | 0.7 | 1.0 | 1.1 | 1.3 | 1.7 |
| Toronto | 2.3 | 2.6 | 2.8 | 2.3 | 1.9 |
| Huntsville | 1.3 | 2.6 | 2.6 | 2.4 | 1.9 |
| Belleville | | | 0.9 | 0.9 | 2.0 |
| Welland | 1.4 | 1.5 | 1.5 | 2.2 | 2.0 |
| Oshawa | 2.8 | 2.5 | 2.6 | 1.8 | 2.0 |
| Lambton Shores | | | 4.2 | 2.6 | 2.1 |
| Brockville | 2.4 | 7.7 | 8.1 | 2.8 | 2.2 |
| Gravenhurst | 1.6 | 1.4 | 2.3 | 2.6 | 2.4 |
| Kitchener | 3.0 | 3.8 | 3.3 | 3.0 | 2.5 |
| Middlesex Centre | 0.3 | 0.3 | 1.8 | 3.6 | 2.6 |
| North Bay | 2.9 | 2.7 | 2.9 | 2.7 | 2.8 |
| Tillsonburg | | | | 3.7 | 3.0 |
| Prince Edward County | | 2.2 | 1.5 | 3.0 | 3.1 |
| North Perth | | | | | 3.2 |
| Stratford | 4.5 | 3.5 | 4.1 | 3.8 | 3.3 |
| Orangeville | | 5.8 | 5.1 | | 3.6 |
| Barrie | 0.4 | 0.9 | 1.7 | 3.3 | 4.2 |
| Ottawa | 3.4 | 3.2 | 4.1 | 5.3 | 5.8 |
| Greenstone | | | | 5.4 | 5.8 |
| Average | 1.0 | 1.4 | 1.4 | 1.2 | 1.1 |
| Median | 0.7 | 0.9 | 0.8 | 0.9 | 0.8 |
| Region Durham | 0.3 | 0.2 | 0.2 | 0.3 | 0.3 |
| Region Halton | 0.4 | 0.4 | 0.5 | 0.5 | 0.4 |
| Region Niagara | 0.7 | 1.1 | 1.1 | 0.9 | 0.8 |
| Region Peel | 0.3 | 0.5 | 0.8 | 1.0 | 1.0 |
| District of Muskoka | 2.1 | 1.8 | 2.0 | 1.4 | 1.2 |
| Region York | 1.6 | 1.6 | 1.9 | 2.0 | 1.7 |
| Region Waterloo | 0.9 | 0.9 | 1.0 | 1.3 | 2.0 |
| Average | 0.9 | 0.9 | 1.1 | 1.1 | 1.1 |
| Median | 0.7 | 0.9 | 1.0 | 1.0 | 1.0 |



Debt Outstanding per \$100,000 of Unweighted Assessment—Trend

| Municipality | | 2009 | | 2010 | | 2011 | | 2012 | | 2013 |
|--------------------------|----|----------|---------|---------|----|------|----|----------|----|------|
| | \$ | | \$ | | \$ | | \$ | - | \$ | |
| Brampton West Lincoln | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| | \$ | - 163 | ۶ \$ | - 76 | Ş | - | \$ | | \$ | - |
| Whitby | \$ | 6 | \$ | 1 | \$ | 2 | \$ | 2 | \$ | |
| East Gwillimbury Wilmot | \$ | 201 | \$ | | \$ | | \$ | | \$ | 2 |
| | Ş | 201 | Ş | 177 | Ş | 40 | \$ | 27 29 | \$ | |
| Scugog | | | | | | | Ş | 29 | - | 12 |
| Grey Highlands | | | | | | | | | \$ | 13 |
| South Frontenac | ۲. | | ۲. | 20 | ٠, | 22 | ۲. | 24 | - | 13 |
| Markham | \$ | - | \$ | 26 | \$ | 23 | \$ | 21 | \$ | 18 |
| Wellesley | \$ | 89 | \$ | 73 | \$ | 63 | \$ | 50 | \$ | 38 |
| Mississauga | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 42 |
| Wainfleet | \$ | - | \$ | 36 | \$ | 42 | \$ | 36 | \$ | 42 |
| Aurora | | | \$ | 130 | \$ | 105 | _ | | \$ | 60 |
| Brock | | _ | | | | | \$ | 105 | \$ | 95 |
| Niagara-on-the-Lake | \$ | 161 | \$ | 180 | \$ | 144 | \$ | 133 | \$ | 103 |
| Thorold | \$ | 103 | \$ | 94 | \$ | 130 | \$ | 119 | \$ | 108 |
| Cambridge | \$ | - | \$ | 90 | \$ | 149 | \$ | 129 | \$ | 111 |
| Lincoln | \$ | 77 | \$ | 49 | \$ | 55 | \$ | 73 | \$ | 112 |
| Vaughan | \$ | 124 | \$ | 104 | \$ | 115 | \$ | 129 | \$ | 113 |
| Woolwich | \$ | 159 | \$ | 142 | \$ | 140 | \$ | 137 | \$ | 125 |
| Ajax | \$ | 165 | \$ | 144 | \$ | 103 | \$ | 91 | \$ | 135 |
| Oakville | \$ | 92 | \$ | 117 | \$ | 189 | \$ | 157 | \$ | 135 |
| Caledon | \$ | 194 | \$ | 217 | \$ | 193 | \$ | 170 | \$ | 144 |
| Pickering | \$ | 161 | \$ | 147 | \$ | 162 | \$ | 143 | \$ | 144 |
| The Blue Mountains | | | \$ | 133 | \$ | 104 | \$ | 193 | \$ | 160 |
| Clarington | \$ | 397 | \$ | 342 | \$ | 264 | \$ | 231 | \$ | 190 |
| Elliot Lake | | | | | | | | | \$ | 197 |
| Bracebridge | | | \$ | 262 | \$ | 239 | \$ | 224 | \$ | 206 |
| Springwater | | | | | \$ | 252 | \$ | 180 | \$ | 207 |
| Milton | \$ | 236 | \$ | 256 | \$ | 252 | \$ | 215 | \$ | 212 |
| Burlington | \$ | 291 | \$ | 263 | \$ | 242 | \$ | 232 | \$ | 219 |
| Sault Ste. Marie | \$ | 498 | \$ | 407 | \$ | 345 | \$ | 284 | \$ | 227 |
| Pelham | \$ | 251 | | | \$ | 254 | \$ | 248 | \$ | 234 |
| Georgina | \$ | 351 | \$ | 309 | \$ | 270 | \$ | 261 | \$ | 238 |



Debt Outstanding per \$100,000 of Unweighted Assessment—Trend (cont'd)

| Municipality | 7 | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|----|-------|-------------|-------------|-----------|-----------|
| Greater Sudbury | \$ | 399 | \$ 325 | \$ 346 | \$ 309 | \$ 245 |
| Halton Hills | \$ | 84 | \$ 61 | \$ 123 | \$ 298 | \$ 279 |
| Huntsville | \$ | 189 | \$ 419 | \$ 364 | \$ 340 | \$ 312 |
| King | \$ | 572 | \$ 524 | \$ 521 | \$ 432 | \$ 345 |
| Fort Erie | \$ | 267 | \$ 307 | \$ 300 | \$ 341 | \$ 347 |
| Newmarket | \$ | 545 | \$ 494 | \$ 464 | \$ 414 | \$ 362 |
| Sarnia | \$ | 958 | \$ 761 | \$ 632 | \$ 534 | \$ 420 |
| Whitchurch-Stouffville | \$ | 294 | \$ 444 | \$ 511 | \$ 448 | \$ 427 |
| Waterloo | \$ | 633 | \$ 655 | \$ 553 | \$ 470 | \$ 445 |
| Central Huron | | | | | \$ 559 | \$ 456 |
| Strathroy-Caradoc | | | | | | \$ 475 |
| Kitchener | \$ | 398 | \$ 417 | \$ 473 | \$ 504 | \$ 481 |
| Orillia | | | | | \$ 608 | \$ 533 |
| Ingersoll | | | | \$ 513 | \$ 446 | \$ 547 |
| Penetanguishene | | | | \$ 336 | \$ 288 | \$ 555 |
| Kenora | | | | \$ 703 | \$ 629 | \$ 555 |
| Timmins | \$ | 411 | \$ 368 | \$ 341 | \$ 617 | \$ 555 |
| Oshawa | \$ | 726 | \$ 655 | \$ 589 | \$ 542 | \$ 570 |
| Innisfil | | | \$ 875 | \$ 757 | \$ 685 | \$ 577 |
| Hanover | | | | \$ 771 | \$ 671 | \$ 594 |
| St. Catharines | \$ | 496 | \$ 529 | \$ 542 | \$ 594 | \$ 595 |
| Meaford | | | \$ 695 | \$ 628 | \$ 682 | \$ 598 |
| Lakeshore | | | | | | \$ 602 |
| Orangeville | | | \$ 686 | \$ 598 | | \$ 625 |
| Saugeen Shores | \$ | 979 | | | \$ 704 | \$ 625 |
| Guelph | \$ | 781 | \$ 728 | \$ 864 | \$ 755 | \$ 659 |
| Kingsville | | | \$ 624 | \$ 651 | \$ 591 | \$ 659 |
| Hamilton | \$ | 886 | \$ 819 | \$ 687 | \$ 780 | \$ 677 |
| Central Elgin | | | \$ 958 | \$ 869 | \$ 799 | \$ 711 |
| St. Thomas | \$ | 889 | \$ 782 | \$ 682 | \$ 733 | \$ 727 |
| Windsor | \$ | 1,017 | \$ 1,003 | \$ 925 | \$ 781 | \$ 735 |
| Lambton Shores | | | | \$ 1,117 | \$ 865 | \$ 740 |
| Niagara Falls | \$ | 360 | \$ 520 | \$ 861 | \$ 798 | \$ 750 |
| Gravenhurst | \$ | 418 | \$ 367 | \$ 643 | \$ 807 | \$ 758 |



Debt Outstanding per 100,000 of Unweighted Assessment—Trend (cont'd)

| | 2009 | | 2010 | | 2011 | | | | 2013 |
|----|--|--|--|--|---|---|---|--|-------|
| | | | | | | | | | 782 |
| | | | | | | | 777 | | 802 |
| | | | | | | | 993 | | 819 |
| - | 118 | \$ | 81 | \$ | 312 | | 985 | \$ | 921 |
| | 977 | \$ | 928 | \$ | 949 | \$ | 981 | \$ | 935 |
| \$ | 430 | \$ | 582 | \$ | 633 | \$ | 740 | \$ | 936 |
| | | \$ | 1,319 | \$ | 1,123 | \$ | 1,147 | \$ | 978 |
| \$ | 1,067 | \$ | 1,038 | \$ | 1,181 | \$ | 1,111 | \$ | 1,052 |
| | | | | | | | | \$ | 1,077 |
| | | | | | | | | \$ | 1,078 |
| | | | | \$ | 1,122 | \$ | 1,259 | \$ | 1,100 |
| | | \$ | 554 | \$ | 430 | \$ | 1,015 | \$ | 1,110 |
| | | | | \$ | 385 | \$ | 387 | \$ | 1,139 |
| \$ | 829 | \$ | 1,270 | \$ | 1,097 | \$ | 1,239 | \$ | 1,199 |
| \$ | 933 | \$ | 928 | \$ | 913 | \$ | 1,315 | \$ | 1,287 |
| \$ | 1,446 | \$ | 1,363 | \$ | 1,358 | \$ | 1,331 | \$ | 1,364 |
| \$ | 940 | \$ | 1,119 | \$ | 1,277 | \$ | 1,470 | \$ | 1,528 |
| \$ | 349 | \$ | 766 | \$ | 1,208 | \$ | 1,576 | \$ | 1,807 |
| \$ | 1,816 | \$ | 1,797 | \$ | 1,618 | \$ | 1,699 | \$ | 1,914 |
| | | | | | | | | \$ | 1,985 |
| \$ | 2,754 | \$ | 2,506 | \$ | 2,428 | \$ | 2,377 | \$ | 2,109 |
| \$ | 2,657 | \$ | 2,399 | \$ | 2,852 | \$ | 2,597 | \$ | 2,300 |
| | | | | | | \$ | 3,331 | \$ | 3,515 |
| \$ | 481 | \$ | 511 | \$ | 529 | \$ | 577 | \$ | 593 |
| \$ | 294 | \$ | 368 | \$ | 385 | \$ | 446 | \$ | 481 |
| \$ | 277 | \$ | 279 | | | \$ | 288 | \$ | 291 |
| | 243 | | 218 | \$ | 299 | | 363 | | 319 |
| | 529 | | | | 490 | | 407 | | 377 |
| | 417 | | 706 | | 601 | | 537 | \$ | 488 |
| | 514 | | | | | | 469 | | 698 |
| | | | | | 607 | | | | 782 |
| \$ | 883 | \$ | 902 | \$ | 1,099 | \$ | 1,176 | \$ | 1,261 |
| Ś | 440 | \$ | 507 | Ś | 621 | \$ | 564 | \$ | 602 |
| \$ | 417 | \$ | 472 | \$ | 604 | \$ | 469 | \$ | 488 |
| | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | \$ 977 \$ 430 \$ 1,067 \$ 829 \$ 933 \$ 1,446 \$ 940 \$ 349 \$ 1,816 \$ 2,754 \$ 2,657 \$ 2,657 \$ 243 \$ 277 \$ 243 \$ 529 \$ 417 \$ 514 \$ 219 \$ 883 \$ 440 | \$ 118 \$ \$ 977 \$ \$ 430 \$ \$ \$ 1,067 \$ \$ \$ 933 \$ \$ \$ \$ 1,446 \$ \$ 940 \$ \$ \$ 1,816 \$ \$ \$ 2,754 \$ \$ 2,657 \$ \$ \$ 2,657 \$ \$ \$ 2,657 \$ \$ \$ 2,657 \$ \$ \$ 2,43 \$ \$ \$ 2,94 \$ \$ \$ \$ 2,94 \$ \$ \$ \$ 2,94 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ \$ 2,657 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | \$ 118 \$ 81 \$ 977 \$ 928 \$ 430 \$ 582 \$ 1,319 \$ 1,067 \$ 1,038 \$ 933 \$ 1,270 \$ 933 \$ 928 \$ 1,446 \$ 1,363 \$ 940 \$ 1,119 \$ 349 \$ 766 \$ 1,816 \$ 1,797 \$ 2,754 \$ 2,506 \$ 1,816 \$ 1,797 \$ 2,657 \$ 2,399 \$ 2,657 \$ 2,399 \$ 243 \$ 2,399 \$ 243 \$ 2,399 \$ 243 \$ 218 \$ 529 \$ 472 \$ 417 \$ 706 \$ 514 \$ 593 \$ 514 \$ 593 \$ 219 \$ 376 \$ 883 \$ 902 | \$ 118 \$ 81 \$ \$ \$ \$ \$ \$ \$ 977 \$ 928 \$ \$ \$ \$ \$ 430 \$ 582 \$ \$ \$ 1,319 \$ \$ \$ \$ \$ 1,038 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | \$ 118 \$ 81 \$ 949 \$ 430 \$ 582 \$ 633 \$ 1,067 \$ 1,038 \$ 1,123 \$ 1,067 \$ 1,038 \$ 1,181 \$ 1,067 \$ 1,038 \$ 1,181 \$ 1,067 \$ 1,038 \$ 1,181 \$ 1,446 \$ 1,363 \$ 1,358 \$ 940 \$ 1,119 \$ 1,277 \$ 349 \$ 766 \$ 1,208 \$ 1,816 \$ 1,797 \$ 1,618 \$ 2,754 \$ 2,506 \$ 2,428 \$ 1,816 \$ 1,797 \$ 1,618 \$ 2,754 \$ 2,506 \$ 2,428 \$ 2,657 \$ 2,399 \$ 2,852 \$ 2,657 \$ 2,399 \$ 2,852 \$ 243 \$ 218 \$ 299 \$ 243 \$ 218 \$ 299 \$ 529 \$ 472 \$ 490 \$ 417 \$ 706 \$ 601 \$ 514 \$ 593 \$ 630 \$ 219 \$ 376 \$ 607 \$ 883 \$ 902 \$ 1,099 | \$ 118 \$ 81 \$ 949 \$ \$ 977 \$ 928 \$ 949 \$ \$ 977 \$ 928 \$ 949 \$ \$ 940 \$ \$ 1,067 \$ 1,123 \$ \$ 1,122 \$ \$ 1,067 \$ 1,038 \$ 1,181 \$ \$ \$ 933 \$ \$ 928 \$ 913 \$ \$ \$ 933 \$ 928 \$ 913 \$ \$ \$ 940 \$ \$ 1,446 \$ 1,363 \$ 1,358 \$ \$ \$ 940 \$ \$ 1,446 \$ 1,363 \$ 1,277 \$ \$ 349 \$ \$ 1,816 \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ \$ 1,816 \$ 1 | \$ 118 \$ 81 \$ 949 \$ 981 \$ 977 \$ 928 \$ 949 \$ 981 \$ 977 \$ 928 \$ 949 \$ 981 \$ 130 \$ 1,319 \$ 1,123 \$ 1,147 \$ 1,067 \$ 1,038 \$ 1,181 \$ 1,259 \$ 1,067 \$ 1,038 \$ 1,122 \$ 1,259 \$ 1,067 \$ 1,038 \$ 1,122 \$ 1,259 \$ 1,067 \$ 1,038 \$ 1,122 \$ 1,259 \$ 1,067 \$ 1,038 \$ 1,122 \$ 1,259 \$ 1,067 \$ 1,038 \$ 1,181 \$ 1,015 \$ 1,067 \$ 1,038 \$ 1,122 \$ 1,259 \$ 1,446 \$ 1,270 \$ 1,097 \$ 1,239 \$ 933 \$ 928 \$ 913 \$ 1,315 \$ 1,446 \$ 1,363 \$ 1,358 \$ 1,315 \$ 1,446 \$ 1,363 \$ 1,277 \$ 1,470 \$ 349 \$ 766 \$ 1,208 \$ 1,576 \$ 1,816 \$ 1,797 \$ 1,618 \$ 1,576 \$ 2,754 \$ 2,399 \$ 2,852 \$ 2,377 \$ 26,57 \$ 2,399 \$ 2,852< | |



Net Financial Liabilities Ratio—Trend

Net Financial Liabilities Ratio is total liabilities minus assets as a percentage of own source revenues. This ratio indicates the extent to which financial liabilities could be met by its operating revenue. Where this ratio is falling it indicates that the municipality's capacity to meet its financial obligations from operating revenue is strengthening. A ratio greater than zero indicates that total liabilities exceed total assets. There is no optimal number or range for this indicator. What is important is that a municipality understands and is comfortable with the ratio it has and it has been determined based on future needs and long term financial sustainability. Net financial liabilities is a broader and more appropriate measure of indebtedness than debenture debt as it includes all of a municipality's financial assets and obligations compared with own source revenues. An increase in this ratio could mean that a municipality is incurring higher net operating

costs.

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|-------|-------|-------|-------|-------|
| Wellesley | -203% | -175% | -168% | -194% | -192% |
| West Lincoln | -167% | -144% | -158% | -178% | -185% |
| Bracebridge | -100% | -96% | -104% | -107% | -149% |
| Lincoln | -139% | -182% | -180% | -182% | -149% |
| Woolwich | -106% | -106% | -117% | -145% | -146% |
| Wilmot | -158% | -118% | -129% | -142% | -144% |
| Markham | -117% | -142% | -135% | -101% | -142% |
| Oakville | -97% | -95% | -132% | -131% | -137% |
| Brampton | -93% | -124% | -103% | -106% | -122% |
| Pickering | -121% | -125% | -124% | -128% | -121% |
| Ajax | -72% | -109% | -115% | -103% | -121% |
| Whitby | -85% | -104% | -123% | -124% | -118% |
| Niagara-on-the-Lake | -94% | -88% | -99% | -97% | -104% |
| Aurora | -83% | -97% | -84% | -86% | -94% |
| Milton | -85% | -101% | -107% | -95% | -94% |
| Vaughan | -58% | -75% | -78% | -96% | -90% |
| Clarington | -55% | -58% | -64% | -89% | -89% |
| Waterloo | -52% | -53% | -62% | -75% | -87% |
| Burlington | -85% | -93% | -87% | -93% | -83% |
| Halton Hills | -93% | -122% | -108% | -92% | -83% |
| The Blue Mountains | | -61% | -59% | -71% | -79% |
| Scugog | | | | -64% | -79% |
| Kenora | | -61% | -62% | -72% | -75% |
| Brock | | | | -73% | -73% |
| Mississauga | -115% | -111% | -91% | -83% | -71% |
| Niagara Falls | -76% | -46% | -52% | -60% | -67% |



Net Financial Liabilities Ratio—Trend (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|-------------------|-------|------|------|------|------|
| Newmarket | -44% | -43% | -49% | -55% | -63% |
| Thorold | -128% | -90% | -86% | -73% | -63% |
| Cambridge | -60% | -51% | -54% | -58% | -62% |
| Hanover | | | -50% | -36% | -54% |
| Peterborough | -51% | -53% | -52% | -54% | -53% |
| Kitchener | -45% | -45% | -47% | -49% | -52% |
| Springwater | 0% | 0% | -42% | -48% | -50% |
| Greater Sudbury | -32% | -37% | -42% | -51% | -49% |
| Caledon | -37% | -27% | -37% | -44% | -49% |
| South Frontenac | | | | | -49% |
| St. Thomas | -44% | -43% | -41% | -41% | -45% |
| Fort Erie | -27% | -21% | -26% | -23% | -39% |
| Orillia | | | | -30% | -38% |
| Wainfleet | 1% | -21% | -21% | -22% | -35% |
| East Gwillimbury | -54% | -53% | -42% | -44% | -31% |
| Sault Ste. Marie | -39% | -26% | -28% | -27% | -30% |
| Innisfil | | -3% | -8% | -16% | -26% |
| Grey Highlands | | | | | -24% |
| Windsor | 17% | -13% | -16% | -21% | -23% |
| Saugeen Shores | | | | -19% | -22% |
| Belleville | | | -25% | -21% | -18% |
| St. Catharines | -60% | -47% | -24% | -35% | -17% |
| Hamilton | 17% | -13% | -17% | -16% | -14% |
| London | 5% | 4% | 1% | -5% | -14% |
| Elliot Lake | | | | | -14% |
| Cornwall | | | | -31% | -14% |
| Georgina | 12% | 8% | -1% | -6% | -14% |
| Sarnia | 19% | 9% | 0% | -11% | -11% |
| Guelph | -6% | -10% | -14% | -16% | -10% |
| Ingersoll | | | -29% | 1% | -4% |
| Welland | -32% | -27% | -24% | | -2% |
| North Bay | -6% | -8% | -10% | -11% | -2% |
| Huntsville | -21% | 24% | 22% | 15% | 1% |
| Tillsonburg | | | | 19% | 2% |
| Kingsville | -9% | 17% | 16% | 1% | 3% |
| Penetanguishene | | -5% | -5% | 1% | 7% |
| Strathroy-Caradoc | | | | | 12% |
| Pelham | | | 19% | 10% | 15% |



Net Financial Liabilities Ratio—Trend (cont'd)

| | | | TTCTTG (C | | |
|------------------------|------|-------|-----------|---------|-------|
| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
| Collingwood | | | | | 16% |
| Timmins | 22% | 26% | 30% | 22% | 21% |
| Thunder Bay | 13% | 29% | 23% | 20% | 24% |
| Orangeville | 47% | 43% | 35% | | 24% |
| Quinte West | -6% | 0% | 7% | 18% | 29% |
| Brant County | | | | 28% | 30% |
| Central Huron | | | | 26% | 31% |
| Meaford | | 99% | 76% | 53% | 33% |
| Whitchurch-Stouffville | 1% | 62% | 48% | 47% | 36% |
| Kingston | 31% | 30% | 34% | 31% | 39% |
| Owen Sound | | | 51% | 58% | 41% |
| Oshawa | 65% | 70% | 66% | 56% | 42% |
| King | 95% | 109% | 94% | 30% | 42% |
| Central Elgin | 37% | 33% | 31% | 33% | 45% |
| Lakeshore | | | | | 47% |
| Port Hope | | | | | 52% |
| Lambton Shores | | | 88% | 66% | 52% |
| Ottawa | 41% | 48% | 48% | 50% | 56% |
| Toronto | 49% | 55% | 54% | 51% | 56% |
| Brockville | 49% | 61% | 74% | 68% | 58% |
| Stratford | 83% | 81% | 81% | 79% | 64% |
| Middlesex Centre | -16% | 86% | 135% | 98% | 73% |
| Prince Edward County | 54% | 101% | 97% | 87% | 74% |
| Barrie | 49% | 72% | 83% | 82% | 78% |
| North Perth | | | | | 88% |
| Greenstone | | | | 94% | 96% |
| Gravenhurst | 43% | 105% | 118% | 121% | 109% |
| Average | -38% | -30% | -27% | -25% | -27% |
| Median | -32% | -27% | -25% | -23% | -22% |
| Region Halton | -98% | -111% | -117% | -112% | -125% |
| Region Durham | -58% | -68% | -76% | -86% | -85% |
| Region Niagara | -1% | 4% | -3% | 3% | 0% |
| Region Peel | -46% | -19% | -6% | 1% | 4% |
| District of Muskoka | 61% | 53% | 51% | 30% | 17% |
| Region Waterloo | 27% | 28% | 29% | 43% | 62% |
| Region York | 60% | 77% | 86% | 83% | 102% |
| Average | -8% | -5% | -5% | -5% | -4% |
| Median | -1% | 4% | -3% | 3% | 4% |



Taxes Receivable on as a % of Tax Levied—Trend By Location

The following charts reflect the total uncollected property taxes as a percentage of total tax levy. Every year, a percentage of property owners is unable to pay property taxes. If this percentage increases over time, it may indicate an overall decline in the municipality's economic health. Additionally, as uncollected property taxes rise, liquidity decreases. If uncollected property taxes are rising, further investigation is needed to try to identify the causes (why is it happening?), assess the significance and devise action strategies (what can be done?)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|-------|-------|-------|-------|-------|
| Mississauga | 4.7% | 5.0% | 3.7% | 3.3% | 2.6% |
| Oshawa | 4.6% | 3.4% | 2.9% | 2.7% | 2.6% |
| Burlington | 3.8% | 3.6% | 3.9% | 3.6% | 3.1% |
| Milton | 8.5% | 6.0% | 7.9% | 4.6% | 3.7% |
| Oakville | 6.1% | 5.4% | 4.8% | 4.5% | 3.8% |
| Newmarket | 5.5% | 4.7% | 4.3% | 4.0% | 4.0% |
| Toronto | 5.7% | 5.4% | 4.3% | 3.9% | 4.1% |
| Whitby | 6.7% | 7.4% | 5.5% | 5.3% | 4.8% |
| Markham | 8.8% | 7.7% | 5.8% | 7.1% | 5.4% |
| Ajax | 5.9% | 6.0% | 5.8% | 5.6% | 5.4% |
| Clarington | 9.2% | 9.2% | 7.9% | 7.6% | 5.4% |
| Brampton | 7.1% | 6.5% | 7.2% | 6.1% | 6.0% |
| Halton Hills | 6.7% | 7.1% | 6.5% | 5.6% | 6.0% |
| Aurora | 7.6% | 6.9% | 6.6% | 6.9% | 6.6% |
| Whitchurch-Stouffville | 7.5% | 7.7% | 9.5% | 8.1% | 7.4% |
| Vaughan | 8.2% | 7.5% | 6.3% | 5.2% | 7.5% |
| Georgina | 9.1% | 7.3% | 9.7% | 8.0% | 7.6% |
| Caledon | 10.8% | 11.0% | 10.8% | 8.8% | 7.9% |
| Pickering | 9.4% | 9.2% | 9.6% | 9.3% | 8.4% |
| East Gwillimbury | 10.8% | 10.0% | | 9.1% | 9.1% |
| Scugog | | | | 10.0% | 10.4% |
| Brock | | | | 13.8% | 12.3% |
| King | 11.8% | 11.4% | 12.7% | 13.3% | 14.3% |
| GTA Average | 7.5% | 7.1% | 6.8% | 6.8% | 6.4% |
| GTA Median | 7.5% | 7.1% | 6.4% | 6.1% | 6.0% |



Taxes Receivable as a % of Tax Levied—Trend By Location (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------------|-------|------|-------|-------|-------|
| Belleville | | | 5.0% | 4.0% | 2.7% |
| Ottawa | 4.1% | 3.4% | 3.7% | 3.1% | 3.5% |
| Peterborough | 2.0% | 3.5% | 3.0% | 3.2% | 3.6% |
| Kingston | 5.1% | 5.5% | 4.7% | 4.0% | 3.6% |
| Cornwall | | | | 3.8% | 4.0% |
| Brockville | 4.8% | 7.0% | 7.5% | 7.0% | 4.9% |
| Quinte West | 7.6% | 5.8% | 7.1% | 7.1% | 7.6% |
| South Frontenac | | | | | 10.9% |
| Prince Edward County | 11.2% | 9.3% | 10.6% | 10.1% | 11.7% |
| Port Hope | | | | | 13.2% |
| Eastern Average | 5.8% | 5.8% | 5.9% | 5.3% | 6.6% |
| Eastern Median | 5.0% | 5.7% | 5.0% | 4.0% | 4.4% |

| St. Catharines | 5.7% | 6.0% | 5.8% | 5.8% | 6.1% |
|-----------------------------|-------|-------|-------|-------|-------|
| Niagara-on-the-Lake | 10.1% | 8.7% | 8.2% | 6.9% | 7.1% |
| Pelham | 7.0% | | 8.4% | 8.6% | 8.1% |
| Hamilton | 8.2% | 8.2% | 8.5% | 8.5% | 8.5% |
| Thorold | 7.7% | 6.9% | 8.1% | 7.0% | 8.5% |
| Niagara Falls | 10.3% | 10.8% | 9.9% | 8.5% | 8.7% |
| Lincoln | 10.0% | 7.6% | 8.6% | 8.4% | 9.2% |
| Fort Erie | 8.8% | 9.8% | 10.4% | 11.3% | 10.9% |
| Wainfleet | 10.9% | 12.5% | 11.6% | 10.6% | 11.8% |
| Welland | 9.3% | 9.2% | 9.1% | 9.9% | 12.5% |
| West Lincoln | 10.8% | 15.1% | 14.5% | 15.3% | 14.1% |
| Niegovo / Loveilton Avovogo | 0.00/ | 0.50/ | 0.40/ | 0.20/ | 0.6% |
| Niagara/Hamilton Average | 9.0% | 9.5% | 9.4% | 9.2% | 9.6% |
| Niagara/Hamilton Median | 9.3% | 9.0% | 8.6% | 8.5% | 8.7% |



Taxes Receivable as a % of Tax Levied—Trend By Location (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------|-------|------|-------|-------|-------|
| Kenora | | 2.7% | 1.9% | 2.4% | 1.9% |
| Greater Sudbury | 4.1% | 4.3% | 2.5% | 2.7% | 2.8% |
| Elliot Lake | | | | | 3.4% |
| North Bay | 3.1% | 4.6% | 4.8% | 4.1% | 4.2% |
| Thunder Bay | 7.8% | 5.0% | 4.0% | 3.5% | 6.3% |
| Timmins | 11.1% | 9.9% | 10.5% | 8.7% | 6.6% |
| Sault Ste. Marie | 7.8% | 6.3% | 4.1% | 7.1% | 12.8% |
| Greenstone | | | | 19.7% | 18.2% |
| North Average | 6.8% | 5.5% | 4.6% | 6.9% | 7.0% |
| North Median | 7.8% | 4.8% | 4.1% | 4.1% | 5.3% |

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------------------|-------|-------|-------|-------|-------|
| Orangeville | 5.5% | 5.6% | 5.6% | | 5.2% |
| Barrie | 8.3% | 8.2% | 7.0% | 6.4% | 6.0% |
| Collingwood | | | | | 7.9% |
| Penetanguishene | | 7.3% | 8.5% | 9.1% | 8.7% |
| Innisfil | | 8.8% | | 10.1% | 9.0% |
| Orillia | 11.0% | | | 12.2% | 10.9% |
| Springwater | | | 11.2% | 11.6% | 12.5% |
| Bracebridge | 13.6% | 10.8% | 13.5% | 12.9% | 13.0% |
| Gravenhurst | 4.0% | 7.1% | 6.4% | 10.1% | 13.7% |
| Huntsville | 10.0% | 12.8% | 8.8% | 8.0% | 14.1% |
| Simcoe/Musk./Duff. Average | 8.7% | 8.7% | 8.7% | 10.0% | 10.1% |
| Simcoe/Musk./Duff. Median | 9.2% | 8.2% | 8.5% | 10.1% | 10.0% |

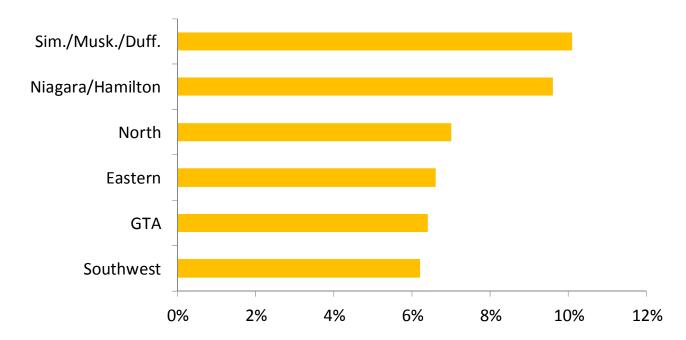


Taxes Receivable as a % of Tax Levied—Trend By Location (cont'd)

| Municipality | 2009 | 2010 | 2011 | 2012 | 2013 |
|--------------------|-------|-------|-------|-------|-------|
| Guelph | 3.5% | 3.3% | 3.4% | 2.2% | 1.6% |
| London | 3.1% | 2.7% | 2.3% | 1.9% | 1.6% |
| North Perth | | | | | 2.5% |
| St. Thomas | | | 3.3% | 2.3% | 2.7% |
| Hanover | | | 3.1% | 2.8% | 3.0% |
| Tillsonburg | | 5.5% | | 4.7% | 3.9% |
| Wellesley | 4.1% | 3.8% | 3.8% | 4.0% | 3.9% |
| Wilmot | 4.9% | 5.4% | 5.4% | 5.0% | 4.1% |
| Owen Sound | | | 3.6% | 4.9% | 4.7% |
| Saugeen Shores | | | | 5.3% | 4.8% |
| Sarnia | 6.2% | 6.8% | 6.4% | 7.2% | 5.0% |
| Stratford | 4.9% | 5.8% | 5.4% | 5.3% | 5.1% |
| Middlesex Centre | 6.2% | 5.9% | 6.5% | 5.6% | 5.3% |
| Woolwich | 4.5% | 3.8% | 3.9% | 4.1% | 5.4% |
| Kingsville | 7.7% | 6.7% | 6.2% | 5.5% | 5.5% |
| Kitchener | 6.0% | 6.2% | 6.6% | 6.3% | 5.7% |
| Ingersoll | | | 5.5% | 6.0% | 6.0% |
| Meaford | | | 6.1% | 6.8% | 6.2% |
| Lakeshore | | | | | 6.2% |
| Waterloo | 4.7% | 5.0% | 6.0% | 3.8% | 6.7% |
| Brant County | | | | 6.9% | 7.0% |
| Central Elgin | 7.5% | 8.9% | 9.1% | 9.3% | 7.8% |
| Central Huron | | | | 7.6% | 8.2% |
| Strathroy-Caradoc | | | | | 8.3% |
| Lambton Shores | | | 8.6% | 8.3% | 8.5% |
| Cambridge | 6.6% | 7.1% | 8.5% | 9.1% | 9.0% |
| Windsor | 10.7% | 11.3% | 10.8% | 10.0% | 9.8% |
| Grey Highlands | | | | | 14.2% |
| The Blue Mountains | 15.2% | 12.3% | 12.0% | 13.7% | 16.1% |
| Southwest Average | 6.4% | 6.3% | 6.0% | 6.0% | 6.2% |
| Southwest Median | 6.1% | 5.9% | 6.0% | 5.6% | 5.5% |



Summary—Taxes Receivable as a % of Tax Levied—By Location





Revenue and Expenditure Analysis & MPMPs





Revenue and Expenditure Analysis

The net per capita operating costs are calculated using schedule 40 FIR expenditures less schedule 12 revenues (excluding Tangible Capital Asset Grants). Changes in per capita expenditures reflect changes in expenditures relative to population (2013 population figures were used). Increasing per capita expenditures can indicate that the cost of providing services is outstripping the community's ability to pay, especially if spending is increasing faster than the resident's collective personal income. If the increase in spending is greater than can be accounted for by inflation or the addition of new services, it may indicate declining productivity. This section also includes, where appropriate, calculations of the revenue recovery for various services. Staffing levels have also been included in select schedules. Note: The Water and Wastewater has been moved to the Water/WW section of the report. The Municipal Performance Measurement Program (MPMP) is an initiative designed to provide taxpayers with useful information on service delivery and municipalities with tools to improve those services over time. This section of the report also includes MPMPs.

The following information has been included in this section of the report:

- Net Municipal Levy (2014 Levy Bylaw)
 - Per Capita and sorted by Location
 - Upper Tier, Lower Tier and Single Tier Splits
 - Per \$100,000 of Assessment and sorted by Location
- General Government
- Protection Services (FIRs, MPMPs)
 - Fire, Police
 - Court Security and Prisoner Transportation
 - Conservation Authority
 - Protective Inspection and Control
 - POA
- Transportation Services (FIRs, MPMPs)
 - Roads, Bridges and Culverts, Traffic Operations, Winter Control
 - Transit, Parking
 - Streetlights





- Environmental Services (FIRs, MPMPs)
 - Storm Sewer
 - Waste Collection
 - Waste Disposal
 - Waste Diversion
 - Waste Diversion Integrated
- Health Services (FIRs, MPMPs)
 - Public Health Services, Ambulance Services
 - Cemeteries
 - Emergency Measures
- Social and Family Services (FIRs, MPMPs)
 - General Assistance, Assistance to Aged
 - Child Care
- Social Housing (FIRs, MPMPs)
 - Public Housing, Non-Profit Co-op Housing
 - Rent Supplement, Other
- Recreation and Culture (FIRs, MPMPs)
 - Parks, Recreation Programs
 - Recreation Facilities, Golf Courses, Marina, Ski Hills
 - Recreation Facilities Other
 - Recreation Programs, Recreation Facilities Combined
 - Libraries
 - Museums
 - Cultural Services
- Planning and Development Services (FIRs, MPMPs)
 - Planning
 - Commercial and Industrial
 - Building MPMPs





Analysis of Net Municipal Levy Per Capita

In order to better understand the relative tax position for a municipality, another measure that has been included in the study is a comparison of net municipal levies on a per capita basis. This measure indicates the total net municipal levy needed to provide services to the municipality. This analysis <u>does not indicate</u> <u>value for money</u> or the effectiveness in meeting community objectives. Net municipal expenditures per capita may vary as a result of:

- Different service levels
- Variations in the types of services
- Different methods of providing services
- Different residential/non-residential assessment composition
- Varying demand for services
- Locational factors
- · Demographic differences
- Socio-economic differences
- Urban/rural composition differences
- User fee policies
- Age of infrastructure
- What is being collected from rates as opposed to property taxes



As such, this analysis is <u>not</u> an "apples to apples" comparison of services, but rather has been included to provide insight into the net cost of providing municipal services within each municipality. Further analysis would be required to determine the cause of the differences across each spending envelope and within each municipality. This analysis was completed using the most current information available - net municipal levies as per the 2014 municipal levy by-laws and the 2014 estimated populations.

Changes in per capita expenditures reflect changes in expenditures relative to changes in population. Increasing per capita expenditures may indicate that the cost of providing services is outstripping the community's ability to pay, especially if spending is increasing faster than the resident's collective personal income. Examining levy per capita shows changes in levies relative to changes in population size. As population increases, it might be expected that revenues and the need for services would increase proportionately, and, therefore, that the level of per capita revenues would remain at least constant in real terms. However, this is not always the case as the cost of providing services is not directly related to population. If per capita revenues are decreasing, the municipality may be unable to maintain existing service levels unless it finds new revenue sources or ways to reduce costs.



Net Municipal Levy Per Capita

- Net levy on a per capita basis ranged across the municipalities from \$893 to \$4,051 (with an average of \$1,397 per capita).
- A review of the net levy per capita, the assessment per capita ranking and the density of the municipality ranking is shown to help understand some of the factors impacting relative taxes, which will be compared later in the report.
- 13 of the municipalities that ranked as a low levy per capita also had a low density ranking.
- 78% of the municipalities with low ranking for levy per capita had a population of 100,000 or less.
- A detailed review of the service envelopes, revenues and sociodemographics of the municipality is required to understand the factors causing differences in levies per capita. Some of the driving factors may include social service costs, significant differentials in terms of service levels and the extent of user fees.





2014 Net Municipal Levy Per Capita

| | | | 2014 Net |
|------------------------|----|---------|----------|
| | | 14 Levy | Levy Per |
| Municipality | | Capita | Capita |
| Eliott Lake | \$ | 893 | low |
| Wellesley | \$ | 958 | low |
| Springwater | \$ | 963 | low |
| Kingsville | \$ | 965 | low |
| Milton | \$ | 980 | low |
| Strathroy-Caradoc | \$ | 983 | low |
| West Lincoln | \$ | 994 | low |
| North Perth | \$ | 994 | low |
| Hanover | \$ | 1,008 | low |
| Wilmot | \$ | 1,040 | low |
| South Frontenac | \$ | 1,042 | low |
| Quinte West | \$ | 1,047 | low |
| Brampton | \$ | 1,098 | low |
| Lakeshore | \$ | 1,107 | low |
| St. Thomas | \$ | 1,121 | low |
| Woolwich | \$ | 1,121 | low |
| Markham | \$ | 1,125 | low |
| Prince Edward County | \$ | 1,147 | low |
| Halton Hills | \$ | 1,161 | low |
| Brant | \$ | 1,164 | low |
| Kitchener | \$ | 1,182 | low |
| Whitchurch-Stouffville | \$ | 1,196 | low |
| Richmond Hill | \$ | 1,203 | low |
| Penetanguishene | \$ | 1,204 | low |
| Welland | \$ | 1,207 | low |
| Newmarket | \$ | 1,215 | low |
| Middlesex Centre | \$ | 1,218 | low |
| Georgina | \$ | 1,228 | low |
| Ajax | \$ | 1,246 | low |
| Mississauga | \$ | 1,247 | low |
| Central Huron | \$ | 1,258 | low |
| Tillsonburg | \$ | 1,275 | low |
| Cornwall | \$ | 1,280 | mid |
| Sault Ste. Marie | Ś | 1,292 | mid |
| London | \$ | 1,299 | mid |
| East Gwillimbury | \$ | 1,301 | mid |
| Lincoln | \$ | 1,313 | mid |
| Barrie | \$ | 1,315 | mid |
| Aurora | \$ | 1,315 | mid |
| Sarnia | \$ | 1,319 | mid |
| Peterborough | \$ | 1,326 | mid |
| Clarington | \$ | 1,332 | mid |
| Cambridge | \$ | 1,332 | mid |
| Burlington | \$ | 1,341 | mid |
| Huntsville | \$ | 1,341 | mid |
| Grey Highlands | \$ | 1,342 | mid |
| Innisfil | \$ | 1,345 | mid |
| | \$ | | |
| Pelham | Ş | 1,372 | mid |

| Municipality Der Capita Capita Toronto \$ 1,373 mid Vaughan \$ 1,384 mid Greater Sudbury \$ 1,390 mid Thorold \$ 1,397 mid St. Catharines \$ 1,398 mid Grimsby \$ 1,398 mid Hamilton \$ 1,404 mid North Dumfries \$ 1,406 mid Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,454 mid Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,484 high | | | | 2014 Net |
|--|--------------------|-----|----------|----------|
| Toronto \$ 1,373 mid Vaughan \$ 1,384 mid Greater Sudbury \$ 1,390 mid Thorold \$ 1,397 mid St. Catharines \$ 1,398 mid Grimsby \$ 1,398 mid Hamilton \$ 1,404 mid North Dumfries \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high high high Stratford \$ 1,484 high high Oshawa \$ 1,495 high high Oshawa \$ 1,495 high high Owen Sound \$ 1,497 high high Guelph \$ 1,494 high high Guelph \$ 1,498 high high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Gakville \$ 1,555 high Niagara Falls \$ 1,563 high Brock \$ 1,571 high Brock \$ 1,571 high Scrokling \$ 1,574 high Niagara Falls \$ 1,563 high Brock \$ 1,571 high High Orillia \$ 1,604 high Niagaron \$ 1,614 high Niagaron \$ 1,653 high Niagaron \$ 1,653 high Niagaron \$ 1,653 high Niagaron \$ 1,614 high Niagaron \$ 1,653 high Niagaron \$ 1,655 high Niagaron \$ 1,655 high Niagaron \$ 1,655 high Niag | | 20: | 14 Levy | Levy Per |
| Vaughan \$ 1,384 mid Greater Sudbury \$ 1,390 mid Thorold \$ 1,397 mid St. Catharines \$ 1,398 mid Grimsby \$ 1,398 mid Hamilton \$ 1,404 mid North Dumfries \$ 1,406 mid Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,454 mid Caledon \$ 1,454 mid Caledon \$ 1,454 mid Caledon \$ 1,467 high Ottawa \$ 1,467 high Ingersoll \$ 1,484 high Ingersoll \$ 1,484 high | Municipality | pe | r Capita | Capita |
| Greater Sudbury \$ 1,390 mid Thorold \$ 1,397 mid St. Catharines \$ 1,398 mid Grimsby \$ 1,398 mid Hamilton \$ 1,404 mid North Dumfries \$ 1,406 mid Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Orangeville \$ 1,424 mid Whitby \$ 1,431 mid Whitby \$ 1,434 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,484 high Nigher high high | Toronto | \$ | 1,373 | mid |
| Thorold \$ 1,397 mid St. Catharines \$ 1,398 mid Grimsby \$ 1,398 mid Hamilton \$ 1,404 mid North Dumfries \$ 1,406 mid Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high | Vaughan | \$ | 1,384 | mid |
| St. Catharines \$ 1,398 mid Grimsby \$ 1,398 mid Hamilton \$ 1,404 mid North Dumfries \$ 1,409 mid Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,497 high Windsor \$ 1,497 high Windsor \$ 1,499 high | Greater Sudbury | \$ | 1,390 | mid |
| Grimsby \$ 1,398 mid Hamilton \$ 1,404 mid North Dumfries \$ 1,406 mid Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,513 high | Thorold | \$ | 1,397 | mid |
| Hamilton \$ 1,404 mid North Dumfries \$ 1,406 mid Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,454 mid Ottawa \$ 1,467 high Thunder Bay \$ 1,467 high Nigh high high Ingersoll \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,497 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,513 high <t< td=""><td>St. Catharines</td><td>\$</td><td>1,398</td><td>mid</td></t<> | St. Catharines | \$ | 1,398 | mid |
| North Dumfries \$ 1,406 mid Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,497 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Niagara Falls \$ 1,563 high | Grimsby | \$ | 1,398 | mid |
| Saugeen Shores \$ 1,409 mid North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,497 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high | Hamilton | \$ | 1,404 | mid |
| North Bay \$ 1,413 mid Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,497 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,574 high | North Dumfries | \$ | 1,406 | mid |
| Port Colborne \$ 1,421 mid Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,497 high Oshawa \$ 1,497 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,574 high < | Saugeen Shores | \$ | 1,409 | mid |
| Orangeville \$ 1,424 mid Timmins \$ 1,431 mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,570 high Brock \$ 1,571 high < | North Bay | \$ | 1,413 | mid |
| Timmins \$ 1,431 mid mid Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high lingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Migh Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Lambton Shores \$ 1,782 high high Lambton Shores \$ 1,782 high high Lambton Shores \$ 1,808 high | Port Colborne | \$ | 1,421 | mid |
| Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Windsor \$ 1,497 high Guelph \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Wainfleet \$ 1,553 high Wainfleet \$ 1,563 | Orangeville | | | mid |
| Whitby \$ 1,439 mid Kenora \$ 1,444 mid Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Windsor \$ 1,497 high Guelph \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Wainfleet \$ 1,553 high Wainfleet \$ 1,563 | Timmins | \$ | 1,431 | mid |
| Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,543 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Brigh \$ 1,604 high Orillia \$ 1,604 high Meaford \$ 1,610 high | Whitby | | 1,439 | mid |
| Brockville \$ 1,454 mid Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,543 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Brigh \$ 1,604 high Orillia \$ 1,604 high Meaford \$ 1,610 high | Kenora | | 1,444 | mid |
| Caledon \$ 1,459 high Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,538 high Wainfleet \$ 1,543 high Niagara Falls \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Brigh \$ 1,604 high Meaford \$ 1,610 high Waterloo \$ 1,645 high | | | | |
| Ottawa \$ 1,467 high Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Brock \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Waterloo \$ 1,645 high Waterloo \$ 1,653 high | Caledon | | - | |
| Thunder Bay \$ 1,470 high Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Brock \$ 1,571 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high | Ottawa | | | |
| Stratford \$ 1,484 high Ingersoll \$ 1,488 high Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Brock \$ 1,571 high Brock \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Waterloo \$ 1,653 high Lambton Shores \$ 1,808 high | | | - | |
| Ingersoll | , | | | |
| Port Hope \$ 1,494 high Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,808 high | | | | |
| Oshawa \$ 1,495 high Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,808 high | | | | |
| Owen Sound \$ 1,497 high Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,808 high | • | | - | |
| Windsor \$ 1,497 high Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,808 high | | | | |
| Fort Erie \$ 1,498 high Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | - | |
| Guelph \$ 1,499 high Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Central Elgin \$ 1,513 high Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Scugog \$ 1,538 high Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Oakville \$ 1,543 high Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Wainfleet \$ 1,555 high Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Niagara Falls \$ 1,563 high Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | - | |
| Bracebridge \$ 1,570 high Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Brock \$ 1,571 high Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | _ | | | |
| Belleville \$ 1,574 high Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Orillia \$ 1,604 high Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Meaford \$ 1,610 high Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Kingston \$ 1,614 high Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Pickering \$ 1,645 high Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Waterloo \$ 1,653 high Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Lambton Shores \$ 1,782 high Collingwood \$ 1,808 high | | | | |
| Collingwood \$ 1,808 high | | | | |
| | | | | |
| Gravennurst \$ 1,925 high | _ | | | |
| | | | | |
| Niagara-on-the-Lake \$ 2,007 high | _ | | | |
| King \$ 2,194 high | | | | |
| Greenstone \$ 2,719 high | | | | |
| The Blue Mountains \$ 4,051 high | The Blue Mountains | \$ | 4,051 | high |
| Average \$ 1,397 | Average | \$ | 1,397 | |
| Median \$ 1,372 | | | | |
| Minimum \$ 893 | | | | |
| Maximum \$ 4,051 | | | | |



2014 Net Municipal Levy Per Capita (by Location)

| | 201 | l4 Levy | 2014 Net Levy Per |
|----------------------|-----|---------|----------------------|
| Municipality | per | Capita | Capita |
| South Frontenac | \$ | 1,042 | low |
| Quinte West | \$ | 1,047 | low |
| Prince Edward County | \$ | 1,147 | low |
| Cornwall | \$ | 1,280 | mid |
| Peterborough | \$ | 1,326 | mid |
| Brockville | \$ | 1,454 | mid |
| Ottawa | \$ | 1,467 | high |
| Port Hope | \$ | 1,494 | high |
| Belleville | \$ | 1,574 | high |
| Kingston | \$ | 1,614 | high |
| Eastern Average | \$ | 1,344 | |

| Milton | \$ 980 | low |
|------------------------|-------------|------|
| Brampton | \$ 1,098 | low |
| Markham | \$ 1,125 | low |
| Halton Hills | \$ 1,161 | low |
| Whitchurch-Stouffville | \$ 1,196 | low |
| Richmond Hill | \$ 1,203 | low |
| Newmarket | \$ 1,215 | low |
| Georgina | \$ 1,228 | low |
| Ajax | \$ 1,246 | low |
| Mississauga | \$ 1,247 | low |
| East Gwillimbury | \$ 1,301 | mid |
| Aurora | \$ 1,315 | mid |
| Clarington | \$ 1,332 | mid |
| Burlington | \$ 1,341 | mid |
| Toronto | \$ 1,373 | mid |
| Vaughan | \$ 1,384 | mid |
| Whitby | \$ 1,439 | mid |
| Caledon | \$ 1,459 | high |
| Oshawa | \$ 1,495 | high |
| Scugog | \$ 1,538 | high |
| Oakville | \$ 1,543 | high |
| Brock | \$ 1,571 | high |
| Pickering | \$ 1,645 | high |
| King | \$ 2,194 | high |
| | | |
| GTA Average | \$ 1,360 | |
| | | |

| | | | 2014 Net |
|-----------------------|-----|---------|----------|
| | 20: | 14 Levy | Levy Per |
| Municipality | pei | Capita | Capita |
| West Lincoln | \$ | 994 | low |
| Welland | \$ | 1,207 | low |
| Lincoln | \$ | 1,313 | mid |
| Pelham | \$ | 1,372 | mid |
| Thorold | \$ | 1,397 | mid |
| St. Catharines | \$ | 1,398 | mid |
| Grimsby | \$ | 1,398 | mid |
| Hamilton | \$ | 1,404 | mid |
| Port Colborne | \$ | 1,421 | mid |
| Fort Erie | \$ | 1,498 | high |
| Wainfleet | \$ | 1,555 | high |
| Niagara Falls | \$ | 1,563 | high |
| Niagara-on-the-Lake | \$ | 2,007 | high |
| Niagara/Hamilton Avg. | \$ | 1,425 | |

| Eliott Lake | \$ 893 | low |
|------------------|-------------|------|
| Sault Ste. Marie | \$ 1,292 | mid |
| Greater Sudbury | \$ 1,390 | mid |
| North Bay | \$ 1,413 | mid |
| Timmins | \$ 1,431 | mid |
| Kenora | \$ 1,444 | mid |
| Thunder Bay | \$ 1,470 | high |
| Greenstone | \$ 2,719 | high |
| | | |
| North Average | \$ 1,507 | |
| | | |

| Springwater | \$ 963 | low |
|-------------------------|-------------|------|
| Penetanguishene | \$ 1,204 | low |
| Barrie | \$ 1,315 | mid |
| Huntsville | \$ 1,342 | mid |
| Innisfil | \$ 1,346 | mid |
| Orangeville | \$ 1,424 | mid |
| Bracebridge | \$ 1,570 | high |
| Orillia | \$ 1,604 | high |
| Collingwood | \$ 1,808 | high |
| Gravenhurst | \$ 1,925 | high |
| | | |
| Simcoe/Musk./Duff. Avg. | \$ 1,450 | |
| | | |



Net Municipal Levy Per Capita (by Location) (cont'd)

| | 14 Levy | 2014 Net Levy Per |
|--------------------|-------------|----------------------|
| Municipality | r Capita | Capita |
| Wellesley | \$ 958 | low |
| Kingsville | \$ 965 | low |
| Strathroy-Caradoc | \$ 983 | low |
| North Perth | \$ 994 | low |
| Hanover | \$ 1,008 | low |
| Wilmot | \$ 1,040 | low |
| Lakeshore | \$ 1,107 | low |
| St. Thomas | \$ 1,121 | low |
| Woolwich | \$ 1,121 | low |
| Brant | \$ 1,164 | low |
| Kitchener | \$ 1,182 | low |
| Middlesex Centre | \$ 1,218 | low |
| Central Huron | \$ 1,258 | low |
| Tillsonburg | \$ 1,275 | low |
| London | \$ 1,299 | mid |
| Sarnia | \$ 1,319 | mid |
| Cambridge | \$ 1,338 | mid |
| Grey Highlands | \$ 1,343 | mid |
| North Dumfries | \$ 1,406 | mid |
| Saugeen Shores | \$ 1,409 | mid |
| Stratford | \$ 1,484 | high |
| Ingersoll | \$ 1,488 | high |
| Owen Sound | \$ 1,497 | high |
| Windsor | \$ 1,497 | high |
| Guelph | \$ 1,499 | high |
| Central Elgin | \$ 1,513 | high |
| Meaford | \$ 1,610 | high |
| Waterloo | \$ 1,653 | high |
| Lambton Shores | \$ 1,782 | high |
| The Blue Mountains | \$ 4,051 | high |
| Southwest Average | \$ 1,386 | |



2014 Net Municipal Levy Per \$100,000 Unweighted Assessment

Net levy on a per \$100,000 of assessment ranged across the municipalities from \$623 to \$2,330 (with an average of \$1,163). There is a strong relationship between the assessment per capita and net levy per \$100,000 of assessment in that, for the most part, municipalities with a high assessment basis have a low net levy per \$100,000 of assessment.

| | 2014 | Net Levy | 2014 Net Levy |
|------------------------|--------|----------|---------------|
| | Per \$ | 100,000 | Per \$100,000 |
| | Unw | eighted/ | Unweighted |
| Municipality | Asse | essment | Assessment |
| Milton | \$ | 623 | low |
| Markham | \$ | 637 | low |
| Richmond Hill | \$ | 662 | low |
| Springwater | \$ | 673 | low |
| Vaughan | \$ | 680 | low |
| South Frontenac | \$ | 683 | low |
| Whitchurch-Stouffville | \$ | 689 | low |
| Caledon | \$ | 707 | low |
| Wellesley | \$ | 729 | low |
| East Gwillimbury | \$ | 733 | low |
| North Perth | \$ | 736 | low |
| Oakville | \$ | 740 | low |
| The Blue Mountains | \$ | 741 | low |
| Middlesex Centre | \$ | 744 | low |
| Halton Hills | \$ | 748 | low |
| Grey Highlands | \$ | 762 | low |
| King | \$ | 768 | low |
| Wilmot | \$ | 769 | low |
| Gravenhurst | \$ | 770 | low |
| Huntsville | \$ | 771 | low |
| Aurora | \$ | 773 | low |
| Toronto | \$ | 789 | low |
| Mississauga | \$ | 792 | low |
| North Dumfries | \$ | 804 | low |
| Burlington | \$ | 805 | low |
| Woolwich | \$ | 819 | low |
| Central Huron | \$ | 819 | low |
| Newmarket | \$ | 826 | low |
| Prince Edward County | \$ | 836 | low |
| Saugeen Shores | \$ | 840 | low |
| Brant | \$ | 850 | low |
| Bracebridge | \$ | 853 | low |

| | Per | Net Levy \$100,000 | Per \$100,000 |
|---------------------|-----|-----------------------|--------------------------|
| Municipality | | veighted essment | Unweighted Assessment |
| Lambton Shores | \$ | 875 | mid |
| Innisfil | \$ | 896 | mid |
| Niagara-on-the-Lake | \$ | 896 | mid |
| Kingsville | \$ | 907 | mid |
| West Lincoln | \$ | 941 | mid |
| Lakeshore | \$ | 959 | mid |
| Georgina | \$ | 982 | mid |
| Brampton | \$ | 983 | mid |
| Strathroy-Caradoc | \$ | 1,020 | mid |
| Scugog | \$ | 1,021 | mid |
| Lincoln | \$ | 1,056 | mid |
| Ottawa | \$ | 1,071 | mid |
| Pelham | \$ | 1,106 | mid |
| Collingwood | \$ | 1,108 | mid |
| Meaford | \$ | 1,115 | mid |
| Brock | \$ | 1,119 | mid |
| Grimsby | \$ | 1,144 | mid |
| Pickering | \$ | 1,146 | mid |
| Wainfleet | \$ | 1,169 | mid |
| Waterloo | \$ | 1,174 | mid |
| Ajax | \$ | 1,183 | mid |
| Kitchener | \$ | 1,187 | mid |
| Barrie | \$ | 1,187 | mid |
| Clarington | \$ | 1,192 | mid |
| Whitby | \$ | 1,206 | mid |
| Quinte West | \$ | 1,216 | mid |
| Central Elgin | \$ | 1,227 | mid |
| Hanover | \$ | 1,232 | mid |
| Penetanguishene | \$ | 1,244 | mid |
| Guelph | \$ | 1,255 | mid |
| Cambridge | \$ | 1,274 | mid |
| Orangeville | \$ | 1,301 | mid |



2014 Net Municipal Levy Per \$100,000 Unweighted Assessment (cont'd)

| | Per | Net Levy \$100,000 veighted | 2014 Net Levy Per \$100,000 Unweighted |
|------------------|------|-----------------------------------|--|
| Municipality | Asse | essment | Assessment |
| Hamilton | \$ | 1,358 | high |
| Port Hope | \$ | 1,370 | high |
| Fort Erie | \$ | 1,371 | high |
| London | \$ | 1,374 | high |
| Thorold | \$ | 1,386 | high |
| Tillsonburg | \$ | 1,398 | high |
| Peterborough | \$ | 1,400 | high |
| Stratford | \$ | 1,428 | high |
| Kingston | \$ | 1,465 | high |
| Niagara Falls | \$ | 1,485 | high |
| St. Catharines | \$ | 1,490 | high |
| Orillia | \$ | 1,496 | high |
| Greater Sudbury | \$ | 1,511 | high |
| Sarnia | \$ | 1,519 | high |
| Oshawa | \$ | 1,556 | high |
| St. Thomas | \$ | 1,563 | high |
| North Bay | \$ | 1,570 | high |
| Welland | \$ | 1,583 | high |
| Kenora | \$ | 1,618 | high |
| Brockville | \$ | 1,624 | high |
| Port Colborne | \$ | 1,629 | high |
| Belleville | \$ | 1,702 | high |
| Ingersoll | \$ | 1,753 | high |
| Owen Sound | \$ | 1,758 | high |
| Sault Ste. Marie | \$ | 1,814 | high |
| Cornwall | \$ | 1,930 | high |
| Thunder Bay | \$ | 2,031 | high |
| Eliott Lake | \$ | 2,119 | high |
| Timmins | \$ | 2,123 | high |
| Windsor | \$ | 2,139 | high |
| Greenstone | \$ | 2,330 | high |
| Average | \$ | 1,163 | |
| Median | \$ | 1,119 | |
| Minimum | \$ | 623 | |
| Maximum | \$ | 2,330 | |



GTA Average

2014 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - By Location

| | 201 | 2014 Net F 2014 Levy Levy Per U | | Per | Net Levy \$100,000 veighted | 2014 Net Levy Per \$100,000 Unweighted |
|------------------------|-----|------------------------------------|--------|-----|-----------------------------------|--|
| Municipality | per | Capita | Capita | Ass | essment | Assessment |
| South Frontenac | \$ | 1,042 | low | \$ | 683 | low |
| Prince Edward County | \$ | 1,147 | low | \$ | 836 | low |
| Ottawa | \$ | 1,467 | high | \$ | 1,071 | mid |
| Quinte West | \$ | 1,047 | low | \$ | 1,216 | mid |
| Port Hope | \$ | 1,494 | high | \$ | 1,370 | high |
| Peterborough | \$ | 1,326 | mid | \$ | 1,400 | high |
| Kingston | \$ | 1,614 | high | \$ | 1,465 | high |
| Brockville | \$ | 1,454 | mid | \$ | 1,624 | high |
| Belleville | \$ | 1,574 | high | \$ | 1,702 | high |
| Cornwall | \$ | 1,280 | mid | \$ | 1,930 | high |
| Eastern Average | \$ | 1,344 | | \$ | 1,330 | |
| | | | | | | |
| Milton | \$ | 980 | low | \$ | 623 | low |
| Markham | \$ | 1,125 | low | \$ | 637 | low |
| Richmond Hill | \$ | 1,203 | low | \$ | 662 | low |
| Vaughan | \$ | 1,384 | mid | \$ | 680 | low |
| Whitchurch-Stouffville | \$ | 1,196 | low | \$ | 689 | low |
| Caledon | \$ | 1,459 | high | \$ | 707 | low |
| East Gwillimbury | \$ | 1,301 | mid | \$ | 733 | low |
| Oakville | \$ | 1,543 | high | \$ | 740 | low |
| Halton Hills | \$ | 1,161 | low | \$ | 748 | low |
| King | \$ | 2,194 | high | \$ | 768 | low |
| Aurora | \$ | 1,315 | mid | \$ | 773 | low |
| Toronto | \$ | 1,373 | mid | \$ | 789 | low |
| Mississauga | \$ | 1,247 | low | \$ | 792 | low |
| Burlington | \$ | 1,341 | mid | \$ | 805 | low |
| Newmarket | \$ | 1,215 | low | \$ | 826 | low |
| Georgina | \$ | 1,228 | low | \$ | 982 | mid |
| Brampton | \$ | 1,098 | low | \$ | 983 | mid |
| Scugog | \$ | 1,538 | high | \$ | 1,021 | mid |
| Brock | \$ | 1,571 | high | \$ | 1,119 | mid |
| Pickering | \$ | 1,645 | high | \$ | 1,146 | mid |
| Ajax | \$ | 1,246 | low | \$ | 1,183 | mid |
| Clarington | \$ | 1,332 | mid | \$ | 1,192 | mid |
| Whitby | \$ | 1,439 | mid | \$ | 1,102 | mid |
| Oshawa | \$ | 1,495 | high | \$ | 1,556 | high |

\$

890

\$

1,360



2014 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location (cont'd)

| | | | 2014 Net | | Net Levy \$100,000 | 2014 Net Levy Pe \$100,000 |
|-----------------------|-----|---------|----------|------|-----------------------|-------------------------------|
| | 201 | l4 Levy | Levy Per | Unw | veighted | Unweighted |
| Municipality | per | Capita | Capita | Asse | essment | Assessment |
| Niagara-on-the-Lake | \$ | 2,007 | high | \$ | 896 | mid |
| West Lincoln | \$ | 994 | low | \$ | 941 | mid |
| Lincoln | \$ | 1,313 | mid | \$ | 1,056 | mid |
| Pelham | \$ | 1,372 | mid | \$ | 1,106 | mid |
| Grimsby | \$ | 1,398 | mid | \$ | 1,144 | mid |
| Wainfleet | \$ | 1,555 | high | \$ | 1,169 | mid |
| Hamilton | \$ | 1,404 | mid | \$ | 1,358 | high |
| Fort Erie | \$ | 1,498 | high | \$ | 1,371 | high |
| Thorold | \$ | 1,397 | mid | \$ | 1,386 | high |
| Niagara Falls | \$ | 1,563 | high | \$ | 1,485 | high |
| St. Catharines | \$ | 1,398 | mid | \$ | 1,490 | high |
| Welland | \$ | 1,207 | low | \$ | 1,583 | high |
| Port Colborne | \$ | 1,421 | mid | \$ | 1,629 | high |
| Niagara/Hamilton Avg. | \$ | 1,425 | | \$ | 1,278 | |
| | | | | | | |
| Greater Sudbury | \$ | 1,390 | mid | \$ | 1,511 | high |
| North Bay | \$ | 1,413 | mid | \$ | 1,570 | high |
| Kenora | \$ | 1,444 | mid | \$ | 1,618 | high |
| Sault Ste. Marie | \$ | 1,292 | mid | \$ | 1,814 | high |
| Thunder Bay | \$ | 1,470 | high | \$ | 2,031 | high |
| Eliott Lake | \$ | 893 | low | \$ | 2,119 | high |
| Timmins | \$ | 1,431 | mid | \$ | 2,123 | high |
| Greenstone | \$ | 2,719 | high | \$ | 2,330 | high |
| North Average | \$ | 1,507 | | \$ | 1,889 | |
| | | | | | | |
| Springwater | \$ | 963 | low | \$ | 673 | low |

| Springwater | \$ 963 | low | \$ 673 | low |
|-------------------------|-------------|------|-------------|------|
| Gravenhurst | \$ 1,925 | high | \$ 770 | low |
| Huntsville | \$ 1,342 | mid | \$ 771 | low |
| Bracebridge | \$ 1,570 | high | \$ 853 | low |
| Innisfil | \$ 1,346 | mid | \$ 896 | mid |
| Collingwood | \$ 1,808 | high | \$ 1,108 | mid |
| Barrie | \$ 1,315 | mid | \$ 1,187 | mid |
| Penetanguishene | \$ 1,204 | low | \$ 1,244 | mid |
| Orangeville | \$ 1,424 | mid | \$ 1,301 | mid |
| Orillia | \$ 1,604 | high | \$ 1,496 | high |
| | | | | |
| Simcoe/Musk./Duff. Avg. | \$ 1,450 | | \$ 1,030 | |
| | | | | |



2014 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location (cont'd)

| | 2014 Net F | | Per \$ | 100,000 | 2014 Net Levy Per \$100,000 | |
|------------------------|------------|---------------|------------|---------|--------------------------------|----------------|
| Municipality | | | Capita | | eighted | Unweighted |
| Municipality Wellesley | \$ | Capita 958 | low | \$ | ssment 729 | Assessment low |
| North Perth | \$ | 994 | low | \$ | 736 | low |
| The Blue Mountains | \$ | 4,051 | high | \$ | 730 | low |
| Middlesex Centre | \$ | 1,218 | low | \$ | 741 | low |
| Grey Highlands | \$ | 1,343 | mid | \$ | 762 | low |
| Wilmot | \$ | 1,040 | low | \$ | 769 | low |
| North Dumfries | \$ | 1,406 | mid | \$ | 804 | low |
| Woolwich | \$ | 1,400 | low | \$ | 819 | |
| Central Huron | | - | | | | low |
| | \$ | 1,258 | low mid | \$ | 819 | low |
| Saugeen Shores | | 1,409 | | \$ | 840 | low |
| Brant | \$ | 1,164 | low | \$ | 850 | low |
| Lambton Shores | | 1,782 | high | \$ | 875 | mid |
| Kingsville | \$ | 965 | low | \$ | 907 | mid |
| Lakeshore | \$ | 1,107 | low | \$ | 959 | mid |
| Strathroy-Caradoc | \$ | 983 | low | \$ | 1,020 | mid |
| Meaford | \$ | 1,610 | high | \$ | 1,115 | mid |
| Waterloo | \$ | 1,653 | high | \$ | 1,174 | mid |
| Kitchener | \$ | 1,182 | low | \$ | 1,187 | mid |
| Central Elgin | \$ | 1,513 | high | \$ | 1,227 | mid |
| Hanover | \$ | 1,008 | low | \$ | 1,232 | mid |
| Guelph | \$ | 1,499 | high | \$ | 1,255 | mid |
| Cambridge | \$ | 1,338 | mid | \$ | 1,274 | mid |
| London | \$ | 1,299 | mid | \$ | 1,374 | high |
| Tillsonburg | \$ | 1,275 | low | \$ | 1,398 | high |
| Stratford | \$ | 1,484 | high | \$ | 1,428 | high |
| Sarnia | \$ | 1,319 | mid | \$ | 1,519 | high |
| St. Thomas | \$ | 1,121 | low | \$ | 1,563 | high |
| Ingersoll | \$ | 1,488 | high | \$ | 1,753 | high |
| Owen Sound | \$ | 1,497 | high | \$ | 1,758 | high |
| Windsor | \$ | 1,497 | high | \$ | 2,139 | high |
| Southwest Average | \$ | 1,386 | | \$ | 1,126 | |



Summary—2014 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location





General Government

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

General government consists of three categories: governance, corporate management and program support. The costs for governance and corporate management can be influenced by the municipality's organizational structure and method of allocating costs.

| Municipality | Efficiency Measure based on Operating Costs | Efficiency Measure based on Total Costs | Ca | t Costs per apita Excl Amort | р | Net Costs er Capita ncl Amort | \$1 | et Costs per 00,000 CVA excl Amort | et Costs per 100,000 Incl Amort |
|---------------------|---|--|----|------------------------------------|----|-------------------------------------|------------|--|---------------------------------------|
| Georgina | 1.3% | 1.7% | \$ | 4 | \$ | 12 | \$ | 3 | \$ 9 |
| Saugeen Shores | 1.0% | 0.7% | \$ | 12 | \$ | 17 | \$ | 7 | \$ 10 |
| St. Thomas | -0.1% | -0.1% | \$ | 11 | \$ | 12 | \$ | 15 | \$ 17 |
| Kitchener | 1.1% | 2.2% | \$ | 9 | \$ | 21 | \$ | 9 | \$ 21 |
| Mississauga | 3.1% | 2.7% | \$ | 21 | \$ | 39 | \$ | 13 | \$ 24 |
| Bracebridge | 5.2% | 3.9% | \$ | 37 | \$ | 45 | \$ | 20 | \$ 25 |
| Wilmot | 3.8% | 2.8% | \$ | 30 | \$ | 36 | \$ | 22 | \$ 26 |
| Cambridge | 3.5% | 3.1% | \$ | 23 | \$ | 29 | \$ | 22 | \$ 27 |
| Lakeshore | 5.7% | 4.7% | \$ | 30 | \$ | 33 | \$ | 26 | \$ 28 |
| Newmarket | 4.2% | 3.5% | \$ | 35 | \$ | 43 | \$ | 24 | \$ 29 |
| Vaughan | 7.5% | 7.6% | \$ | 48 | \$ | 65 | \$ | 23 | \$ 31 |
| Niagara-on-the-Lake | 5.5% | 5.0% | \$ | 57 | \$ | 71 | \$ | 25 | \$ 32 |
| Milton | 5.4% | 4.5% | \$ | 31 | \$ | 53 | \$ | 19 | \$ 33 |
| Woolwich | 7.6% | 6.7% | \$ | 38 | \$ | 48 | \$ | 27 | \$ 34 |
| Waterloo | 3.5% | 4.1% | \$ | 32 | \$ | 48 | \$ | 23 | \$ 34 |
| Pickering | 7.0% | 6.1% | \$ | 45 | \$ | 50 | \$ | 33 | \$ 36 |
| Wellesley | 9.6% | 5.9% | \$ | 46 | \$ | 51 | \$ | 34 | \$ 38 |
| Niagara Falls | 3.0% | 2.4% | \$ | 29 | \$ | 43 | \$ | 27 | \$ 41 |
| Lincoln | 7.8% | 7.1% | \$ | 40 | \$ | 51 | \$ | 32 | \$ 41 |
| Kingsville | 8.5% | 5.8% | \$ | 42 | \$ | 44 | \$ | 39 | \$ 42 |
| Clarington | 7.3% | 5.6% | \$ | 41 | \$ | 48 | \$ | 36 | \$ 42 |
| Caledon | 10.3% | 10.5% | \$ | 78 | \$ | 95 | \$ | 37 | \$ 46 |
| South Frontenac | N/A | N/A | \$ | 66 | \$ | 71 | \$ | 43 | \$ 46 |
| St. Catharines | 4.5% | 3.7% | \$ | 35 | \$ | 44 | \$ | 37 | \$ 47 |
| Quinte West | 0.2% | 0.2% | \$ | 27 | \$ | 42 | \$ | 31 | \$ 48 |
| Oakville | 9.3% | 8.9% | \$ | 89 | \$ | 106 | \$ | 42 | \$ 50 |
| Innisfil | 5.4% | 4.5% | \$ | 66 | \$ | 79 | \$ | 44 | \$ 52 |
| Brampton | 8.2% | 7.2% | \$ | 53 | \$ | 62 | \$ | 46 | \$ 53 |



General Government (cont'd)

| Municipality | Efficiency Measure based on Operating Costs | Efficiency Measure based on Total Costs | t Costs per apita Excl Amort | р | Net Costs er Capita ncl Amort | \$1 | et Costs per 00,000 CVA Excl Amort | et Costs per .00,000 Incl Amort |
|------------------------|---|--|------------------------------------|----|-------------------------------------|------------|--|---------------------------------------|
| Scugog | N/A | N/A | \$ 68 | \$ | 81 | \$ | 45 | \$ 54 |
| Welland | 1.5% | 1.3% | \$ 24 | \$ | 41 | \$ | 31 | \$ 54 |
| Central Elgin | 7.3% | 5.9% | \$ 65 | \$ | 67 | \$ | 52 | \$ 55 |
| Middlesex Centre | 8.8% | 7.0% | \$ 86 | \$ | 92 | \$ | 52 | \$ 55 |
| Ajax | 10.0% | 9.7% | \$ 52 | \$ | 61 | \$ | 48 | \$ 56 |
| Fort Erie | 5.9% | 4.7% | \$ 55 | \$ | 64 | \$ | 50 | \$ 59 |
| Burlington | 10.2% | 9.2% | \$ 89 | \$ | 100 | \$ | 53 | \$ 59 |
| Brant County | 3.7% | 3.3% | \$ 72 | \$ | 83 | \$ | 52 | \$ 60 |
| Toronto | 2.1% | 2.0% | \$ 103 | \$ | 111 | \$ | 59 | \$ 63 |
| Peterborough | 1.6% | 1.9% | \$ 47 | \$ | 61 | \$ | 49 | \$ 64 |
| Sarnia | 3.3% | 3.8% | \$ 41 | \$ | 56 | \$ | 47 | \$ 65 |
| Hamilton | 1.9% | 2.1% | \$ 56 | \$ | 70 | \$ | 54 | \$ 67 |
| The Blue Mountains | 10.6% | 10.0% | \$ 298 | \$ | 364 | \$ | 55 | \$ 67 |
| King | 14.0% | 11.9% | \$ 194 | \$ | 199 | \$ | 68 | \$ 69 |
| Whitchurch-Stouffville | 13.2% | 12.7% | \$ 109 | \$ | 130 | \$ | 58 | \$ 70 |
| Thorold | 5.8% | 5.5% | \$ 64 | \$ | 71 | \$ | 64 | \$ 71 |
| Brock | 14.0% | 10.7% | \$ 91 | \$ | 99 | \$ | 65 | \$ 71 |
| Cornwall | 1.9% | 1.7% | \$ 45 | \$ | 48 | \$ | 67 | \$ 72 |
| Gravenhurst | 16.1% | 14.4% | \$ 160 | \$ | 184 | \$ | 63 | \$ 73 |
| Ottawa | 3.4% | 3.0% | \$ 101 | \$ | 102 | \$ | 72 | \$ 73 |
| Owen Sound | 3.6% | 3.2% | \$ 59 | \$ | 64 | \$ | 69 | \$ 75 |
| Central Huron | 11.9% | 9.3% | \$ 114 | \$ | 116 | \$ | 74 | \$ 76 |
| East Gwillimbury | N/A | N/A | \$ 126 | \$ | 136 | \$ | 70 | \$ 76 |
| Halton Hills | 16.4% | 12.2% | \$ 121 | \$ | 121 | \$ | 77 | \$ 77 |
| Whitby | 15.3% | 12.6% | \$ 94 | \$ | 96 | \$ | 77 | \$ 79 |
| West Lincoln | 13.2% | 11.5% | \$ 79 | \$ | 86 | \$ | 75 | \$ 81 |
| Huntsville | 8.0% | 5.2% | \$ 58 | \$ | 142 | \$ | 33 | \$ 81 |
| Springwater | 15.4% | 12.3% | \$ 114 | \$ | 117 | \$ | 79 | \$ 81 |
| Kenora | 2.4% | 2.1% | \$ 63 | \$ | 73 | \$ | 71 | \$ 81 |
| Prince Edward County | 5.4% | 4.6% | \$ 109 | \$ | 115 | \$ | 79 | \$ 84 |
| Aurora | 10.2% | 11.1% | \$ 98 | \$ | 146 | \$ | 57 | \$ 84 |
| Grey Highlands | 13.0% | 10.5% | \$ 142 | \$ | 150 | \$ | 80 | \$ 84 |



General Government (cont'd)

| | Efficiency Measure based on Operating | Efficiency Measure based on | per Capita per Capita | | Net Costs per \$100,000 CVA Excl Amort | | Net Costs per \$100,000 Incl Amort | | |
|-------------------|--|-----------------------------------|-----------------------|-----|---|----|---|---------|-----|
| Municipality | Costs | Total Costs | | | cl Amort | ć | | | |
| Belleville | 4.0% | 3.1% | | 73 | \$ 79 | \$ | 79 | \$ | 85 |
| Strathroy-Caradoc | 10.2% | 8.7% | | 76 | \$ 84 | \$ | 77 | \$ | 85 |
| Tillsonburg | 11.9% | 13.5% | | 44 | \$ 81 | \$ | 48 | \$ | 89 |
| Wainfleet | 15.3% | 14.2% | \$ | 107 | \$ 118 | \$ | 81 | \$ | 89 |
| Kingston | 3.5% | 3.5% | | 83 | \$ 101 | \$ | 75 | \$ | 91 |
| Port Hope | 8.6% | 7.3% | \$ | 90 | \$ 100 | \$ | 82 | \$ | 91 |
| Brockville | 3.8% | 3.6% | | 73 | \$ 82 | \$ | 82 | \$ | 92 |
| North Perth | 10.8% | 9.2% | \$ | 124 | \$ 132 | \$ | 91 | \$ | 97 |
| North Bay | 3.9% | 3.8% | | 74 | \$ 88 | \$ | 82 | \$ | 98 |
| Oshawa | 10.7% | 10.0% | \$ | 86 | \$ 96 | \$ | 89 | \$ | 99 |
| Barrie | 4.7% | 3.8% | \$ | 93 | \$ 115 | \$ | 83 | \$ | 103 |
| Pelham | 17.8% | 13.7% | \$ | 125 | \$ 131 | \$ | 100 | \$ | 105 |
| Orillia | 5.3% | 4.9% | \$ | 99 | \$ 114 | \$ | 92 | \$ | 106 |
| Orangeville | 7.6% | 7.3% | \$ | 105 | \$ 120 | \$ | 95 | \$ | 108 |
| Windsor | 3.9% | 3.8% | \$ | 71 | \$ 78 | \$ | 103 | \$ | 112 |
| Collingwood | 9.8% | 9.4% | \$ | 175 | \$ 188 | \$ | 105 | \$ | 112 |
| Meaford | 13.0% | 10.5% | \$ | 156 | \$ 164 | \$ | 107 | \$ | 113 |
| Penetanguishene | 9.1% | 8.4% | \$ | 104 | \$ 112 | \$ | 108 | \$ | 116 |
| Stratford | 4.2% | 4.3% | \$ | 115 | \$ 127 | \$ | 110 | \$ | 122 |
| London | 3.9% | 3.4% | \$ | 97 | \$ 121 | \$ | 102 | \$ | 127 |
| Markham | 5.1% | 23.6% | \$ | 38 | \$ 231 | \$ | 21 | \$ | 127 |
| Lambton Shores | 18.8% | 14.2% | \$ | 253 | \$ 259 | \$ | 125 | \$ | 128 |
| Greater Sudbury | 4.3% | 4.0% | \$ | 120 | \$ 125 | \$ | 130 | \$ | 136 |
| Timmins | 4.4% | 4.2% | \$ | 94 | \$ 98 | \$ | 139 | \$ | 146 |
| Sault Ste. Marie | 4.3% | 4.1% | \$ | 99 | \$ 105 | \$ | 139 | \$ | 148 |
| Ingersoll | 12.1% | 11.2% | \$ | 122 | \$ 134 | \$ | 142 | \$ | 157 |
| Elliot Lake | 5.8% | 5.1% | | 65 | \$ 68 | \$ | 154 | \$ | 160 |
| Hanover | 10.0% | 9.2% | | 139 | \$ 152 | \$ | 168 | \$ | 184 |
| Guelph | 7.3% | 7.5% | | 202 | \$ 229 | \$ | 167 | \$ | 189 |
| Thunder Bay | 5.5% | 4.9% | | 187 | \$ 195 | \$ | 259 | \$ | 270 |
| Greenstone | 13.0% | 13.5% | | 781 | \$ 843 | \$ | | \$ | 727 |
| Average | 7.3% | 6.6% | \$ | 89 | \$ 104 | \$ | 73 | \$ | 84 |
| Median | 5.8% | 5.2% | | | \$ 86 | \$ | 59 | , \$ | 72 |



General Government (cont'd)

| Municipality | Efficiency Measure based on Operating Costs | Efficiency Measure based on Total Costs | Net Costs per Capita Excl Amort | Net Cos per Capi Incl Amo | ta | Net Costs per \$100,000 CVA Excl Amort | \$1 | et Costs per .00,000 |
|---------------------|---|--|---------------------------------------|---------------------------------|-----|---|-----|----------------------------|
| Region Peel | 1.9% | 1.6% | \$ 24 | \$ | 33 | \$ 17 | \$ | 23 |
| District of Muskoka | 2.0% | 1.5% | \$ 82 | \$ 1 | 108 | \$ 21 | \$ | 28 |
| Region York | 1.8% | 1.7% | \$ 45 | \$ | 56 | \$ 24 | \$ | 30 |
| Region Halton | 2.2% | 1.8% | \$ 46 | \$ | 55 | \$ 25 | \$ | 31 |
| Region Durham | 1.9% | 1.8% | \$ 39 | \$ | 45 | \$ 33 | \$ | 38 |
| Region Waterloo | N/A | N/A | \$ 41 | \$ | 51 | \$ 36 | \$ | 45 |
| Region Niagara | N/A | N/A | \$ 45 | \$ | 55 | \$ 43 | \$ | 52 |
| Average | 1.9% | 1.7% | \$ 46 | \$ | 58 | \$ 28 | \$ | 35 |
| Median | 1.9% | 1.7% | \$ 45 | \$ | 55 | \$ 25 | \$ | 31 |



Fire

The goal of Fire Services is to protect the life and property of citizens and businesses from fire and other hazards. The three primary fire safety activities provided in communities in support of these objectives are:

- Public education and fire prevention
- Fire safety standards and enforcement
- Emergency response

Each municipality's results are influenced to varying degrees by a number of factors, including:

- The nature and extent of fire risks: the type of building construction, i.e. apartment dwellings vs. single family homes vs. institutions such as hospitals
- Geography: topography, urban/rural mix, road congestion and fire station locations and travel distances from those stations
- Fire prevention and education efforts: enforcement of the fire code, and the presence of working smoke alarms
- Collective agreements: differences in what stage of multi-year agreements municipalities are at and also differences in agreements about how many staff are required on a fire vehicle
- Staffing model: full-time firefighters or composite (full-time and part-time)





Fire (Sorted by Total Costs per \$100,000 Assessment—MPMP))

| Municipality | Ex | Costs per Capita Icluding Ortization | Capita Costs per Including \$100,000 | | | MPMP Total Costs per \$100,000 Assessment | | |
|---------------------|----|---|--------------------------------------|-----|----|---|----|-----|
| Lambton Shores | \$ | 41 | \$ | 59 | \$ | 21 | \$ | 31 |
| Saugeen Shores | \$ | 46 | \$ | 55 | \$ | 28 | \$ | 34 |
| Grey Highlands | \$ | 49 | \$ | 60 | \$ | 28 | \$ | 35 |
| Gravenhurst | \$ | 74 | \$ | 90 | \$ | 30 | \$ | 36 |
| Central Huron | \$ | 50 | \$ | 59 | \$ | 35 | \$ | 41 |
| The Blue Mountains | \$ | 193 | \$ | 227 | \$ | 38 | \$ | 44 |
| Meaford | \$ | 58 | \$ | 67 | \$ | 45 | \$ | 52 |
| West Lincoln | \$ | 47 | \$ | 59 | \$ | 45 | \$ | 56 |
| Wellesley | \$ | 54 | \$ | 74 | \$ | 42 | \$ | 58 |
| North Perth | \$ | 60 | \$ | 75 | \$ | 50 | \$ | 63 |
| Wainfleet | \$ | 73 | \$ | 86 | \$ | 56 | \$ | 67 |
| Hanover | \$ | 53 | \$ | 65 | \$ | 64 | \$ | 78 |
| Brock | \$ | 90 | \$ | 109 | \$ | 63 | \$ | 81 |
| Ingersoll | \$ | 67 | \$ | 75 | \$ | 80 | \$ | 89 |
| Central Elgin | \$ | 84 | \$ | 103 | \$ | 80 | \$ | 96 |
| Penetanguishene | \$ | 92 | \$ | 110 | \$ | 74 | \$ | 99 |
| Greenstone | \$ | 143 | \$ | 163 | \$ | 117 | \$ | 134 |
| Elliot Lake | \$ | 154 | \$ | 167 | \$ | 337 | \$ | 365 |
| Population < 15,000 | | | | | | | | |
| Average | \$ | 79 | \$ | 95 | \$ | 69 | \$ | 81 |
| Median | \$ | 63 | \$ | 75 | \$ | 48 | \$ | 61 |



Fire (Sorted by Total Costs per \$100,000 Assessment—MPMP)) (cont'd)

| Municipality | Ex | Costs per Capita Icluding Ortization | h | t Costs per Capita ncluding nortization | MPMP Operating Costs per \$100,000 Assessment | | PMP Total Costs per \$100,000 Assessment |
|----------------------------|----|---|----|--|---|----|--|
| Bracebridge | \$ | 49 | \$ | 56 | \$ 27 | \$ | 31 |
| Huntsville | \$ | 56 | \$ | 71 | \$ 34 | \$ | 44 |
| Woolwich | \$ | 49 | \$ | 62 | \$ 36 | \$ | 46 |
| Wilmot | \$ | 53 | \$ | 64 | \$ 41 | \$ | 48 |
| Middlesex Centre | \$ | 63 | \$ | 72 | \$ 43 | \$ | 49 |
| Niagara-on-the-Lake | \$ | 82 | \$ | 106 | \$ 37 | \$ | 50 |
| King | \$ | 112 | \$ | 136 | \$ 45 | \$ | 54 |
| Springwater | \$ | 64 | \$ | 74 | \$ 48 | \$ | 54 |
| Strathroy-Caradoc | \$ | 43 | \$ | 51 | \$ 46 | \$ | 55 |
| Pelham | \$ | 50 | \$ | 69 | \$ 40 | \$ | 56 |
| Lincoln | \$ | 58 | \$ | 70 | \$ 49 | \$ | 59 |
| Prince Edward County | \$ | 77 | \$ | 88 | \$ 59 | \$ | 68 |
| Kingsville | \$ | 60 | \$ | 69 | \$ 60 | \$ | 70 |
| Tillsonburg | \$ | 56 | \$ | 58 | \$ 78 | \$ | 80 |
| Port Hope | \$ | 82 | \$ | 94 | \$ 76 | \$ | 91 |
| Orangeville | \$ | 87 | \$ | 91 | \$ 98 | \$ | 102 |
| Collingwood | \$ | 184 | \$ | 201 | \$ 112 | \$ | 123 |
| Kenora | \$ | 136 | \$ | 160 | \$ 145 | \$ | 179 |
| Thorold | \$ | 176 | \$ | 193 | \$ 177 | \$ | 193 |
| Brockville | \$ | 176 | \$ | 183 | \$ 193 | \$ | 202 |
| Owen Sound | \$ | 179 | \$ | 186 | \$ 198 | \$ | 205 |
| Scugog | \$ | 78 | \$ | 87 | N/A | | N/A |
| East Gwillimbury | \$ | 93 | \$ | 110 | N/A | | N/A |
| South Frontenac | \$ | 44 | \$ | 61 | N/A | | N/A |
| Population 15,000 - 29,999 | | | | | | | |
| Average | \$ | 88 | \$ | 100 | \$ 78 | \$ | 89 |
| Median | \$ | 71 | \$ | 80 | \$ 49 | \$ | 59 |



Fire (Sorted by Total Costs per \$100,000 Assessment—MPMP)) (cont'd)

| Municipality | C Exc | Costs per apita cluding ortization | MPMP Net Costs per Operating Capita Costs per Including \$100,000 Amortization Assessment | | | MPMP Total Costs per \$100,000 Assessment | | |
|----------------------------|----------|---|---|-----|----|---|----|-----|
| Lakeshore | \$ | 42 | \$ | 51 | \$ | 37 | \$ | 45 |
| Brant County | \$ | 67 | \$ | 79 | \$ | 51 | \$ | 61 |
| Milton | \$ | 85 | \$ | 96 | \$ | 54 | \$ | 62 |
| Whitchurch-Stouffville | \$ | 105 | \$ | 116 | \$ | 61 | \$ | 68 |
| Halton Hills | \$ | 95 | \$ | 108 | \$ | 63 | \$ | 72 |
| Caledon | \$ | 124 | \$ | 144 | \$ | 63 | \$ | 73 |
| Innisfil | \$ | 102 | \$ | 113 | \$ | 69 | \$ | 76 |
| Fort Erie | \$ | 72 | \$ | 86 | \$ | 64 | \$ | 78 |
| Aurora | \$ | 149 | \$ | 152 | \$ | 92 | \$ | 93 |
| Quinte West | \$ | 79 | \$ | 87 | \$ | 93 | \$ | 102 |
| Newmarket | \$ | 153 | \$ | 156 | \$ | 110 | \$ | 113 |
| Georgina | \$ | 145 | \$ | 152 | \$ | 121 | \$ | 127 |
| Clarington | \$ | 136 | \$ | 143 | \$ | 124 | \$ | 131 |
| Pickering | \$ | 188 | \$ | 195 | \$ | 140 | \$ | 145 |
| Peterborough | \$ | 180 | \$ | 185 | \$ | 181 | \$ | 186 |
| Orillia | \$ | 200 | \$ | 208 | \$ | 182 | \$ | 189 |
| Stratford | \$ | 205 | \$ | 211 | \$ | 199 | \$ | 205 |
| Niagara Falls | \$ | 207 | \$ | 217 | \$ | 194 | \$ | 206 |
| Welland | \$ | 162 | \$ | 167 | \$ | 217 | \$ | 225 |
| Timmins | \$ | 133 | \$ | 140 | \$ | 217 | \$ | 228 |
| Belleville | \$ | 200 | \$ | 211 | \$ | 224 | \$ | 239 |
| North Bay | \$ | 235 | \$ | 242 | \$ | 247 | \$ | 256 |
| Sault Ste. Marie | \$ | 188 | \$ | 193 | \$ | 258 | \$ | 265 |
| Sarnia | \$ | 248 | \$ | 253 | \$ | 275 | \$ | 280 |
| St. Thomas | \$ | 204 | \$ | 209 | \$ | 275 | \$ | 281 |
| Cornwall | \$ | 182 | \$ | 189 | \$ | 269 | \$ | 282 |
| Population 30,000 - 99,999 | | | | | | | | |
| Average | \$ | 149 | \$ | 158 | \$ | 149 | \$ | 157 |
| Median | \$ | 151 | \$ | 154 | \$ | 132 | \$ | 138 |



Fire (Sorted by Total Costs per \$100,000 Assessment—MPMP)) (cont'd)

| Municipality | Ca Excl | osts per pita uding tization | Capita Costs per Including \$100,000 | | | | MPMP Total Costs per \$100,000 Assessment | | |
|----------------------|------------|---------------------------------------|--------------------------------------|-----|----|-----|---|-----|--|
| Markham | \$ | 113 | \$ | 113 | \$ | 66 | \$ | 66 | |
| Vaughan | \$ | 145 | \$ | 150 | \$ | 73 | \$ | 76 | |
| Oakville | \$ | 157 | \$ | 166 | \$ | 75 | \$ | 79 | |
| Mississauga | \$ | 134 | \$ | 139 | \$ | 91 | \$ | 94 | |
| Burlington | \$ | 147 | \$ | 155 | \$ | 92 | \$ | 97 | |
| Brampton | \$ | 105 | \$ | 111 | \$ | 93 | \$ | 98 | |
| Toronto | \$ | 162 | \$ | 165 | \$ | 101 | \$ | 103 | |
| Waterloo | \$ | 156 | \$ | 162 | \$ | 110 | \$ | 114 | |
| Whitby | \$ | 136 | \$ | 143 | \$ | 112 | \$ | 118 | |
| Ajax | \$ | 129 | \$ | 137 | \$ | 121 | \$ | 130 | |
| Ottawa | \$ | 171 | \$ | 177 | \$ | 127 | \$ | 132 | |
| Kitchener | \$ | 132 | \$ | 138 | \$ | 135 | \$ | 142 | |
| Cambridge | \$ | 150 | \$ | 153 | \$ | 142 | \$ | 146 | |
| Guelph | \$ | 179 | \$ | 185 | \$ | 146 | \$ | 152 | |
| Greater Sudbury | \$ | 134 | \$ | 141 | \$ | 144 | \$ | 152 | |
| Barrie | \$ | 169 | \$ | 181 | \$ | 149 | \$ | 161 | |
| London | \$ | 155 | \$ | 162 | \$ | 156 | \$ | 164 | |
| Hamilton | \$ | 157 | \$ | 164 | \$ | 157 | \$ | 165 | |
| St. Catharines | \$ | 164 | \$ | 170 | \$ | 170 | \$ | 176 | |
| Kingston | \$ | 180 | \$ | 187 | \$ | 171 | \$ | 177 | |
| Oshawa | \$ | 186 | \$ | 191 | \$ | 186 | \$ | 191 | |
| Windsor | \$ | 223 | \$ | 228 | \$ | 301 | \$ | 307 | |
| Thunder Bay | \$ | 263 | \$ | 269 | \$ | 360 | \$ | 368 | |
| Population > 100,000 | | | | | | | | | |
| Average | \$ | 159 | \$ | 165 | \$ | 142 | \$ | 148 | |
| Median | \$ | 156 | \$ | 162 | \$ | 135 | \$ | 142 | |



Fire Statistics—(Sorted alphabetically by size population group)

| Municipality | 2013 population Density per sq. km | # of Full Time Staff | # of Part Time Staff | 2013 # of Residential Structural Fires/1,000 Households |
|---------------------|---|----------------------------|-------------------------------|---|
| Brock | 27 | 2 | 71 | 1.94 |
| Central Elgin | 47 | | | 3.42 |
| Central Huron | 17 | | 3 | |
| Elliot Lake | 16 | 11 | 1 | 1.10 |
| Gravenhurst | 24 | 4 | 54 | 1.18 |
| Greenstone | 2 | 1 | | 5.35 |
| Grey Highlands | 11 | 1 | 49 | 1.65 |
| Hanover | 804 | 1 | | 0.29 |
| Ingersoll | 984 | 5 | | 0.78 |
| Lambton Shores | 32 | | 110 | 2.17 |
| Meaford | 19 | 2 | 1 | 2.31 |
| North Dumfries | 52 | | | |
| North Perth | 27 | 2 | 1 | 0.19 |
| Penetanguishene | 360 | 2 | | 1.60 |
| Saugeen Shores | 79 | 2 | 50 | 0.91 |
| The Blue Mountains | 22 | 8 | | 0.55 |
| Wainfleet | 29 | 2 | | 0.94 |
| Wellesley | 42 | 2 | | |
| West Lincoln | 38 | 2 | 45 | 1.19 |
| Population < 15,000 | | | | |
| Average | 139 | 3 | 38 | 1.60 |
| Median | 29 | 2 | 47 | 1.18 |

| | | | | 2013 # of |
|----------------------|-------------|-----------|-------|-------------|
| | 2013 | | # of | Residential |
| | population | # of Full | Part | Structural |
| | Density per | Time | Time | Fires/1,000 |
| Municipality | sq. km | Staff | Staff | Households |
| Bracebridge | 25 | 3 | 2 | 0.56 |
| Brockville | 1,071 | 39 | 2 | 1.60 |
| Collingwood | 636 | 31 | 12 | 0.55 |
| East Gwillimbury | 98 | 11 | 81 | |
| Huntsville | 28 | 6 | | |
| Kenora | 75 | 13 | 34 | 2.21 |
| King | 62 | 5 | 105 | 2.56 |
| Kingsville | 90 | 3 | 1 | 1.35 |
| Lincoln | 144 | 3 | | 2.07 |
| Middlesex Centre | 30 | 1 | 1 | 3.27 |
| Niagara-on-the-Lake | 123 | 5 | | 2.51 |
| Orangeville | 1,878 | 16 | | 1.05 |
| Owen Sound | 917 | 29 | | |
| Pelham | 137 | 3 | | 0.75 |
| Port Hope | 59 | 4 | 76 | 0.30 |
| Prince Edward County | 25 | 9 | | 1.07 |
| Scugog | 47 | 7 | 50 | |
| South Frontenac | 19 | 1 | | |
| Springwater | 36 | 4 | 1 | 1.24 |
| Thorold | 220 | 20 | | 1.64 |
| Tillsonburg | 726 | 6 | 4 | 0.56 |
| Wilmot | 80 | 2 | 2 | 1.18 |
| Woolwich | 49 | 3 | | 0.46 |
| Pop. 15,000 - 29,999 | | | | |
| Average | 277 | 10 | 29 | 1.39 |
| Median | 85 | 5 | 4 | 1.21 |



Fire Statistics (cont'd)

| | | | | 2013 # of |
|------------------------|-------------|-----------|-------|-------------|
| | 2013 | | # of | Residential |
| | population | # of Full | Part | Structural |
| | Density per | Time | Time | Fires/1,000 |
| Municipality | sq. km | Staff | Staff | Households |
| Aurora | 1,167 | | | |
| Belleville | 207 | 65 | 47 | 1.09 |
| Brant County | 44 | 9 | 10 | 5.59 |
| Caledon | 91 | 30 | 1 | 1.17 |
| Clarington | 149 | 64 | 127 | 0.72 |
| Cornwall | 770 | 64 | | 0.93 |
| Fort Erie | 185 | 3 | | 2.03 |
| Georgina | 158 | 41 | | 2.79 |
| Halton Hills | 227 | 35 | 12 | 0.81 |
| Innisfil | 123 | 17 | | 1.20 |
| Lakeshore | 68 | 5 | | 1.94 |
| Milton | 276 | 59 | 85 | 1.06 |
| Newmarket | 2,232 | 135 | | 1.41 |
| Niagara Falls | 408 | 139 | | 1.70 |
| North Bay | 172 | 88 | | 2.02 |
| Orillia | 1,088 | 49 | 3 | 1.50 |
| Peterborough | 1,296 | 101 | 1 | 1.13 |
| Pickering | 395 | 100 | | 0.39 |
| Quinte West | 90 | 18 | | 1.21 |
| Sarnia | 454 | 130 | | 1.36 |
| Sault Ste. Marie | 346 | 104 | | 1.10 |
| St. Thomas | 1,125 | 58 | | 1.10 |
| Stratford | 1,181 | 51 | | 0.79 |
| Timmins | 15 | 34 | | 1.23 |
| Welland | 643 | 106 | | 1.30 |
| Whitchurch-Stouffville | 230 | 30 | | 0.60 |
| Pop. 30,000 - 99,999 | | | | |
| Average | 505 | 61 | 36 | 1.45 |
| Median | 253 | 58 | 11 | 1.20 |

| Municipality | 2013 population Density per sq. km | # of Full Time Staff | # of Part Time Staff | 2013 # of Residential Structural Fires/1,000 Households |
|-----------------|---|----------------------------|-------------------------------|---|
| Ajax | 1,874 | 111 | 1 | 1.22 |
| Barrie | 1,856 | 177 | 2 | 0.74 |
| Brampton | 2,247 | 436 | | 1.00 |
| Burlington | 1,009 | 203 | 5 | 0.03 |
| Cambridge | 1,187 | 131 | | 1.13 |
| Greater Sudbury | 51 | 129 | 3 | 1.36 |
| Guelph | 1,488 | 169 | | 0.61 |
| Hamilton | 486 | 546 | 40 | 0.73 |
| Kingston | 289 | 154 | | 1.28 |
| Kitchener | 1,709 | 230 | 1 | 0.92 |
| London | 913 | 388 | | 0.77 |
| Markham | 1,579 | 278 | | 0.53 |
| Mississauga | 2,597 | 697 | | 0.94 |
| Oakville | 1,425 | 210 | | 1.11 |
| Oshawa | 1,087 | 200 | | 1.26 |
| Ottawa | 341 | 1,032 | 1 | 0.01 |
| Richmond Hill | 2,033 | | | |
| St. Catharines | 1,399 | 167 | | 1.15 |
| Thunder Bay | 337 | 212 | | 1.17 |
| Toronto | 4,363 | 3,063 | | 0.86 |
| Vaughan | 1,204 | 309 | | 0.87 |
| Waterloo | 1,594 | 143 | 1 | 0.78 |
| Whitby | 901 | 115 | 2 | 1.03 |
| Windsor | 1,449 | 275 | | 1.67 |
| Pop. > 100,000 | | | | |
| Average | 1,392 | 408 | 6 | 0.92 |
| Median | 1,412 | 210 | 2 | 0.94 |

Note that Newmarket provides service for Aurora as well.



Police

Under the Ontario Police Services Act, municipalities are responsible for the provision of adequate and effective Police services to ensure the safety and security of citizens, businesses and visitors. To fulfill this mandate, each municipality and police agency creates and implements strategies, policies and business models that meet the specific needs and priorities of their local communities.

The key objectives provided by Police Services include:

- Crime prevention
- Law enforcement
- Victims' assistance
- Maintenance of public order
- Emergency response services

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Non-residents: daily inflow and outflow of commuters and tourists, attendees at cultural, entertainment
 and sporting events, or seasonal residents (e.g. post-secondary students) who require police services
 and are not captured in population-based measures
- Specialized facilities: airports, casinos, etc. that can require additional policing
- Demographic trends: social and economic changes in the population

Police costs will vary significantly based on a number of factors including, but not limited to:

- Geographic mix (urban/rural mix)
- One-time special events
- Proximity and quantity of higher risk facilities (e.g. correctional, mental health facilities)
- Service levels
- Incident of more complex crimes
- Specialized services (e.g. Emergency Task Force, Emergency Measures, Marine Unit, etc.)
- Accounting and reporting practices





Police—(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| | | | | MPMP perating | MPI | MP Total | Net | Costs per | Ne | t Costs per |
|----------------------------|------------|------------|----------------|------------------|-----------|------------|---------------------------------------|------------|---------------------------------------|-------------|
| | # of Full- | # of Part- | | Cost | Operating | | · · · · · · · · · · · · · · · · · · · | | · · · · · · · · · · · · · · · · · · · | |
| | Time | Time | Sei | rvices Per | Co | sts Per | | cluding | | ncluding |
| Municipality | Positions | Positions | | Person | P | erson | Am | ortization | An | ortization |
| The Blue Mountains | | | \$ | 382 | \$ | 390 | \$ | 71 | \$ | 71 |
| Grey Highlands | | | \$ | 180 | \$ | 180 | \$ | 81 | \$ | 81 |
| Meaford | | | \$ | 151 | \$ | 151 | \$ | 93 | \$ | 93 |
| Lambton Shores | | | \$ | 201 | \$ | 201 | \$ | 99 | \$ | 99 |
| Central Huron | 1 | | \$ | 184 | \$ | 184 | \$ | 115 | \$ | 115 |
| Central Elgin | | | \$ | 173 | \$ | 173 | \$ | 129 | \$ | 129 |
| North Perth | | | \$ | 214 | \$ | 214 | \$ | 149 | \$ | 149 |
| Saugeen Shores | 22 | 11 | \$ | 302 | \$ | 308 | \$ | 163 | \$ | 166 |
| Penetanguishene | | | \$ | 190 | \$ | 190 | \$ | 190 | \$ | 190 |
| Ingersoll | | | \$ | 238 | \$ | 238 | \$ | 259 | \$ | 259 |
| Greenstone | | | \$ | 333 | \$ | 333 | \$ | 284 | \$ | 284 |
| Hanover | 17 | 3 | \$ | 329 | \$ | 337 | \$ | 355 | \$ | 364 |
| Elliot Lake | | | \$ | 375 | \$ | 375 | \$ | 769 | \$ | 769 |
| Population < 15,000 | | | | | | | | | | |
| Average | 13 | 7 | \$ | 232 | \$ | 234 | \$ | 197 | \$ | 198 |
| Median | 17 | 7 | \$ | 208 | \$ | 208 | \$ | 139 | \$ | 139 |
| Wedian | 1/ | | Ą | 200 | Ţ | 200 | Ţ | 133 | Ÿ | 133 |
| Middlesex Centre | | | \$ | 119 | \$ | 119 | \$ | 68 | \$ | 68 |
| Springwater | | | \$ | 102 | \$ | 102 | \$ | 68 | \$ | 68 |
| South Frontenac | | | 7 | | 7 | | \$ | 83 | \$ | 83 |
| Prince Edward County | | | \$ | 188 | \$ | 188 | \$ | 133 | \$ | 133 |
| Kingsville | | | \$ | 163 | \$ | 164 | \$ | 143 | \$ | 144 |
| Collingwood | | | \$ | 283 | \$ | 285 | \$ | 157 | \$ | 158 |
| Tillsonburg | 1 | | \$ | 214 | \$ | 218 | \$ | 198 | \$ | 200 |
| Strathroy-Caradoc | 37 | 6 | \$ | 262 | \$ | 267 | \$ | 241 | \$ | 246 |
| Orangeville | 49 | 13 | \$ | 308 | \$ | 311 | \$ | 269 | \$ | 272 |
| Port Hope | 31 | 6 | \$ | 433 | \$ | 436 | \$ | 354 | \$ | 357 |
| Brockville | 59 | 5 | \$ | 381 | \$ | 390 | \$ | 367 | \$ | 376 |
| Owen Sound | 64 | 28 | \$ | 325 | \$ | 352 | \$ | 368 | \$ | 387 |
| | | | | | \$ | 434 | | | \$ | |
| Kenora | | | \$ | 433 | ٦ | 454 | Ş | 443 | Ş | 444 |
| | | | \$ | 433 | Ş | 454 | \$ | 443 | Ş | 444 |
| Population 15,000 - 29,999 | 40 | 42 | | | | | | | | |
| | 40 | 12 6 | \$ \$ \$ | 268 273 | \$ \$ | 272 276 | \$ \$ \$ | 223 | \$ \$ | 226 |



Police (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (cont'd)

| | # of Full- | # of Part- | MPMP Operating Cost | O | PMP Total operating | \$1 | et Costs per 00,000 CVA | et Costs per \$100,000 |
|----------------------------|------------|-------------------|---------------------------|----|------------------------|-----|----------------------------|---------------------------|
| Municipality | Time | Time Positions | rvices Per Person | | Costs Per Person | | Excluding nortization | Including mortization |
| Niagara Falls | T OSICIONS | TOSICIONS | \$ 43 | \$ | 43 | \$ | 40 | \$ 40 |
| Lakeshore | | | \$ 145 | \$ | 145 | \$ | 121 | \$ 121 |
| Brant County | | | \$ 256 | \$ | 256 | \$ | 153 | \$ 154 |
| Innisfil | | | \$ 260 | \$ | 272 | \$ | 162 | \$ 170 |
| Orillia | | | \$ 272 | \$ | 273 | \$ | 239 | \$ 240 |
| Quinte West | | | \$ 227 | \$ | 229 | \$ | 251 | \$ 253 |
| Peterborough | 165 | 12 | \$ 282 | \$ | 296 | \$ | 271 | \$ 282 |
| Stratford | 75 | 3 | \$ 320 | \$ | 330 | \$ | 288 | \$ 297 |
| North Bay | 133 | 27 | \$ 304 | \$ | 312 | \$ | 307 | \$ 315 |
| Belleville | 130 | 6 | \$ 307 | \$ | 315 | \$ | 311 | \$ 319 |
| Sarnia | 152 | 12 | \$ 307 | \$ | 312 | \$ | 326 | \$ 332 |
| St. Thomas | 87 | 4 | \$ 300 | \$ | 301 | \$ | 371 | \$ 371 |
| Timmins | 121 | 13 | \$ 300 | \$ | 322 | \$ | 407 | \$ 425 |
| Sault Ste. Marie | 174 | 7 | \$ 346 | \$ | 353 | \$ | 443 | \$ 453 |
| Cornwall | 123 | 9 | \$ 362 | \$ | 371 | \$ | 513 | \$ 525 |
| Population 30,000 - 99,999 | | | | | | | | |
| Average | 129 | 10 | \$ 269 | \$ | 275 | \$ | 280 | \$ 286 |
| Median | 130 | 9 | \$ 300 | \$ | 301 | \$ | 288 | \$ 297 |
| | | | | | | | | |
| Ottawa | 1,925 | | \$ 287 | \$ | 293 | \$ | 193 | \$ 196 |
| Toronto | 7,664 | 205 | \$ 357 | \$ | 374 | \$ | 200 | \$ 208 |
| Guelph | 7,00 | | \$ 269 | \$ | 278 | \$ | 212 | \$ 218 |
| Kingston | 251 | 12 | \$ 269 | | 291 | \$ | 225 | 235 |
| London | 838 | | \$ 264 | \$ | 274 | \$ | 256 | \$ 264 |
| Hamilton | 1,051 | 38 | \$ 277 | \$ | | \$ | 262 | 267 |
| Barrie | | | \$ 316 | \$ | 327 | \$ | 270 | \$ 280 |
| Greater Sudbury | 356 | 17 | \$ 309 | \$ | 317 | \$ | 305 | \$ 314 |
| Thunder Bay | 335 | 33 | \$ 355 | \$ | 360 | \$ | 492 | \$ 499 |
| Windsor | 608 | | \$ | \$ | | \$ | | \$ 581 |
| Population > 100,000 | | | | | | | | |
| Average | 1,628 | 55 | \$ 313 | Ś | 324 | \$ | 298 | \$ 306 |
| Median | 723 | 28 | \$ 298 | | 305 | \$ | 259 | 266 |



Police (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (cont'd)

| Municipality | Time | # of Part- Time Positions | O _l Ser | MPMP perating Cost vices Per Person | O C | PMP Total perating osts Per Person | \$1 I | et Costs per 00,000 CVA Excluding nortization | let Costs per \$100,000 Including mortization |
|---------------------|-------|---------------------------------|-----------------------|-------------------------------------|--------|---|----------|--|--|
| District of Muskoka | | | \$ | 166 | \$ | 166 | \$ | 44 | \$ 44 |
| Region Halton | 950 | 22 | \$ | 240 | \$ | 256 | \$ | 120 | \$ 128 |
| Region York | 2,006 | | \$ | 251 | \$ | 264 | \$ | 125 | \$ 130 |
| Region Peel | 2,671 | 34 | \$ | 259 | \$ | 267 | \$ | 162 | \$ 168 |
| Region Durham | 1,138 | 275 | \$ | 257 | \$ | 266 | \$ | 209 | \$ 215 |
| Region Waterloo | 1,015 | N/A | | N/A | | N/A | \$ | 213 | \$ 221 |
| Region Niagara | 1,020 | N/A | | N/A | | N/A | \$ | 271 | \$ 283 |
| Regional Average | 1,467 | 110 | \$ | 235 | \$ | 244 | \$ | 163 | \$ 170 |
| Regional Median | 1,079 | 34 | \$ | 251 | \$ | 264 | \$ | 162 | \$ 168 |



Police Statistics—Crime by Population Group

| Municipality | Police Violent Crime Rate/1000 Persons | Police Property Crime Rate /1000 Persons | Police Crime Rate For Other Criminal Code Offences/ 1000 Persons | Police Total Crime Rate/1000 Persons (excluding Traffic) | Police Youth Crime Rate/ 1000 Youths |
|----------------------------|---|---|--|--|--|
| Central Elgin | 3.07 | 10.39 | 1.91 | 15.37 | 4.51 |
| Central Huron | 8.04 | 23.32 | 5.27 | 36.62 | 32.12 |
| Elliot Lake | 16.07 | 29.24 | 8.23 | 53.55 | 43.70 |
| Greenstone | 62.24 | 79.81 | 20.75 | 162.79 | 163.16 |
| Grey Highlands | 5.10 | 16.68 | 2.12 | 23.90 | 10.06 |
| Hanover | 14.02 | 36.32 | 8.01 | 58.34 | 72.73 |
| Ingersoll | 8.56 | 30.63 | 5.43 | 44.62 | 10.43 |
| Lambton Shores | 8.26 | 22.24 | 5.63 | 36.13 | 47.86 |
| Meaford | 5.14 | 13.78 | 2.07 | 20.99 | 16.39 |
| North Perth | 5.78 | 29.53 | 4.20 | 39.51 | 17.65 |
| Penetanguishene | 10.43 | 20.31 | 3.18 | 33.92 | 123.08 |
| Saugeen Shores | 9.32 | 24.72 | 3.40 | 37.44 | 6.01 |
| The Blue Mountains | 8.83 | 31.77 | 4.18 | 44.79 | 13.18 |
| Population < 15,000 | | | | | |
| Average | 12.68 | 28.36 | 5.72 | 46.77 | 43.14 |
| Median | 8.56 | 24.72 | 4.20 | 37.44 | 17.65 |
| | | | | | |
| Brockville | 8.92 | 32.33 | 31.28 | 72.52 | 124.85 |
| Collingwood | 9.30 | 29.83 | 13.67 | 52.80 | 47.22 |
| Kenora | 22.09 | 41.83 | 37.99 | 101.90 | 50.00 |
| Kingsville | 3.23 | 12.64 | 1.83 | 17.69 | 4.58 |
| Middlesex Centre | 8.86 | 31.90 | | 40.76 | |
| Orangeville | 7.54 | 21.38 | 4.01 | 32.93 | 20.86 |
| Port Hope | 6.60 | 13.44 | 3.33 | 23.37 | 47.43 |
| Prince Edward County | 7.92 | 20.43 | 3.25 | 31.59 | 28.31 |
| Springwater | 2.25 | 14.93 | 2.30 | 19.48 | 5.17 |
| Tillsonburg | 8.04 | 22.02 | 5.49 | 35.55 | 20.99 |
| Population 15,000 - 29,999 | | | | | |
| Average | 8.47 | 24.07 | 11.46 | 42.86 | 38.82 |
| Median | 7.98 | 21.70 | 4.01 | 34.24 | 28.31 |



Police Statistics—Crime by Population Group (cont'd)

| Municipality | Police Violent Crime Rate/1000 Persons | Police Property Crime Rate /1000 Persons | Police Crime Rate For Other Criminal Code Offences/ 1000 Persons | Police Total Crime Rate/1000 Persons (excluding Traffic) | Police Youth Crime Rate/ 1000 Youths |
|----------------------------|---|---|---|--|--|
| Belleville | 24.77 | 46.99 | 24.91 | 96.68 | |
| Brant County | 5.33 | 26.76 | 2.02 | 34.11 | 28.24 |
| Cornwall | 19.23 | 39.56 | 21.84 | 80.62 | 44.76 |
| Innisfil | 4.61 | 18.01 | 7.86 | 30.48 | 30.23 |
| Lakeshore | 3.12 | 12.13 | 1.06 | 16.30 | 3.57 |
| North Bay | 12.77 | 32.90 | 5.31 | 50.98 | 93.81 |
| Orillia | 17.42 | 38.56 | 12.21 | 68.19 | 78.49 |
| Peterborough | 10.61 | 39.06 | 10.58 | 60.25 | 64.39 |
| Quinte West | 7.50 | 21.89 | 4.08 | 33.47 | 18.43 |
| Sarnia | 13.47 | 35.74 | 19.40 | 68.61 | 36.43 |
| Sault Ste. Marie | 9.69 | 37.23 | 6.51 | 53.44 | 72.33 |
| St. Thomas | 7.31 | 21.47 | 5.30 | 34.09 | 41.06 |
| Stratford | 8.06 | 30.82 | 39.63 | 78.51 | 79.20 |
| Timmins | 18.53 | 34.66 | 11.40 | 64.59 | 27.16 |
| Population 30,000 - 99,999 | | | | | |
| Average | 11.60 | 31.13 | 12.30 | 55.02 | 47.55 |
| Median | 10.15 | 33.78 | 9.22 | 56.84 | 41.06 |
| | | | | | |
| Barrie | 8.14 | 25.09 | 8.87 | 42.10 | 15.94 |
| Greater Sudbury | 10.02 | 30.11 | 7.60 | 47.73 | 60.49 |
| Guelph | 8.82 | 26.65 | 8.59 | 44.07 | 51.81 |
| Hamilton | 8.91 | 30.26 | 4.51 | 43.68 | 45.01 |
| Kingston | 10.64 | 37.49 | 7.17 | 55.30 | 20.85 |
| London | 9.16 | 38.81 | 13.42 | 61.39 | 37.42 |
| Ottawa | 5.84 | 24.26 | 4.32 | 34.43 | 17.06 |
| Thunder Bay | 16.22 | 36.74 | 12.99 | 65.94 | 36.73 |
| Windsor | 12.39 | 39.82 | 7.82 | 60.03 | 34.13 |
| Population > 100,000 | | | | | |
| Average | 10.01 | 32.14 | 8.37 | 50.52 | 35.49 |
| Median | 9.16 | 30.26 | 7.82 | 47.73 | 36.73 |



Police Statistics—Crime by Population Group (cont'd)

| Municipality | Police Violent Crime Rate/1000 Persons | Police Property Crime Rate /1000 Persons | Police Crime Rate For Other Criminal Code Offences/ 1000 Persons | Police Total Crime Rate/1000 Persons (excluding Traffic) | Police Youth Crime Rate/ 1000 Youths |
|-------------------------------------|---|---|--|--|--|
| Region Halton | 3.81 | 14.99 | 2.04 | 20.84 | 17.72 |
| Region Peel | 5.20 | 15.03 | 2.73 | 22.97 | 21.46 |
| District of Muskoka | 7.80 | 25.63 | 4.19 | 37.61 | 21.96 |
| Region Durham | 6.74 | 18.55 | 3.63 | 28.92 | 34.44 |
| Region York | 4.76 | 14.08 | 1.58 | 20.42 | 20.15 |
| Regional Average Regional Median | 5.89 5.20 | 18.55 15.03 | 3.15 2.73 | 27.59 22.97 | 23.89 21.46 |



Court Security Costs

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Net Costs per Net Costs per \$100,000 Capita **Including Including** Municipality **Amortization Amortization** \$ \$ 3 Kingston 4 \$ 5 \$ 4 Ottawa **Prince Edward County** \$ 5 \$ 4 \$ Hamilton 7 \$ 6 **Greater Sudbury** \$ 9 \$ 9 \$ \$ London 9 9 \$ \$ Guelph 12 10 \$ Toronto 20 \$ 11 \$ \$ Sarnia 10 11 \$ \$ **Timmins** 9 14 \$ \$ North Bay 13 14 \$ 14 \$ Belleville 15 Peterborough \$ 16 \$ 17 Windsor \$ 12 \$ 18 \$ \$ Barrie 24 22 \$ \$ Owen Sound 19 23 \$ Cornwall 18 \$ 27 \$ \$ Brockville 25 28 \$ \$ **Average** 12 13 \$ \$ Median 12 11 \$ \$ **Region Halton** 2 1 \$ \$ Region York 4 2 \$ Region Peel 7 \$ 5 **Region Durham** \$ 6 \$ Region Waterloo 8 \$ 7 \$ Region Niagara 11 \$ 10 \$ **Average** 6 \$ 5 \$ 7 \$ 5 Median

Prisoner Transportation

| Municipality | Ca Incl | osts per pita uding tization | \$100,000 Including | | | |
|-----------------|------------|---------------------------------------|------------------------|------|--|--|
| Hamilton | \$ | (12) | \$ | (12) | | |
| Ottawa | \$ | 0 | \$ | 0 | | |
| London | \$ | 1 | \$ | 1 | | |
| Windsor | \$ | 2 | \$ | 3 | | |
| Greater Sudbury | \$ | 3 | \$ | 4 | | |
| Kingston | \$ | 7 | \$ | 6 | | |
| Belleville | \$ | 6 | \$ | 7 | | |
| Timmins | \$ | 8 | \$ | 12 | | |
| Average | \$ | 2 | \$ | 2 | | |
| Median | \$ | 3 | \$ | 3 | | |
| Region Durham | \$ | 0 | \$ | 0 | | |
| Region York | \$ | 0 | \$ | 0 | | |
| Region Waterloo | \$ | 0 | \$ | 0 | | |
| Region Peel | \$ | 1 | \$ | 1 | | |
| Region Halton | \$ | 5 | \$ | 3 | | |
| Region Niagara | \$ | 6 | \$ | 5 | | |
| Average | \$ | 2 | \$ | 2 | | |
| Median | \$ | 1 | \$ | 0 | | |



Conservation Authority—(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net (| Costs | \$1 | et Costs per 00,000 CVA |
|----------------------|-------|-------|-----|----------------------------------|
| Tillsonburg | \$ | 1 | \$ | 1 |
| Penetanguishene | \$ | 3 | \$ | 3 |
| Toronto | \$ | 6 | \$ | 4 |
| Sarnia | \$ | 4 | \$ | 4 |
| Greater Sudbury | \$ | 4 | \$ | 4 |
| Orangeville | \$ | 5 | \$ | 5 |
| Strathroy-Caradoc | \$ | 5 | \$ | 5 |
| Springwater | \$ | 9 | \$ | 6 |
| South Frontenac | \$ | 10 | \$ | 6 |
| Innisfil | \$ | 10 | \$ | 6 |
| Middlesex Centre | \$ | 11 | \$ | 7 |
| St. Thomas | \$ | 5 | \$ | 7 |
| Barrie | \$ | 8 | \$ | 7 |
| Lakeshore | \$ | 8 | \$ | 7 |
| The Blue Mountains | \$ | 39 | \$ | 7 |
| Ottawa | \$ | 10 | \$ | 7 |
| Central Elgin | \$ | 9 | \$ | 7 |
| Brant County | \$ | 11 | \$ | 8 |
| Peterborough | \$ | 8 | \$ | 8 |
| Brockville | \$ | 8 | \$ | 8 |
| Kingston | \$ | 9 | \$ | 9 |
| London | \$ | 8 | \$ | 9 |
| Prince Edward County | \$ | 12 | \$ | 9 |
| Meaford | \$ | 13 | \$ | 9 |
| Grey Highlands | \$ | 17 | \$ | 9 |
| Windsor | \$ | 7 | \$ | 10 |
| Quinte West | \$ | 10 | \$ | 11 |
| Hamilton | \$ | 12 | \$ | 12 |
| North Perth | \$ | 18 | \$ | 13 |

| Municipality | : Costs Capita | \$1 | et Costs per 00,000 CVA |
|----------------|-------------------|------------|----------------------------------|
| Collingwood | \$ 22 | \$ | 13 |
| Central Huron | \$ 21 | \$ | 13 |
| Lambton Shores | \$ 28 | \$ | 14 |
| Cornwall | \$ 9 | \$ | 14 |
| Timmins | \$ 10 | \$ | 14 |
| Port Hope | \$ 16 | \$ | 14 |
| Saugeen Shores | \$ 28 | \$ | 16 |
| Hanover | \$ 15 | \$ | 18 |
| North Bay | \$ 16 | \$ | 18 |
| Thunder Bay | \$ 14 | \$ | 20 |
| Average | \$ 12 | \$ | 9 |
| Median | \$ 10 | \$ | 8 |

| Municipality | | t Costs Capita | | et Costs per 100,000 CVA |
|-------------------|----------|-------------------|----------|-----------------------------------|
| Region York | \$ | 6 | \$ | 3 |
| Region Halton | \$ | 14 | \$ | 8 |
| Region Waterloo | \$ | 11 | \$ | 9 |
| Region Durham | \$ | 12 | \$ | 10 |
| Region Niagara | \$ | 16 | \$ | 15 |
| Region Peel | \$ | 26 | \$ | 18 |
| Average Median | \$ \$ | 14 13 | \$ \$ | 11 10 |



Protective Inspection and Control

| Municipality | Net Co | | Net Costs \$100,000 | |
|------------------------|--------|------|------------------------|-----|
| Ottawa | \$ | (13) | \$ | (9) |
| Ingersoll | \$ | 1 | \$ | 1 |
| Lakeshore | \$ | 2 | \$ | 1 |
| Central Huron | \$ | 2 | \$ | 1 |
| Hanover | \$ | 1 | \$ | 2 |
| Quinte West | \$ | 2 | \$ | 2 |
| South Frontenac | \$ | 4 | \$ | 2 |
| Whitchurch-Stouffville | \$ | 6 | \$ | 3 |
| Caledon | \$ | 8 | \$ | 4 |
| Strathroy-Caradoc | \$ | 4 | \$ | 4 |
| Markham | \$ | 7 | \$ | 4 |
| Woolwich | \$ | 6 | \$ | 4 |
| Niagara-on-the-Lake | \$ | 10 | \$ | 4 |
| Meaford | \$ | 7 | \$ | 5 |
| Springwater | \$ | 7 | \$ | 5 |
| Middlesex Centre | \$ | 9 | \$ | 5 |
| Oakville | \$ | 11 | \$ | 5 |
| Lincoln | \$ | 7 | \$ | 6 |
| Brockville | \$ | 5 | \$ | 6 |
| Sarnia | \$ | 5 | \$ | 6 |
| Timmins | \$ | 4 | \$ | 6 |
| East Gwillimbury | \$ | 10 | \$ | 6 |
| Milton | \$ | 10 | \$ | 6 |
| Cambridge | \$ | 7 | \$ | 7 |
| Belleville | \$ | 6 | \$ | 7 |
| Pelham | \$ | 9 | \$ | 7 |
| Peterborough | \$ | 7 | \$ | 7 |
| Central Elgin | \$ | 9 | \$ | 7 |
| Burlington | \$ | 13 | \$ | 8 |
| St. Catharines | \$ | 7 | \$ | 8 |
| Mississauga | \$ | 12 | \$ | 8 |
| Kingston | \$ | 9 | Ś | 8 |
| Whitby | \$ | 10 | \$ | 8 |
| Bracebridge | \$ | 15 | \$ | 8 |
| Brant County | \$ | 12 | \$ | 8 |
| Prince Edward County | \$ | 12 | \$ | 9 |
| Wilmot | \$ | 12 | \$ | 9 |
| Gravenhurst | \$ | 22 | \$ | 9 |
| Halton Hills | \$ | 14 | \$ | 9 |
| King | \$ | 26 | \$ | 9 |
| Aurora | \$ | 17 | \$ | 10 |
| Lambton Shores | \$ | 19 | \$ | 10 |
| Collingwood | \$ | 16 | \$ | 10 |
| Huntsville | \$ | 18 | \$ | 10 |
| Newmarket | \$ | 15 | \$ | 10 |
| Cornwall | \$ | 7 | \$ | |
| Comwall | Ş | / | Ş | 10 |

| | Not C | | Net Cont | |
|------------------------|--------|----------|------------------------|----------|
| Municipality | Net Co | | Net Costs \$100,000 | |
| Innisfil | \$ | 16 | \$100,000 | 10 |
| The Blue Mountains | \$ | 58 | \$ | 11 |
| Barrie | \$ | 12 | \$ | 11 |
| Tillsonburg | \$ | 11 | \$ | 11 |
| Owen Sound | \$ | 10 | \$ | 11 |
| Sault Ste. Marie | \$ | 9 | \$ | 12 |
| Clarington | \$ | 14 14 | \$ | 13 13 |
| Orangeville Toronto | \$ | 25 | \$ | 14 |
| Ajax | \$ | 16 | \$ | 14 |
| Elliot Lake | \$ | 6 | \$ | 14 |
| Greater Sudbury | \$ | 13 | \$ | 14 |
| Brock | \$ | 20 | \$ | 15 |
| Grey Highlands | \$ | 26 | \$ | 15 |
| Penetanguishene | \$ | 15 | \$ | 15 |
| Orillia | \$ | 17 | \$ | 16 |
| London | \$ | 16 | \$ | 17 |
| Thunder Bay | \$ | 13 | \$ | 18 |
| Scugog | \$ | 28 | \$ | 19 |
| Brampton | \$ | 22 | \$ | 19 |
| North Perth | \$ | 26 | \$ | 19 |
| Vaughan | \$ | 42 | \$ | 20 |
| Waterloo | \$ | 28 | \$ | 20 |
| Kitchener | \$ | 21 | \$ | 21 |
| Thorold | \$ | 22 | \$ | 22 |
| Hamilton | \$ | 23 | \$ | 22 |
| Greenstone | \$ | 26 | \$ | 23 |
| Georgina | \$ | 29 | \$ | 23 |
| Kenora | \$ | 22 | \$ | 24 |
| Fort Erie | \$ | 28 | \$ | 26 |
| St. Thomas | \$ | 19 | \$ | 26 |
| Guelph | \$ | 32 | \$ | 26 |
| Port Hope | \$ | 29 | \$ | 26 |
| North Bay | \$ | 24 | \$ | 27 |
| Stratford | \$ | 28 | \$ | 27 |
| Wainfleet | \$ | 38 | \$ | 29 |
| Niagara Falls | \$ | 32 | \$ | 30 |
| Oshawa | \$ | 30 | \$ | 31 |
| Welland | \$ | 24 | \$ | 31 |
| Windsor | \$ | 24 | \$ | 35 |
| Pickering | \$ | 50 | \$ | 36 |
| Average | \$ | 16 | \$ | 13 |
| Median | \$ | 13 | \$ | 10 |
| | • | | • | - |



POA(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| | 100.00 | a by Net cos | | , , _ 0 0,00 |
|---------------------|--------|-------------------------|-----|------------------|
| | | | | et Costs |
| Municipality | | Net Costs per Capita | per | \$100,000 CVA |
| Cornwall | \$ | (13) | \$ | (19) |
| Brockville | \$ | (9) | | (10) |
| Central Elgin | \$ | (11) | | (9) |
| Brant County | \$ | (11) | | (8) |
| St. Thomas | \$ | (6) | | (8) |
| Springwater | \$ | (9) | | (6) |
| Quinte West | \$ | (5) | | (6) |
| Greenstone | \$ | (7) | \$ | (6) |
| Orillia | \$ | (6) | \$ | (6) |
| Innisfil | \$ | (8) | \$ | (5) |
| Stratford | \$ | (5) | \$ | (5) |
| Collingwood | \$ | (8) | \$ | (5) |
| Belleville | \$ | (4) | \$ | (4) |
| Strathroy-Caradoc | \$ | (4) | \$ | (4) |
| Middlesex Centre | \$ | (5) | \$ | (3) |
| Wainfleet | \$ | (3) | \$ | (2) |
| St. Catharines | \$ | (2) | \$ | (2) |
| Thorold | \$ | (2) | \$ | (2) |
| Lincoln | \$ | (3) | \$ | (2) |
| West Lincoln | \$ | (2) | \$ | (2) |
| Niagara-on-the-Lake | \$ | (5) | \$ | (2) |
| Brock | \$ | (2) | \$ | (2) |
| Oshawa | \$ | (1) | \$ | (1) |
| Milton | \$ | (2) | \$ | (1) |
| Ajax | \$ | (2) | \$ | (1) |
| Clarington | \$ | (1) | \$ | (1) |
| Pickering | \$ | (2) | \$ | (1) |
| Scugog | \$ | (2) | \$ | (1) |
| Mississauga | \$ | 5 | \$ | 3 |
| East Gwillimbury | \$ | 9 | \$ | 5 |
| Cambridge | \$ | 6 | \$ | 6 |
| Hamilton | \$ | 7 | \$ | 6 |

| Municipality | Net (| Costs apita | et Costs \$100,000 CVA |
|----------------------|-------|----------------|------------------------------|
| Greater Sudbury | \$ | 6 | \$ 7 |
| Ottawa | \$ | 12 | \$ 9 |
| Prince Edward County | \$ | 12 | \$ 9 |
| Brampton | \$ | 13 | \$ 11 |
| London | \$ | 11 | \$ 11 |
| Caledon | \$ | 24 | \$ 12 |
| Toronto | \$ | 22 | \$ 13 |
| Kingston | \$ | 15 | \$ 14 |
| Timmins | \$ | 10 | \$ 14 |
| Kenora | \$ | 13 | \$ 14 |
| Sault Ste. Marie | \$ | 11 | \$ 15 |
| Guelph | \$ | 26 | \$ 21 |
| Thunder Bay | \$ | 17 | \$ 23 |
| Burlington | \$ | 39 | \$ 23 |
| Peterborough | \$ | 23 | \$ 24 |
| North Bay | \$ | 28 | \$ 31 |
| Windsor | \$ | 29 | \$ 42 |
| Barrie | \$ | 56 | \$ 50 |
| Average | \$ | 5 | \$ 5 |
| Median | \$ | (2) | \$ (1) |
| Region Halton | \$ | (3) | \$ (1) |
| District of Muskoka | \$ | 13 | \$ 3 |
| Region York | \$ | 11 | \$ 6 |
| Region Waterloo | \$ | 8 | \$ 7 |
| Region Durham | \$ | 11 | \$ 10 |
| Region Niagara | \$ | 16 | \$ 15 |
| Average | \$ | 9 | \$ 6 |
| Median | \$ | 11 | \$ 6 |



Roads Services

A municipality's transportation system affects the economic vitality and quality of life of its residents. The goal of Roads Services is to provide affordable, well-managed and safe traffic flow for pedestrians, cyclists, drivers, public transit and commercial traffic while contributing to the environment and the quality of community life.

Transportation infrastructure generally includes roads, bridges, culverts, sidewalks, traffic control systems, signage and boulevards. In addition to constructing and repairing infrastructure, roads services include clearing



the transportation network of snow and debris to ensure that it is safe and convenient to use.

Single-tier municipalities are responsible for maintaining all types of roads, including arterial, collector and local roads and, in some cases, expressways and laneways. Upper-tier municipalities are not responsible for maintenance of local roads.

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Municipal snow clearing standards, weather conditions, road types and snowfall
- Age and condition of the network
- The proportion of heavy trucks in the traffic stream
- The municipality's pavement standards
- Population density which affects usage and congestion, contributing to road maintenance and its cost
- Type of roads a municipality operates: i.e. arterial, collector or local roads and expressways
- Availability of public transit
- Average commute distances (e.g. from home to work or school)
- Volume of traffic coming from outside the municipality



| | Net Costs | | | | | | |
|-------------------------|-----------|-------|--------|-------|------------------|--------|--------------|
| | | per | | per | | per | |
| | | apita | Capita | | | 00,000 | er \$100,000 |
| Municipality | | xcl. | | incl. | CVA Excl. Amort. | | CVA Incl. |
| Markham | \$ | nort. | \$ | mort. | \$ | | \$ Amort. |
| | | 33 | \$ | 33 | | 18 | 18 |
| Cornwall Gravenhurst | \$ | 16 | \$ | 16 | \$ | 24 | \$ 24 |
| | \$ | 19 | | 63 | \$ | 8 | \$ 25 |
| Wainfleet | \$ | (14) | \$ | 34 | \$ | (11) | \$ 25 |
| Mississauga | \$ | 16 | \$ | 48 | \$ | 5 | \$ 30 |
| Pickering | | 16 | | 43 | | 12 | 31 |
| East Gwillimbury | \$ | 25 | \$ | 80 | \$ | 14 | \$ 44 |
| Aurora | \$ | 49 | \$ | 77 | \$ | 28 | \$ 44 |
| Vaughan | \$ | 20 | \$ | 94 | \$ | 10 | \$ 45 |
| Newmarket | \$ | 28 | \$ | 70 | \$ | 19 | \$ 47 |
| Grey Highlands | \$ | 7 | \$ | 92 | \$ | 4 | \$ 52 |
| Clarington | \$ | 3 | \$ | 60 | \$ | 3 | \$ 53 |
| Oakville | \$ | 57 | \$ | 113 | \$ | 27 | \$ 53 |
| Kitchener | \$ | 20 | \$ | 57 | \$ | 20 | \$ 56 |
| Stouffville | \$ | 76 | \$ | 105 | \$ | 41 | \$ 56 |
| Brampton | \$ | 31 | \$ | 68 | \$ | 27 | \$ 58 |
| Collingwood | \$ | 43 | \$ | 102 | \$ | 25 | \$ 61 |
| Niagara-on-the-Lake | \$ | 99 | \$ | 152 | \$ | 44 | \$ 67 |
| Milton | \$ | 45 | \$ | 108 | \$ | 28 | \$ 67 |
| Central Huron | \$ | 56 | \$ | 104 | \$ | 37 | \$ 68 |
| Owen Sound | \$ | (9) | \$ | 59 | \$ | (11) | \$ 69 |
| Waterloo | \$ | 30 | \$ | 100 | \$ | 21 | \$ 71 |
| Lambton Shores | \$ | 21 | \$ | 153 | \$ | 11 | \$ 76 |
| Whitby | \$ | 3 | \$ | 95 | \$ | 2 | \$ 78 |
| Woolwich | \$ | 32 | \$ | 111 | \$ | 22 | \$ 78 |
| Ajax | \$ | 38 | \$ | 88 | \$ | 35 | \$ 81 |
| Oshawa | \$ | 22 | \$ | 82 | \$ | 23 | \$ 85 |
| Caledon | \$ | 26 | \$ | 178 | \$ | 12 | \$ 86 |
| The Blue Mountains | \$ | 258 | \$ | 464 | \$ | 48 | \$ 86 |
| Fort Erie | \$ | 16 | \$ | 94 | \$ | 15 | \$ 86 |
| North Perth | \$ | 80 | \$ | 122 | \$ | 59 | \$ 89 |
| Brock | \$ | 4 | \$ | 127 | \$ | 3 | \$ 91 |
| St. Catharines | \$ | 31 | \$ | 87 | \$ | 33 | \$ 93 |
| Springwater | \$ | 20 | \$ | 137 | \$ | 14 | \$ 95 |

| Municipality Excl. Amort. Incl. Amort. CVA Excl. CVA Inc. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amor | | Net Costs | | | | | | | |
|---|--------------------|-----------|---------|----|-----|----|------|----|-----|
| Municipality Excl. Amort. Incl. Amort. CVA Excl. CVA Inc. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amort. Amor | | | per per | | | | - | | |
| Municipality Amort. A | | | | | | | | | |
| Georgina \$ 25 \$ 120 \$ 20 \$ 99 Innisfil \$ 35 \$ 146 \$ 23 \$ 99 Burlington \$ 118 \$ 163 \$ 70 \$ 99 Cambridge \$ 71 \$ 103 \$ 67 \$ 99 Lakeshore \$ 31 \$ 115 \$ 26 \$ 99 King \$ 207 \$ 308 \$ 72 \$ 10 Halton Hills \$ 49 \$ 169 \$ 31 \$ 10 Middlesex Centre \$ 57 \$ 179 \$ 34 \$ 10 West Lincoln \$ 53 \$ 116 \$ 50 \$ 10 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 11 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Scugog \$ 125 \$ 195 \$ 19 \$ 11 | | | | | | | | | |
| Innisfil | | | | | | | | | |
| Burlington \$ 118 \$ 163 \$ 70 \$ 96 Cambridge \$ 71 \$ 103 \$ 67 \$ 9 Lakeshore \$ 31 \$ 115 \$ 26 \$ 96 Central Elgin \$ 32 \$ 121 \$ 26 \$ 96 King \$ 207 \$ 308 \$ 72 \$ 100 Halton Hills \$ 49 \$ 169 \$ 31 \$ 100 Middlesex Centre \$ 57 \$ 179 \$ 34 \$ 100 West Lincoln \$ 53 \$ 116 \$ 50 \$ 100 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 11 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 <t< td=""><td>Georgina</td><td></td><td>25</td><td></td><td>120</td><td></td><td>20</td><td></td><td>96</td></t<> | Georgina | | 25 | | 120 | | 20 | | 96 |
| Cambridge \$ 71 \$ 103 \$ 67 \$ 99 Lakeshore \$ 31 \$ 115 \$ 26 \$ 99 Central Elgin \$ 32 \$ 121 \$ 26 \$ 96 King \$ 207 \$ 308 \$ 72 \$ 100 Halton Hills \$ 49 \$ 169 \$ 31 \$ 100 Middlesex Centre \$ 57 \$ 179 \$ 34 \$ 100 West Lincoln \$ 53 \$ 116 \$ 50 \$ 100 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 11 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Penetanguishene \$ 65 \$ 109 \$ 67 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 | Innisfil | | 35 | \$ | 146 | \$ | 23 | | 96 |
| Lakeshore \$ 31 \$ 115 \$ 26 \$ 96 Central Elgin \$ 32 \$ 121 \$ 26 \$ 96 King \$ 207 \$ 308 \$ 72 \$ 10 Halton Hills \$ 49 \$ 169 \$ 31 \$ 10 Middlesex Centre \$ 57 \$ 179 \$ 34 \$ 10 West Lincoln \$ 53 \$ 116 \$ 50 \$ 10 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 11 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 | Burlington | | 118 | | 163 | \$ | 70 | | 96 |
| Central Elgin \$ 32 \$ 121 \$ 26 \$ 96 King \$ 207 \$ 308 \$ 72 \$ 10 Halton Hills \$ 49 \$ 169 \$ 31 \$ 10 Middlesex Centre \$ 57 \$ 179 \$ 34 \$ 10 West Lincoln \$ 53 \$ 116 \$ 50 \$ 10 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 11 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Penetanguishene \$ 65 \$ 109 \$ 67 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 75 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 | Cambridge | \$ | 71 | \$ | 103 | \$ | 67 | \$ | 97 |
| King \$ 207 \$ 308 \$ 72 \$ 10 Halton Hills \$ 49 \$ 169 \$ 31 \$ 10 Middlesex Centre \$ 57 \$ 179 \$ 34 \$ 10 West Lincoln \$ 53 \$ 116 \$ 50 \$ 10 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 11 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Penetanguishene \$ 65 \$ 109 \$ 67 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Hanover \$ 41 \$ 98 \$ 49 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 | Lakeshore | \$ | 31 | \$ | 115 | \$ | 26 | \$ | 98 |
| Halton Hills \$ 49 \$ 169 \$ 31 \$ 10 Middlesex Centre \$ 57 \$ 179 \$ 34 \$ 10 West Lincoln \$ 53 \$ 116 \$ 50 \$ 10 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 11 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Penetanguishene \$ 65 \$ 109 \$ 67 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Hanover \$ 41 \$ 98 \$ 49 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 137 \$ 230 \$ 124 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Central Elgin | \$ | 32 | \$ | 121 | \$ | 26 | \$ | 98 |
| Middlesex Centre \$ 57 \$ 179 \$ 34 \$ 108 West Lincoln \$ 53 \$ 116 \$ 50 \$ 108 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 119 Lincoln \$ 39 \$ 141 \$ 31 \$ 119 Bracebridge \$ 56 \$ 207 \$ 31 \$ 119 Penetanguishene \$ 65 \$ 109 \$ 67 \$ 119 Scugog \$ 115 \$ 171 \$ 76 \$ 119 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 119 Hanover \$ 41 \$ 98 \$ 49 \$ 119 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16< | King | \$ | 207 | \$ | 308 | \$ | 72 | \$ | 107 |
| West Lincoln \$ 53 \$ 116 \$ 50 \$ 10 Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 11 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Bracebridge \$ 65 \$ 109 \$ 67 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 | Halton Hills | \$ | 49 | \$ | 169 | \$ | 31 | \$ | 108 |
| Strathroy-Caradoc \$ 14 \$ 108 \$ 14 \$ 110 Lincoln \$ 39 \$ 141 \$ 31 \$ 11 Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Penetanguishene \$ 65 \$ 109 \$ 67 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 | Middlesex Centre | \$ | 57 | \$ | 179 | \$ | 34 | \$ | 108 |
| Lincoln \$ 39 \$ 141 \$ 31 \$ 112 Bracebridge \$ 56 \$ 207 \$ 31 \$ 112 Penetanguishene \$ 65 \$ 109 \$ 67 \$ 114 Scugog \$ 115 \$ 171 \$ 76 \$ 114 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 114 Hanover \$ 41 \$ 98 \$ 49 \$ 112 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 136 Wellesley \$ 61 \$ 200 \$ 45 \$ 144 Kingsville \$ (39) \$ 176 \$ (37) \$ 166 Kingsville \$ (39) \$ 176 \$ (37) \$ 166 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 196 Meaford \$ 186 \$ 282 \$ 129 \$ 196 Huntsville \$ 147 \$ 354 \$ 84 \$ 206 Orangeville \$ 137 \$ 230 \$ 124 \$ 206 | West Lincoln | \$ | 53 | \$ | 116 | \$ | 50 | \$ | 109 |
| Bracebridge \$ 56 \$ 207 \$ 31 \$ 11 Penetanguishene \$ 65 \$ 109 \$ 67 \$ 11 Scugog \$ 115 \$ 171 \$ 76 \$ 11 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 11 Hanover \$ 41 \$ 98 \$ 49 \$ 11 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 | Strathroy-Caradoc | \$ | 14 | \$ | 108 | \$ | 14 | \$ | 110 |
| Penetanguishene \$ 65 \$ 109 \$ 67 \$ 114 Scugog \$ 115 \$ 171 \$ 76 \$ 114 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 114 Hanover \$ 41 \$ 98 \$ 49 \$ 115 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 145 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Lincoln | \$ | 39 | \$ | 141 | \$ | 31 | \$ | 113 |
| Scugog \$ 115 \$ 171 \$ 76 \$ 114 Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 114 Hanover \$ 41 \$ 98 \$ 49 \$ 114 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 130 Wellesley \$ 61 \$ 200 \$ 45 \$ 149 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 137 \$ 230 \$ 124 \$ 20 | Bracebridge | \$ | 56 | \$ | 207 | \$ | 31 | \$ | 113 |
| Saugeen Shores \$ 32 \$ 195 \$ 19 \$ 114 Hanover \$ 41 \$ 98 \$ 49 \$ 115 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 136 Wellesley \$ 61 \$ 200 \$ 45 \$ 145 Thorold \$ 74 \$ 162 \$ 74 \$ 166 Kingsville \$ (39) \$ 176 \$ (37) \$ 166 Port Hope \$ 126 \$ 185 \$ 115 \$ 166 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 137 \$ 230 \$ 124 \$ 20 | Penetanguishene | \$ | 65 | \$ | 109 | \$ | 67 | \$ | 114 |
| Hanover \$ 41 \$ 98 \$ 49 \$ 119 Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 136 Wellesley \$ 61 \$ 200 \$ 45 \$ 149 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Scugog | \$ | 115 | \$ | 171 | \$ | 76 | \$ | 114 |
| Sarnia \$ 30 \$ 106 \$ 35 \$ 12 Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Saugeen Shores | \$ | 32 | \$ | 195 | \$ | 19 | \$ | 114 |
| Niagara Falls \$ 88 \$ 128 \$ 84 \$ 12 Wilmot \$ 78 \$ 188 \$ 57 \$ 13 Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Hanover | \$ | 41 | \$ | 98 | \$ | 49 | \$ | 119 |
| Wilmot \$ 78 \$ 188 \$ 57 \$ 136 Wellesley \$ 61 \$ 200 \$ 45 \$ 149 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Sarnia | \$ | 30 | \$ | 106 | \$ | 35 | \$ | 121 |
| Wellesley \$ 61 \$ 200 \$ 45 \$ 14 Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Niagara Falls | \$ | 88 | \$ | 128 | \$ | 84 | \$ | 121 |
| Thorold \$ 74 \$ 162 \$ 74 \$ 16 Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Wilmot | \$ | 78 | \$ | 188 | \$ | 57 | \$ | 136 |
| Kingsville \$ (39) \$ 176 \$ (37) \$ 16 Port Hope \$ 126 \$ 185 \$ 115 \$ 16 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Wellesley | \$ | 61 | \$ | 200 | \$ | 45 | \$ | 149 |
| Port Hope \$ 126 \$ 185 \$ 115 \$ 166 South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Thorold | \$ | 74 | \$ | 162 | \$ | 74 | \$ | 161 |
| South Frontenac \$ 48 \$ 279 \$ 31 \$ 18 Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Kingsville | \$ | (39) | \$ | 176 | \$ | (37) | \$ | 165 |
| Pelham \$ 79 \$ 235 \$ 63 \$ 18 Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Port Hope | \$ | 126 | \$ | 185 | \$ | 115 | \$ | 168 |
| Tillsonburg \$ 99 \$ 176 \$ 108 \$ 19 Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | South Frontenac | \$ | 48 | \$ | 279 | \$ | 31 | \$ | 181 |
| Meaford \$ 186 \$ 282 \$ 129 \$ 19 Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Pelham | \$ | 79 | \$ | 235 | \$ | 63 | \$ | 188 |
| Huntsville \$ 147 \$ 354 \$ 84 \$ 20 Orangeville \$ 137 \$ 230 \$ 124 \$ 20 | Tillsonburg | \$ | 99 | \$ | 176 | \$ | 108 | \$ | 192 |
| Orangeville \$ 137 \$ 230 \$ 124 \$ 200 | Meaford | \$ | 186 | \$ | 282 | \$ | 129 | \$ | 194 |
| | Huntsville | \$ | 147 | \$ | 354 | \$ | 84 | \$ | 202 |
| | Orangeville | \$ | 137 | \$ | 230 | \$ | 124 | \$ | 208 |
| Welland \$ 128 \$ 170 \$ 168 \$ 22 | Welland | \$ | 128 | \$ | 170 | \$ | 168 | \$ | 222 |
| Ingersoll \$ 112 \$ 195 \$ 131 \$ 22 | Ingersoll | \$ | 112 | \$ | 195 | \$ | 131 | \$ | 228 |
| Lower Tier Average \$ 55 \$ 137 \$ 39 \$ 95 | Lower Tier Average | \$ | 55 | \$ | 137 | \$ | 39 | \$ | 99 |
| | | | | | | | | | 94 |



Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (cont'd)

| Per Capita Capi | | Net Costs | | | | | | | | | |
|--|---------------------|-----------|-------|--------|-------|------|--------|-----------|-----|--|--|
| Toronto \$ 60 89 34 \$ 51 Ottawa \$ 35 87 \$ 25 \$ 62 Peterborough \$ 6 \$ 62 \$ 6 \$ 65 Brockville \$ 51 \$ 79 \$ 57 \$ 88 Sault Ste. Marie \$ 58 \$ 77 \$ 81 \$ 108 Barrie \$ 54 \$ 125 \$ 48 \$ 112 London \$ 49 \$ 117 \$ 52 \$ 123 Kingston \$ 75 \$ 139 \$ 67 \$ 125 Strafford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Gu | | Ca | apita | | apita | \$10 | 00,000 | \$100,000 | | | |
| Ottawa \$ 35 \$ 87 \$ 25 \$ 62 Peterborough \$ 6 \$ 62 \$ 6 \$ 65 Brockville \$ 51 \$ 79 \$ 57 \$ 88 Sault Ste. Marie \$ 58 \$ 77 \$ 81 \$ 108 Barrie \$ 54 \$ 125 \$ 48 \$ 112 London \$ 49 \$ 117 \$ 52 \$ 123 Kingston \$ 75 \$ 139 \$ 67 \$ 125 Stratford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 </th <th>Municipality</th> <th>Ar</th> <th>nort.</th> <th colspan="2">Amort.</th> <th>Aı</th> <th>mort.</th> <th colspan="3">Amort.</th> | Municipality | Ar | nort. | Amort. | | Aı | mort. | Amort. | | | |
| Peterborough \$ 6 \$ 62 \$ 6 \$ 65 Brockville \$ 51 \$ 79 \$ 57 \$ 88 Sault Ste. Marie \$ 58 \$ 77 \$ 81 \$ 108 Barrie \$ 54 \$ 125 \$ 48 \$ 112 London \$ 49 \$ 117 \$ 52 \$ 123 Kingston \$ 75 \$ 139 \$ 67 \$ 125 Stratford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 | Toronto | \$ | 60 | \$ | 89 | \$ | 34 | \$ | 51 | | |
| Brockville \$ 51 79 57 88 Sault Ste. Marie \$ 58 77 81 \$ 108 Barrie \$ 54 \$ 125 \$ 48 \$ 112 London \$ 49 \$ 117 \$ 52 \$ 123 Kingston \$ 75 \$ 139 \$ 67 \$ 125 Stratford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 226 Gre | Ottawa | \$ | 35 | \$ | 87 | \$ | 25 | \$ | 62 | | |
| Sault Ste. Marie \$ 58 \$ 77 \$ 81 \$ 108 Barrie \$ 54 \$ 125 \$ 48 \$ 112 London \$ 49 \$ 117 \$ 52 \$ 123 Kingston \$ 75 \$ 139 \$ 67 \$ 125 Stratford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 < | Peterborough | \$ | 6 | \$ | 62 | \$ | 6 | \$ | 65 | | |
| Barrie \$ 54 \$ 125 \$ 48 \$ 112 London \$ 49 \$ 117 \$ 52 \$ 123 Kingston \$ 75 \$ 139 \$ 67 \$ 125 Stratford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Cuinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 | Brockville | \$ | 51 | \$ | 79 | \$ | 57 | \$ | 88 | | |
| London \$ 49 \$ 117 \$ 52 \$ 123 Kingston \$ 75 \$ 139 \$ 67 \$ 125 Stratford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 | Sault Ste. Marie | \$ | 58 | \$ | 77 | \$ | 81 | \$ | 108 | | |
| Kingston \$ 75 \$ 139 \$ 67 \$ 125 Stratford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 | Barrie | \$ | 54 | \$ | 125 | \$ | 48 | \$ | 112 | | |
| Stratford \$ 115 \$ 132 \$ 110 \$ 127 Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 152 \$ 239 \$ 358 \$ 66 </td <td>London</td> <td>\$</td> <td>49</td> <td>\$</td> <td>117</td> <td>\$</td> <td>52</td> <td>\$</td> <td>123</td> | London | \$ | 49 | \$ | 117 | \$ | 52 | \$ | 123 | | |
| Brant County \$ 71 \$ 182 \$ 51 \$ 132 St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 <td>Kingston</td> <td>\$</td> <td>75</td> <td>\$</td> <td>139</td> <td>\$</td> <td>67</td> <td>\$</td> <td>125</td> | Kingston | \$ | 75 | \$ | 139 | \$ | 67 | \$ | 125 | | |
| St. Thomas \$ 42 \$ 99 \$ 58 \$ 137 Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 <td>Stratford</td> <td>\$</td> <td>115</td> <td>\$</td> <td>132</td> <td>\$</td> <td>110</td> <td>\$</td> <td>127</td> | Stratford | \$ | 115 | \$ | 132 | \$ | 110 | \$ | 127 | | |
| Hamilton \$ 58 \$ 164 \$ 56 \$ 157 Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 \$ 158 <td>Brant County</td> <td>\$</td> <td>71</td> <td>\$</td> <td>182</td> <td>\$</td> <td>51</td> <td>\$</td> <td>132</td> | Brant County | \$ | 71 | \$ | 182 | \$ | 51 | \$ | 132 | | |
| Orillia \$ 15 \$ 170 \$ 14 \$ 158 Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 | St. Thomas | \$ | 42 | \$ | 99 | \$ | 58 | \$ | 137 | | |
| Timmins \$ 72 \$ 107 \$ 106 \$ 159 Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 | Hamilton | \$ | 58 | \$ | 164 | \$ | 56 | \$ | 157 | | |
| Windsor \$ 20 \$ 121 \$ 29 \$ 173 Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region Peel \$ 21 \$ 46 \$ 14 \$ | Orillia | \$ | 15 | \$ | 170 | \$ | 14 | \$ | 158 | | |
| Guelph \$ 187 \$ 244 \$ 155 \$ 202 Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 SingleTier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 | Timmins | \$ | 72 | \$ | 107 | \$ | 106 | \$ | 159 | | |
| Kenora \$ 99 \$ 201 \$ 111 \$ 225 County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Windsor | \$ | 20 | \$ | 121 | \$ | 29 | \$ | 173 | | |
| County \$ 120 \$ 310 \$ 88 \$ 226 Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 1 | Guelph | \$ | 187 | \$ | 244 | \$ | 155 | \$ | 202 | | |
| Greater Sudbury \$ 62 \$ 220 \$ 67 \$ 239 Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Average \$ 37 \$ 11 \$ 20 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 | Kenora | \$ | 99 | \$ | 201 | \$ | 111 | \$ | 225 | | |
| Thunder Bay \$ 55 \$ 201 \$ 77 \$ 279 North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region Peel \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | County | \$ | 120 | \$ | 310 | \$ | 88 | \$ | 226 | | |
| North Bay \$ 140 \$ 254 \$ 156 \$ 283 Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 50 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Average \$ 17 <td< td=""><td>Greater Sudbury</td><td>\$</td><td>62</td><td>\$</td><td>220</td><td>\$</td><td>67</td><td>\$</td><td>239</td></td<> | Greater Sudbury | \$ | 62 | \$ | 220 | \$ | 67 | \$ | 239 | | |
| Belleville \$ 70 \$ 312 \$ 76 \$ 337 Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Thunder Bay | \$ | 55 | \$ | 201 | \$ | 77 | \$ | 279 | | |
| Quinte West \$ 122 \$ 458 \$ 141 \$ 531 Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 Single Tier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 50 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | North Bay | \$ | 140 | \$ | 254 | \$ | 156 | \$ | 283 | | |
| Elliot Lake \$ 152 \$ 239 \$ 358 \$ 565 Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 SingleTier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Belleville | \$ | 70 | \$ | 312 | \$ | 76 | \$ | 337 | | |
| Greenstone \$ 526 \$ 752 \$ 453 \$ 648 Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 SingleTier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Quinte West | \$ | 122 | \$ | 458 | \$ | 141 | \$ | 531 | | |
| Single Tier Average \$ 93 \$ 198 \$ 99 \$ 212 SingleTier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Elliot Lake | \$ | 152 | \$ | 239 | \$ | 358 | \$ | 565 | | |
| SingleTier Median \$ 62 \$ 164 \$ 67 \$ 158 Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Greenstone | \$ | 526 | \$ | 752 | \$ | 453 | \$ | 648 | | |
| Region Halton \$ 19 \$ 37 \$ 11 \$ 20 Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Single Tier Average | \$ | 93 | \$ | 198 | \$ | 99 | \$ | 212 | | |
| Region Niagara \$ 2 \$ 31 \$ 2 \$ 29 Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | SingleTier Median | \$ | 62 | \$ | 164 | \$ | 67 | \$ | 158 | | |
| Region York \$ 26 \$ 59 \$ 14 \$ 32 Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Region Halton | \$ | 19 | \$ | 37 | \$ | 11 | \$ | 20 | | |
| Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Region Niagara | \$ | 2 | \$ | 31 | \$ | 2 | \$ | 29 | | |
| Region Peel \$ 21 \$ 46 \$ 14 \$ 32 District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Region York | | 26 | | 59 | | 14 | | 32 | | |
| District of Muskoka \$ 34 \$ 169 \$ 9 \$ 44 Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Region Peel | | 21 | \$ | 46 | \$ | 14 | | 32 | | |
| Region Durham \$ 11 \$ 59 \$ 9 \$ 50 Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | | | | | 169 | | | | | | |
| Region Waterloo \$ 9 \$ 59 \$ 8 \$ 52 Region Average \$ 17 \$ 66 \$ 10 \$ 37 | Region Durham | | | | | | 9 | | 50 | | |
| | _ | | | | | | 8 | | | | |
| | Region Average | \$ | 17 | \$ | 66 | \$ | 10 | \$ | 37 | | |
| | | | 19 | \$ | 59 | \$ | 9 | \$ | 32 | | |



Roadways—Paved (Sorted by MPMP Total Costs per Paved Lane Km, Including Amortization)

| | Lane km rated good/very | E La | osts per Paved ane km Excl. | pe | otal Costs or lane km |
|-----------------------------|-------------------------------|---------|--------------------------------------|----------|--------------------------|
| Municipality | good | | 1 270 | | cl. Amort. |
| Cornwall | 66% | \$ | 1,379 | \$ | 1,379 |
| Gravenhurst | 100% | \$ | 458 | \$ \$ | 1,510 |
| Central Elgin Central Huron | 60% 100% | \$ | 742 | \$ | 2,460 |
| West Lincoln | 79% | \$ | 1,577 | \$ | 2,943 |
| | | \$ | 1,549 | \$ | 3,357 |
| Port Hope | 30% 50% | \$ | 2,679 320 | \$ | 3,810 4,033 |
| Grey Highlands Fort Erie | 92% | \$ | 581 | \$ | 4,033 |
| Lambton Shores | 74% | \$ | 633 | \$ | |
| | 74% | \$ | 618 | \$ | 4,151 4,177 |
| Springwater Clarington | 57% | \$ | 1,160 | \$ | 4,177 |
| Lakeshore | 60% | \$ | 1,439 | \$ | 4,880 |
| Owen Sound | 47% | \$ | (803) | \$ | 4,904 |
| North Perth | 60% | \$ | 2,890 | \$ | 4,904 |
| Middlesex Centre | 70% | \$ | 1,686 | \$ | 5,298 |
| Lincoln | 26% | \$ | 1,522 | \$ | 5,488 |
| Pickering | 88% | \$ | 1,738 | \$ | 5,580 |
| Niagara-on-the-Lake | 75% | \$ | 3,695 | \$ | 5,640 |
| Penetanguishene | 47% | \$ | 3,479 | \$ | 5,806 |
| Collingwood | 94% | \$ | 2,086 | \$ | 6,703 |
| Woolwich | 77% | \$ | 1,901 | \$ | 6,794 |
| Innisfil | 64% | \$ | 1,777 | \$ | 7,302 |
| Mississauga | 77% | \$ | 1,694 | \$ | 7,378 |
| Saugeen Shores | 100% | \$ | 1,925 | \$ | 7,481 |
| Markham | 91% | \$ | 7,835 | \$ | 7,835 |
| Pelham | 82% | \$ | 2,571 | \$ | 7,893 |
| Meaford | N/A | \$ | 5,071 | \$ | 7,927 |
| Brock | 47% | \$ | 664 | \$ | 7,962 |
| Georgina | 57% | \$ | 1,791 | \$ | 8,449 |
| Caledon | 52% | \$ | 1,111 | \$ | 8,576 |
| Bracebridge | 22% | , \$ | 2,432 | \$ | 8,617 |

| | Lane km rated | To | otal Costs | | |
|------------------------|------------------|----|------------|-----|-----------|
| | good/very | | Excl. | | r lane km |
| Municipality | good | P | lmort. | Inc | d. Amort. |
| Huntsville | 67% | \$ | 3,915 | \$ | 8,997 |
| Wilmot | 65% | \$ | 3,888 | \$ | 9,143 |
| Kitchener | 33% | \$ | 3,269 | \$ | 9,221 |
| Hanover | 53% | \$ | 3,840 | \$ | 9,235 |
| Milton | 86% | \$ | 3,039 | \$ | 9,256 |
| Sarnia | 61% | \$ | 3,814 | \$ | 10,143 |
| Niagara Falls | 65% | \$ | 6,929 | \$ | 10,233 |
| St. Catharines | 69% | \$ | 3,412 | \$ | 10,308 |
| Thorold | 69% | \$ | 4,948 | \$ | 10,518 |
| Kingsville | 70% | \$ | 201 | \$ | 10,601 |
| Aurora | | \$ | 6,907 | \$ | 11,006 |
| Newmarket | 80% | \$ | 4,306 | \$ | 11,128 |
| Oshawa | 82% | \$ | 2,996 | \$ | 11,177 |
| Whitby | 73% | \$ | 350 | \$ | 11,361 |
| Whitchurch-Stouffville | 61% | \$ | 7,693 | \$ | 11,390 |
| The Blue Mountains | 53% | \$ | 6,408 | \$ | 11,391 |
| Oakville | 66% | \$ | 5,921 | \$ | 12,087 |
| Halton Hills | 68% | \$ | 3,786 | \$ | 12,228 |
| Brampton | 86% | \$ | 5,791 | \$ | 12,279 |
| Tillsonburg | 69% | \$ | 6,191 | \$ | 12,474 |
| Wellesley | 50% | \$ | 3,832 | \$ | 12,612 |
| King | 50% | \$ | 8,227 | \$ | 13,803 |
| Cambridge | 69% | \$ | 9,423 | \$ | 13,867 |
| Waterloo | 68% | \$ | 6,415 | \$ | 15,084 |
| Vaughan | 100% | \$ | 3,287 | \$ | 15,177 |
| Ajax | 89% | \$ | 6,820 | \$ | 15,341 |
| Ingersoll | 50% | \$ | 9,229 | \$ | 17,193 |
| Burlington | 45% | \$ | 16,176 | \$ | 18,030 |
| Orangeville | 70% | \$ | 14,084 | \$ | 26,960 |
| Lower Tier Average | 66% | \$ | 3,722 | \$ | 8,900 |
| Lower Tier Median | 67% | \$ | 3,018 | \$ | 8,596 |



Roadways—Paved (cont'd)
(Sorted by MPMP Total Costs per Paved Lane Km, Including Amortization)

| Municipality | Lane km rated good/very good | Co | perating osts per Paved ane km Excl. | Co | Total osts per one km Incl. Amort. |
|--|---------------------------------------|----------|--|----|------------------------------------|
| Brant County | 55% | \$ | 1,335 | \$ | 3,751 |
| Prince Edward County | 26% | \$ | 1,676 | \$ | |
| Sault Ste. Marie | 24% | \$ | 3,740 | \$ | 4,959 |
| Brockville | 48% | \$ | 3,612 | \$ | 5,940 |
| Timmins | 79% | \$ | 4,071 | \$ | 6,040 |
| Peterborough | 63% | \$ | 1,788 | \$ | 7,060 |
| Ottawa | 48% | \$ | 3,413 | \$ | 7,917 |
| St. Thomas | 45% | \$ | 4,383 | \$ | 9,638 |
| Kenora | 37% | \$ | 4,851 | \$ | 10,208 |
| Kingston | 69% | \$ | 4,552 | \$ | 10,239 |
| Windsor | 51% | \$ | 2,154 | \$ | 11,524 |
| Stratford | 75% | \$ | 10,326 | \$ | 12,053 |
| Greater Sudbury | 51% | \$ | 3,441 | \$ | 12,151 |
| London | 62% | \$ | 4,640 | \$ | 12,259 |
| Greenstone | 77% | \$ | 8,351 | \$ | 12,307 |
| Barrie | 78% | \$ | 5,726 | \$ | 12,923 |
| Thunder Bay | 51% | \$ | 3,151 | \$ | 13,030 |
| Quinte West | 100% | \$ | 3,598 | \$ | 13,728 |
| Hamilton | 67% | \$ | 4,073 | \$ | 14,091 |
| Elliot Lake | 63% | \$ | 9,230 | \$ | 14,536 |
| Orillia | 40% | \$ | 1,321 | \$ | 14,626 |
| Belleville | 65% | \$ | 4,345 | \$ | 17,809 |
| Toronto | 80% | \$ | 10,413 | \$ | 18,465 |
| North Bay | 26% | \$ | 9,564 | \$ | 18,676 |
| Guelph | 9% | \$ | 21,057 | \$ | 27,616 |
| Single Tier Average Single Tier Median | 56% 55% | \$ \$ | 5,392 4,073 | | 11,847 12,151 |

| Municipality | Lane km rated good/very good | Co | perating posts per Paved ane km Excl. | Total Costs per lane km Incl. Amort. | | | |
|---------------------|---------------------------------------|----|---------------------------------------|--|--------|--|--|
| District of Muskoka | 50% | \$ | 1,406 | \$ | 6,776 | | |
| Region Durham | 40% | \$ | 3,418 | \$ | 17,876 | | |
| Region Waterloo | 54% | \$ | 2,529 | \$ | 18,502 | | |
| Region Halton | 74% | \$ | 10,321 | \$ | 19,557 | | |
| Region York | 82% | \$ | 7,976 | \$ | 19,612 | | |
| Region Peel | 88% | \$ | 18,330 | \$ | 37,468 | | |
| Region Average | 65% | \$ | 7,330 | \$ | 19,965 | | |
| Region Median | 64% | \$ | 5,697 | \$ | 19,030 | | |



Roadways—Unpaved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| | | | | | | | | | Ne | et Costs | | |
|---|----------|-----------------------------|----------|-----------------------------|----------|----------|----------|----------------------------|-----------|----------------------------|----------|--------------------------------------|
| Monthleadha | L | osts per ane km Excl. | L | osts per ane km Incl. | per E | xcl. | pei | t Costs Capita Incl. | \$1 C\ | per 100,000 /A Excl. | \$ | t Costs per 5100,000 CVA Incl. |
| Municipality | | Amort. | | mortiz. | | nortiz. | | mort. | | lmort. | 4 | Amort. |
| Collingwood | \$ | 11,863 | \$ | 16,955 | \$ | (8) | | (7) | \$ | (4) | | (4) |
| Newmarket | \$ | 12,305 | \$ | 12,305 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Vaughan | \$ | 18,072 | \$ | 18,072 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Kitchener | \$ | 9,267 | \$ | 9,267 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| East Gwillimbury | L. | | | | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Ajax | \$ | 3,495 | \$ | 5,098 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Whitby | \$ | 6,589 | \$ | 6,589 | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Whitchurch-Stouffville | \$ | 3,914 | \$ | 11,939 | \$ | 0 | \$ | 1 | \$ | 0 | \$ | 1 |
| Oshawa | \$ | 12,766 | \$ | 12,766 | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Waterloo | | | \$ | 9,808 | | | \$ | 1 | | | \$ | 1 |
| Niagara Falls | \$ | 1,705 | \$ | 1,740 | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Kingsville | \$ | 801 | \$ | 923 | \$ | 3 | \$ | 3 | \$ | 3 | \$ | 3 |
| Owen Sound | \$ | 11,619 | \$ | 11,619 | \$ | 3 | \$ | 3 | \$ | 3 | \$ | 3 |
| Niagara-on-the-Lake | \$ | 2,750 | \$ | 4,703 | \$ | 4 | \$ | 7 | \$ | 2 | \$ | 3 |
| Fort Erie | \$ | 1,031 | \$ | 1,031 | \$ | 4 | \$ | 4 | \$ | 3 | \$ | 3 |
| Halton Hills | \$ | 10,733 | \$ | 14,614 | \$ | 5 | \$ | 7 | \$ | 3 | \$ | 5 |
| Thorold | \$ | 6,926 | \$ | 6,926 | \$ | 5 | \$ | 5 | \$ | 5 | \$ | 5 |
| Gravenhurst | \$ | 394 | \$ | 980 | \$ | 6 | \$ | 14 | \$ | 2 | \$ | 5 |
| Penetanguishene | \$ | 877 | \$ | 3,041 | \$ | 2 | \$ | 7 | \$ | 2 | \$ | 7 |
| Pickering | \$ | 5,928 | \$ | 5,988 | \$ | 13 | \$ | 13 | \$ | 10 | \$ | 10 |
| Wilmot | \$ | 860 | \$ | 3,311 | \$ | 4 | \$ | 14 | \$ | 3 | \$ | 10 |
| Caledon | \$ | 2,745 | \$ | 5,606 | \$ | 11 | \$ | 22 | \$ | 5 | \$ | 10 |
| Welland | | | | | \$ | 4 | \$ | 8 | \$ | 5 | \$ | 11 |
| Port Hope | \$ | 397 | \$ | 891 | \$ | 5 | \$ | 12 | \$ | 5 | \$ | 11 |
| Woolwich | \$ | 1,795 | \$ | 1,795 | \$ | 16 | \$ | 16 | \$ | 12 | \$ | 12 |
| Georgina | \$ | 61,961 | \$ | 63,730 | \$ | 15 | \$ | 15 | \$ | 12 | \$ | 12 |
| Meaford | | | \$ | 582 | | | \$ | 18 | | | \$ | 12 |
| Bracebridge | \$ | 1,816 | \$ | 1,816 | \$ | 29 | \$ | 29 | \$ | 16 | \$ | 16 |
| Strathroy-Caradoc | | | | | \$ | 7 | \$ | 17 | \$ | 7 | \$ | 17 |
| The Blue Mountains | | | \$ | 2,648 | | | \$ | 104 | | | \$ | 19 |
| Innisfil | \$ | 6,232 | \$ | 10,995 | \$ | 17 | \$ | 29 | \$ | 11 | \$ | 19 |
| Lakeshore | \$ | 2,722 | \$ | 2.925 | \$ | 21 | \$ | 23 | \$ | 18 | \$ | 19 |
| Lambton Shores | \$ | 1,423 | \$ | 1,937 | \$ | 37 | \$ | 50 | \$ | 18 | \$ | 25 |
| Saugeen Shores | \$ | 3,761 | \$ | 4,559 | \$ | 40 | \$ | 49 | \$ | 24 | \$ | 29 |
| Central Elgin | \$ | 3,464 | \$ | 5,494 | \$ | 26 | \$ | 42 | \$ | 21 | \$ | 34 |
| Clarington | \$ | 3,877 | \$ | 17,197 | \$ | 9 | \$ | 41 | \$ | 8 | \$ | 37 |
| Wainfleet | | 3,077 | _ | 17,137 | \$ | 51 | \$ | 56 | \$ | 39 | \$ | 43 |
| West Lincoln | \$ | 2,425 | \$ | 2,473 | \$ | 48 | \$ | 49 | \$ | 45 | \$ | 46 |
| South Frontenac | 4 | _,-23 | 4 | _,-,-,- | \$ | 47 | \$ | 77 | \$ | 31 | \$ | 50 |
| Middlesex Centre | \$ | 1,750 | \$ | 2,578 | \$ | 58 | \$ | 85 | \$ | 35 | \$ | 51 |
| Springwater | \$ | 1,671 | \$ | 6,241 | \$ | 20 | \$ | 74 | \$ | 14 | \$ | 51 |
| Scugog | ړ | 1,0/1 | ړ | 0,241 | \$ | 38 | \$ | 78 | \$ | 25 | \$ | 52 |
| Central Huron | \$ | 921 | \$ | 1,744 | \$ | 50 | \$ | 94 | \$ | 32 | \$ | 61 |
| Brock | \$ | 881 | \$ | | \$ | 42 | \$ | 118 | \$ | | \$ | 85 |
| | | 1,441 | | 2,513 | | | \$ | | \$ | 30 | | |
| North Perth | \$ | 1,441 | \$ | 2,530 4,651 | \$ | 77 71 | \$ | 118 | \$ | 56 | \$ | 130 |
| Grey Highlands | \$ | 9,626 | \$ | 26,554 | \$ | 108 | \$ | 213 305 | \$ | 40 | \$ | 120 |
| Wellesley | • | | | | | | | | | 81 | | 228 |
| Lower Tier Average Lower Tier Median | \$ \$ | 6,116 2,747 | \$ \$ | 7,979 4,703 | \$ \$ | 20 8 | \$ \$ | 39 15 | \$ \$ | 14 6 | \$ \$ | 26 11 |



Roadways—Unpaved (cont'd)

| | osts per ane km | osts per ane km | t Costs Capita | t Costs Capita | et Costs per .00,000 | | t Costs per \$100,000 |
|----------------------|--------------------|--------------------|-------------------|-------------------|----------------------------|----|--------------------------|
| | Excl. | Incl. | Excl. | Incl. | /A Excl. | | CVA Incl. |
| Municipality | mort. | mortiz. | nortiz. | mort. | mort. | ċ | Amort. |
| St. Thomas | \$ 347 | \$ 347 | \$ 0 | \$ 0 | \$ 0 | \$ | 0 |
| Peterborough | | \$ 4,518 | _ | \$ 0 | _ | \$ | 0 |
| Windsor | \$ 348 | \$ 1,407 | \$ 0 | \$ 0 | \$ 0 | \$ | 0 |
| Quinte West | \$ 3,580 | \$ 3,580 | \$ 0 | \$ 0 | \$ 0 | \$ | 0 |
| Kingston | \$ 985 | \$ 1,610 | \$ 0 | \$ 1 | \$ 0 | \$ | 1 |
| Hamilton | \$ 8,438 | \$ 8,489 | \$ 1 | \$ 1 | \$ 1 | \$ | 1 |
| London | \$ 13,577 | \$ 13,577 | \$ 1 | \$ 1 | \$ 1 | \$ | 1 |
| Sault Ste. Marie | \$ 2,924 | \$ 5,164 | \$ 1 | \$ 1 | \$ 1 | \$ | 2 |
| Ottawa | \$ 2,753 | \$ 2,753 | \$ 3 | \$ 3 | \$ 2 | \$ | 2 |
| North Bay | \$ 7,771 | \$ 11,682 | \$ 4 | \$ 5 | \$ 4 | \$ | 6 |
| Thunder Bay | \$ 5,555 | \$ 5,555 | \$ 9 | \$ 9 | \$ 13 | \$ | 13 |
| Greater Sudbury | \$ 3,048 | \$ 3,418 | \$ 11 | \$ 13 | \$ 12 | \$ | 14 |
| Prince Edward County | \$ 1,377 | \$ 1,377 | \$ 20 | \$ 20 | \$ 14 | \$ | 14 |
| Timmins | \$ 4,824 | \$ 5,312 | \$ 17 | \$ 19 | \$ 26 | \$ | 29 |
| Brant County | \$ 2,352 | \$ 2,932 | \$ 34 | \$ 43 | \$ 25 | \$ | 31 |
| Kenora | \$ 927 | \$ 1,462 | \$ 21 | \$ 33 | \$ 23 | \$ | 37 |
| Elliot Lake | \$ 4,564 | \$ 9,784 | \$ 24 | \$ 51 | \$ 56 | \$ | 121 |
| Greenstone | \$ 4,142 | \$ 4,142 | \$ 188 | \$ 188 | \$ 162 | \$ | 162 |
| Single Tier Average | \$ 3,971 | \$ 4,839 | \$ 20 | \$ 22 | \$ 20 | \$ | 24 |
| Single Tier Median | \$ 3,048 | \$ 3,861 | \$ 4 | \$ 4 | \$ 4 | \$ | 4 |



Roadways—Bridges and Culverts (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| | Т | otal | | | Net Costs | | | | | | | |
|------------------------|-----|--------|------------|----------|-----------|--------|-----|---------|---------------|----------|--|--|
| | Cos | ts per | | | Net | Costs | | per | Net Costs per | | | |
| | | m2 | | Total m2 | per | Capita | \$1 | 00,000 | \$ | 100,000 | | |
| | | rface | Adequacy | Surface | li li | ncl. | | A Excl. | | VA Incl. | | |
| Municipality | Α | rea | of Bridges | Area | An | nort. | A | mort. | | Amort. | | |
| Waterloo | \$ | 1 | 69% | 10,146 | \$ | 0 | \$ | 0 | \$ | 0 | | |
| Sarnia | \$ | 2 | 93% | 14,299 | \$ | 0 | \$ | 0 | \$ | 0 | | |
| Cornwall | \$ | 4 | 96% | 9,227 | \$ | 1 | \$ | 1 | \$ | 1 | | |
| Niagara-on-the-Lake | \$ | 22 | 82% | 3,507 | \$ | 3 | \$ | 1 | \$ | 1 | | |
| Newmarket | \$ | 26 | 97% | 5,815 | \$ | 2 | \$ | 0 | \$ | 1 | | |
| Kitchener | \$ | 12 | 89% | 27,479 | \$ | 1 | \$ | 0 | \$ | 1 | | |
| Owen Sound | \$ | 90 | 56% | 285 | \$ | 1 | \$ | 1 | \$ | 1 | | |
| Pickering | \$ | 20 | 54% | 9,763 | \$ | 2 | | | \$ | 1 | | |
| St. Catharines | \$ | 32 | 68% | 5,830 | \$ | 1 | \$ | 0 | \$ | 1 | | |
| Whitchurch-Stouffville | \$ | 132 | 100% | 1,129 | \$ | 3 | \$ | 0 | \$ | 2 | | |
| Collingwood | \$ | 17 | 55% | 4,217 | \$ | 3 | \$ | 0 | \$ | 2 | | |
| Fort Erie | \$ | 14 | 73% | 4,674 | \$ | 2 | | | \$ | 2 | | |
| East Gwillimbury | | | | | \$ | 4 | \$ | 1 | \$ | 2 | | |
| Welland | \$ | 11 | 100% | 7,837 | \$ | 2 | \$ | 2 | \$ | 2 | | |
| Oshawa | \$ | 37 | 54% | 10,168 | \$ | 2 | \$ | 1 | \$ | 2 | | |
| Thorold | \$ | 2 | 71% | 31,500 | \$ | 3 | \$ | 3 | \$ | 3 | | |
| Ajax | \$ | 29 | 97% | | \$ | 3 | \$ | 0 | \$ | 3 | | |
| Mississauga | \$ | 34 | 96% | 109,473 | \$ | 5 | \$ | 0 | \$ | 3 | | |
| Burlington | \$ | 24 | 67% | 40,927 | \$ | 5 | \$ | 1 | \$ | 3 | | |
| Brampton | \$ | 31 | 100% | 66,541 | \$ | 4 | \$ | 0 | \$ | 3 | | |
| The Blue Mountains | \$ | 39 | 63% | 2,863 | \$ | 17 | | | \$ | 3 | | |
| Saugeen Shores | \$ | 16 | 96% | 5,156 | \$ | 6 | \$ | 1 | \$ | 4 | | |
| Markham | \$ | 61 | 89% | 36,032 | \$ | 7 | \$ | 4 | \$ | 4 | | |
| Oakville | \$ | 43 | 93% | 40,099 | \$ | 9 | \$ | 0 | \$ | 4 | | |
| Gravenhurst | \$ | 166 | 83% | 835 | \$ | 11 | \$ | 3 | \$ | 5 | | |
| Scugog | | | | | \$ | 7 | \$ | 3 | \$ | 5 | | |
| Whitby | \$ | 67 | 84% | 10,777 | \$ | 6 | \$ | 0 | \$ | 5 | | |
| Georgina | \$ | 298 | 100% | 914 | \$ | 6 | \$ | 3 | \$ | 5 | | |
| Springwater | \$ | 69 | 93% | 1,923 | \$ | 7 | \$ | 2 | \$ | 5 | | |
| Woolwich | \$ | 38 | 67% | 5,548 | \$ | 8 | \$ | 1 | \$ | 6 | | |
| Middlesex Centre | \$ | 22 | 97% | 8,129 | \$ | 10 | \$ | 2 | \$ | 6 | | |
| Central Huron | \$ | 14 | 98% | 5,420 | \$ | 10 | \$ | 4 | \$ | 6 | | |
| Wellesley | \$ | 24 | 73% | 4,141 | \$ | 9 | | | \$ | 6 | | |
| Vaughan | \$ | 138 | 85% | 31,978 | | 14 | ς. | 5 | \$ | 7 | | |



Roadways—Bridges and Culverts (cont'd)

| Municipality | Co | Total osts per m2 urface Area | Adequacy of Bridges | Total m2 Surface Area | pe | Net Costs per Capita Incl. Amort. | | per \$100,000 CVA Excl. Amort. | | t Costs per 00,000 'A Incl. mort. |
|--------------------|----|---|------------------------|-----------------------------|----|--|----|---|----|---|
| Lambton Shores | \$ | 81 | 70% | 1,909 | \$ | 14 | \$ | 2 | \$ | 7 |
| King | \$ | 58 | 41% | 7,398 | \$ | 21 | \$ | 2 | \$ | 7 |
| Clarington | \$ | 46 | 76% | 17,956 | \$ | 9 | \$ | 2 | \$ | 8 |
| Bracebridge | \$ | 103 | 58% | 2,228 | \$ | 15 | \$ | 5 | \$ | 8 |
| Halton Hills | \$ | 45 | 5% | 18,735 | \$ | 14 | \$ | 2 | \$ | 9 |
| Niagara Falls | \$ | 49 | 68% | 16,356 | \$ | 9 | \$ | 4 | \$ | 9 |
| Milton | \$ | 20 | 100% | 71,600 | \$ | 15 | \$ | 7 | \$ | 9 |
| West Lincoln | \$ | 16 | 34% | 9,448 | \$ | 10 | \$ | 3 | \$ | 10 |
| Central Elgin | \$ | 55 | 97% | 3,061 | \$ | 13 | \$ | 3 | \$ | 10 |
| Innisfil | \$ | 128 | 85% | 4,864 | \$ | 18 | \$ | 1 | \$ | 12 |
| Port Hope | \$ | 35 | 95% | 6,321 | \$ | 14 | \$ | 5 | \$ | 12 |
| Grey Highlands | \$ | 225 | 72% | 1,000 | \$ | 23 | \$ | 6 | \$ | 13 |
| Wainfleet | \$ | 251 | 56% | 450 | \$ | 18 | \$ | 10 | \$ | 13 |
| Kingsville | \$ | 149 | 78% | 2,122 | \$ | 14 | \$ | 2 | \$ | 13 |
| Caledon | \$ | 87 | 35% | 20,422 | \$ | 29 | \$ | 12 | \$ | 14 |
| Lincoln | \$ | 64 | 75% | 6,403 | \$ | 17 | \$ | 8 | \$ | 14 |
| Lakeshore | \$ | 65 | 37% | 8,918 | \$ | 16 | \$ | 12 | \$ | 14 |
| North Perth | \$ | 27 | 93% | 9,272 | \$ | 19 | \$ | 6 | \$ | 14 |
| Brock | \$ | 39 | 67% | 6,105 | \$ | 21 | \$ | 10 | \$ | 15 |
| Meaford | \$ | 21 | 62% | 12,011 | \$ | 22 | | | \$ | 15 |
| Ingersoll | \$ | 533 | 100% | 334 | \$ | 14 | \$ | 2 | \$ | 17 |
| South Frontenac | | | | | \$ | 27 | \$ | 4 | \$ | 18 |
| Lower Tier Average | \$ | 68 | 75% | 13,521 | \$ | 10 | \$ | 3 | \$ | 7 |
| Lower Tier Median | \$ | 38 | 77% | 6,362 | \$ | 9 | \$ | 2 | \$ | 5 |



Roadways—Bridges and Culverts (cont'd)

| | | | | | | Ne | t Costs | Net | Costs |
|----------------------|------|----------|------------|----------|----------|----|---------|-----|---------|
| | Tota | al Costs | | | Costs | | per | | per |
| | | er m2 | | Total m2 | Capita | | 00,000 | | 00,000 |
| | | rface | Adequacy | Surface | ncl. | | A Excl. | | A Incl. |
| Municipality | | Area | of Bridges | Area | nort. | | mort. | | nort. |
| Prince Edward County | \$ | 21 | 18% | 3,925 | \$ 3 | \$ | 2 | \$ | 2 |
| Guelph | \$ | 23 | 93% | 16,297 | \$ 3 | \$ | 0 | \$ | 2 |
| Toronto | | | | | \$ 4 | \$ | 0 | \$ | 3 |
| Orillia | \$ | 156 | 100% | 581 | \$ 3 | \$ | 2 | \$ | 3 |
| Brockville | \$ | 14 | 68% | 4,640 | \$ 3 | \$ | 2 | \$ | 3 |
| Barrie | \$ | 81 | 83% | 9,012 | \$ 5 | \$ | 4 | \$ | 4 |
| Stratford | \$ | 28 | 78% | 5,034 | \$ 4 | \$ | 0 | \$ | 4 |
| St. Thomas | \$ | 12 | 50% | 11,096 | \$ 3 | \$ | 1 | \$ | 5 |
| Kingston | \$ | 37 | 96% | 19,317 | \$ 6 | \$ | 1 | \$ | 5 |
| Greenstone | \$ | 4 | | 6,976 | \$ 6 | \$ | 0 | \$ | 5 |
| Peterborough | \$ | 28 | 60% | 18,986 | \$ 7 | \$ | 0 | \$ | 7 |
| Ottawa | \$ | 30 | 144% | 364,512 | \$ 12 | \$ | 5 | \$ | 8 |
| Hamilton | \$ | 32 | 61% | 197,156 | \$ 12 | \$ | 3 | \$ | 11 |
| Belleville | \$ | 27 | 93% | 20,417 | \$ 11 | \$ | 4 | \$ | 12 |
| Windsor | \$ | 27 | 60% | 69,317 | \$ 9 | \$ | 1 | \$ | 12 |
| London | \$ | 68 | 82% | 66,822 | \$ 12 | \$ | 6 | \$ | 12 |
| Thunder Bay | \$ | 49 | 76% | 30,087 | \$ 13 | \$ | (2) | \$ | 19 |
| North Bay | \$ | 71 | 66% | 13,903 | \$ 18 | \$ | 11 | \$ | 20 |
| Quinte West | \$ | 28 | 86% | 28,563 | \$ 18 | \$ | 7 | \$ | 21 |
| Greater Sudbury | \$ | 73 | 69% | 46,856 | \$ 21 | \$ | 11 | \$ | 22 |
| Sault Ste. Marie | \$ | 202 | 46% | 6,165 | \$ 16 | \$ | 17 | \$ | 23 |
| Brant County | \$ | 30 | 85% | | \$ 34 | \$ | 9 | \$ | 24 |
| Kenora | \$ | 38 | 98% | 10,464 | \$ 25 | \$ | 0 | \$ | 28 |
| Timmins | \$ | 85 | 89% | 15,524 | \$ 30 | \$ | 24 | \$ | 44 |
| Single Tier Average | \$ | 51 | 77% | 41,997 | \$ 12 | \$ | 5 | \$ | 13 |
| Single Tier Median | \$ | 30 | 82% | 15,524 | \$ 10 | \$ | 2 | \$ | 10 |
| Region Durham | \$ | 22 | 78% | 84,154 | \$ 3 | \$ | 1 | \$ | 2 |
| Region Peel | \$ | 71 | 91% | 82,380 | \$ 4 | \$ | 1 | \$ | 3 |
| Region Halton | \$ | 50 | 97% | 70,771 | \$ 7 | \$ | 0 | \$ | 4 |
| Region Waterloo | \$ | 35 | 69% | 77,635 | \$ 5 | \$ | 1 | \$ | 4 |
| Region York | \$ | 79 | 85% | 118,914 | \$ 8 | \$ | 2 | \$ | 4 |
| District of Muskoka | \$ | 90 | 68% | 21,000 | \$ 32 | \$ | 2 | \$ | 8 |
| Average | \$ | 58 | 81% | 75,809 | \$ 9 | \$ | 1 | \$ | 4 |
| Median | \$ | 61 | 82% | 80,008 | \$ 5 | \$ | 1 | \$ | 4 |



Roadways—Traffic Operations

| Municipality | per Ca Exc Amo | cl. | lr | Capita ncl. nort. | | 100,000 CVA .Amort. | er \$100,000 CVA Incl. Amort. |
|------------------------|----------------------|-----|----|-------------------------|----|---------------------------|-------------------------------------|
| Wilmot | \$ | 2 | \$ | 2 | \$ | 1 | \$ 1 |
| Pelham | \$ | 2 | \$ | 2 | \$ | 1 | \$ 1 |
| Meaford | Ψ | _ | \$ | 3 | Ψ | _ | \$ 2 |
| The Blue Mountains | | | \$ | 13 | | | \$ 2 |
| Wellesley | \$ | 4 | \$ | 4 | \$ | 3 | \$ 3 |
| Markham | \$ | 8 | \$ | 8 | \$ | 5 | \$ 5 |
| Newmarket | \$ | 7 | \$ | 7 | \$ | 5 | \$ 5 |
| Aurora | \$ | 6 | \$ | 11 | \$ | 3 | \$ 7 |
| Whitchurch-Stouffville | \$ | 6 | \$ | 13 | \$ | 3 | \$ 7 |
| Waterloo | \$ | 11 | \$ | 11 | \$ | 8 | \$ 8 |
| Sarnia | \$ | 10 | \$ | 10 | \$ | 11 | \$ 11 |
| Vaughan | \$ | 23 | \$ | 24 | \$ | 11 | \$ 11 |
| Georgina | \$ | 17 | \$ | 17 | \$ | 13 | \$ 14 |
| Hanover | \$ | 11 | \$ | 11 | \$ | 14 | \$ 14 |
| Lambton Shores | \$ | 20 | \$ | 31 | \$ | 10 | \$ 15 |
| Welland | \$ | 7 | \$ | 13 | \$ | 9 | \$ 17 |
| Mississauga | \$ | 21 | \$ | 27 | \$ | 13 | \$ 17 |
| Thorold | \$ | 17 | \$ | 17 | \$ | 17 | \$ 17 |
| Woolwich | \$ | 16 | \$ | 25 | \$ | 12 | \$ 18 |
| Ajax | \$ | 16 | \$ | 20 | \$ | 15 | \$ 18 |
| Central Elgin | \$ | 19 | \$ | 23 | \$ | 15 | \$ 19 |
| Pickering | \$ | 22 | \$ | 27 | \$ | 16 | \$ 19 |
| Oakville | \$ | 41 | \$ | 44 | \$ | 19 | \$ 21 |
| Scugog | \$ | 27 | \$ | 31 | \$ | 18 | \$ 21 |
| Burlington | \$ | 29 | \$ | 35 | \$ | 17 | \$ 21 |
| Halton Hills | \$ | 22 | \$ | 34 | \$ | 14 | \$ 21 |
| West Lincoln | \$ | 19 | \$ | 24 | \$ | 18 | \$ 23 |
| Penetanguishene | \$ | 20 | \$ | 23 | \$ | 21 | \$ 24 |
| Kitchener | \$ | 19 | \$ | 24 | \$ | 19 | \$ 24 |
| St. Catharines | \$ | 17 | \$ | 23 | \$ | 18 | \$ 24 |
| Niagara-on-the-Lake | \$ | 46 | \$ | 57 | \$ | 21 | \$ 25 |
| Ingersoll | \$ | (3) | \$ | 24 | \$ | (3) | \$ 28 |



Roadways—Traffic Operations (cont'd)

| Milton Oshawa Brampton Port Hope Owen Sound Springwater Lakeshore Collingwood Gravenhurst South Frontenac Caledon Central Huron | \$ \$ \$ \$ \$ \$ | 36 32 33 17 22 61 | \$ \$ \$ \$ | 48 33 42 40 | \$ \$ \$ | 23 33 | \$ \$ | 30 |
|---|----------------------------------|----------------------------------|----------------------|----------------------|----------------|----------|----------|-----|
| Brampton Port Hope Owen Sound Springwater Lakeshore Collingwood Gravenhurst South Frontenac Caledon | \$ \$ \$ \$ \$ | 33 17 22 | \$ | 42 | | | \$ | 2.0 |
| Port Hope Owen Sound Springwater Lakeshore Collingwood Gravenhurst South Frontenac Caledon | \$ \$ \$ \$ | 17 22 | \$ | | \$ | | | 34 |
| Owen Sound Springwater Lakeshore Collingwood Gravenhurst South Frontenac Caledon | \$ \$ \$ | 22 | | 40 | | 28 | \$ | 36 |
| Springwater Lakeshore Collingwood Gravenhurst South Frontenac Caledon | \$ \$ \$ | | \$ | 40 | \$ | 16 | \$ | 36 |
| Lakeshore Collingwood Gravenhurst South Frontenac Caledon | \$ | 61 | | 32 | \$ | 26 | \$ | 37 |
| Collingwood Gravenhurst South Frontenac Caledon | \$ | | \$ | 64 | \$ | 43 | \$ | 44 |
| Gravenhurst South Frontenac Caledon | | 43 | \$ | 53 | \$ | 37 | \$ | 45 |
| South Frontenac Caledon | | 41 | \$ | 78 | \$ | 25 | \$ | 47 |
| Caledon | \$ | 103 | \$ | 122 | \$ | 41 | \$ | 48 |
| | \$ | 75 | \$ | 75 | \$ | 49 | \$ | 49 |
| Central Huron | \$ | 94 | \$ | 109 | \$ | 45 | \$ | 53 |
| | \$ | 49 | \$ | 93 | \$ | 32 | \$ | 61 |
| Saugeen Shores | \$ | 98 | \$ | 111 | \$ | 58 | \$ | 65 |
| East Gwillimbury | \$ | 109 | \$ | 128 | \$ | 61 | \$ | 71 |
| Lincoln | \$ | 70 | \$ | 89 | \$ | 56 | \$ | 71 |
| Niagara Falls | \$ | 72 | \$ | 78 | \$ | 68 | \$ | 74 |
| Kingsville | \$ | 72 | \$ | 80 | \$ | 68 | \$ | 74 |
| Whitby | \$ | 83 | \$ | 91 | \$ | 68 | \$ | 75 |
| Innisfil | \$ | 89 | \$ | 115 | \$ | 59 | \$ | 76 |
| Fort Erie | \$ | 74 | \$ | 86 | \$ | 68 | \$ | 79 |
| Strathroy-Caradoc | \$ | 70 | \$ | 81 | \$ | 71 | \$ | 82 |
| Clarington | \$ | 82 | \$ | 94 | \$ | 72 | \$ | 83 |
| Middlesex Centre | \$ | 146 | \$ | 155 | \$ | 88 | \$ | 94 |
| Wainfleet | \$ | 101 | \$ | 131 | \$ | 76 | \$ | 99 |
| Brock | \$ | 120 | \$ | 140 | \$ | 87 | \$ | 101 |
| Grey Highlands | \$ | 174 | \$ | 206 | \$ | 98 | \$ | 116 |
| Cornwall | \$ | 55 | \$ | 147 | \$ | 83 | \$ | 221 |
| Lower Tier Average Lower Tier Median | \$ | 44 | \$ | 54 | \$ | 32 | \$ | 40 |



Roadways—Traffic Operations (cont'd)

| | | Capita xcl. | | Capita | per | \$100,000 CVA | | er \$100,000 CVA Incl. |
|----------------------|----|----------------|----|--------|-----|------------------|----|---------------------------|
| Municipality | Ar | nort. | Α | mort. | Exc | cl.Amort. | | Amort. |
| Prince Edward County | \$ | 15 | \$ | 15 | \$ | 11 | \$ | 11 |
| Toronto | \$ | 26 | \$ | 29 | \$ | 15 | \$ | 17 |
| Stratford | \$ | 7 | \$ | 22 | \$ | 7 | \$ | 21 |
| North Bay | \$ | 19 | \$ | 21 | \$ | 21 | \$ | 24 |
| Kenora | \$ | 17 | \$ | 25 | \$ | 19 | \$ | 27 |
| Barrie | \$ | 30 | \$ | 33 | \$ | 27 | \$ | 30 |
| London | \$ | 24 | \$ | 31 | \$ | 25 | \$ | 32 |
| Guelph | \$ | 34 | \$ | 40 | \$ | 28 | \$ | 33 |
| Peterborough | \$ | 23 | \$ | 43 | \$ | 24 | \$ | 45 |
| Hamilton | \$ | 42 | \$ | 50 | \$ | 40 | \$ | 48 |
| Kingston | \$ | 31 | \$ | 55 | \$ | 28 | \$ | 50 |
| Greater Sudbury | \$ | 39 | \$ | 46 | \$ | 43 | \$ | 50 |
| Belleville | \$ | 39 | \$ | 47 | \$ | 42 | \$ | 50 |
| Brant County | \$ | 67 | \$ | 72 | \$ | 49 | \$ | 52 |
| Quinte West | \$ | 43 | \$ | 46 | \$ | 50 | \$ | 54 |
| Timmins | \$ | 32 | \$ | 37 | \$ | 47 | \$ | 54 |
| Orillia | \$ | 48 | \$ | 59 | \$ | 44 | \$ | 55 |
| St. Thomas | \$ | 34 | \$ | 46 | \$ | 47 | \$ | 64 |
| Brockville | \$ | 38 | \$ | 60 | \$ | 43 | \$ | 67 |
| Elliot Lake | \$ | 28 | \$ | 35 | \$ | 66 | \$ | 82 |
| Thunder Bay | \$ | 43 | \$ | 60 | \$ | 59 | \$ | 83 |
| Ottawa | \$ | 117 | \$ | 134 | \$ | 84 | \$ | 96 |
| Windsor | \$ | 84 | \$ | 96 | \$ | 120 | \$ | 138 |
| Sault Ste. Marie | \$ | 132 | \$ | 172 | \$ | 185 | \$ | 242 |
| Single Tier Average | \$ | 42 | \$ | 53 | \$ | 47 | \$ | 59 |
| Single Tier Median | \$ | 34 | \$ | 46 | \$ | 42 | \$ | 50 |
| Region Peel | \$ | 5 | \$ | 6 | \$ | 3 | \$ | 4 |
| Region Halton | \$ | 7 | \$ | 13 | \$ | 4 | \$ | 7 |
| Region York | \$ | 13 | \$ | 14 | \$ | 7 | \$ | 8 |
| District of Muskoka | \$ | 31 | \$ | 35 | \$ | 8 | \$ | 9 |
| Region Waterloo | \$ | 17 | \$ | 19 | \$ | 15 | \$ | 16 |
| Region Durham | \$ | 28 | \$ | 32 | \$ | 24 | \$ | 27 |
| Region Niagara | \$ | 48 | \$ | 57 | \$ | 45 | \$ | 54 |
| Average | \$ | 21 | \$ | 25 | \$ | 15 | \$ | 18 |
| Median | \$ | 17 | \$ | 19 | \$ | 8 | \$ | 9 |
| TTCGIGIT | ٠ | 1/ | ب | 1.7 | Y | J | ب | 9 |



Winter Control—Except Sidewalks, Parking Lots

| Municipality | La | ests per ine km Excl. mort. | La | ests per ine km Incl. mort. | Incl. Amort. | | Net Costs per \$100,000 CVA Incl. Amort. | |
|------------------------|----|--------------------------------------|----|--------------------------------------|-----------------|----|---|----|
| East Gwillimbury | | | | | \$ | 9 | \$ | 5 |
| Niagara-on-the-Lake | \$ | 517 | \$ | 517 | \$ | 15 | \$ | 7 |
| Oakville | \$ | 1,825 | \$ | 1,825 | \$ | 18 | \$ | 8 |
| Wellesley | \$ | 434 | \$ | 434 | \$ | 12 | \$ | 9 |
| Ajax | \$ | 1,451 | \$ | 1,671 | \$ | 10 | \$ | 9 |
| Newmarket | \$ | 2,347 | \$ | 2,350 | \$ | 15 | \$ | 10 |
| Whitchurch-Stouffville | \$ | 1,465 | \$ | 1,465 | \$ | 20 | \$ | 11 |
| Lambton Shores | \$ | 357 | \$ | 357 | \$ | 22 | \$ | 11 |
| King | \$ | 1,152 | \$ | 1,152 | \$ | 36 | \$ | 12 |
| Burlington | \$ | 2,409 | \$ | 2,614 | \$ | 22 | \$ | 13 |
| Waterloo | \$ | 2,567 | \$ | 2,567 | \$ | 21 | \$ | 15 |
| Caledon | \$ | 1,277 | \$ | 1,277 | \$ | 32 | \$ | 15 |
| Pickering | \$ | 2,077 | \$ | 2,077 | \$ | 21 | \$ | 15 |
| Wilmot | \$ | 917 | \$ | 917 | \$ | 22 | \$ | 16 |
| Vaughan | \$ | 5,574 | \$ | 5,574 | \$ | 35 | \$ | 16 |
| Aurora | \$ | 4,500 | \$ | 4,500 | \$ | 31 | \$ | 18 |
| Markham | \$ | 5,062 | \$ | 5,062 | \$ | 33 | \$ | 18 |
| Whitby | \$ | 2,681 | \$ | 2,726 | \$ | 22 | \$ | 18 |
| Lakeshore | \$ | 667 | \$ | 716 | \$ | 22 | \$ | 19 |
| Sarnia | \$ | 1,347 | \$ | 1,347 | \$ | 17 | \$ | 19 |
| St. Catharines | \$ | 2,064 | \$ | 2,151 | \$ | 18 | \$ | 19 |
| Mississauga | \$ | 4,605 | \$ | 4,605 | \$ | 32 | \$ | 20 |
| Pelham | \$ | 847 | \$ | 847 | \$ | 25 | \$ | 20 |
| Cambridge | \$ | 2,519 | \$ | 2,949 | \$ | 22 | \$ | 21 |
| West Lincoln | \$ | 389 | \$ | 405 | \$ | 22 | \$ | 21 |
| Kitchener | \$ | 3,387 | \$ | 3,414 | \$ | 21 | \$ | 21 |
| Halton Hills | \$ | 2,310 | \$ | 2,310 | \$ | 34 | \$ | 21 |
| Scugog | | | | | \$ | 34 | \$ | 23 |
| Strathroy-Caradoc | | | | | \$ | 23 | \$ | 24 |
| Grey Highlands | \$ | 375 | \$ | 377 | \$ | 43 | \$ | 24 |
| Thorold | \$ | 1,483 | \$ | 1,483 | \$ | 25 | \$ | 24 |
| Orangeville | \$ | 3,279 | \$ | 3,279 | \$ | 28 | \$ | 26 |
| Middlesex Centre | \$ | 642 | \$ | 642 | \$ | 43 | \$ | 26 |
| Penetanguishene | \$ | 1,189 | \$ | 1,189 | \$ | 25 | \$ | 26 |
| Gravenhurst | \$ | 1,025 | \$ | 1,249 | \$ | 69 | \$ | 27 |

| | La | sts per ine km Excl. | La | osts per ine km Incl. | Net Costs per Capita Incl. | | CVA Incl. | |
|--------------------|----|----------------------------|----|-----------------------------|----------------------------------|-------|-----------|-------|
| Municipality | А | mort. | A | mort. | Ar | nort. | A | mort. |
| The Blue Mountains | \$ | 1,871 | \$ | 2,099 | \$ | 152 | \$ | 28 |
| Hanover | \$ | 2,209 | \$ | 2,209 | \$ | 23 | \$ | 28 |
| Niagara Falls | \$ | 2,143 | \$ | 2,291 | \$ | 30 | \$ | 29 |
| Brampton | \$ | 5,323 | \$ | 5,346 | \$ | 33 | \$ | 29 |
| Saugeen Shores | \$ | 1,430 | \$ | 1,430 | \$ | 49 | \$ | 29 |
| Welland | | | | | \$ | 22 | \$ | 29 |
| Tillsonburg | | | | | \$ | 27 | \$ | 29 |
| Oshawa | \$ | 3,519 | \$ | 3,790 | \$ | 28 | \$ | 29 |
| Kingsville | \$ | 1,245 | \$ | 1,269 | \$ | 31 | \$ | 29 |
| Woolwich | \$ | 1,567 | \$ | 1,567 | \$ | 42 | \$ | 30 |
| Lincoln | \$ | 1,454 | \$ | 1,454 | \$ | 37 | \$ | 30 |
| Bracebridge | \$ | 1,706 | \$ | 1,706 | \$ | 55 | \$ | 30 |
| Clarington | \$ | 1,607 | \$ | 1,845 | \$ | 35 | \$ | 31 |
| Innisfil | \$ | 1,914 | \$ | 2,126 | \$ | 48 | \$ | 32 |
| Huntsville | \$ | 857 | \$ | 857 | \$ | 57 | \$ | 32 |
| Fort Erie | \$ | 1,342 | \$ | 1,342 | \$ | 35 | \$ | 32 |
| Brock | \$ | 712 | \$ | 712 | \$ | 46 | \$ | 33 |
| Milton | \$ | 3,620 | \$ | 3,998 | \$ | 53 | \$ | 33 |
| Springwater | \$ | 1,101 | \$ | 1,133 | \$ | 51 | \$ | 35 |
| Wainfleet | | | | | \$ | 47 | \$ | 35 |
| Ingersoll | \$ | 1,966 | \$ | 2,166 | \$ | 30 | \$ | 35 |
| Georgina | \$ | 2,801 | \$ | 3,118 | \$ | 45 | \$ | 36 |
| Port Hope | \$ | 640 | \$ | 640 | \$ | 42 | \$ | 38 |
| North Perth | \$ | 843 | \$ | 843 | \$ | 57 | \$ | 41 |
| Collingwood | \$ | 4,013 | \$ | 4,321 | \$ | 71 | \$ | 42 |
| Meaford | \$ | 1,124 | \$ | 1,124 | \$ | 72 | \$ | 50 |
| Central Elgin | \$ | 1,026 | \$ | 1,026 | \$ | 63 | \$ | 51 |
| Central Huron | \$ | | | 1,054 | | 94 | \$ | 61 |
| South Frontenac | | | | | \$ | 101 | \$ | 66 |
| Cornwall | \$ | 4,528 | \$ | 4,581 | \$ | 55 | \$ | 84 |
| Owen Sound | \$ | 5,715 | \$ | 5,715 | \$ | 73 | \$ | 85 |
| Lower Tier Average | \$ | 1,984 | \$ | 2,057 | \$ | 38 | \$ | 27 |
| Lower Tier Median | \$ | | | 1,619 | | 32 | \$ | 26 |



Winter Control—Except Sidewalks, Parking Lots (cont'd)

| | La | Costs per Lane km Excl. | | sts per ne km Incl. | Net Costs per Capita Incl. | | CVA Incl. | |
|----------------------|----|-------------------------------|----|---------------------------|----------------------------------|-------|-----------|--------|
| Municipality | Α | mort. | Α | mort. | Ar | nort. | ļ | Amort. |
| Toronto | \$ | 4,649 | \$ | 4,649 | \$ | 33 | \$ | 19 |
| Guelph | \$ | 2,848 | \$ | 2,872 | \$ | 25 | \$ | 21 |
| Belleville | \$ | 1,336 | \$ | 1,377 | \$ | 25 | \$ | 27 |
| Stratford | \$ | 2,295 | \$ | 2,295 | \$ | 28 | \$ | 27 |
| St. Thomas | \$ | 1,773 | \$ | 1,773 | \$ | 20 | \$ | 27 |
| Peterborough | \$ | 2,539 | \$ | 2,545 | \$ | 29 | \$ | 31 |
| London | \$ | 3,247 | \$ | 3,247 | \$ | 30 | \$ | 32 |
| Windsor | \$ | 2,085 | \$ | 2,139 | \$ | 24 | \$ | 34 |
| Barrie | \$ | 4,129 | \$ | 4,147 | \$ | 40 | \$ | 36 |
| Kingston | \$ | 3,540 | \$ | 3,540 | \$ | 50 | \$ | 45 |
| Hamilton | \$ | 3,942 | \$ | 4,194 | \$ | 50 | \$ | 48 |
| Orillia | \$ | 4,341 | \$ | 4,540 | \$ | 53 | \$ | 49 |
| Brant County | \$ | 1,273 | \$ | 1,273 | \$ | 80 | \$ | 58 |
| Quinte West | \$ | 1,513 | \$ | 1,513 | \$ | 51 | \$ | 59 |
| Ottawa | \$ | 6,539 | \$ | 6,615 | \$ | 83 | \$ | 59 |
| Brockville | \$ | 3,788 | \$ | 4,043 | \$ | 55 | \$ | 61 |
| Thunder Bay | \$ | 2,895 | \$ | 2,900 | \$ | 50 | \$ | 69 |
| Kenora | \$ | 1,571 | \$ | 1,571 | \$ | 63 | \$ | 70 |
| Greenstone | \$ | 662 | \$ | 802 | \$ | 86 | \$ | 74 |
| North Bay | \$ | 4,982 | \$ | 4,982 | \$ | 71 | \$ | 79 |
| Prince Edward County | \$ | 2,738 | \$ | 2,749 | \$ | 110 | \$ | 80 |
| Greater Sudbury | \$ | 4,570 | \$ | 4,621 | \$ | 101 | \$ | 109 |
| Elliot Lake | \$ | 2,051 | \$ | 2,292 | \$ | 50 | \$ | 118 |
| Sault Ste. Marie | \$ | 6,064 | \$ | 6,422 | \$ | 100 | \$ | 141 |
| Timmins | \$ | 8,784 | \$ | 8,987 | \$ | 197 | \$ | 292 |
| Cingle Tier Average | ¢ | 2 260 | ċ | 2 442 | \$ | 60 | \$ | 67 |
| Single Tier Average | \$ | 3,366 | \$ | 3,443 | - | 60 | - | 67 |
| Single Tier Median | \$ | 2,895 | \$ | 2,900 | \$ | 50 | \$ | 58 |

| Municipality | La | sts per ne km Excl. mort. | La | sts per ne km Incl. mort. | per li | Costs Capita ncl. nort. | per S | et Costs \$100,000 /A Incl. mort. |
|---------------------|----|------------------------------------|----|------------------------------------|-----------|----------------------------------|-------|--|
| Region Halton | \$ | 5,266 | \$ | 5,275 | \$ | 10 | \$ | 5 |
| Region Peel | \$ | 7,885 | \$ | 7,885 | \$ | 9 | \$ | 6 |
| Region York | \$ | 5,987 | \$ | 6,040 | \$ | 19 | \$ | 10 |
| Region Waterloo | | | | | \$ | 14 | \$ | 12 |
| Region Niagara | | | | | \$ | 13 | \$ | 12 |
| Region Durham | \$ | 5,469 | \$ | 5,478 | \$ | 18 | \$ | 15 |
| District of Muskoka | \$ | 3,204 | \$ | 3,215 | \$ | 80 | \$ | 21 |
| Average | \$ | 5,562 | \$ | 5,578 | \$ | 23 | \$ | 12 |
| Median | \$ | 5,469 | \$ | 5,478 | \$ | 14 | \$ | 12 |



Winter Control—Sidewalks, Parking Lots Only

| Municipality | Net Cos per Cap Incl. Amo | ita | \$100,000 C | VA |
|------------------------|---------------------------------|-----|-------------|----|
| St. Catharines | \$ | 0 | \$ | 0 |
| Kingsville | \$ | 0 | \$ | 0 |
| Wellesley | \$ | 0 | \$ | 0 |
| Pelham | \$ | 0 | \$ | 0 |
| Niagara-on-the-Lake | \$ | 1 | \$ | 0 |
| Thorold | \$ | 0 | \$ | 0 |
| Scugog | \$ | 1 | \$ | 1 |
| Grey Highlands | \$ | 1 | \$ | 1 |
| Clarington | \$ | 1 | \$ | 1 |
| Strathroy-Caradoc | \$ | 1 | \$ | 1 |
| Waterloo | \$ | 2 | \$ | 1 |
| Halton Hills | \$ | 2 | \$ | 1 |
| Springwater | \$ | 2 | \$ | 1 |
| Welland | \$ | 1 | \$ | 2 |
| Markham | \$ | 3 | \$ | 2 |
| Whitby | \$ | 2 | \$ | 2 |
| West Lincoln | \$ | 2 | \$ | 2 |
| Ajax | \$ | 2 | \$ | 2 |
| Innisfil | \$ | 3 | \$ | 2 |
| Whitchurch-Stouffville | \$ | 4 | \$ | 2 |
| Lambton Shores | \$ | 4 | \$ | 2 |
| Milton | \$ | 4 | \$ | 2 |
| Lakeshore | \$ | 3 | \$ | 2 |
| Cambridge | \$ | 3 | \$ | 3 |
| Burlington | \$ | 5 | \$ | 3 |
| Mississauga | \$ | 5 | \$ | 3 |
| Vaughan | \$ | 7 | \$ | 3 |
| Woolwich | \$ | 5 | \$ | 3 |
| Gravenhurst | \$ | 12 | \$ | 5 |
| Niagara Falls | \$ | 5 | \$ | 5 |
| Penetanguishene | \$ | 5 | \$ | 5 |
| Caledon | \$ | 12 | \$ | 6 |
| Wilmot | \$ | 8 | \$ | 6 |
| Central Huron | \$ | 12 | \$ | 8 |
| Hanover | \$ | 7 | \$ | 8 |
| Ingersoll | \$ | 7 | \$ | 9 |
| Kitchener | \$ | 9 | \$ | 9 |

| | per (| Costs | \$10 | Costs per 0,000 CVA |
|-------------------------|-------|----------|----------|------------------------|
| Municipality | | | | l. Amort. |
| Newmarket | \$ | 14 | \$ \$ | 9 |
| Collingwood Bracebridge | \$ | 16 18 | \$ | 10 |
| Oakville | \$ | 21 | \$ | 10 |
| Oshawa | \$ | 11 | \$ | 11 |
| Owen Sound | \$ | 10 | \$ | 11 |
| Cornwall | \$ | 10 | \$ | 15 |
| | | 10 | | 13 |
| Lower Tier Average | \$ | 5 | \$ | 4 |
| Lower Tier Median | \$ | 4 | \$ | 2 |
| Prince Edward County | \$ | 0 | \$ | 0 |
| Greenstone | \$ | 1 | \$ | 1 |
| Hamilton | \$ | 4 | \$ | 4 |
| Guelph | \$ | 4 | \$ | 4 |
| Brant County | \$ | 5 | \$ | 4 |
| St. Thomas | \$ | 3 | \$ | 4 |
| Quinte West | \$ | 4 | \$ | 5 |
| London | \$ | 6 | \$ | 6 |
| Toronto | \$ | 10 | \$ | 6 |
| Kingston | \$ | 8 | \$ | 7 |
| Belleville | \$ | 7 | \$ | 8 |
| Sault Ste. Marie | \$ | 6 | \$ | 8 |
| Peterborough | \$ | 8 | \$ | 9 |
| Stratford | \$ | 9 | \$ | 9 |
| Barrie | \$ | 10 | \$ | 9 |
| Ottawa | \$ | 13 | \$ | 9 |
| North Bay | \$ | 8 | \$ | 9 |
| Brockville | \$ | 9 | \$ | 10 |
| Greater Sudbury | \$ | 9 | \$ | 10 |
| Windsor | \$ | 7 | \$ | 10 |
| Orillia | \$ | 12 | \$ | 11 |
| Thunder Bay | \$ | 10 | \$ | 14 |
| Timmins | \$ | 25 | \$ | 36 |
| Elliot Lake | \$ | 39 | \$ | 92 |
| Single Tier Average | \$ | 9 | \$ | 12 |
| Single Tier Median | \$ | 8 | \$ | 9 |



Transit Services—Conventional

Transit Services provide citizens with a safe, reliable, efficient and affordable means of traveling to work, school, home or play. Greater use of public transit systems in a community eases traffic congestion and improves air quality.

An effective and efficient transit system places emphasis on the following objectives:

- Quality of life: provides mobility options for all residents to ensure access to work, education, health care, shopping, social and recreational opportunities
- Sustainability: needs to be affordable for everyone in the community, be fiscally responsible to taxpayers and support the goal of improving the environment
- Economic development: services and costs need to reflect and encourage residential and commercial growth



Each municipality's results are influenced to varying degrees by a number of factors, including:

- Size and urban form within the service area: service and costs are affected by the type of development, topography and density
- Demographics and socio-economic factors: auto ownership rates, population age, immigrant levels and household incomes will impact transit market share
- Nature of transit service design and delivery: number of routes, proximity and frequency of service, service coverage and hours of operation can vary significantly amongst systems, automated fare systems, Geographic Positioning Systems, traffic signal priority and dedicated bus lanes could be used to facilitate 'express' service
- Transit system type: composition of fleet (bus, subway or light-rail transit (LRT), diesel vs. natural gas, high floor vs. low floor accessible, and age of fleet
- Demand for services: rising fuel prices, a growing urban population and increased awareness of environmental issues can increase demand; catchment area for transit roaders may extend beyond municipal boundaries
- Economic conditions: ridership growth, fare increases, fluctuations in commodity and energy prices, foreign exchange rates, magnitude of external contracting and contractual obligations with labour bargaining units
- Legislated requirements: increased cost due to compliance with the Accessibility for Ontarians with Disabilities Act, 2005 (AODA)



Transit Services—Conventional (sorted by Net Costs per \$100,000 Including Amortization)

| | | | | | | | | Revenue | Ne | t Costs | Ne | t Costs |
|----------------------------|-----------|---------|---------|---------|----------|---------|----------|-------------|-----------|---------|---------|---------|
| | Trips per | | | Ne | et Costs | N | et Costs | as % | | per | | per |
| | Person in | Οp | erating | pe | r Capita | | | Operating | \$1 | .00,000 | | 00,000 |
| | Service | | ost per | | Excl. | | Incl. | Costs Excl. | | A Excl. | | A Incl. |
| Municipality | Area | | Trip | | mort. | , | Amort. | Amort. | Amort. | | | |
| The Blue Mountains | 0.3 | \$ | 1.62 | \$ | 0 | \$ | 0 | | \$ | 0 | \$ | 0 |
| Elliot Lake | 9.9 | \$ | 4.83 | \$ | 20 | \$ | 30 | 53% | | 48 | \$ | 71 |
| | | | | | | | | | | | | |
| Population < 15,000 | | | 4.00 | | | | | =00/ | | | | |
| Average | 9.9 | \$ | 4.83 | \$ | 20 | \$ | 30 | 53% | | 48 | \$ | 71 |
| Median | 9.9 | \$ | 4.83 | \$ | 20 | \$ | 30 | 53% | \$ | 48 | \$ | 71 |
| | | | | | | | | | | | | |
| Woolwich | | | | \$ | 0 | \$ | 0 | 94% | | 0 | \$ | 0 |
| Niagara-on-the-Lake | 1.2 | \$ | 35.44 | \$ | 3 | \$ | 3 | 83% | \$ | 1 | \$ | 1 |
| Huntsville | 2.6 | \$ | 12.90 | \$ | 10 | \$ | 10 | 39% | \$ | 6 | \$ | 6 |
| Kenora | 8.1 | \$ | 4.73 | \$ | 10 | \$ | 13 | 42% | \$ | 11 | \$ | 15 |
| Orangeville | 3.8 | \$ | 6.16 | \$ | 17 | \$ | 17 | 25% | \$ | 15 | \$ | 15 |
| Brockville | 4.7 | \$ | 6.28 | \$ | 12 | \$ | 14 | 58% | \$ | 14 | \$ | 16 |
| Port Hope | 3.8 | \$ | 8.42 | \$ | 26 | \$ | 28 | 22% | \$ | 24 | \$ | 25 |
| Collingwood | 10.3 | \$ | 4.96 | \$ | 30 | \$ | 43 | 39% | \$ | 18 | \$ | 26 |
| Thorold | 16.7 | \$ | 2.46 | \$ | 35 | \$ | 35 | 13% | \$ | 35 | \$ | 35 |
| Owen Sound | 15.8 | \$ | 3.72 | \$ | 42 | \$ | 53 | 28% | \$ | 49 | \$ | 62 |
| Population 15,000 - 29,999 | | | | | | | | | | | | |
| Average | 7.4 | \$ | 9.45 | \$ | 21 | \$ | 24 | 39% | \$ | 19 | \$ | 22 |
| Median | 4.7 | , \$ | 6.16 | , \$ | 17 | , \$ | 17 | 39% | - | 15 | , \$ | 16 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Caledon | 0.0 | \$ | 1.69 | \$ | 0 | \$ | 0 | 71% | \$ | 0 | \$ | 0 |
| Quinte West | 1.0 | \$ | 4.76 | \$ | 4 | \$ | 4 | | \$ | 5 | \$ | 5 |
| Fort Erie | 2.6 | \$ | 10.87 | \$ | 14 | \$ | 14 | 25% | \$ | 13 | \$ | 13 |
| Milton | 4.3 | \$ | 10.65 | \$ | 30 | \$ | 35 | 22% | \$ | 19 | \$ | 22 |
| St. Thomas | 5.6 | \$ | 5.84 | \$ | 17 | \$ | 23 | 45% | | 24 | \$ | 32 |
| Orillia | 22.0 | \$ | 2.65 | \$ | 28 | \$ | 35 | 50% | | 26 | \$ | 33 |
| Belleville | 18.6 | \$ | 4.28 | \$ | 42 | \$ | 56 | 45% | | 45 | \$ | 60 |
| Welland | 16.6 | \$ | 5.45 | \$ | 42 | \$ | 50 | 53% | | 55 | \$ | 66 |
| Sarnia | 17.7 | \$ | 4.54 | \$ | 54 | \$ | 61 | 33% | | 62 | \$ | 70 |
| Cornwall | 16.3 | \$ | 4.77 | \$ | 46 | \$ | 54 | 39% | | 69 | \$ | 81 |
| Stratford | 17.9 | \$ | 4.62 | \$ | 72 | \$ | 89 | 11% | | 69 | \$ | 85 |
| North Bay | 37.5 | \$ | 3.19 | \$ | 61 | \$ | 77 | 49% | | 68 | \$ | 86 |
| Peterborough | 43.4 | \$ | 3.24 | \$ | 79 | \$ | 94 | 41% | | 83 | \$ | 99 |
| Sault Ste. Marie | 27.9 | \$ | 4.98 | \$ | 78 | \$ | 87 | 38% | | 110 | \$ | 121 |
| Niagara Falls | 14.4 | \$ | 8.85 | \$ | 93 | \$ | 129 | 31% | | 88 | \$ | 123 |
| Timmins | 22.1 | \$ | 5.40 | \$ | 82 | \$ | 99 | 30% | \$ | 121 | \$ | 146 |
| Population 30,000 - 99,999 | | | | | | | | | | | | |
| Average | 16.7 | \$ | 5.36 | \$ | 46 | \$ | 57 | 39% | \$ | 54 | \$ | 65 |
| Median | 17.1 | \$ | 4.76 | \$ | 44 | \$ | 55 | 39% | \$ | 58 | \$ | 68 |



Transit Services—Conventional (sorted by Net Costs per \$100,000 Including Amortization) (cont'd)

| | Trips per Person in | On | erating | | t Costs Capita | | et Costs r Capita | Revenue as % Operating | | et Costs per 00,000 | t Costs per 00,000 |
|----------------------|------------------------|----|---------|----|-------------------|-------|----------------------|------------------------|-----------|---------------------------|--------------------------|
| | Service | | ost per | | Excl. | Incl. | | Costs Excl. | CVA Excl. | | A Incl. |
| Municipality | Area | | Trip | Α | mort. | Δ | Amort. | Amort. | Α | mort. | nortiz. |
| Burlington | 12.7 | \$ | 6.87 | \$ | 48 | \$ | 62 | 41% | \$ | 29 | \$ 37 |
| Oakville | 16.0 | \$ | 7.51 | \$ | 78 | \$ | 99 | 33% | \$ | 37 | \$ 47 |
| Barrie | 18.8 | \$ | 5.52 | \$ | 62 | \$ | 72 | 39% | \$ | 55 | \$ 64 |
| St. Catharines | 35.3 | \$ | 3.26 | \$ | 57 | \$ | 80 | 57% | \$ | 61 | \$ 85 |
| Kingston | 32.5 | \$ | 4.35 | \$ | 81 | \$ | 97 | 37% | \$ | 72 | \$ 87 |
| Mississauga | 47.5 | \$ | 4.49 | \$ | 111 | \$ | 141 | 48% | \$ | 70 | \$ 88 |
| Greater Sudbury | 31.6 | \$ | 4.41 | \$ | 71 | \$ | 82 | 39% | \$ | 77 | \$ 89 |
| London | 63.1 | \$ | 2.35 | \$ | 56 | \$ | 85 | 62% | \$ | 59 | \$ 90 |
| Hamilton | 44.8 | \$ | 3.84 | \$ | 87 | \$ | 107 | 44% | \$ | 84 | \$ 103 |
| Guelph | 54.7 | \$ | 3.62 | \$ | 120 | \$ | 153 | 39% | \$ | 99 | \$ 126 |
| Brampton | 35.4 | \$ | 6.04 | \$ | 124 | \$ | 156 | 39% | \$ | 107 | \$ 135 |
| Thunder Bay | 33.4 | \$ | 4.57 | \$ | 96 | \$ | 111 | 36% | \$ | 132 | \$ 153 |
| Windsor | 30.5 | \$ | 5.35 | \$ | 104 | \$ | 119 | 36% | \$ | 149 | \$ 171 |
| Toronto | | \$ | 2.82 | \$ | 196 | \$ | 313 | 67% | \$ | 112 | \$ 178 |
| Ottawa | 103.7 | \$ | 4.08 | \$ | 248 | \$ | 307 | 43% | \$ | 178 | \$ 221 |
| Population > 100,000 | | | | | | | | | | | |
| Average | 40.0 | \$ | 4.61 | Ś | 103 | \$ | 132 | 44% | Ś | 88 | \$ 112 |
| Median | 34.4 | \$ | 4.41 | \$ | 87 | \$ | 107 | 39% | • | 77 | \$ 90 |

| Region Peel Region Durham | 19.5 | ς . | 6.22 | \$ \$ | 34 69 | \$ \$ | 34 79 | \$ 33% \$ | 24 58 | \$ \$ | 24 67 |
|------------------------------|------|-----|------|----------|----------|----------|----------|--------------|----------|----------|----------|
| Region York | 20.1 | \$ | 7.49 | \$ | 102 | \$ | 129 | 35% \$ | 55 | \$ | 68 |
| Region Waterloo | | | | \$ | 86 | \$ | 105 | 46% \$ | 75 | \$ | 91 |
| Average | 19.8 | \$ | 6.85 | \$ | 73 | \$ | 87 | 38% \$ | 53 | \$ | 63 |
| Median | 19.8 | \$ | 6.85 | \$ | 78 | \$ | 92 | 35% \$ | 56 | \$ | 68 |



Transit Services—Disabled and Special Needs

| | | | | | N | et Costs | Net Costs | |
|---------------------------------------|-----|---------------------------|----|-----------------------------------|----|--------------------------------------|-----------|--------------------------------------|
| Municipality | per | Costs Capita Amort. | pe | et Costs r Capita I. Amort. | C | per 100,000 VA Excl. Amort. | C | per 100,000 VA Incl. Amort. |
| Saugeen Shores | \$ | (1) | \$ | (0) | \$ | (1) | \$ | (0) |
| Meaford | \$ | 5 | \$ | 5 | \$ | 3 | \$ | 3 |
| Ingersoll | \$ | 6 | \$ | 6 | \$ | 7 | \$ | 7 |
| Elliot Lake | \$ | 9 | \$ | 13 | \$ | 22 | \$ | 30 |
| Hanover | \$ | 47 | \$ | 54 | \$ | 57 | \$ | 66 |
| Population < 15,000 | | | | | | | | |
| Average | \$ | 13 | \$ | 15 | \$ | 18 | \$ | 21 |
| Median | \$ | 6 | \$ | 6 | \$ | 7 | \$ | 7 |
| | | | | | | | | |
| Prince Edward County | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Thorold | \$ | 4 | \$ | 4 | \$ | 4 | \$ | 4 |
| Kenora | \$ | 5 | \$ | 5 | \$ | 6 | \$ | 6 |
| Collingwood | \$ | 10 | \$ | 10 | \$ | 6 | \$ | 6 |
| Port Hope | \$ | 7 | \$ | 7 | \$ | 6 | \$ | 7 |
| Owen Sound | \$ | 8 | \$ | 8 | \$ | 10 | \$ | 10 |
| Brockville | \$ | 14 | \$ | 16 | \$ | 15 | \$ | 17 |
| Population 15,000 - 29,999 | | | | | | | | |
| Average | \$ | 6 | \$ | 7 | \$ | 6 | \$ | 6 |
| Median | \$ | 6 | \$ | 6 | \$ | 6 | \$ | 6 |
| | | | | | | | | |
| Georgina | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Milton | \$ | 4 | \$ | 4 | \$ | 2 | \$ | 2 |
| Fort Erie | \$ | 3 | \$ | 3 | \$ | 3 | \$ | 3 |
| Halton Hills | \$ | 5 | \$ | 6 | \$ | 3 | \$ | 4 |
| Brant County | \$ | 7 | \$ | 7 | \$ | 5 | \$ | 5 |
| Orillia | \$ | 6 | \$ | 6 | \$ | 5 | \$ | 6 |
| Belleville | \$ | 5 | \$ | 6 | \$ | 6 | \$ | 6 |
| Niagara Falls | \$ | 7 | \$ | 7 | \$ | 7 | \$ | 7 |
| Stratford | \$ | 11 | \$ | 11 | \$ | 10 | \$ | 10 |
| Quinte West | \$ | 11 | \$ | 11 | \$ | 12 | \$ | 12 |
| Peterborough | \$ | 11 | \$ | 12 | \$ | 12 | \$ | 13 |
| Sarnia | \$ | 12 | \$ | 12 | \$ | 14 | \$ | 14 |
| Welland | \$ | 10 | \$ | 11 | \$ | 13 | \$ | 14 |
| St. Thomas | \$ | 10 | \$ | 10 | \$ | 14 | \$ | 14 |
| North Bay | \$ | 12 | \$ | 13 | \$ | 13 | \$ | 15 |
| Timmins | \$ | 10 | \$ | 10 | \$ | 14 | \$ | 16 |
| Sault Ste. Marie | \$ | 12 | \$ | 12 | \$ | 17 | \$ | 17 |
| Cornwall | \$ | 26 | \$ | 28 | \$ | 39 | \$ | 42 |
| | | | | | | | | |
| Population 30,000 - 99,999 | | | | | | | | |
| Population 30,000 - 99,999 Average | \$ | 9 | \$ | 9 | \$ | 11 | \$ | 11 |



Transit Services—Disabled and Special Needs (cont'd)

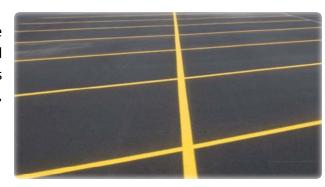
| Municipality | per | Costs Capita Amort. | pe | et Costs r Capita l. Amort. | \$1 C\ | per 100,000 /A Excl. Amort. | \$1 C\ | per .00,000 /A Incl. amort. |
|----------------------|-----|---------------------------|----|-----------------------------------|-----------|--------------------------------------|-----------|--------------------------------------|
| Burlington | \$ | 6 | \$ | 7 | \$ | 4 | \$ | 4 |
| Oakville | \$ | 9 | \$ | 10 | \$ | 4 | \$ | 5 |
| Windsor | \$ | 5 | \$ | 6 | \$ | 7 | \$ | 8 |
| Barrie | \$ | 10 | \$ | 11 | \$ | 9 | \$ | 9 |
| St. Catharines | \$ | 9 | \$ | 9 | \$ | 9 | \$ | 10 |
| Guelph | \$ | 11 | \$ | 12 | \$ | 9 | \$ | 10 |
| London | \$ | 11 | \$ | 11 | \$ | 12 | \$ | 12 |
| Kingston | \$ | 15 | \$ | 15 | \$ | 14 | \$ | 14 |
| Toronto | \$ | 25 | \$ | 25 | \$ | 14 | \$ | 14 |
| Greater Sudbury | \$ | 17 | \$ | 17 | \$ | 18 | \$ | 18 |
| Ottawa | \$ | 29 | \$ | 29 | \$ | 21 | \$ | 21 |
| Thunder Bay | \$ | 17 | \$ | 18 | \$ | 23 | \$ | 25 |
| Hamilton | \$ | 27 | \$ | 30 | \$ | 26 | \$ | 29 |
| Population > 100,000 | | | | | | | | |
| Average | \$ | 15 | \$ | 15 | \$ | 13 | \$ | 14 |
| Median | \$ | 11 | \$ | 12 | \$ | 12 | \$ | 12 |

| Regional Median | \$ 12 | \$ 13 | \$ 8 | \$ 8 |
|------------------|----------|----------|----------|----------|
| Regional Average | \$ 10 | \$ 10 | \$ 7 | \$ 8 |
| Region Waterloo | \$ 14 | \$ 15 | \$ 12 | \$ 13 |
| Region Peel | \$ 12 | \$ 13 | \$ 9 | \$ 9 |
| Region Durham | \$ 9 | \$ 9 | \$ 8 | \$ 8 |
| Region York | \$ 14 | \$ 14 | \$ 7 | \$ 8 |



Parking

Parking Services provide parking operations, maintenance and enforcement services for residents, businesses and visitors to the municipality. The goal of Parking services is to ensure that parking is available in an equitable, affordable and safe manner.



Specific objectives of Parking Services are:

- Affordable on-street parking rates, with hours of use conducive to turnover and to the needs of the businesses
- Appropriate off-street parking lots and structures that meet the needs of the community
- A residential off-street parking program that effectively addresses the parking requests and achieves an equitable balance of the limited space requirements in defined areas of municipalities
- Enforcement of parking by-laws to ensure safety for the community

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Service delivery standards and by-laws: vary considerably from one municipality to another, i.e. mix of
 on-street and off-street parking spaces, municipal staff vs. contracted attendants, use of variable-rate
 pricing structures, availability of public transit and proximity to parking alternatives (free public
 parking, private lots)
- Technology: the type and quality of technology used to manage operations and enforcement, i.e.
 handheld devices vs. written, ticket management systems, meters vs. pay and display machines, level
 of automation at parking surface lots vs. parking garage structures



Parking(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Revenue as % of Costs Excl. Amort. | р | let Costs er Capita cl. Amort. | p | Net Costs per Capita pcl. Amort. | ре | Net Costs er \$100,000 CVA Excl. Amort. | ре | Net Costs er \$100,000 CVA Incl. Amort. |
|----------------------|--|----|--------------------------------------|----|--|----|--|----|--|
| Kenora | 168% | \$ | (13) | \$ | (13) | \$ | (15) | \$ | (14) |
| Lambton Shores | 270% | \$ | (32) | \$ | (27) | \$ | (16) | \$ | (13) |
| Port Hope | 249% | \$ | (6) | \$ | (6) | \$ | (5) | \$ | (5) |
| Niagara-on-the-Lake | 137% | \$ | (14) | \$ | (11) | \$ | (6) | \$ | (5) |
| Greater Sudbury | 179% | \$ | (5) | \$ | (4) | \$ | (5) | \$ | (4) |
| Stratford | 149% | \$ | (5) | \$ | (4) | \$ | (5) | \$ | (4) |
| Orillia | 159% | \$ | (7) | \$ | (3) | \$ | (6) | \$ | (3) |
| North Bay | 137% | \$ | (5) | \$ | (2) | \$ | (5) | \$ | (2) |
| Fort Erie | 247% | \$ | (1) | \$ | (1) | \$ | (1) | \$ | (1) |
| Prince Edward County | 126% | \$ | (1) | \$ | (1) | \$ | (1) | \$ | (1) |
| Newmarket | 181% | \$ | (1) | \$ | (1) | \$ | (1) | \$ | (1) |
| Cornwall | 105% | \$ | (0) | \$ | (0) | \$ | (1) | \$ | (0) |
| London | 109% | \$ | (1) | \$ | (0) | \$ | (1) | \$ | (0) |
| Guelph | 111% | \$ | (2) | \$ | (0) | \$ | (1) | \$ | (0) |
| The Blue Mountains | | \$ | 0 | \$ | 2 | \$ | 0 | \$ | 0 |
| Collingwood | 127% | \$ | (3) | \$ | 1 | \$ | (2) | \$ | 0 |
| Brampton | 61% | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| West Lincoln | | \$ | 0 | \$ | 1 | \$ | 0 | \$ | 1 |
| Belleville | 96% | \$ | 0 | \$ | 1 | \$ | 0 | \$ | 1 |
| Kingston | 102% | \$ | (1) | \$ | 1 | \$ | (1) | \$ | 1 |
| Ajax | | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Halton Hills | | \$ | 1 | \$ | 2 | \$ | 1 | \$ | 1 |
| Clarington | 35% | \$ | 2 | \$ | 2 | \$ | 2 | \$ | 2 |
| Woolwich | | \$ | 3 | \$ | 3 | \$ | 2 | \$ | 2 |
| Whitby | 59% | \$ | 2 | \$ | 3 | \$ | 2 | \$ | 2 |
| North Perth | | \$ | 3 | \$ | 3 | \$ | 3 | \$ | 3 |
| Bracebridge | 3% | \$ | 2 | \$ | 5 | \$ | 1 | \$ | 3 |
| Markham | | \$ | 5 | \$ | 5 | \$ | 3 | \$ | 3 |
| Milton | 3% | \$ | 5 | \$ | 5 | \$ | 3 | \$ | 3 |
| Sarnia | 68% | \$ | 3 | \$ | 3 | \$ | 3 | \$ | 3 |
| Timmins | 102% | \$ | (0) | \$ | 2 | \$ | (0) | \$ | 3 |



Parking (cont'd)

| | Revenue as | N | let Costs | let Costs | Net Costs r \$100,000 | let Costs |
|------------------------|--------------|----|------------|------------|--------------------------|-----------|
| | % of Costs | | er Capita | er Capita | CVA Excl. | VA Incl. |
| Municipality | Excl. Amort. | | cl. Amort. | cl. Amort. | Amort. | Amort. |
| Whitchurch-Stouffville | | \$ | 6 | \$ 6 | \$ 3 | \$ 3 |
| Caledon | | \$ | 7 | \$ 7 | \$ 4 | \$ 4 |
| Oakville | 56% | \$ | 7 | \$ 8 | \$ 3 | \$ 4 |
| Peterborough | 115% | \$ | (3) | \$ 4 | \$ (3) | \$ 4 |
| Orangeville | 21% | \$ | 4 | \$ 4 | \$ 4 | \$ 4 |
| Welland | 62% | \$ | 3 | \$ 3 | \$ 4 | \$ 4 |
| St. Thomas | 30% | \$ | 3 | \$ 3 | \$ 4 | \$ 4 |
| Ottawa | 78% | \$ | 5 | \$ 6 | \$ 3 | \$ 5 |
| Sault Ste. Marie | 64% | \$ | 3 | \$ 3 | \$ 4 | \$ 5 |
| Mississauga | 22% | \$ | 7 | \$ 8 | \$ 5 | \$ 5 |
| Ingersoll | 2% | \$ | 4 | \$ 4 | \$ 5 | \$ 5 |
| Brockville | 70% | \$ | 5 | \$ 5 | \$ 5 | \$ 6 |
| Brock | | \$ | 5 | \$ 8 | \$ 3 | \$ 6 |
| Gravenhurst | | \$ | 3 | \$ 15 | \$ 1 | \$ 6 |
| Burlington | 0% | \$ | 9 | \$ 10 | \$ 5 | \$ 6 |
| Oshawa | 104% | \$ | (1) | \$ 6 | \$ (1) | \$ 6 |
| Hanover | 23% | \$ | 6 | \$ 6 | \$ 7 | \$ 7 |
| Thorold | | \$ | 5 | \$ 8 | \$ 5 | \$ 8 |
| Tillsonburg | 1% | \$ | 6 | \$ 8 | \$ 7 | \$ 8 |
| Thunder Bay | 75% | \$ | 4 | \$ 6 | \$ 6 | \$ 8 |
| Hamilton | 63% | \$ | 7 | \$ 10 | \$ 7 | \$ 9 |
| Cambridge | 12% | \$ | 10 | \$ 11 | \$ 9 | \$ 10 |
| Kitchener | 83% | \$ | 4 | \$ 11 | \$ 4 | \$ 11 |
| Niagara Falls | 41% | \$ | 13 | \$ 13 | \$ 12 | \$ 13 |
| Elliot Lake | | | | \$ 5 | | \$ 13 |
| Toronto | 2% | \$ | 25 | \$ 25 | \$ 14 | \$ 14 |
| Waterloo | 16% | \$ | 19 | \$ 20 | \$ 13 | \$ 14 |
| Windsor | 73% | \$ | 5 | \$ 10 | \$ 8 | \$ 15 |
| Owen Sound | 48% | \$ | 13 | \$ 14 | \$ 15 | \$ 17 |
| St. Catharines | 63% | \$ | 8 | \$ 16 | \$ 8 | \$ 17 |
| Barrie | 31% | \$ | 17 | \$ 20 | \$ 15 | \$ 18 |
| Average | 84% | \$ | 2 | \$ 4 | \$ 2 | \$ 4 |
| Median | 70% | \$ | 3 | \$ 3 | \$ 2 | \$ 3 |



Street Lighting

| Municipality | per | Costs Capita Amort. | per \$ | t Costs 100,000 A Excl. nort. |
|------------------------|-----|---------------------------|--------|--|
| North Perth | \$ | 0 | \$ | 0 |
| South Frontenac | \$ | 4 | \$ | 3 |
| Middlesex Centre | \$ | 6 | \$ | 4 |
| Wellesley | \$ | 5 | \$ | 4 |
| Wilmot | \$ | 6 | \$ | 5 |
| Lambton Shores | \$ | 10 | \$ | 5 |
| The Blue Mountains | \$ | 26 | \$ | 5 |
| Springwater | \$ | 8 | \$ | 5 |
| Wainfleet | \$ | 7 | \$ | 5 |
| Waterloo | \$ | 7 | \$ | 5 |
| Meaford | \$ | 8 | \$ | 5 |
| Gravenhurst | \$ | 14 | \$ | 5 |
| Burlington | \$ | 9 | \$ | 6 |
| Vaughan | \$ | 12 | \$ | 6 |
| King | \$ | 17 | \$ | 6 |
| Woolwich | \$ | 8 | \$ | 6 |
| Whitchurch-Stouffville | \$ | 11 | \$ | 6 |
| Huntsville | \$ | 11 | \$ | 6 |
| West Lincoln | \$ | 7 | \$ | 6 |
| Grey Highlands | \$ | 11 | \$ | 6 |
| Aurora | \$ | 12 | \$ | 7 |
| Lincoln | \$ | 8 | \$ | 7 |
| Kitchener | \$ | 7 | \$ | 7 |
| Prince Edward County | \$ | 9 | \$ | 7 |
| Milton | \$ | 11 | \$ | 7 |
| Scugog | \$ | 11 | \$ | 7 |
| Markham | \$ | 14 | \$ | 8 |
| Oakville | \$ | 16 | \$ | 8 |
| Mississauga | \$ | 12 | \$ | 8 |
| East Gwillimbury | \$ | 15 | \$ | 8 |
| Halton Hills | \$ | 13 | \$ | 9 |
| Strathroy-Caradoc | \$ | 9 | \$ | 9 |
| Caledon | \$ | 19 | \$ | 9 |
| Toronto | \$ | 17 | \$ | 10 |
| Collingwood | \$ | 16 | \$ | 10 |
| Pickering | \$ | 13 | \$ | 10 |
| Kingston | \$ | 11 | \$ | 10 |
| Ajax | \$ | 11 | \$ | 10 |
| Orangeville | \$ | 11 | \$ | 10 |
| Whitby | \$ | 13 | \$ | 11 |
| Ottawa | \$ | 15 | \$ | 11 |
| Georgina | \$ | 13 | \$ | 11 |
| Central Huron | \$ | 17 | \$ | 11 |
| Niagara-on-the-Lake | \$ | 25 | \$ | 11 |

| | | Net Costs | | | |
|-------------------------|--------------------|---------------|-------------|--|--|
| | Costs | per \$100,000 | | | |
| B. B. continue although | Capita | | A Excl. | | |
| Municipality | \$ Amort. 12 | \$ | nort. 11 | | |
| Clarington | \$ 13 | · | | | |
| Guelph | \$ | \$ | 11 | | |
| Brampton | 14 | \$ | 12 | | |
| Innisfil | \$ 18 | \$ | 12 | | |
| Newmarket | \$ 17 | \$ | 12 | | |
| Pelham | \$ 15 | \$ | 12 | | |
| Barrie | \$ 13 | \$ | 12 | | |
| Brockville | \$ 11 | \$ | 12 | | |
| Penetanguishene | \$ 12 | \$ | 12 | | |
| Quinte West | \$ 10 | \$ | 12 | | |
| Bracebridge | \$ 22 | \$ | 12 | | |
| Kingsville | \$ 13 | \$ | 12 | | |
| Brock | \$ 19 | \$ | 13 | | |
| Thorold | \$ 14 | \$ | 14 | | |
| Brant County | \$ 19 | \$ | 14 | | |
| Belleville | \$ 13 | \$ | 14 | | |
| Niagara Falls | \$ 15 | \$ | 14 | | |
| Elliot Lake | \$ 6 | \$ | 15 | | |
| Oshawa | \$ 14 | \$ | 15 | | |
| Cambridge | \$ 16 | \$ | 15 | | |
| Lakeshore | \$ 18 | \$ | 15 | | |
| Hamilton | \$ 16 | \$ | 15 | | |
| St. Catharines | \$ 14 | \$ | 15 | | |
| Greater Sudbury | \$ 15 | \$ | 16 | | |
| Saugeen Shores | \$ 29 | \$ | 17 | | |
| Fort Erie | \$ 19 | \$ | 18 | | |
| Stratford | \$ 20 | \$ | 19 | | |
| Tillsonburg | \$ 17 | \$ | 19 | | |
| London | \$ 19 | \$ | 19 | | |
| Peterborough | \$ 19 | \$ | 20 | | |
| Timmins | \$ 14 | \$ | 20 | | |
| Hanover | \$ 18 | \$ | 22 | | |
| Welland | \$ 17 | \$ | 22 | | |
| Owen Sound | \$ 20 | \$ | 23 | | |
| Orillia | \$ 28 | \$ | 26 | | |
| St. Thomas | \$ 19 | \$ | 26 | | |
| North Bay | \$ 25 | \$ | 28 | | |
| Sarnia | \$ 25 | \$ | 29 | | |
| Kenora | \$ 27 | \$ | 30 | | |
| | \$ | \$ | | | |
| Ingersoll | 27 | | 32 | | |
| Cornwall | \$ 23 | \$ | 34 | | |
| Windsor | \$ 24 | \$ | 35 | | |
| Thunder Bay | \$ 26 | \$ | 36 | | |
| Sault Ste. Marie | \$ 30 | \$ | 42 | | |
| Central Elgin | \$ 61 | \$ | 50 | | |
| Average | \$ 15 | \$ | 13 | | |
| Median | \$ 14 | \$ | 11 | | |



Air Transportation

| Municipality | Capi | osts per ta Excl. nort. | \$10 | Costs per 0,000 CVA |
|---------------------|------|-------------------------------|------|------------------------|
| Elliot Lake | \$ | (30) | \$ | (71) |
| Timmins | \$ | (22) | \$ | (32) |
| Niagara-on-the-Lake | \$ | 1 | \$ | 0 |
| Sarnia | \$ | 0 | \$ | 0 |
| Hamilton | \$ | 1 | \$ | 1 |
| Pelham | \$ | 1 | \$ | 1 |
| Saugeen Shores | \$ | 2 | \$ | 1 |
| Wainfleet | \$ | 1 | \$ | 1 |
| Niagara Falls | \$ | 1 | \$ | 1 |
| St. Catharines | \$ | 2 | \$ | 2 |
| Penetanguishene | \$ | 3 | \$ | 3 |
| Welland | \$ | 2 | \$ | 3 |
| Kingston | \$ | 4 | \$ | 3 |
| Windsor | \$ | 3 | \$ | 4 |
| Cornwall | \$ | 3 | \$ | 4 |
| Hanover | \$ | 4 | \$ | 5 |
| Oshawa | \$ | 6 | \$ | 6 |
| Brockville | \$ | 6 | \$ | 7 |
| Tillsonburg | \$ | 7 | \$ | 7 |
| Collingwood | \$ | 13 | \$ | 8 |
| Owen Sound | \$ | 8 | \$ | 9 |
| Barrie | \$ | 10 | \$ | 9 |
| North Bay | \$ | 8 | \$ | 9 |
| Stratford | \$ | 12 | \$ | 11 |
| Greater Sudbury | \$ | 13 | \$ | 14 |
| Peterborough | \$ | 26 | \$ | 27 |
| St. Thomas | \$ | 23 | \$ | 32 |
| Greenstone | \$ | 418 | \$ | 360 |
| Average | \$ | 19 | \$ | 15 |
| Median | \$ | 3 | \$ | 4 |
| Region Waterloo | \$ | 7 | \$ | 6 |
| District of Muskoka | \$ | 36 | \$ | 9 |
| Average | \$ | 21 | \$ | 7 |
| Median | \$ | 21 | \$ | 7 |



Storm Sewer - Urban

| | Net Costs | | | | per | per | | |
|------------------------|-----------|--------|----|----------|---------------|-----|----------|--|
| | per | Capita | Ne | et Costs | \$ 100,000 | \$ | 100,000 | |
| | E | xcl. | | r Capita | VA Excl. | C | VA Incl. | |
| Municipality | | nort. | | . Amort. | Amort. | | Amort. | |
| Kitchener | \$ | (17) | \$ | (7) | \$ (17) | \$ | (7) | |
| London | \$ | (40) | \$ | (7) | \$ (42) | \$ | (7) | |
| Grey Highlands | \$ | 1 | \$ | 2 | \$ 0 | \$ | 1 | |
| Gravenhurst | \$ | 3 | \$ | 3 | \$ 1 | \$ | 1 | |
| Markham | \$ | 3 | \$ | 3 | \$ 1 | \$ | 1 | |
| Wellesley | \$ | 2 | \$ | 2 | \$ 1 | \$ | 1 | |
| Thorold | \$ | 2 | \$ | 2 | \$ 2 | \$ | 2 | |
| Lincoln | \$ | 3 | \$ | 3 | \$ 2 | \$ | 2 | |
| Prince Edward County | \$ | 3 | \$ | 3 | \$ 2 | \$ | 2 | |
| Meaford | | | \$ | 4 | | \$ | 2 | |
| Hanover | \$ | 2 | \$ | 2 | \$ 3 | \$ | 3 | |
| Lambton Shores | \$ | 2 | \$ | 8 | \$ 1 | \$ | 4 | |
| Stratford | \$ | 19 | \$ | 4 | \$ 18 | \$ | 4 | |
| Bracebridge | \$ | 3 | \$ | 10 | \$ 1 | \$ | 5 | |
| Whitchurch-Stouffville | | | \$ | 11 | | \$ | 6 | |
| Strathroy-Caradoc | \$ | 2 | \$ | 6 | \$ 2 | \$ | 6 | |
| Scugog | \$ | 4 | \$ | 10 | \$ 2 | \$ | 7 | |
| Brant County | \$ | 3 | \$ | 10 | \$ 2 | \$ | 7 | |
| Toronto | \$ | 12 | \$ | 13 | \$ 7 | \$ | 7 | |
| Georgina | \$ | 1 | \$ | 10 | \$ 1 | \$ | 8 | |
| Central Huron | \$ | 12 | \$ | 12 | \$ 8 | \$ | 8 | |
| North Perth | \$ | 0 | \$ | 11 | \$ 0 | \$ | 8 | |
| Central Elgin | \$ | 7 | \$ | 11 | \$ 6 | \$ | 9 | |
| Quinte West | \$ | 2 | \$ | 8 | \$ 2 | \$ | 9 | |
| Tillsonburg | \$ | 9 | \$ | 9 | \$ 9 | \$ | 9 | |
| Greater Sudbury | \$ | 9 | \$ | 10 | \$ 10 | \$ | 10 | |
| Aurora | \$ | (16) | \$ | 18 | \$ (9) | \$ | 10 | |
| Port Hope | | | \$ | 12 | | \$ | 11 | |
| Mississauga | \$ | 5 | \$ | 17 | \$ 3 | \$ | 11 | |
| St. Catharines | \$ | 5 | \$ | 10 | \$ 5 | \$ | 11 | |
| West Lincoln | | | \$ | 12 | | \$ | 11 | |
| Milton | \$ | 3 | \$ | 18 | \$ 2 | \$ | 11 | |
| Burlington | \$ | 7 | \$ | 20 | \$ 4 | \$ | 12 | |
| Whitby | \$ | 3 | \$ | 14 | \$ 3 | \$ | 12 | |
| Middlesex Centre | | | \$ | 20 | | \$ | 12 | |
| East Gwillimbury | \$ | 4 | \$ | 22 | \$ 2 | \$ | 12 | |
| Halton Hills | \$ | 0 | \$ | 20 | \$ 0 | \$ | 13 | |
| Brampton | \$ | 2 | \$ | 16 | \$ 2 | \$ | 14 | |
| Penetanguishene | \$ | 6 | \$ | 13 | \$ 7 | \$ | 14 | |
| Kingsville | \$ | 2 | \$ | 15 | \$ 2 | \$ | 14 | |
| Newmarket | \$ | 5 | \$ | 23 | \$ 3 | \$ | 16 | |



Storm Sewer - Urban (cont'd)

| Montainalin | per (| Costs Capita xcl. | pe | et Costs er Capita | C | per 100,000 VA Excl. | C | per 100,000 VA Incl. |
|----------------------------------|---------|-------------------------|----|-----------------------|----|----------------------------|----|----------------------------|
| Municipality Oakville | \$ | 15 | \$ | I. Amort. | \$ | Amort. 7 | \$ | Amort. |
| | \$ | 7 | \$ | | \$ | • | \$ | 16 |
| Clarington Cornwall | \$ | 6 | \$ | 18 11 | \$ | 6 8 | \$ | 16 17 |
| Lakeshore | \$ | 8 | \$ | | \$ | 7 | \$ | 17 |
| Woolwich | \$ | 6 | \$ | 20 25 | \$ | 4 | \$ | 18 |
| Guelph | \$ | 2 | \$ | 22 | \$ | 1 | \$ | 18 |
| Ajax | \$ | 1 | \$ | 20 | \$ | 1 | \$ | 18 |
| Waterloo | \$ | 7 | \$ | 26 | \$ | 5 | \$ | 18 |
| Vaughan | \$ | 12 | \$ | 39 | \$ | 6 | \$ | 18 |
| Kingston | \$ | 4 | \$ | 21 | \$ | 4 | \$ | 19 |
| Oshawa | \$ | 4 | \$ | 18 | \$ | 4 | \$ | 19 |
| Orillia | \$ | 6 | \$ | 21 | \$ | 5 | \$ | 19 |
| | \$ | 5 | \$ | 27 | \$ | 4 | \$ | 19 |
| Pickering Fort Erie | \$ | 5 | \$ | 27 | \$ | 5 | \$ | 20 |
| | \$ | 6 | \$ | 47 | \$ | 3 | \$ | 20 |
| Niagara-on-the-Lake Cambridge | \$ | 13 | \$ | 26 | \$ | 12 | \$ | 24 |
| Brockville | \$ | 15 | \$ | 22 | \$ | 17 | \$ | 24 |
| Huntsville | \$ | 22 | \$ | 45 | \$ | 12 | \$ | 26 |
| Ottawa | \$ | 19 | \$ | 36 | \$ | 14 | \$ | 26 |
| Sarnia | \$ | 5 | \$ | 23 | \$ | 5 | \$ | 26 |
| Peterborough | \$ | 14 | \$ | 25 | \$ | 14 | \$ | 26 |
| Timmins | \$ | 8 | \$ | 19 | \$ | 12 | \$ | 27 |
| Hamilton | \$ | 19 | \$ | 31 | \$ | 18 | \$ | 30 |
| Belleville | \$ | 2 | \$ | 29 | \$ | 3 | \$ | 31 |
| Saugeen Shores | \$ | 4 | \$ | 53 | \$ | 3 | \$ | 31 |
| North Bay | \$ | 11 | \$ | 28 | \$ | 12 | \$ | 31 |
| Kenora | \$ | 6 | \$ | 28 | \$ | 7 | \$ | 32 |
| Barrie | \$ | 15 | \$ | 36 | \$ | 13 | \$ | 32 |
| Ingersoll | \$ | 11 | \$ | 33 | \$ | 12 | \$ | 39 |
| Niagara Falls | \$ | 3 | \$ | 42 | \$ | 3 | \$ | 39 |
| Elliot Lake | \$ | 18 | \$ | 18 | \$ | 43 | \$ | 43 |
| Owen Sound | \$ | 27 | \$ | 41 | \$ | 32 | \$ | 48 |
| St. Thomas | \$ | 9 | \$ | 41 | \$ | 13 | \$ | 57 |
| Sault Ste. Marie | \$ | 25 | \$ | 42 | \$ | 35 | \$ | 59 |
| Thunder Bay | \$ | 21 | \$ | 54 | \$ | 29 | \$ | 74 |
| Windsor | \$ | 26 | \$ | 54 | \$ | 38 | \$ | 78 |
| | | | | | | | | |
| Average | \$ | 6 | \$ | 19 | \$ | 6 | \$ | 18 |
| Median | \$ | 5 | \$ | 18 | \$ | 4 | \$ | 14 |
| Region Halton | \$ | 1 | \$ | 3 | \$ | 0 | \$ | 2 |
| Region Durham | \$ | 2 | \$ | 4 | \$ | 2 | \$ | 4 |
| Average | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Median | , \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| | • | | | _ | Ĺ | • | | 3 |



Storm Sewer - Urban (Sorted by Total Costs per km)

| Hanover \$ 145 \$ 145 Lincoln \$ 531 \$ 531 Thorold \$ 711 \$ 711 Markham \$ 829 \$ 829 Stratford \$ 1,407 \$ 926 Meaford \$ 1,235 \$ 1,801 Greenstone \$ 1,235 \$ 1,991 Lambton Shores \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,300 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie | Municipality | Co Sto | perating sts Urban orm Sewer per km Orainage System | Urb Sew D | tal Costs an Storm er per km rainage system |
|--|------------------------|---------------------------------------|--|-----------------|---|
| Lincoln \$ 531 \$ 711 Thorold \$ 711 \$ 711 Markham \$ 829 \$ 829 Stratford \$ 1,407 \$ 926 Meaford \$ 1,235 \$ 1,801 Greenstone \$ 1,235 \$ 1,991 Lambton Shores \$ 580 \$ 2,016 Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,303 \$ 4,583 Timmins \$ 1,888 \$ 4,444 Fort Erie | Hanover | \$ | 145 | \$ | 145 |
| Thorold \$ 711 \$ 711 Markham \$ 829 \$ 829 Stratford \$ 1,407 \$ 926 Meaford \$ 1,235 \$ 1,801 Greenstone \$ 1,235 \$ 1,991 Lambton Shores \$ 580 \$ 2,016 Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,303 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln | Lincoln | | 531 | | 531 |
| Markham \$ 829 \$ 829 Stratford \$ 1,407 \$ 926 Meaford \$ 1,251 \$ 1,801 Grey Highlands \$ 1,036 \$ 1,801 Greenstone \$ 1,235 \$ 1,991 Lambton Shores \$ 580 \$ 2,016 Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,303 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 B | Thorold | | 711 | \$ | |
| Stratford \$ 1,407 \$ 926 Meaford \$ 1,251 Grey Highlands \$ 1,036 \$ 1,801 Greenstone \$ 1,235 \$ 1,991 Lambton Shores \$ 580 \$ 2,016 Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West | Markham | | 829 | \$ | 829 |
| Grey Highlands \$ 1,036 \$ 1,991 Greenstone \$ 1,235 \$ 1,991 Lambton Shores \$ 580 \$ 2,016 Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 | Stratford | | 1,407 | \$ | 926 |
| Grey Highlands \$ 1,036 \$ 1,991 Greenstone \$ 1,235 \$ 1,991 Lambton Shores \$ 580 \$ 2,016 Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 | Meaford | | , | | 1,251 |
| Greenstone \$ 1,235 \$ 1,991 Lambton Shores \$ 580 \$ 2,016 Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga <t< td=""><td>Grey Highlands</td><td>\$</td><td>1,036</td><td></td><td></td></t<> | Grey Highlands | \$ | 1,036 | | |
| Lambton Shores \$ 580 \$ 2,016 Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,323 Peterborough \$ 3,004 \$ 5,426 Peterborough | | | | | |
| Orillia \$ 609 \$ 2,258 Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,323 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore <td< td=""><td>Lambton Shores</td><td></td><td>580</td><td></td><td></td></td<> | Lambton Shores | | 580 | | |
| Tillsonburg \$ 2,154 \$ 2,362 Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,323 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 | | | 609 | | |
| Brant County \$ 725 \$ 2,408 Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,323 Mest Lincoln \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 <td>Tillsonburg</td> <td></td> <td></td> <td></td> <td></td> | Tillsonburg | | | | |
| Central Huron \$ 2,661 \$ 2,661 Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ | J | | • | | |
| Elliot Lake \$ 3,052 \$ 3,052 St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,323 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 <td>•</td> <td></td> <td></td> <td>· ·</td> <td></td> | • | | | · · | |
| St. Catharines \$ 961 \$ 3,156 Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 6,494 Owen Sound \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 | | | • | | |
| Oakville \$ 1,512 \$ 3,388 Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 | | | | | |
| Greater Sudbury \$ 3,202 \$ 3,413 Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 | | | | | |
| Cornwall \$ 1,734 \$ 3,475 Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 <td></td> <td></td> <td>•</td> <td></td> <td></td> | | | • | | |
| Kingsville \$ 643 \$ 4,063 Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | · | | • | | |
| Guelph \$ 330 \$ 4,132 Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Penetanguishene \$ 2,001 \$ 4,142 Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Whitby \$ 1,030 \$ 4,256 Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | • | | | | |
| Timmins \$ 1,888 \$ 4,444 Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Cen | | | | | |
| Fort Erie \$ 1,155 \$ 4,568 Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | , | | | | |
| Brockville \$ 3,107 \$ 4,583 Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | • | | |
| Quinte West \$ 1,160 \$ 4,799 Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | , | | |
| Whitchurch-Stouffville \$ 5,323 West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | • | | |
| West Lincoln \$ 5,377 Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | , , , , , , , , , , , , , , , , , , , | 1,100 | | |
| Mississauga \$ 1,515 \$ 5,426 Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | Trincondinon Scountino | | | | |
| Peterborough \$ 3,004 \$ 5,444 Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | Ġ | 1 515 | | |
| Lakeshore \$ 2,350 \$ 5,786 Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | _ | | | | |
| Woolwich \$ 1,467 \$ 5,836 Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Halton Hills \$ 6 \$ 5,852 Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Brampton \$ 845 \$ 5,873 Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Ingersoll \$ 1,963 \$ 6,109 Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Kingston \$ 1,282 \$ 6,494 Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Owen Sound \$ 4,284 \$ 6,598 Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Oshawa \$ 1,439 \$ 6,647 Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| Middlesex Centre \$ 6,808 North Bay \$ 2,407 \$ 6,830 | | | | | |
| North Bay \$ 2,407 \$ 6,830 | | ۲ | 1,433 | | |
| | | Ċ | 2 407 | | |
| DAUPER MOIES IN SAILS EUR | Saugeen Shores | \$ | 564 | \$ | 6,900 |

| Municipality | Sto | Operating osts Urban orm Sewer per km Orainage System | Url Sev | otal Costs pan Storm ver per km Orainage System |
|----------------------|-----|--|------------|---|
| Cambridge | \$ | 3,492 | \$ | 7,069 |
| Sarnia | \$ | 2,936 | \$ | 7,112 |
| Clarington | \$ | 2,821 | \$ | 7,132 |
| Georgina | \$ | 734 | \$ | 7,646 |
| Ajax | \$ | 765 | \$ | 7,742 |
| Windsor | \$ | 3,876 | \$ | 7,912 |
| Pickering | \$ | 1,442 | \$ | 8,351 |
| Newmarket | \$ | 1,867 | \$ | 8,450 |
| Milton | \$ | 1,177 | \$ | 8,576 |
| Ottawa | \$ | 4,718 | \$ | 9,061 |
| Thunder Bay | \$ | 3,577 | \$ | 9,308 |
| Bracebridge | \$ | 2,667 | \$ | 9,891 |
| Sault Ste. Marie | \$ | 6,016 | \$ | 10,010 |
| St. Thomas | \$ | 2,339 | \$ | 10,453 |
| Niagara Falls | \$ | 608 | \$ | 10,488 |
| Belleville | \$ | 872 | \$ | 10,584 |
| Barrie | \$ | 4,494 | \$ | 11,027 |
| Kitchener | \$ | 8,767 | \$ | 11,177 |
| Niagara-on-the-Lake | \$ | 1,540 | \$ | 11,394 |
| Gravenhurst | \$ | 10,469 | \$ | 11,912 |
| Waterloo | \$ | 7,417 | \$ | 12,022 |
| Aurora | \$ | 1,648 | \$ | 12,125 |
| Kenora | \$ | 2,652 | \$ | 12,458 |
| Hamilton | \$ | 7,747 | \$ | 12,588 |
| Vaughan | \$ | 4,477 | \$ | 14,776 |
| Huntsville | \$ | 7,562 | \$ | 15,736 |
| London | \$ | 6,412 | \$ | 15,772 |
| Prince Edward County | \$ | 36,887 | \$ | 41,373 |
| Average | \$ | 3,008 | \$ | 7,026 |
| Median | \$ | 1,734 | \$ | 6,109 |
| Region Durham | \$ | 3,197 | \$ | 6,560 |
| Region Halton | \$ | 2,403 | \$ | 12,375 |
| Average | \$ | 2,800 | \$ | 9,468 |
| Median | \$ | 2,800 | \$ | 9,468 |



Storm Sewer - Rural

| | Costs per | | et Costs per | t Costs per | t Costs per |
|----------------------|----------------------|----|------------------------|-------------|--------------------------|
| Municipality | oita Excl. Amort. | , | Capita Incl. Amort. | cl. Amort. | 00,000 CVA cl. Amort. |
| Hamilton | \$ 0 | \$ | 0 | \$ 0 | \$ 0 |
| Niagara Falls | \$ 0 | \$ | 0 | \$ 0 | \$ 0 |
| London | \$ 0 | \$ | 0 | \$ 0 | \$ 0 |
| Oshawa | \$ 1 | \$ | 1 | \$ 1 | \$ 1 |
| Brant County | | \$ | 1 | | \$ 1 |
| Saugeen Shores | \$ 2 | \$ | 2 | \$ 1 | \$ 1 |
| Halton Hills | \$ 2 | \$ | 2 | \$ 2 | \$ 2 |
| Milton | \$ 2 | \$ | 3 | \$ 1 | \$ 2 |
| Burlington | | \$ | 3 | | \$ 2 |
| Whitby | \$ 2 | \$ | 2 | \$ 2 | \$ 2 |
| Thunder Bay | \$ 2 | \$ | 2 | \$ 2 | \$ 2 |
| Brockville | \$ 2 | \$ | 2 | \$ 2 | \$ 2 |
| Thorold | \$ 3 | \$ | 3 | \$ 3 | \$ 3 |
| Wellesley | \$ 4 | \$ | 4 | \$ 3 | \$ 3 |
| Kingsville | \$ 4 | \$ | 4 | \$ 3 | \$ 3 |
| Cornwall | \$ 2 | \$ | 2 | \$ 3 | \$ 3 |
| East Gwillimbury | \$ 0 | \$ | 6 | \$ 0 | \$ 3 |
| St. Catharines | \$ 2 | \$ | 4 | \$ 2 | \$ 4 |
| Ottawa | \$ 6 | \$ | 6 | \$ 4 | \$ 4 |
| Greater Sudbury | \$ 5 | \$ | 5 | \$ 5 | \$ 5 |
| Caledon | \$ 10 | \$ | 11 | \$ 5 | \$ 5 |
| Kingston | \$ 6 | \$ | 6 | \$ 6 | \$ 6 |
| Central Huron | \$ 10 | \$ | 10 | \$ 6 | \$ 6 |
| Brampton | \$ 2 | \$ | 8 | \$ 1 | \$ 7 |
| Pickering | \$ 10 | \$ | 10 | \$ 7 | \$ 7 |
| Prince Edward County | \$ 12 | \$ | 12 | \$ 9 | \$ 9 |
| Clarington | \$ 10 | \$ | 10 | \$ 8 | \$ 9 |
| Penetanguishene | \$ 9 | \$ | 9 | \$ 10 | \$ 10 |
| Central Elgin | \$ 15 | \$ | 15 | \$ 12 | \$ 12 |
| Wainfleet | \$ 17 | \$ | 17 | \$ 13 | \$ 13 |
| Welland | \$ 3 | \$ | 11 | \$ 3 | \$ 14 |
| Fort Erie | \$ 20 | \$ | 20 | \$ 18 | \$ 18 |
| Average | \$ 5 | \$ | 6 | \$ 4 | \$ 5 |
| Median | \$ 3 | \$ | 4 | \$ 3 | \$ 3 |
| Region Halton | \$ 0 | \$ | 0 | \$ 0 | \$ 0 |
| Region Waterloo | \$ 1 | \$ | 1 | \$ 1 | \$ 1 |
| District of Muskoka | \$ 7 | \$ | 7 | \$ 2 | \$ 2 |
| Average | \$ 2 | \$ | 3 | \$ 1 | \$ 1 |
| Median | \$ 1 | \$ | 1 | \$ 1 | \$ 1 |



Waste Management

Waste Management Services includes a wide range of collection, disposal, diversion and processing activities for the majority of residential households, and a portion of these services may be provided to businesses. The goal of Waste Management Services is to reduce and/or divert the amount of waste ending up in landfill sites, and to lessen the detrimental impact on the environment.

Each municipality's waste collection results are influenced to varying degrees by a number of factors, including:

- Governance: single-tier vs. upper-tier systems
- Program design: based on urban/rural mix of single-family homes, multi-unit residential buildings, commercial, industrial, seasonal homes and tourists, age of infrastructure, proximity to collection sites, processing sites and sellable markets
- Service levels: frequency of collection, bag limits, single stream waste collection vs. co-collection programs, hours of operations and the number and types of materials collected
- Education: how municipalities promote, manage and enforce their garbage collection, disposal, recycling and diversion programs and services

Waste disposal can be influenced by the following factors:

- Disposal method (landfill, incineration, export, etc.)
- Presence of competitive market forces
- Landfill hours of operation
- Haulage distance to landfill site
- Success of waste diversion activities
- Number of former landfill sites under perpetual care





Waste Collection

| Municipality | Co | perating Illection osts per Fonne | C | perating ollection Costs per Hshld | р | let Costs er Capita cl. Amort. | pe | Net Costs er \$100,000 CVA Excl. Amort. |
|------------------------|----|--|----|---|----|--------------------------------------|----|--|
| Stratford | \$ | 90 | | | \$ | (79) | \$ | (76) |
| Cornwall | \$ | 70 | | | \$ | (16) | \$ | (23) |
| Central Huron | | | \$ | 56 | \$ | (25) | \$ | (17) |
| Hanover | | | \$ | 23 | \$ | (8) | \$ | (10) |
| Ottawa | \$ | 45 | | | \$ | (13) | \$ | (9) |
| Saugeen Shores | \$ | 113 | | | \$ | (12) | \$ | (7) |
| Prince Edward County | | | \$ | 43 | \$ | (7) | \$ | (5) |
| Collingwood | | | | | \$ | (7) | \$ | (4) |
| Middlesex Centre | | | \$ | 40 | \$ | (6) | \$ | (3) |
| North Perth | | | \$ | 57 | \$ | (3) | \$ | (2) |
| Quinte West | \$ | 184 | | | \$ | (1) | \$ | (1) |
| Kenora | \$ | 319 | | | \$ | (0) | \$ | (1) |
| Milton | | | | | \$ | 0 | \$ | 0 |
| Penetanguishene | | | | | \$ | 0 | \$ | 0 |
| Ingersoll | | | | | \$ | 0 | \$ | 1 |
| Kitchener | | | | | \$ | 1 | \$ | 1 |
| Orangeville | | | | | \$ | 1 | \$ | 1 |
| King | \$ | 58 | | | \$ | 6 | \$ | 2 |
| Markham | \$ | 18 | | | \$ | 5 | \$ | 3 |
| East Gwillimbury | | | | | \$ | 5 | \$ | 3 |
| Meaford | | | | | \$ | 5 | \$ | 3 |
| Brock | | | \$ | 10 | \$ | 5 | \$ | 3 |
| Lambton Shores | | | \$ | 56 | \$ | 7 | \$ | 4 |
| Whitchurch-Stouffville | | | \$ | 21 | \$ | 7 | \$ | 4 |
| Toronto | | | | | \$ | 6 | \$ | 4 |
| Aurora | \$ | 33 | | | \$ | 10 | \$ | 6 |
| Port Hope | | | | | \$ | 7 | \$ | 6 |
| Georgina | \$ | 23 | | | \$ | 9 | \$ | 7 |
| Vaughan | \$ | 179 | | | \$ | 15 | \$ | 7 |
| Newmarket | \$ | 32 | | | \$ | 11 | \$ | 8 |
| The Blue Mountains | | | \$ | 40 | \$ | 44 | \$ | 8 |
| Orillia | \$ | 70 | | | \$ | 10 | \$ | 9 |
| Tillsonburg | | | | | \$ | 9 | \$ | 10 |
| Sault Ste. Marie | \$ | 61 | | | \$ | 7 | \$ | 10 |
| Owen Sound | | | \$ | 73 | \$ | 9 | \$ | 10 |
| Barrie | \$ | 119 | | | \$ | 14 | \$ | 12 |
| Grey Highlands | | | \$ | 52 | \$ | 24 | \$ | 13 |



Waste Collection (cont'd)

| Municipality | Col | erating lection sts per onne | Col | erating lection sts per IshId | pe | et Costs r Capita . Amort. | per C' | et Costs \$100,000 VA Excl. Amort. |
|---------------------|-----|---------------------------------------|-----|--|----|----------------------------------|-----------|---|
| Peterborough | \$ | 86 | | | \$ | 14 | \$ | 15 |
| Brant County | | | \$ | 55 | \$ | 21 | \$ | 15 |
| Kingston | \$ | 133 | | | \$ | 17 | \$ | 16 |
| Belleville | \$ | 346 | | | \$ | 15 | \$ | 16 |
| Greenstone | | | \$ | 36 | \$ | 20 | \$ | 17 |
| Sarnia | \$ | 45 | | | \$ | 17 | \$ | 19 |
| Kingsville | | | \$ | 60 | \$ | 22 | \$ | 21 |
| Whitby | | | \$ | 78 | \$ | 25 | \$ | 21 |
| South Frontenac | | | | | \$ | 32 | \$ | 21 |
| London | \$ | 90 | | | \$ | 20 | \$ | 21 |
| Lakeshore | \$ | 81 | | | \$ | 25 | \$ | 21 |
| North Bay | \$ | 69 | | | \$ | 20 | \$ | 22 |
| Strathroy-Caradoc | | | | | \$ | 22 | \$ | 22 |
| Hamilton | \$ | 151 | | | \$ | 24 | \$ | 23 |
| Guelph | \$ | 137 | | | \$ | 29 | \$ | 24 |
| Central Elgin | | | \$ | 77 | \$ | 31 | \$ | 25 |
| Oshawa | | | \$ | 64 | \$ | 25 | \$ | 26 |
| Windsor | \$ | 75 | | | \$ | 19 | \$ | 27 |
| Brockville | \$ | 227 | | | \$ | 31 | \$ | 34 |
| Greater Sudbury | \$ | 133 | | | \$ | 32 | \$ | 35 |
| Timmins | | | \$ | 86 | \$ | 38 | \$ | 56 |
| Thunder Bay | \$ | 185 | | | \$ | 45 | \$ | 62 |
| Elliot Lake | \$ | 121 | | | \$ | 32 | \$ | 76 |
| Average | \$ | 114 | \$ | 51 | \$ | 10 | \$ | 10 |
| Median | \$ | 90 | \$ | 56 | \$ | 9 | \$ | 8 |
| Region Niagara | | | | | \$ | (2) | \$ | (2) |
| Region Durham | \$ | 88 | | | \$ | 7 | \$ | 6 |
| District of Muskoka | \$ | 244 | | | \$ | 50 | \$ | 13 |
| Region Peel | \$ | 110 | | | \$ | 19 | \$ | 13 |
| Region Halton | \$ | 181 | | | \$ | 26 | \$ | 14 |
| Region Waterloo | | | | | \$ | 20 | \$ | 17 |
| Average | \$ | 156 | | | \$ | 20 | \$ | 10 |
| Median | \$ | 146 | | | \$ | 20 | \$ | 13 |



Waste Disposal

| Municipality | Operating Operating Net Cos Costs per Costs per per Cap Tonne Household Excl.Amo | | | pe C | let Costs r \$100,000 CVA Excl. Amort. | | |
|----------------------|--|-----|------------|---------|---|----|------|
| Greenstone | | | \$ (25) | \$ | (22) | \$ | (19) |
| Sault Ste. Marie | \$ | 71 | | \$ | (13) | \$ | (18) |
| Kenora | \$ | 60 | | \$ | (13) | \$ | (14) |
| Owen Sound | | | \$ (27) | \$ | (12) | \$ | (14) |
| North Bay | \$ | 31 | | \$ | (10) | \$ | (11) |
| Orangeville | | | | \$ | (10) | \$ | (9) |
| Brant County | | | \$ 72 | \$ | (6) | \$ | (4) |
| Georgina | | | | \$ | (4) | \$ | (3) |
| The Blue Mountains | | | \$ 39 | \$ | (16) | \$ | (3) |
| Strathroy-Caradoc | | | | \$ | (3) | \$ | (3) |
| Saugeen Shores | \$ | 97 | | \$ | (1) | \$ | (1) |
| Vaughan | \$ | 1 | | \$ | (0) | \$ | (0) |
| Markham | \$ | (0) | | \$ | (0) | \$ | (0) |
| King | \$ | 7 | | \$ | 1 | \$ | 0 |
| Belleville | \$ | 28 | | \$ | 1 | \$ | 1 |
| Ottawa | \$ | 31 | | \$ | 2 | \$ | 1 |
| London | \$ | 20 | | \$ | 3 | \$ | 3 |
| Middlesex Centre | | | \$ 34 | \$ | 12 | \$ | 7 |
| Brockville | \$ | 41 | | \$ | 7 | \$ | 8 |
| Grey Highlands | | | \$ 70 | \$ | 15 | \$ | 9 |
| Thunder Bay | \$ | 45 | | \$ | 6 | \$ | 9 |
| Hamilton | \$ | 76 | | \$ | 11 | \$ | 10 |
| Meaford | | | | \$ | 16 | \$ | 11 |
| North Perth | | | \$ 77 | \$ | 15 | \$ | 11 |
| South Frontenac | | | | \$ | 17 | \$ | 11 |
| Barrie | \$ | 75 | | \$ | 14 | \$ | 13 |
| Central Elgin | | | \$ 39 | \$ | 16 | \$ | 13 |
| Toronto | | | | \$ | 23 | \$ | 13 |
| Kingston | \$ | 150 | | \$ | 17 | \$ | 15 |
| Greater Sudbury | \$ | 69 | | \$ | 14 | \$ | 15 |
| Prince Edward County | | | \$ 72 | \$ | 29 | \$ | 21 |



Waste Disposal (cont'd)

| Municipality | Co | erating osts per Tonne | Co | erating sts per usehold | pei | t Costs Capita | pei C | et Costs 5 \$100,000 VA Excl. Amort. |
|---------------------|----|------------------------------|----|-------------------------------|-----|-------------------|----------|---|
| Orillia | \$ | 174 | | | \$ | 23 | \$ | 22 |
| Elliot Lake | \$ | 37 | | | \$ | 10 | \$ | 24 |
| Stratford | \$ | 39 | | | \$ | 25 | \$ | 24 |
| Peterborough | \$ | 89 | | | \$ | 24 | \$ | 26 |
| Guelph | \$ | 91 | | | \$ | 33 | \$ | 27 |
| Kingsville | | | \$ | 82 | \$ | 30 | \$ | 28 |
| Windsor | \$ | 64 | | | \$ | 22 | \$ | 31 |
| Lakeshore | \$ | 123 | | | \$ | 38 | \$ | 32 |
| Thorold | | | | | \$ | 36 | \$ | 36 |
| Quinte West | \$ | 271 | | | \$ | 33 | \$ | 38 |
| Hanover | | | \$ | 132 | \$ | 37 | \$ | 44 |
| Cornwall | \$ | 41 | | | \$ | 32 | \$ | 49 |
| Timmins | | | \$ | 116 | \$ | 51 | \$ | 76 |
| Average | \$ | 69 | \$ | 57 | \$ | 11 | \$ | 12 |
| Median | \$ | 60 | \$ | 71 | \$ | 13 | \$ | 11 |
| Region Niagara | | | | | \$ | (21) | \$ | (20) |
| Region Halton | \$ | 57 | | | \$ | 9 | \$ | 5 |
| Region York | \$ | 109 | | | \$ | 11 | \$ | 6 |
| Region Waterloo | | | | | \$ | 13 | \$ | 12 |
| Region Peel | \$ | 83 | | | \$ | 17 | \$ | 12 |
| District of Muskoka | \$ | 158 | | | \$ | 60 | \$ | 15 |
| Region Durham | \$ | 133 | | | \$ | 20 | \$ | 17 |
| Average | \$ | 108 | | | \$ | 15 | \$ | 7 |
| Median | \$ | 109 | | | \$ | 13 | \$ | 12 |



Waste Diversion

| | | | | | % | | | N | let Costs |
|------------------------|-----|----------------------------|-----|----------------------------|---|----|-------------------------------------|----|---|
| Municipality | Cos | erating sts per onne | Cos | erating sts per shld | Residential Waste Diverted for Recycling | ре | et Costs er Capita cl. Amort. | C | per \$100,000 CVA Excl. Amort. |
| Timmins | | | \$ | 47 | 15% | \$ | (15) | \$ | (22) |
| Vaughan | \$ | 88 | | | 66% | \$ | 14 | \$ | 7 |
| Ingersoll | | | | | | \$ | 7 | \$ | 8 |
| Owen Sound | | | \$ | 60 | 42% | \$ | 7 | \$ | 8 |
| Saugeen Shores | \$ | 166 | | | | \$ | 15 | \$ | 9 |
| Hanover | | | \$ | 35 | 50% | \$ | 7 | \$ | 9 |
| Grey Highlands | | | \$ | 51 | 33% | \$ | 16 | \$ | 9 |
| King | \$ | 124 | | | | \$ | 28 | \$ | 10 |
| Central Elgin | | | \$ | 75 | | \$ | 12 | \$ | 10 |
| Whitchurch-Stouffville | | | \$ | 66 | | \$ | 19 | \$ | 10 |
| Markham | \$ | 105 | | | 75% | \$ | 19 | \$ | 10 |
| East Gwillimbury | | | | | | \$ | 19 | \$ | 11 |
| Brockville | \$ | 120 | | | 45% | \$ | 11 | \$ | 12 |
| Thunder Bay | \$ | 138 | | | 20% | \$ | 9 | \$ | 12 |
| Aurora | \$ | 125 | | | | \$ | 22 | \$ | 13 |
| Newmarket | \$ | 111 | | | 59% | \$ | 19 | \$ | 13 |
| The Blue Mountains | | | \$ | 66 | 44% | \$ | 71 | \$ | 13 |
| Middlesex Centre | | | \$ | 65 | 38% | \$ | 22 | \$ | 13 |
| Prince Edward County | | | \$ | 71 | 45% | \$ | 20 | \$ | 15 |
| Georgina | \$ | 104 | | | | \$ | 20 | \$ | 16 |
| Barrie | \$ | 152 | | | 47% | \$ | 21 | \$ | 19 |
| Central Huron | | | \$ | 54 | 28% | \$ | 29 | \$ | 19 |
| Brant County | | | \$ | 81 | 36% | \$ | 27 | \$ | 20 |
| Quinte West | \$ | 188 | | | | \$ | 18 | \$ | 21 |
| Lambton Shores | | | \$ | 62 | 45% | \$ | 42 | \$ | 21 |
| Ottawa | \$ | 267 | | | 47% | \$ | 30 | \$ | 21 |
| London | \$ | 112 | | | 44% | \$ | 22 | \$ | 23 |
| Stratford | \$ | 58 | | | 46% | \$ | 24 | \$ | 23 |
| Peterborough | \$ | 126 | | | 57% | \$ | 23 | \$ | 24 |
| Kingston | \$ | 178 | | | 60% | \$ | 27 | \$ | 24 |
| Windsor | \$ | 99 | | | 38% | \$ | 17 | \$ | 25 |
| Hamilton | \$ | 186 | | | 48% | \$ | 28 | \$ | 27 |



Waste Diversion (cont'd)

| Municipality | Co | erating sts per onne | Opera Costs Hsh | per | % Residential Waste Diverted for Recycling | pe | et Costs r Capita l. Amort. | \$ C | et Costs per 100,000 VA Excl. Amort. |
|---------------------|----|----------------------------|-----------------------|-----|--|----|-----------------------------------|---------|--|
| Kenora | \$ | 168 | | | 21% | \$ | 24 | \$ | 27 |
| North Bay | \$ | 109 | | | | \$ | 25 | \$ | 28 |
| Orillia | \$ | 63 | | | | \$ | 30 | \$ | 28 |
| South Frontenac | | | | | | \$ | 48 | \$ | 31 |
| Meaford | | | | | 59% | \$ | 45 | \$ | 31 |
| Belleville | \$ | 603 | | | | \$ | 31 | \$ | 34 |
| Toronto | | | | | 53% | \$ | 61 | \$ | 35 |
| Cornwall | \$ | 50 | | | | \$ | 23 | \$ | 35 |
| Sarnia | \$ | 231 | | | 36% | \$ | 31 | \$ | 36 |
| Greater Sudbury | \$ | 178 | | | 45% | \$ | 37 | \$ | 40 |
| Elliot Lake | \$ | 399 | | | 14% | \$ | 20 | \$ | 48 |
| Guelph | \$ | 254 | | | 69% | \$ | 63 | \$ | 52 |
| Sault Ste. Marie | \$ | 167 | | | 45% | \$ | 39 | \$ | 55 |
| St. Thomas | \$ | 565 | | | | \$ | 78 | \$ | 108 |
| Average | \$ | 180 | \$ | 61 | 44% | \$ | 26 | \$ | 23 |
| Median | \$ | 138 | \$ | 63 | 45% | \$ | 22 | \$ | 20 |
| Region Niagara | | | | | | \$ | (4) | \$ | (4) |
| Region Halton | \$ | 139 | | | 56% | \$ | 17 | \$ | 9 |
| Region York | \$ | 110 | | | 58% | \$ | 22 | \$ | 12 |
| Region Waterloo | | | | | | \$ | 25 | \$ | 21 |
| Region Durham | \$ | 197 | | | 54% | \$ | 29 | \$ | 25 |
| Region Peel | \$ | 243 | | | 45% | \$ | 36 | \$ | 25 |
| District of Muskoka | \$ | 271 | | | 47% | \$ | 60 | \$ | 16 |
| Average | \$ | 192 | | | 52% | \$ | 26 | \$ | 15 |
| Median | \$ | 197 | | | 54% | \$ | 25 | \$ | 16 |



Total Solid Waste (Integrated Service)

(Sorted by from highest to lowest for both per Tonne and per Household)

| Municipality | Ma Ir | olid Waste inagement integrated Costs per Tonne | Mar Int | id Waste sagement segrated osts per |
|----------------------|----------|---|------------|-------------------------------------|
| Stratford | \$ | 54 | | isitotu |
| North Bay | \$ | 57 | | |
| Cornwall | \$ | 59 | | |
| London | \$ | 74 | | |
| Kenora | \$ | 77 | | |
| Thunder Bay | \$ | 97 | | |
| Markham | \$ | 97 | | |
| King | \$ | 106 | | |
| Orillia | \$ | 111 | | |
| Vaughan | \$ | 116 | | |
| Peterborough | \$ | 121 | | |
| Windsor | \$ | 124 | | |
| Greater Sudbury | \$ | 127 | | |
| Sault Ste. Marie | \$ | 148 | | |
| Barrie | \$ | 152 | | |
| Saugeen Shores | \$ | 153 | | |
| Ottawa | \$ | 185 | | |
| Hamilton | \$ | 188 | | |
| Brockville | \$ | 190 | | |
| Elliot Lake | \$ | 197 | | |
| Guelph | \$ | 205 | | |
| Kingston | \$ | 219 | | |
| Quinte West | \$ | 338 | | |
| Belleville | \$ | 476 | | |
| Owen Sound | | | \$ | 106 |
| Middlesex Centre | | | \$ | 139 |
| The Blue Mountains | | | \$ | 145 |
| Grey Highlands | | | \$ | 173 |
| Prince Edward County | | | \$ | 185 |
| Hanover | | | \$ | 191 |
| Central Elgin | | | \$ | 191 |
| Brant County | | | \$ | 218 |
| Timmins | | | \$ | 250 |
| Average | \$ | 153 | \$ | 177 |
| Median | \$ | 125 | \$ | 185 |

| Municipality | Mai In C | lid Waste nagement tegrated osts per Tonne | Solid Waste Management Integrated Costs per Hshold |
|---------------------|----------------|--|--|
| Region Halton | \$ | 176 | |
| Region Peel | \$ | 208 | |
| District of Muskoka | \$ | 249 | |
| Region Durham | \$ | 392 | |
| Average Median | \$ \$ | 256 229 | |



Public Health Services

| Municipality | per | : Costs Capita Amort. | per C\ | et Costs \$100,000 /A Excl. Amort. |
|----------------------|----------|-----------------------------|-----------|---|
| St. Thomas | \$ | (17) | \$ | (23) |
| Welland | \$ | 1 | \$ | 1 |
| Sarnia | \$ | 1 | \$ | 1 |
| Central Elgin | \$ | 4 | \$ | 4 |
| Brock | \$ | 5 | \$ | 4 |
| Orangeville | \$ | 4 | \$ | 4 |
| Saugeen Shores | \$ | 9 | \$ | 5 |
| Guelph | \$ | 12 | \$ | 10 |
| Barrie | \$ | 11 | \$ | 10 |
| Orillia | \$ | 12 | \$ | 11 |
| Prince Edward County | \$ | 20 | \$ | 15 |
| Windsor | \$ | 12 | \$ | 17 |
| Toronto | \$ | 29 | \$ | 17 |
| Brant County | \$ | 23 | \$ | 17 |
| London | \$ | 17 | \$ | 18 |
| Ottawa | \$ | 25 | \$ | 18 |
| Greenstone | \$ | 21 | \$ | 18 |
| Peterborough | \$ | 18 | \$ | 19 |
| Brockville | \$ | 19 | \$ | 21 |
| Stratford | \$ | 22 | \$ | 21 |
| Cornwall | \$ | 14 | \$ | 22 |
| Kingston | \$ | 26 | \$ | 24 |
| Quinte West | \$ | 21 | \$ | 25 |
| Thunder Bay | \$ | 20 | \$ | 27 |
| North Bay | \$ | 28 | \$ | 32 |
| Belleville | \$ | 32 | \$ | 34 |
| Greater Sudbury | \$ | 34 | \$ | 37 |
| Hamilton | \$ | 39 | \$ | 38 |
| Sault Ste. Marie | \$ | 28 | \$ | 39 |
| Timmins | \$ | 27 | \$ | 41 |
| Kenora | \$ | 40 | \$ | 45 |
| Elliot Lake | \$ | 28 | \$ | 67 |
| Average | \$ | 18 | \$ | 20 |
| Median | \$ | 20 | \$ | 18 |
| | <u>۲</u> | | | |

| Municipality | Net Co per Ca _l Excl. An | oita | per \$ | Costs 100,000 A Excl. mort. |
|---------------------|---|----------|----------|--------------------------------------|
| District of Muskoka | \$ | 24 | \$ | 6 |
| Region York | \$ | 15 | \$ | 8 |
| Region Waterloo | \$ | 14 | \$ | 12 |
| Region Halton | \$ | 21 | \$ | 12 |
| Region Peel | \$ | 19 | \$ | 13 |
| Region Durham | \$ | 18 | \$ | 15 |
| Region Niagara | \$ | 19 | \$ | 18 |
| Average Median | \$ \$ | 19 19 | \$ \$ | 12 12 |



Hospitals

| Municipality | per | Costs Capita Amort. | per C | et Costs \$100,000 VA Excl. Amort. |
|---------------------|-----|---------------------------|----------|---|
| Niagara Falls | \$ | 1 | \$ | 1 |
| Ajax | \$ | 1 | \$ | 1 |
| Meaford | \$ | 7 | \$ | 5 |
| Niagara-on-the-Lake | \$ | 18 | \$ | 8 |
| Kingston | \$ | 12 | \$ | 11 |
| North Bay | \$ | 10 | \$ | 11 |
| Timmins | \$ | 10 | \$ | 15 |
| Stratford | \$ | 16 | \$ | 15 |
| Thorold | \$ | 16 | \$ | 16 |
| Barrie | \$ | 18 | \$ | 16 |
| St. Catharines | \$ | 16 | \$ | 18 |
| Sault Ste. Marie | \$ | 27 | \$ | 38 |
| Average | \$ | 13 | \$ | 13 |
| Median | \$ | 14 | \$ | 13 |
| District of Muskoka | \$ | 5 | \$ | 1 |
| Region York | \$ | 4 | \$ | 2 |
| Region Waterloo | \$ | 19 | \$ | 17 |
| Average | \$ | 9 | \$ | 7 |
| Median | \$ | 5 | \$ | 2 |



Ambulance Services

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Ambulance provides emergency care to stabilize a patient's condition, initiates rapid transport to hospital and facilitates both emergency and non-emergency transfers between medical facilities. Factors that affect Ambulance Services costs:

- Geographic coverage/population density: congestion can make navigating roads more difficult, resulting in significant delays. Urban centres tend to have taller buildings which can slow response times (by requiring responses to high level apartment/condo units). Rural areas can have large underpopulated areas making it challenging to provide cost-effective, timely emergency coverage.
- Local demographics: an older population can increase the demand for service, as can seasonal visitors and the inflow of workers from other communities during the day
- Level of certification: paramedics can impact the cost of services provided, i.e. higher wage rates of advanced care vs. primary care paramedics, and status of multi-year collective bargaining contracts
- Specialized services: tactical teams, multi-patient transport units, bike and marine teams are increasingly being provided by the larger municipalities

| Municipality | per | Net Costs per Capita Excl. Amort. | | CVA Excl. | |
|----------------------|-----|---|----|-----------|--|
| Sault Ste. Marie | \$ | 2 | \$ | 3 | |
| Toronto | \$ | 31 | \$ | 18 | |
| Ottawa | \$ | 36 | \$ | 26 | |
| Guelph | \$ | 36 | \$ | 30 | |
| London | \$ | 28 | \$ | 30 | |
| Brant County | \$ | 41 | \$ | 30 | |
| Hamilton | \$ | 32 | \$ | 31 | |
| Barrie | \$ | 40 | \$ | 35 | |
| Prince Edward County | \$ | 50 | \$ | 36 | |
| Kingston | \$ | 47 | \$ | 42 | |
| Orillia | \$ | 46 | \$ | 43 | |
| North Bay | \$ | 41 | \$ | 46 | |
| Brockville | \$ | 47 | \$ | 52 | |
| Peterborough | \$ | 50 | \$ | 53 | |
| Quinte West | \$ | 46 | \$ | 54 | |
| Cornwall | \$ | 37 | \$ | 55 | |
| Belleville | \$ | 54 | \$ | 58 | |
| Greater Sudbury | \$ | 55 | \$ | 60 | |

| Municipality | Net Costs per Capita Excl. Amort. | | Net Costs per \$100,000 CVA Excl. Amort. | |
|---------------------|---|----|---|-----|
| St. Thomas | \$ | 44 | \$ | 61 |
| Windsor | \$ | 43 | \$ | 62 |
| Stratford | \$ | 71 | \$ | 68 |
| Greenstone | \$ | 85 | \$ | 73 |
| Kenora | \$ | 74 | \$ | 83 |
| Thunder Bay | \$ | 69 | \$ | 95 |
| Timmins | \$ | 68 | \$ | 100 |
| Elliot Lake | \$ | 74 | \$ | 176 |
| Average | \$ | 46 | \$ | 53 |
| Median | \$ | 46 | \$ | 52 |
| Region Halton | \$ | 22 | \$ | 12 |
| Region York | \$ | 27 | \$ | 14 |
| Region Peel | \$ | 24 | \$ | 17 |
| Region Waterloo | \$ | 22 | \$ | 19 |
| District of Muskoka | \$ | 84 | \$ | 22 |
| Region Durham | \$ | 29 | \$ | 24 |
| Region Niagara | \$ | 34 | \$ | 32 |
| INCRIOII Magara | Ş | 54 | Ş | 32 |
| Average | \$ | 34 | \$ | 20 |
| Median | \$ | 27 | \$ | 19 |



Cemeteries (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| | Revenue as % of Expend. Excl. | per (| xcl. | pe | let Costs r \$100,000 CVA Excl. |
|------------------------|--|-------|--------|----|---------------------------------------|
| Municipality | Amort. | | ortiz. | | Amort. |
| The Blue Mountains | -401% | | (5) | | (1) |
| Waterloo | 109% | | (1) | | (1) |
| Halton Hills | 129% | | (1) | | (1) |
| Wilmot | 147% | • | (1) | \$ | (1) |
| Orangeville | 102% | | (0) | | (0) |
| Whitby | 101% | | (0) | \$ | (0) |
| Markham | 66% | \$ | 0 | \$ | 0 |
| Vaughan | 47% | • | 0 | \$ | 0 |
| King | 58% | \$ | 0 | \$ | 0 |
| Middlesex Centre | 13% | \$ | 0 | \$ | 0 |
| Springwater | 77% | \$ | 1 | \$ | 0 |
| Sault Ste. Marie | 98% | \$ | 0 | \$ | 0 |
| Woolwich | 67% | \$ | 1 | \$ | 0 |
| Georgina | 64% | \$ | 1 | \$ | 1 |
| Welland | 74% | \$ | 1 | \$ | 1 |
| Grey Highlands | 98% | \$ | 2 | \$ | 1 |
| Brampton | 12% | \$ | 1 | \$ | 1 |
| Quinte West | 48% | \$ | 1 | \$ | 1 |
| Whitchurch-Stouffville | | \$ | 2 | \$ | 1 |
| Greater Sudbury | 90% | \$ | 1 | \$ | 1 |
| Oakville | 69% | \$ | 2 | \$ | 1 |
| South Frontenac | 62% | \$ | 2 | \$ | 1 |
| Brock | 5% | \$ | 2 | \$ | 1 |
| Lambton Shores | 56% | \$ | 3 | \$ | 2 |
| Burlington | 10% | \$ | 3 | \$ | 2 |
| Bracebridge | 49% | \$ | 3 | \$ | 2 |
| Kitchener | 78% | \$ | 2 | \$ | 2 |
| Greenstone | 38% | \$ | 2 | \$ | 2 |
| St. Thomas | | \$ | 1 | \$ | 2 |
| Oshawa | 29% | \$ | 2 | \$ | 2 |
| Gravenhurst | 40% | \$ | 6 | \$ | 2 |
| Prince Edward County | 20% | | 3 | \$ | 2 |



Cemeteries (cont'd) (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| | Revenue as % of Expend. Excl. | Excl. | per \$100,000 CVA Excl. |
|--------------------------------|--|--------------|----------------------------|
| Municipality Meaford | Amort. | Amortiz. | Amort. |
| | 65% 30% | \$ 4 \$ 3 | |
| Clarington West Lincoln | 14% | • | \$ 3 |
| Lincoln | 14% 44% | | |
| St. Catharines | | • | \$ 4 |
| Hamilton | 70% 46% | • | |
| | 56% | \$ 9 | \$ 4 \$ 4 |
| Niagara-on-the-Lake | 30% | • | \$ 4 |
| Thunder Bay | 57% | • | \$ 4 |
| Cambridge | 36% | • | \$ 4 |
| Saugeen Shores | 70% | | \$ 5 |
| Hanover | 50% | • | \$ 5 |
| Port Hope Strathroy-Caradoc | 50% | • | \$ 5 |
| Pelham | 28% | | \$ 5 |
| Timmins | 65% | \$ 4 | \$ 5 |
| Huntsville | 30% | • | \$ 5 |
| | 26% | \$ 6 | \$ 5 |
| Kingsville | 20% | \$ 7 | \$ 6 |
| Central Elgin Elliot Lake | 67% | \$ 7 | \$ 6 |
| North Perth | 36% | • | \$ 7 |
| Owen Sound | 51% | | \$ 7 |
| | 16% | \$ 12 | |
| Central Huron Fort Erie | 29% | • | |
| Ingersoll | 29% | \$ 9 \$ 7 | \$ 8 \$ 9 |
| Brockville | 42% | • | \$ 9 |
| Tillsonburg | 42% | \$ 8 | \$ 9 |
| Kenora | 49% | \$ 9 | \$ 10 |
| Wainfleet | 58% | \$ 13 | \$ 10 |
| Niagara Falls | 27% | \$ 12 | \$ 10 |
| Brant County | 20% | \$ 17 | \$ 12 |
| Stratford | 10% | \$ 16 | \$ 15 |
| Thorold | 27% | \$ 28 | \$ 28 |
| Average | 52% | \$ 4 | \$ 4 |
| Median | 49% | \$ 3 | \$ 2 |



Emergency Measures

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | per | t Costs Capita . Amort. | CVA Excl. | | | |
|---------------------|-----|-------------------------------|-----------|-----|--|--|
| Toronto | \$ | (15) | | (9) | | |
| Saugeen Shores | \$ | (2) | | (1) | | |
| Niagara Falls | \$ | 0 | \$ | 0 | | |
| Newmarket | \$ | 0 | | 0 | | |
| Oakville | \$ | 0 | \$ | 0 | | |
| Milton | \$ | 0 | | 0 | | |
| Bracebridge | \$ | 0 | \$ | 0 | | |
| Strathroy-Caradoc | \$ | 0 | \$ | 0 | | |
| Middlesex Centre | \$ | 0 | \$ | 0 | | |
| Niagara-on-the-Lake | \$ | 0 | \$ | 0 | | |
| South Frontenac | \$ | 0 | \$ | 0 | | |
| Wainfleet | \$ | 0 | \$ | 0 | | |
| Aurora | \$ | 0 | \$ | 0 | | |
| Central Huron | \$ | 0 | \$ | 0 | | |
| Innisfil | \$ | 0 | \$ | 0 | | |
| East Gwillimbury | \$ | 0 | \$ | 0 | | |
| King | \$ | 1 | \$ | 0 | | |
| Orillia | \$ | 0 | \$ | 0 | | |
| Brant County | \$ | 0 | \$ | 0 | | |
| Clarington | \$ | 0 | \$ | 0 | | |
| Lambton Shores | \$ | 1 | \$ | 0 | | |
| Sarnia | \$ | 0 | \$ | 0 | | |
| Stratford | \$ | 0 | \$ | 0 | | |
| Greater Sudbury | \$ | 0 | \$ | 0 | | |
| Lakeshore | \$ | 1 | \$ | 1 | | |
| London | \$ | 1 | \$ | 1 | | |
| St. Catharines | \$ | 1 | \$ | 1 | | |
| Scugog | \$ | 2 | \$ | 1 | | |
| Wellesley | \$ | 2 | \$ | 1 | | |

| | per | t Costs Capita | per C | et Costs \$100,000 VA Excl. |
|---------------------|-----|-------------------|----------|-----------------------------------|
| Municipality | | Amort. | | Amort. |
| Huntsville | \$ | 2 | \$ | 1 |
| Kenora | \$ | 1 | \$ | 1 |
| Pickering | \$ | 2 | \$ | 2 |
| Brampton . | \$ | 2 | \$ | 2 |
| Vaughan | \$ | 4 | \$ | 2 |
| Guelph | \$ | 2 | \$ | 2 |
| The Blue Mountains | \$ | 13 | \$ | 2 |
| Fort Erie | \$ | 3 | \$ | 3 |
| Ottawa | \$ | 4 | \$ | 3 |
| Timmins | \$ | 2 | \$ | 3 |
| Peterborough | \$ | 3 | \$ | 3 |
| Central Elgin | \$ | 11 | \$ | 9 |
| Gravenhurst | \$ | 24 | \$ | 10 |
| Greenstone | \$ | 12 | \$ | 10 |
| North Bay | \$ | 12 | \$ | 14 |
| Belleville | \$ | 14 | \$ | 16 |
| Average | \$ | 2 | \$ | 2 |
| Median | \$ | 1 | \$ | 0 |
| Region Waterloo | \$ | 0 | \$ | 0 |
| District of Muskoka | \$ | 5 | \$ | 1 |
| Region Peel | \$ | 2 | \$ | 1 |
| Region Niagara | \$ | 4 | \$ | 4 |
| Region Durham | \$ | 6 | \$ | 5 |
| Average | \$ | 3 | \$ | 2 |
| Median | \$ | 4 | \$ | 1 |



General Assistance

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Employability: significant numbers of clients with one or more barriers to employment, including health barriers, lack of education and language skills, literacy levels, and lack of Canadian work experience
- Urban form: client access to programs can vary due to geographical, technological, cultural or other limitations
- Economic conditions: differing local labour market conditions
- Demographics: family size and caseload mix

| Municipality | sts per apita | Costs per \$100,000 CVA | | | |
|----------------------|------------------|----------------------------|-----|--|--|
| Brant County | \$ 15 | \$ | 11 | | |
| Stratford | \$ 26 | \$ | 25 | | |
| Kenora | \$ 27 | \$ | 31 | | |
| Prince Edward County | \$ 44 | \$ | 32 | | |
| Guelph | \$ 46 | \$ | 38 | | |
| Barrie | \$ 48 | \$ | 43 | | |
| Kingston | \$ 58 | \$ | 52 | | |
| Orillia | \$ 57 | \$ | 53 | | |
| Timmins | \$ 40 | \$ | 59 | | |
| North Bay | \$ 56 | \$ | 62 | | |
| Ottawa | \$ 87 | \$ | 62 | | |
| Greater Sudbury | \$ 59 | \$ | 64 | | |
| Brockville | \$ 61 | \$ | 68 | | |
| Hamilton | \$ 81 | \$ | 78 | | |
| St. Thomas | \$ 58 | \$ | 80 | | |
| London | \$ 78 | \$ | 82 | | |
| Quinte West | \$ 71 | \$ | 83 | | |
| Belleville | \$ 77 | \$ | 84 | | |
| Peterborough | \$ 101 | \$ | 105 | | |

| Municipality | Costs per Capita | | | Costs per 00,000 CVA |
|---------------------|---------------------|-----|----|-------------------------|
| Cornwall | \$ | 71 | \$ | 107 |
| Elliot Lake | \$ | 46 | \$ | 109 |
| Windsor | \$ | 88 | \$ | 126 |
| Toronto | \$ | 274 | \$ | 156 |
| Greenstone | \$ | 222 | \$ | 191 |
| Thunder Bay | \$ | 167 | \$ | 231 |
| Sault Ste. Marie | \$ | 227 | \$ | 319 |
| Average | \$ | 84 | \$ | 90 |
| Median | \$ | 60 | \$ | 73 |
| Region York | \$ | 19 | \$ | 10 |
| Region Halton | \$ | 23 | \$ | 13 |
| District of Muskoka | \$ | 54 | \$ | 14 |
| Region Peel | \$ | 45 | \$ | 31 |
| Region Durham | \$ | 44 | \$ | 37 |
| Region Waterloo | \$ | 59 | \$ | 51 |
| Region Niagara | \$ | 58 | \$ | 55 |
| Average | \$ | 43 | \$ | 30 |
| Median | \$ | 45 | \$ | 31 |



Assistance to the Aged

Each municipality is required by legislation to operate a Long-Term Care (LTC) home. Operators can also include charitable and private sector organizations. All LTC operators are provincially funded and governed by the same legislation and standards set by the Ministry of Health and Long-Term Care (MOHLTC).

Some municipalities provide community programs (for example, adult day services, homemakers and meals on wheels) which provide support to clients and family caregivers. These services enable many clients to remain independent in their own homes.

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Staff mix: ratio of registered and non-registered staff varies amongst municipalities, resulting in a higher cost structure for registered staff
- Support and type of programming provided as determined by Council
- Role of Local Health Integration Networks (LHINs): establishing the mix of health services for a given community
- Demographics: age of the population and specific needs of the client
- Uncontrollable price variables: pay equity legislation and wage arbitration, availability of appropriate skilled workers
- Other providers: charitable and private sector participation in the long-term care business





Assistance to the Aged

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| | Net | Costs | Net Costs per \$100,000 | | | | |
|----------------------|-----|------------------|----------------------------|-----|--|--|--|
| Municipality | | Capita Amort. | CVA Excl. Amort. | | | | |
| | | | | | | | |
| Huntsville | \$ | (2) 1 | | (1) | | | |
| Markham | \$ | 1 | \$ | 0 | | | |
| Caledon | \$ | 1 | \$ | 0 | | | |
| Vaughan Wainfleet | \$ | | \$ | • | | | |
| Thorold | \$ | 1 | \$ | 1 | | | |
| | | 1 | | | | | |
| Fort Erie | \$ | 2 | \$ | 2 | | | |
| St. Catharines | \$ | 2 | \$ | 2 | | | |
| Lincoln | \$ | 3 | \$ | 2 | | | |
| Brampton | \$ | 3 | \$ | 3 | | | |
| Pickering | \$ | 4 | \$ | 3 | | | |
| Georgina | \$ | 5 | \$ | 4 | | | |
| Whitby | \$ | 5 | \$ | 4 | | | |
| Waterloo | \$ | 7 | \$ | 5 | | | |
| Stratford | \$ | 5 | \$ | 5 | | | |
| Sarnia | \$ | 4 | \$ | 5 | | | |
| Niagara Falls | \$ | 5 | \$ | 5 | | | |
| Cambridge | \$ | 7 | \$ | 6 | | | |
| Barrie | \$ | 7 | \$ | 7 | | | |
| Halton Hills | \$ | 10 | \$ | 7 | | | |
| Peterborough | \$ | 6 | \$ | 7 | | | |
| Greenstone | \$ | 8 | \$ | 7 | | | |
| Guelph | \$ | 9 | \$ | 7 | | | |
| Kitchener | \$ | 9 | \$ | 9 | | | |
| Sault Ste. Marie | \$ | 8 | \$ | 11 | | | |
| Oshawa | \$ | 11 | \$ | 11 | | | |
| Welland | \$ | 9 | \$ | 12 | | | |
| Ottawa | \$ | 20 | \$ | 15 | | | |
| Toronto | \$ | 28 | \$ | 16 | | | |
| Elliot Lake | \$ | 7 | \$ | 16 | | | |

| Municipality | per | : Costs Capita Amort. | Net Costs per \$100,000 CVA Excl. | | | |
|----------------------|-----|-----------------------------|---|--------------|--|--|
| London | \$ | 18 | \$ | Amort. 19 | | |
| Quinte West | \$ | 19 | \$ | 22 | | |
| Prince Edward County | \$ | 35 | \$ | 26 | | |
| Orillia | \$ | 28 | \$ | 26 | | |
| Hamilton | \$ | 29 | \$ | 28 | | |
| Belleville | \$ | 28 | \$ | 30 | | |
| Greater Sudbury | \$ | 27 | \$ | 30 | | |
| Cornwall | \$ | 24 | \$ | 37 | | |
| Brant County | \$ | 51 | \$ | 37 | | |
| North Bay | \$ | 45 | \$ | 50 | | |
| Kingston | \$ | 65 | \$ | 59 | | |
| Thunder Bay | \$ | 51 | \$ | 71 | | |
| Brockville | \$ | 70 | \$ | 79 | | |
| St. Thomas | \$ | 60 | \$ | 83 | | |
| Windsor | \$ | 69 | \$ | 99 | | |
| Kenora | \$ | 90 | \$ | 100 | | |
| Timmins | \$ | 70 | \$ | 104 | | |
| | | | | | | |
| Average | \$ | 21 | \$ | 23 | | |
| Median | \$ | 9 | \$ | 9 | | |
| District of Muskoka | \$ | 8 | \$ | 2 | | |
| Region York | \$ | 13 | \$ | 7 | | |
| Region Waterloo | \$ | 14 | \$ | 12 | | |
| Region Halton | \$ | 25 | \$ | 14 | | |
| Region Peel | \$ | 21 | \$ | 14 | | |
| Region Niagara | \$ | 20 | \$ | 19 | | |
| Region Durham | \$ | 55 | \$ | 46 | | |
| Average | \$ | 22 | \$ | 16 | | |
| Median | \$ | 20 | \$ | 14 | | |



Child Care (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Varying levels of child poverty in municipalities result in differing needs for subsidized child care
- Costs to provide child care can be impacted by economic variables such as the cost of living in the municipality and the income levels of the residents
- Rates for child care spaces, other than those directly operated by a municipality, are set in service agreements between the municipality and the child care providers; these rates can be influenced by the level of funding available, local wage conditions, pay equity legislation, municipal policies and business practices



| Municipality | per | t Costs Capita Amort. | per C\ | et Costs \$100,000 /A Excl. Amort. |
|------------------|-----|-----------------------------|-----------|---|
| North Perth | \$ | 4 | \$ | 3 |
| Brant County | \$ | 5 | \$ | 4 |
| London | \$ | 7 | \$ | 8 |
| Sault Ste. Marie | \$ | 6 | \$ | 8 |
| Kingston | \$ | 11 | \$ | 10 |
| Brockville | \$ | 10 | \$ | 11 |
| Kenora | \$ | 10 | \$ | 12 |
| Hamilton | \$ | 13 | \$ | 13 |
| Thunder Bay | \$ | 9 | \$ | 13 |
| Barrie | \$ | 17 | \$ | 15 |
| Stratford | \$ | 16 | \$ | 15 |
| Ottawa | \$ | 23 | \$ | 16 |
| Guelph | \$ | 20 | \$ | 16 |
| Peterborough | \$ | 16 | \$ | 16 |
| Cornwall | \$ | 11 | \$ | 17 |
| Greater Sudbury | \$ | 18 | \$ | 19 |
| Timmins | \$ | 14 | \$ | 21 |
| Toronto | \$ | 37 | \$ | 21 |
| Orillia | \$ | 24 | \$ | 22 |

| Municipality | pei | t Costs Capita . Amort. | per C\ | et Costs \$100,000 /A Excl. Imort. |
|---------------------|----------|-------------------------------|-----------|---|
| North Bay | \$ | 21 | \$ | 23 |
| St. Thomas | \$ | 20 | \$ | 28 |
| Windsor | \$ | 22 | \$ | 32 |
| Elliot Lake | \$ | 15 | \$ | 36 |
| Greenstone | \$ | 163 | \$ | 140 |
| Average | \$ | 21 | \$ | 22 |
| Median | \$ | 15 | \$ | 16 |
| District of Muskoka | \$ | 13 | \$ | 3 |
| Region York | \$ | 13 | \$ | 7 |
| Region Peel | \$ | 13 | \$ | 9 |
| Region Durham | \$ | 14 | \$ | 12 |
| Region Halton | \$ | 23 | \$ | 13 |
| Region Niagara | \$ | 16 | \$ | 15 |
| Region Waterloo | \$ | 19 | \$ | 16 |
| Average Median | \$ \$ | 16 14 | \$ \$ | 11 12 |



Social Housing

Social Housing Services provides affordable homes for individuals whose income makes it challenging to obtain adequate housing in the private rental market. A variety of housing forms are provided as follows:

- Municipally owned and operated housing (through a department or municipally owned housing corporation)
- Non-profit housing that is owned and operated by community based non-profit corporations governed by a board of directors
- Cooperative housing that is owned and operated by its members
- Rent supplement, where a private or non-profit landlord provides units to households at a rent-geared-to-income (RGI) and the municipality subsidizes the difference between that rent and the market rent for the unit

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Housing stock: age and supply (both private and municipal), and adequacy of capital reserves to maintain them
- Demographic and economic conditions: may increase waiting list pressure, i.e. loss of local industry, rapid growth, percentage of Special Priority Policy (SPP) applicants
- Wait list management: frequency of the service manager to update the waiting list and cancel applicants no longer actively seeking rent-geared-to-income (RGI) housing
- Portfolio mix: older federal units are generally less costly than units built under subsequent provincial programs (fewer assisted units, lower land costs)
- Geographic conditions: construction and land costs, higher snow removal costs in northern areas of the province, rental market availability, utility costs and usage profiles
- Tenant mix: seniors communities are usually less costly to operate than families and singles



Social Housing

(Sorted by Total Net Costs per \$100,000 CVA, excluding Amortization)

| Municipality | Pub Housir Costs \$100 CVA Ame | | ng Net Housing s per Costs per 0,000 \$100,000 Excl. CVA Excl. | | Rent Supplement Net Costs per \$100,000 CVA Excl. Amort. | | CVA Excl. Amort. | | Total Housing Net Costs per \$100,000 CVA Excl. Amort. | |
|----------------------|---|----------|---|------|---|------|---------------------|------|---|----------|
| Toronto | \$ | (19) | | | \$ | (0) | | - | \$ | (19) |
| Sault Ste. Marie | \$ | 2 | | | | | \$ | - | \$ | 2 |
| Oshawa | | | \$ | 3 | | | \$ | - | \$ | 3 |
| Strathroy-Caradoc | | | \$ | 6 | | _ | \$ | - | \$ | 6 |
| Collingwood | | | | | \$ | 7 | \$ | - | \$ | 7 |
| Central Elgin | \$ | 13 | | | | | \$ | - | \$ | 13 |
| Prince Edward County | \$ | 30 | | | | | \$ | - | \$ | 30 |
| Barrie | \$ | 30 | | | | | \$ | - | \$ | 30 |
| Orillia | \$ | 31 | | | | | \$ | - | \$ | 31 |
| Brant County | | | \$ | 33 | | | \$ | - | \$ | 33 |
| Brockville | \$ | 49 | | | | | \$ | - | \$ | 49 |
| Peterborough | \$ | 85 | \$ | 35 | \$ | (62) | \$ | - | \$ | 58 |
| Quinte West | \$ | 61 | | | | | \$ | - | \$ | 61 |
| Kingston | \$ | 20 | \$ | 29 | \$ | 21 | \$ | - | \$ | 70 |
| Belleville | \$ | 72 | | | | | \$ | - | \$ | 72 |
| Ottawa | \$ | 41 | \$ | 50 | \$ | 21 | \$ | (35) | \$ | 77 |
| London | \$ | 38 | \$ | 27 | \$ | 13 | \$ | 5 | \$ | 82 |
| Kenora | \$ | 88 | | | | | \$ | - | \$ | 88 |
| North Bay | \$ | 93 | | | | | \$ | - | \$ | 93 |
| Guelph | \$ | 127 | \$ | (11) | \$ | (6) | \$ | (10) | \$ | 99 |
| Stratford | \$ | 111 | | | \$ | (3) | \$ | - | \$ | 108 |
| Cornwall | \$ | 131 | \$ | 5 | \$ | (27) | \$ | 0 | \$ | 109 |
| Greater Sudbury | \$ | 58 | \$ | 54 | \$ | (6) | \$ | 9 | \$ | 115 |
| Elliot Lake | \$ | 119 | | | | | \$ | - | \$ | 119 |
| Hamilton | \$ | 36 | \$ | 85 | \$ | 6 | \$ | 2 | \$ | 128 |
| St. Thomas | \$ | 134 | | | | | \$ | - | \$ | 134 |
| Timmins | | | \$ | 146 | | | \$ | - | \$ | 146 |
| Windsor | \$ | 94 | \$ | 57 | \$ | 11 | \$ | (1) | \$ | 161 |
| Average | \$ | 63 | \$ | 40 | \$ | (2) | \$ | (1) | Ś | 68 |
| Median | , \$ | 58 | \$ | | \$ | 3 | \$ | | \$ | 71 |
| District of Muskoka | \$ | 7 | \$ | 3 | \$ | 0 | \$ | _ | \$ | 10 |
| Region York | \$ | 0 | \$ | 13 | \$ | 1 | \$ | 3 | \$ | 17 |
| Region Peel | \$ | | \$ | 31 | \$ | 8 | \$ | | \$ | |
| Region Halton | \$ | (9) 7 | \$ | 17 | \$ | 3 | \$ | 4 | \$ | 29 32 |
| Region Durham | \$ | 6 | \$ \$ | | \$ | 4 | \$ | 3 | \$ | 43 |
| | | | | | | | \$ | | | |
| Region Waterloo | \$ | (4) | \$ | 44 | \$ | 7 | • | 5 | \$ | 53 |
| Region Niagara | | | | | | | \$ | | \$ | 83 |
| Average | \$ | 1 | \$ | | \$ | 4 | \$ | | \$ | 33 |
| Median | \$ | 3 | \$ | 24 | \$ | 3 | \$ | 3 | \$ | 31 |



Social Housing

| | | | No | n Drofit | | | | | | |
|----------------------|-----------------------|---|----------------|--|---------|---|---------|--|----|-------------------------------------|
| Municipality | Housi Cos Capit | iblic ing Net ts per ta Incl. nort. | H Cc Cap | n-Profit Co-op ousing osts per oita Incl. mortiz. | N pe | Rent pplement let Costs er Capital cl. Amort. | C | Other ousing Net costs per apita Incl. | Ca | Total using Net osts per pita Incl. |
| The Blue Mountains | | | \$ | 1 | | | \$ | - | \$ | 1 |
| Sault Ste. Marie | \$ | 1 | | | | | \$ | - | \$ | 1 |
| Oshawa | | | \$ | 3 | | | \$ | - | \$ | 3 |
| Strathroy-Caradoc | | | \$ | 6 | | | \$ | - | \$ | 6 |
| Collingwood | | | | | \$ | 12 | \$ | - | \$ | 12 |
| Toronto | \$ | 13 | | | \$ | (0) | \$ | - | \$ | 13 |
| Central Elgin | \$ | 17 | | | | | \$ | - | \$ | 17 |
| Orillia | \$ | 33 | | | | | \$ | - | \$ | 33 |
| Barrie | \$ | 34 | | | | | \$ | - | \$ | 34 |
| Prince Edward County | \$ | 41 | | | | | \$ | - | \$ | 41 |
| Brockville | \$ | 43 | | | | | \$ | - | \$ | 43 |
| Brant County | | | \$ | 45 | | | \$ | - | \$ | 45 |
| Elliot Lake | \$ | 50 | | | | | \$ | - | \$ | 50 |
| Quinte West | \$ | 52 | | | | | \$ | - | \$ | 52 |
| Peterborough | \$ | 93 | \$ | 34 | \$ | (59) | \$ | - | \$ | 67 |
| Belleville | \$ | 67 | | | | | \$ | - | \$ | 67 |
| Kenora | \$ | 78 | | | | | \$ | - | \$ | 78 |
| London | \$ | 39 | \$ | 25 | \$ | 12 | \$ | 5 | \$ | 82 |
| North Bay | \$ | 84 | | | | | \$ | - | \$ | 84 |
| Kingston | \$ | 32 | \$ | 32 | \$ | 23 | \$ | - | \$ | 87 |
| Cornwall | \$ | 104 | \$ | 8 | \$ | (18) | \$ | 0 | \$ | 95 |
| Timmins | | | \$ | 99 | | | \$ | - | \$ | 99 |
| St. Thomas | \$ | 104 | | | | | \$ | - | \$ | 104 |
| Guelph | \$ | 153 | \$ | (14) | \$ | (8) | \$ | (12) | \$ | 119 |
| Stratford | \$ | 123 | | | \$ | (3) | \$ | - | \$ | 120 |
| Ottawa | \$ | 76 | \$ | 69 | \$ | 29 | \$ | (49) | \$ | 127 |
| Greater Sudbury | \$ | 76 | \$ | 50 | \$ | (6) | \$ | 8 | \$ | 129 |
| Windsor | \$ | 86 | \$ | 44 | \$ | 9 | \$ | (1) | \$ | 139 |
| Hamilton | \$ | 45 | \$ | 88 | \$ | 6 | \$ | 2 | \$ | 142 |
| Average | \$ | 63 | \$ | 35 | \$ | (0) | \$ | (2) | \$ | 65 |
| Median | \$ | 52 | \$ | 33 | \$ | 3 | \$ | - | \$ | 67 |
| Region York | \$ | 5 | \$ | 24 | \$ | 2 | \$ | 6 | \$ | 37 |
| District of Muskoka | \$ | 31 | \$ | 18 | \$ | 0 | \$ | - | \$ | 49 |
| Region Durham | \$ | 8 | \$ | 36 | \$ | 4 | \$ | 3 | \$ | 51 |
| Region Peel | \$ | (6) | \$ | 46 | \$ | 11 | \$ | - | \$ | 52 |
| Region Waterloo | \$ | 5 | \$ | 51 | \$ | 9 | \$ | 6 | \$ | 70 |
| Region Halton | \$ | 20 | \$ | 35 | \$ | 6 | \$ | 9 | \$ | 71 |
| Region Niagara | \$ | 14 | | | | | , \$ | 87 | \$ | 101 |
| Average | \$ | 11 | \$ | 35 | \$ | 5 | \$ | 14 | \$ | 54 |
| Median | \$ | 8 | \$ | 36 | \$ | 5 | \$ | 5 | \$ | 51 |



Parks

Each municipality's results are influenced to varying degrees by a number of factors including:

- Service delivery: differences in service standards established by municipal Councils, i.e. types of amenities maintained, frequency of grass cutting
- Geographic location: varying topography affects the mix of natural and maintained hectares of parkland in each municipality
- Environmental factors: soil composition, weather patterns
- Population density: higher densities may mean more intense usage and require different maintenance strategies, e.g. irrigation, artificial turf, sport field and pathway lighting
- Changing demographics and community use: increased demand for large social gatherings and various cultural activities translate into higher maintenance, signage and staff training costs





Parks(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| | | | Pa | rks | | | | | | |
|------------------------|--------------|------------|------|--------|----|-----------|-----|-----------|-----|--------------|
| | Open Space | Trails km. | | rating | Pa | rks Total | Ne | et Costs | Ne | et Costs per |
| | Hectares per | per 1,000 | Cost | s per | C | osts per | pe | r Capita | \$1 | 00,000 CVA |
| Municipality | 1,000 Pop. | Pop. | Pei | rson | | Person | Exc | l. Amort. | E | xcl. Amort. |
| Grey Highlands | 12.4 | 12.4 | \$ | 6 | \$ | 6 | \$ | 5 | \$ | 3 |
| South Frontenac | | | | | | | \$ | 6 | \$ | 4 |
| Bracebridge | 14.8 | 3.3 | \$ | 17 | \$ | 23 | \$ | 17 | \$ | 9 |
| Woolwich | 5.8 | 1.9 | \$ | 22 | \$ | 25 | \$ | 15 | \$ | 11 |
| Meaford | 3.8 | 6.8 | \$ | 17 | \$ | 20 | \$ | 16 | \$ | 11 |
| Central Huron | 3.0 | 0.4 | \$ | 22 | \$ | 25 | \$ | 20 | \$ | 13 |
| Halton Hills | 11.7 | 0.4 | \$ | 27 | \$ | 45 | \$ | 20 | \$ | 13 |
| Middlesex Centre | 7.6 | 0.4 | \$ | 25 | \$ | 32 | \$ | 23 | \$ | 14 |
| Brant County | 27.1 | 2.4 | \$ | 23 | \$ | 29 | \$ | 19 | \$ | 14 |
| North Perth | 7.9 | 1.7 | \$ | 23 | \$ | 25 | \$ | 19 | \$ | 14 |
| Pelham | 4.4 | 0.6 | \$ | 21 | \$ | 29 | \$ | 18 | \$ | 14 |
| Strathroy-Caradoc | | | \$ | 16 | \$ | 20 | \$ | 14 | \$ | 15 |
| Caledon | 5.5 | 2.7 | \$ | 32 | \$ | 38 | \$ | 32 | \$ | 15 |
| Prince Edward County | 5.8 | 2.1 | \$ | 23 | \$ | 31 | \$ | 22 | \$ | 16 |
| Brock | 2.6 | 2.6 | \$ | 24 | \$ | 29 | \$ | 24 | \$ | 17 |
| Markham | 4.0 | 0.5 | \$ | 31 | \$ | 31 | \$ | 31 | \$ | 17 |
| The Blue Mountains | 11.2 | 61.5 | \$ | 105 | \$ | 140 | \$ | 94 | \$ | 17 |
| King | 10.3 | 2.5 | \$ | 53 | \$ | 69 | \$ | 51 | \$ | 18 |
| Whitchurch-Stouffville | 3.2 | 3.0 | \$ | 32 | \$ | 51 | \$ | 34 | \$ | 18 |
| Burlington | 2.8 | 1.1 | \$ | 35 | \$ | 55 | \$ | 30 | \$ | 18 |
| Scugog | | | | | | | \$ | 28 | \$ | 18 |
| Niagara-on-the-Lake | 3.8 | 1.6 | \$ | 44 | \$ | 50 | \$ | 42 | \$ | 19 |
| Saugeen Shores | 6.6 | 3.0 | \$ | 37 | \$ | 49 | \$ | 32 | \$ | 19 |
| Ajax | 2.6 | 0.8 | \$ | 35 | \$ | 51 | \$ | 22 | \$ | 20 |
| Gravenhurst | 4.3 | 3.5 | \$ | 49 | \$ | 119 | \$ | 54 | \$ | 21 |
| Clarington | 6.1 | 0.2 | \$ | 27 | \$ | 35 | \$ | 26 | \$ | 23 |
| Orangeville | | | \$ | 28 | \$ | 28 | \$ | 26 | \$ | 23 |
| Vaughan | 3.1 | 0.2 | \$ | 50 | \$ | 68 | \$ | 49 | \$ | 23 |
| Innisfil | 6.7 | 0.4 | \$ | 43 | \$ | 53 | \$ | 36 | \$ | 23 |
| Kingsville | 2.4 | 0.8 | \$ | 29 | \$ | 36 | \$ | 25 | \$ | 23 |
| Springwater | 10.8 | 2.2 | \$ | 40 | \$ | 46 | \$ | 35 | \$ | 24 |
| Milton | 3.6 | 0.2 | \$ | 46 | \$ | 67 | \$ | 39 | \$ | 24 |
| Kitchener | 8.1 | 1.3 | \$ | 28 | \$ | 34 | \$ | 25 | \$ | 25 |
| Wilmot | 7.4 | 0.5 | \$ | 41 | \$ | 49 | \$ | 35 | \$ | 25 |
| West Lincoln | 5.4 | 0.1 | \$ | 32 | \$ | 34 | \$ | 27 | \$ | 26 |
| Tillsonburg | 5.2 | 0.7 | \$ | 22 | \$ | 26 | \$ | 24 | \$ | 26 |
| Mississauga | 4.1 | 0.4 | \$ | 42 | \$ | 53 | \$ | 41 | \$ | 26 |
| Whitby | 3.5 | 0.2 | \$ | 34 | \$ | 42 | \$ | 33 | \$ | 27 |
| Waterloo | 6.1 | 1.0 | \$ | 32 | \$ | 36 | \$ | 39 | \$ | 28 |
| Aurora | 5.8 | 0.5 | \$ | 62 | \$ | 75 | \$ | 48 | \$ | 28 |
| Huntsville | 18.6 | 3.6 | \$ | 50 | \$ | 66 | \$ | 49 | \$ | 28 |
| East Gwillimbury | | | | | | | \$ | 50 | \$ | 28 |
| Hanover | 6.8 | 1.5 | \$ | 29 | \$ | 29 | \$ | 23 | \$ | 28 |
| Lambton Shores | 4.0 | 1.2 | | 58 | | 94 | \$ | 57 | \$ | 28 |
| London | 6.8 | 0.6 | | 28 | \$ | 39 | \$ | 28 | \$ | 29 |



Parks (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| | | | Pa | arks | | | | | | |
|------------------|--|---------------------------------|-----|---------------------------|----|---------------------------------|----|-----------------------------------|------|---|
| Municipality | Open Space Hectares per 1,000 Pop. | Trails km. per 1,000 Pop. | Cos | rating ts per erson | Co | rks Total osts per Person | pe | et Costs r Capita I. Amort. | \$10 | et Costs per 00,000 CVA ccl. Amort. |
| Penetanguishene | 7.1 | 1.1 | \$ | 43 | \$ | 46 | \$ | 32 | \$ | 33 |
| Pickering | 2.3 | 0.2 | \$ | 46 | \$ | 55 | \$ | 46 | \$ | 33 |
| Lincoln | 4.8 | 2.2 | \$ | 51 | \$ | 57 | \$ | 42 | \$ | 34 |
| Ottawa | 4.4 | 0.4 | \$ | 48 | \$ | 54 | \$ | 49 | \$ | 35 |
| Welland | 5.0 | 0.6 | \$ | 62 | \$ | 80 | \$ | 27 | \$ | 36 |
| Thorold | 4.7 | 1.5 | \$ | 38 | \$ | 62 | \$ | 37 | \$ | 37 |
| Toronto | 2.9 | 0.1 | \$ | 66 | \$ | 70 | \$ | 65 | \$ | 37 |
| Lakeshore | 2.5 | 0.8 | \$ | 48 | \$ | 55 | \$ | 44 | \$ | 38 |
| Niagara Falls | 4.6 | 0.2 | \$ | 41 | \$ | 49 | \$ | 40 | \$ | 38 |
| Fort Erie | 3.8 | 0.7 | \$ | 43 | \$ | 63 | \$ | 42 | \$ | 38 |
| Port Hope | 8.6 | 4.0 | \$ | 44 | \$ | 54 | \$ | 42 | \$ | 38 |
| Timmins | 2.1 | 1.0 | \$ | 27 | \$ | 30 | \$ | 26 | \$ | 38 |
| Barrie | 9.2 | 0.4 | \$ | 44 | \$ | 56 | \$ | 43 | \$ | 38 |
| Peterborough | 7.6 | 0.4 | \$ | 40 | \$ | 48 | \$ | 38 | \$ | 39 |
| Newmarket | 4.2 | 0.6 | \$ | 59 | \$ | 76 | \$ | 59 | \$ | 40 |
| Oakville | 7.9 | 1.7 | \$ | 89 | \$ | 134 | \$ | 86 | \$ | 41 |
| Stratford | 6.0 | 0.6 | \$ | 47 | \$ | 53 | \$ | 43 | \$ | 41 |
| Quinte West | 3.9 | 1.2 | \$ | 38 | \$ | 47 | \$ | 36 | \$ | 42 |
| Hamilton | 4.8 | 0.1 | \$ | 44 | \$ | 56 | \$ | 43 | \$ | 42 |
| Kenora | 37.3 | 5.9 | \$ | 41 | \$ | 57 | \$ | 38 | \$ | 43 |
| Kingston | 4.2 | 0.4 | \$ | 51 | \$ | 61 | \$ | 48 | \$ | 43 |
| Greenstone | 11.2 | 9.3 | \$ | 82 | \$ | 99 | \$ | 52 | \$ | 44 |
| Cambridge | 3.3 | 0.6 | \$ | 52 | \$ | 55 | \$ | 49 | \$ | 46 |
| Guelph | 5.3 | 0.9 | \$ | 62 | \$ | 77 | \$ | 60 | \$ | 49 |
| Brampton | 3.8 | 0.6 | \$ | 63 | \$ | 77 | \$ | 60 | \$ | 52 |
| Central Elgin | 2.5 | | \$ | 71 | \$ | 72 | \$ | 64 | \$ | 52 |
| Georgina | 4.0 | 0.4 | \$ | 67 | \$ | 82 | \$ | 67 | \$ | 53 |
| Collingwood | 5.6 | 3.1 | \$ | 101 | \$ | 133 | \$ | 93 | \$ | 56 |
| Greater Sudbury | 24.0 | 1.1 | \$ | 57 | \$ | 65 | \$ | 53 | \$ | 57 |
| Brockville | 10.0 | 0.4 | \$ | 59 | \$ | 63 | \$ | 51 | \$ | 57 |
| Oshawa | 6.8 | 0.2 | \$ | 59 | \$ | 69 | \$ | 58 | \$ | 59 |
| Orillia | 9.5 | 1.0 | \$ | 78 | \$ | 102 | \$ | 69 | \$ | 64 |
| Belleville | 4.4 | 0.5 | | 60 | | | \$ | 60 | | 65 |
| Ingersoll | 5.0 | 0.4 | \$ | 60 | \$ | 69 | \$ | 56 | \$ | 66 |
| St. Catharines | 3.3 | 0.7 | | 66 | \$ | 75 | \$ | 62 | \$ | 66 |
| Owen Sound | 4.5 | 7.2 | | 67 | \$ | 83 | \$ | 56 | \$ | 66 |
| St. Thomas | 17.2 | 1.7 | | 51 | | 59 | \$ | 48 | \$ | 67 |
| Sarnia | 6.9 | 0.6 | \$ | 71 | \$ | 87 | \$ | 67 | \$ | 77 |
| Sault Ste. Marie | 4.5 | 1.2 | | 60 | \$ | 61 | \$ | 58 | \$ | 82 |
| North Bay | 17.4 | 0.4 | \$ | 74 | \$ | 94 | \$ | 75 | \$ | 83 |
| Cornwall | 10.7 | 1.3 | | 59 | \$ | 61 | \$ | 57 | \$ | 85 |
| Windsor | 4.5 | 0.6 | \$ | 85 | \$ | 94 | \$ | 78 | \$ | 112 |
| Thunder Bay | 18.8 | 0.4 | \$ | 96 | \$ | 117 | \$ | 88 | \$ | 122 |
| Elliot Lake | 7.1 | 2.9 | \$ | 69 | \$ | 87 | \$ | 56 | \$ | 133 |
| Average | 7.1 | 2.3 | \$ | 47 | \$ | 59 | \$ | 42 | | 37 |
| Median | 5.2 | 0.8 | \$ | 44 | \$ | 55 | \$ | 42 | | 29 |
| caiaii | 3.2 | 0.0 | 7 | -7-7 | Y | ,, | Y | 72 | 7 | 23 |



Sports and Recreation Services

The three main types of programming are:

- Registered programs: residents register/commit to participate in structured activities such as swimming lessons, dance or fitness classes or day camps; some municipalities also include house leagues, e.g. baseball, basketball, hockey, soccer
- Drop-in programs: residents are not required to register and are able to participate in structured or unstructured sports and recreation activities such as public swimming or skating, basketball, fitness or open access to gyms
- Permitted programs: residents and/or community organizations obtain permits for short-term rental of sports and recreation facilities such as sports fields, meeting rooms and arenas

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Recreation facilities: number of facilities, mix of facility types and age of facilities
- Programming: variety of recreation program types offered, number and extent of age groups with targeted programming; frequency and times of program offerings; class length; mix of instructional vs. dropin vs. permitted programming
- Transportation: access and the number of program locations
- Collective agreements: differences in wage rates and staffing structures





Recreation Programming

(Sorted by Net Costs per Capita Assessment, Including Amortization)

| | MPMP Total | МРМР | | | | 9 |
|------------------------|--------------------------|------------------------|----------------------|----|------------|------------|
| | Participant Hours per | perating osts Excl. | PMP Total osts Incl. | , | Net Costs | Net Costs |
| | 1,000 | mort. per | mort. per | | er Capita | per Capita |
| Municipality | population | Person | Person | | cl. Amort. | |
| Meaford | 8,081 | \$ 9 | \$ 9 | \$ | (25) | \$ (25) |
| Whitchurch-Stouffville | 19,680 | \$ 11 | \$ 11 | \$ | (19) | \$ (19) |
| Markham | 13,656 | \$ 23 | \$ 23 | \$ | (7) | \$ (7) |
| Orangeville | | \$ 21 | \$ 21 | \$ | (2) | \$ (2) |
| Pickering | 21,404 | \$ 50 | \$ 50 | \$ | (2) | \$ (2) |
| Woolwich | 12,322 | \$ 2 | \$ 2 | \$ | (0) | \$ (0) |
| Grey Highlands | 37 | | | \$ | (0) | \$ (0) |
| Lambton Shores | | \$ 0 | \$ 0 | \$ | 0 | \$ 0 |
| Timmins | 35 | \$ 1 | \$ 2 | \$ | 1 | \$ 1 |
| Sault Ste. Marie | 16,880 | \$ 7 | \$ 7 | \$ | 1 | \$ 1 |
| Lakeshore | 1,219 | \$ 4 | \$ 4 | \$ | 1 | \$ 1 |
| Belleville | 4,632 | \$ 12 | \$ 12 | \$ | 2 | \$ 2 |
| Fort Erie | 4,397 | \$ 2 | \$ 2 | \$ | 2 | \$ 2 |
| Brockville | | \$ 3 | \$ 3 | \$ | 3 | \$ 3 |
| North Perth | 16,439 | \$ 10 | \$ 10 | \$ | 3 | \$ 3 |
| Scugog | | | | \$ | 3 | \$ 3 |
| West Lincoln | 1,239 | \$ 7 | \$ 7 | \$ | 4 | \$ 4 |
| Thorold | 376 | \$ 5 | \$ 5 | \$ | 4 | \$ 4 |
| Halton Hills | | \$ 38 | \$ 38 | \$ | 4 | \$ 4 |
| Brock | 80 | \$ 8 | \$ 8 | \$ | 4 | \$ 4 |
| Springwater | 18,344 | \$ 15 | \$ 15 | \$ | 5 | \$ 5 |
| South Frontenac | | | | \$ | 5 | \$ 5 |
| Caledon | 15,517 | \$ 35 | \$ 35 | \$ | 5 | \$ 5 |
| Quinte West | 5,612 | \$ 6 | \$ 6 | \$ | 5 | \$ 5 |
| Niagara-on-the-Lake | 522 | \$ 10 | \$ 10 | \$ | 6 | \$ 6 |
| Sarnia | 22,608 | \$ 7 | \$ 7 | \$ | 6 | \$ 6 |
| Guelph | | \$ 21 | \$ 21 | \$ | 6 | \$ 6 |
| St. Catharines | 9,241 | \$ 7 | \$ 7 | \$ | 6 | \$ 6 |
| Niagara Falls | 3,910 | \$ 8 | \$ 8 | \$ | 8 | \$ 8 |
| Kenora | 24,213 | \$ 14 | \$ 15 | \$ | 7 | \$ 9 |
| Strathroy-Caradoc | | \$ 10 | \$ 10 | \$ | 9 | \$ 9 |



Recreation Programming (cont'd)

| | MPMP Total Participant | | IPMP erating | M | PMP Total | | | | |
|----------------------|------------------------|----|-----------------|----|------------|-----|-----------|----|-------------|
| | Hours per | | ts Excl. | | osts Incl. | N | et Costs | Ne | t Costs per |
| | 1,000 | | ort. per | | mort. per | | er Capita | | apita Incl. |
| Municipality | population | Pe | erson | | Person | Exc | l. Amort. | | Amort. |
| Innisfil | 11,338 | \$ | 15 | \$ | 15 | \$ | 10 | \$ | 10 |
| Greater Sudbury | 15,180 | \$ | 13 | \$ | 14 | \$ | 10 | \$ | 10 |
| Tillsonburg | 1,330 | \$ | 92 | \$ | 92 | \$ | 10 | \$ | 10 |
| Huntsville | 11,796 | \$ | 39 | \$ | 39 | \$ | 11 | \$ | 11 |
| Brampton | 10,336 | \$ | 18 | \$ | 18 | \$ | 12 | \$ | 12 |
| Whitby | 21,177 | \$ | 12 | \$ | 13 | \$ | 11 | \$ | 12 |
| Peterborough | 21,443 | \$ | 19 | \$ | 19 | \$ | 12 | \$ | 12 |
| Stratford | 17,807 | \$ | 20 | \$ | 20 | \$ | 13 | \$ | 13 |
| Collingwood | 110 | \$ | 18 | \$ | 18 | \$ | 14 | \$ | 14 |
| Brant County | 4,426 | \$ | 33 | \$ | 33 | \$ | 15 | \$ | 15 |
| Prince Edward County | 11,166 | \$ | 15 | \$ | 15 | \$ | 15 | \$ | 15 |
| Kingsville | 3,904 | \$ | 19 | \$ | 22 | \$ | 12 | \$ | 15 |
| Penetanguishene | 2,771 | \$ | 38 | \$ | 38 | \$ | 15 | \$ | 15 |
| Milton | 42,041 | \$ | 48 | \$ | 48 | \$ | 17 | \$ | 17 |
| St. Thomas | 7,879 | \$ | 18 | \$ | 18 | \$ | 17 | \$ | 17 |
| Mississauga | 10,173 | \$ | 36 | \$ | 37 | \$ | 17 | \$ | 17 |
| London | 12,397 | \$ | 32 | \$ | 32 | \$ | 18 | \$ | 18 |
| Barrie | 14,516 | \$ | 45 | \$ | 45 | \$ | 21 | \$ | 21 |
| North Bay | 14,259 | \$ | 28 | \$ | 28 | \$ | 21 | \$ | 21 |
| Aurora | 34,511 | \$ | 64 | \$ | 64 | \$ | 21 | \$ | 21 |
| Kingston | 14,787 | \$ | 32 | \$ | 33 | \$ | 23 | \$ | 23 |
| Owen Sound | 10,212 | \$ | 40 | \$ | 40 | \$ | 24 | \$ | 24 |
| East Gwillimbury | | | | | | \$ | 23 | \$ | 24 |
| Ajax | 14,202 | \$ | 34 | \$ | 34 | \$ | 24 | \$ | 24 |
| Welland | 32,712 | \$ | 32 | \$ | 32 | \$ | 24 | \$ | 24 |
| Pelham | 8,914 | \$ | 33 | \$ | 34 | \$ | 25 | \$ | 25 |
| Orillia | 19,992 | \$ | 42 | \$ | 42 | \$ | 25 | \$ | 25 |
| Vaughan | 45,697 | \$ | 60 | \$ | 61 | \$ | 25 | \$ | 26 |
| Newmarket | 943 | \$ | 81 | \$ | 81 | \$ | 26 | \$ | 26 |
| Cambridge | 12,383 | \$ | 26 | \$ | 28 | \$ | 25 | \$ | 27 |
| Elliot Lake | 5,960 | \$ | 44 | \$ | 44 | \$ | 28 | \$ | 28 |



Recreation Programming (cont'd)

| | MPMP Total Participant | 0 | MPMP perating | PMP Total | | | | |
|----------------|------------------------|----|-------------------------|-------------------------|------------------------|--------|----------------------------|--|
| | Hours per 1,000 | | osts Excl. nort. per | osts Incl. mort. per | let Costs er Capita | | t Costs per apita Incl. | |
| Municipality | population | | Person | Person | cl. Amort. | Amort. | | |
| Waterloo | 16,148 | \$ | 47 | \$ 47 | \$ 28 | \$ | 28 | |
| Central Huron | 841 | \$ | 30 | \$ 30 | \$ 28 | \$ | 28 | |
| Cornwall | | \$ | 61 | \$ 61 | \$ 28 | \$ | 28 | |
| Windsor | 31,782 | \$ | 31 | \$ 31 | \$ 29 | \$ | 29 | |
| Clarington | 9,383 | \$ | 35 | \$ 35 | \$ 29 | \$ | 29 | |
| Greenstone | 13,352 | \$ | 36 | \$ 36 | \$ 29 | \$ | 29 | |
| Lincoln | 26,718 | \$ | 41 | \$ 41 | \$ 30 | \$ | 30 | |
| Oshawa | 29,488 | \$ | 56 | \$ 56 | \$ 30 | \$ | 30 | |
| Wilmot | 14,988 | \$ | 31 | \$ 31 | \$ 31 | \$ | 31 | |
| Thunder Bay | 12,865 | \$ | 40 | \$ 40 | \$ 32 | \$ | 32 | |
| Oakville | 24,790 | \$ | 71 | \$ 71 | \$ 34 | \$ | 34 | |
| Gravenhurst | 18,116 | \$ | 39 | \$ 39 | \$ 35 | \$ | 35 | |
| Saugeen Shores | 67,517 | \$ | 39 | \$ 40 | \$ 35 | \$ | 36 | |
| Burlington | 20,155 | \$ | 66 | \$ 66 | \$ 36 | \$ | 36 | |
| Georgina | 539,549 | \$ | 30 | \$ 37 | \$ 29 | \$ | 37 | |
| Hamilton | 11,229 | \$ | 46 | \$ 46 | \$ 37 | \$ | 37 | |
| Port Hope | 26,370 | \$ | 59 | \$ 60 | \$ 39 | \$ | 39 | |
| Hanover | 29,968 | \$ | 82 | \$ 82 | \$ 40 | \$ | 40 | |
| King | 4,103 | \$ | 58 | \$ 58 | \$ 40 | \$ | 40 | |
| Kitchener | 10,338 | \$ | 44 | \$ 46 | \$ 40 | \$ | 41 | |
| Bracebridge | 19,375 | \$ | 108 | \$ 108 | \$ 57 | \$ | 57 | |
| Toronto | 10,488 | \$ | 68 | \$ 72 | \$ 56 | \$ | 59 | |
| Ingersoll | 99,781 | \$ | 142 | \$ 142 | \$ 82 | \$ | 82 | |
| Ottawa | 13,921 | \$ | 136 | \$ 138 | \$ 104 | \$ | 105 | |
| Average | 22,448 | \$ | 34 | \$ 34 | \$ 18 | \$ | 19 | |
| Median | 13,108 | \$ | 32 | \$ 32 | \$ 15 | \$ | 15 | |



Recreation Facilities—Golf, Marina, Ski Hill

| Montainaline | per | Costs | pe | et Costs er Capita |
|------------------------|---------|--------|----|-----------------------|
| Municipality | | Amort. | | I. Amort. |
| Barrie Bort Hono | \$ | (20) | \$ | (19) |
| Port Hope | э \$ | (6) | \$ | (5) |
| Lakeshore Markham | \$ | (2) | \$ | (2) |
| Brock | \$ | 1 | | 1 |
| | \$ | | \$ | |
| Brampton Kingsville | \$ | 0 | \$ | 1 |
| Meaford | \$ | | \$ | 2 |
| Hamilton | э \$ | (2) | | 2 |
| Gravenhurst | | 0 | \$ | 2 |
| Oakville | \$ | 1 | \$ | 2 |
| Quinte West | \$ | 2 | \$ | 2 |
| | - | | • | _ |
| Cornwall | \$ | 2 | \$ | 2 |
| Burlington | \$ | 0 | \$ | 3 |
| Orillia | \$ | (1) | \$ | 3 |
| Greater Sudbury | \$ | 2 | \$ | 3 |
| Mississauga | \$ | 3 | \$ | 3 |
| Sault Ste. Marie | \$ | 2 | \$ | 3 |
| London | \$ | 2 | \$ | 3 |
| Kingston | \$ | 2 | \$ | 3 |
| St. Catharines | \$ | 3 | \$ | 3 |
| Kitchener | \$ | 2 | \$ | 4 |
| Peterborough | \$ | 4 | \$ | 4 |
| Belleville | \$ | 0 | \$ | 5 |
| North Bay | \$ | 6 | \$ | 6 |
| Penetanguishene | \$ | (3) | \$ | 7 |
| Brockville | \$ | 7 | \$ | 7 |
| Prince Edward County | \$ | 6 | \$ | 8 |
| Toronto | \$ | 3 | \$ | 9 |
| Waterloo | \$ | 8 | \$ | 9 |
| Saugeen Shores | \$ | 5 | \$ | 10 |
| Windsor | \$ | 9 | \$ | 10 |
| Thunder Bay | \$ | 7 | \$ | 12 |
| Georgina | \$ | 20 | \$ | 26 |
| Lambton Shores | \$ | 42 | \$ | 48 |
| The Blue Mountains | \$ | 40 | \$ | 54 |
| Elliot Lake | \$ | 1 | \$ | 56 |
| East Gwillimbury | \$ | 75 | \$ | 103 |
| Average | \$ | 6 | \$ | 10 |
| Median | \$ | 2 | \$ | 3 |



Recreation Facilities—Other

| | | Rec | reation | | | | | | |
|--------------------|---|----------------|--|---------|--|----|-------------------------------------|----|---|
| Municipality | Indoor Rec. Facilities sq. Metres per 1,000 Pop. | Fa Op Co | erating erating ost per erson | F To | ecreation acilities otal Cost er Person | ре | et Costs er Capita cl. Amort. | C | et Costs per apita Incl. Amortiz. |
| East Gwillimbury | _,ooo ; op: | · | 0.00 | P | | \$ | (29) | | (29) |
| Huntsville | 2,034 | \$ | 19 | \$ | 20 | \$ | (14) | | (13) |
| Lakeshore | 372 | \$ | 37 | \$ | 40 | \$ | 11 | \$ | 14 |
| South Frontenac | | 7 | | | | \$ | 14 | \$ | 16 |
| Sarnia | 472 | \$ | 34 | \$ | 38 | \$ | 17 | \$ | 17 |
| St. Thomas | 947 | \$ | 36 | \$ | 49 | \$ | 13 | \$ | 23 |
| Ottawa | 410 | \$ | 13 | \$ | 24 | \$ | 15 | \$ | 24 |
| Lincoln | 281 | \$ | 43 | \$ | 52 | \$ | 20 | \$ | 26 |
| Springwater | 296 | \$ | 34 | \$ | 51 | \$ | 10 | \$ | 27 |
| Brockville | 350 | \$ | 51 | \$ | 63 | \$ | 17 | \$ | 28 |
| West Lincoln | 302 | \$ | 42 | \$ | 45 | \$ | 25 | \$ | 28 |
| Pelham | 217 | \$ | 36 | \$ | 42 | \$ | 31 | \$ | 33 |
| Kingsville | 174 | \$ | 43 | \$ | 48 | \$ | 28 | \$ | 33 |
| Hamilton | 264 | \$ | 46 | \$ | 56 | \$ | 28 | \$ | 37 |
| Central Elgin | 490 | \$ | 71 | \$ | 88 | \$ | 25 | \$ | 40 |
| Toronto | 154 | \$ | 43 | \$ | 45 | \$ | 42 | \$ | 44 |
| Kitchener | 301 | \$ | 66 | \$ | 80 | \$ | 33 | \$ | 46 |
| Strathroy-Caradoc | | \$ | 77 | \$ | 106 | \$ | 24 | \$ | 47 |
| Windsor | 405 | \$ | 58 | \$ | 79 | \$ | 26 | \$ | 47 |
| Quinte West | 389 | \$ | 41 | \$ | 60 | \$ | 35 | \$ | 47 |
| North Bay | 284 | \$ | 61 | \$ | 75 | \$ | 37 | \$ | 50 |
| Meaford | 478 | \$ | 54 | \$ | 66 | \$ | 39 | \$ | 51 |
| Grey Highlands | 124 | \$ | 88 | \$ | 108 | \$ | 36 | \$ | 54 |
| Guelph | 464 | \$ | 64 | \$ | 79 | \$ | 43 | \$ | 55 |
| Thorold | 312 | \$ | 75 | \$ | 83 | \$ | 48 | \$ | 56 |
| The Blue Mountains | 576 | \$ | 76 | \$ | 91 | \$ | 42 | \$ | 57 |
| Vaughan | 261 | \$ | 49 | \$ | 62 | \$ | 46 | \$ | 59 |
| Greater Sudbury | 702 | \$ | 91 | \$ | 101 | \$ | 49 | \$ | 59 |
| Markham | 342 | \$ | 58 | \$ | 58 | \$ | 59 | \$ | 59 |
| Ajax | 329 | \$ | 93 | \$ | 106 | \$ | 47 | \$ | 60 |
| Cambridge | 372 | \$ | 71 | \$ | 86 | \$ | 46 | \$ | 60 |
| Penetanguishene | 713 | \$ | 89 | \$ | 94 | \$ | 57 | \$ | 61 |
| Port Hope | 583 | \$ | 70 | \$ | 83 | \$ | 50 | \$ | 62 |



Recreation Facilities—Other (cont'd)

| | | Reci | reation | | | | |
|----------------------|----------------------------|------------|---------------------|----|--------------------------------------|-------------------------|-------------------------|
| | Indoor Rec. Facilities sq. | Fac Ope | cilities erating | F | ecreation Facilities otal Cost | et Costs | et Costs per |
| Municipality | Metres per 1,000 Pop. | | st per erson | | er Person | er Capita cl. Amort. | apita Incl. Amortiz. |
| London | 240 | \$ | 50 | \$ | 67 | \$ 48 | \$ 62 |
| Mississauga | 275 | \$ | 59 | \$ | 73 | \$ 49 | \$ 64 |
| Wainfleet | 613 | \$ | 90 | \$ | 98 | \$ 56 | \$ 64 |
| Peterborough | 710 | \$ | 119 | \$ | 150 | \$ 40 | \$ 64 |
| Brock | 625 | \$ | 88 | \$ | 99 | \$ 54 | \$ 65 |
| Whitby | 391 | \$ | 107 | \$ | 130 | \$ 42 | \$ 65 |
| Orillia | 514 | \$ | 73 | \$ | 111 | \$ 28 | \$ 66 |
| Scugog | | | | | | \$ 51 | \$ 69 |
| Fort Erie | 394 | \$ | 70 | \$ | 93 | \$ 47 | \$ 70 |
| Aurora | 858 | \$ | 108 | \$ | 113 | \$ 71 | \$ 71 |
| King | 905 | \$ | 138 | \$ | 160 | \$ 50 | \$ 71 |
| Kingston | 474 | \$ | 64 | \$ | 116 | \$ 51 | \$ 72 |
| Burlington | 412 | \$ | 81 | \$ | 102 | \$ 57 | \$ 73 |
| Timmins | 1,050 | \$ | 101 | \$ | 108 | \$ 65 | \$ 73 |
| Elliot Lake | 511 | \$ | 119 | \$ | 125 | \$ 72 | \$ 77 |
| Prince Edward County | 329 | \$ | 89 | \$ | 112 | \$ 59 | \$ 78 |
| Georgina | 1,641 | \$ | 87 | \$ | 104 | \$ 60 | \$ 79 |
| Collingwood | 534 | \$ | 64 | \$ | 86 | \$ 59 | \$ 80 |
| Sault Ste. Marie | 481 | \$ | 79 | \$ | 102 | \$ 68 | \$ 83 |
| Wellesley | 1 | \$ | 125 | \$ | 150 | \$ 61 | \$ 83 |
| Oakville | 449 | \$ | 65 | \$ | 92 | \$ 67 | \$ 86 |
| St. Catharines | 356 | \$ | 76 | \$ | 97 | \$ 72 | \$ 86 |
| Brant County | 719 | \$ | 105 | \$ | 144 | \$ 60 | \$ 86 |
| Thunder Bay | 525 | \$ | 119 | \$ | 127 | \$ 79 | \$ 87 |
| Milton | 433 | \$ | 98 | \$ | 124 | \$ 64 | \$ 87 |
| Barrie | 405 | \$ | 66 | \$ | 91 | \$ 69 | \$ 89 |
| Middlesex Centre | 1,040 | \$ | 136 | \$ | 183 | \$ 56 | \$ 89 |
| Halton Hills | 511 | \$ | 116 | \$ | 139 | \$ 68 | \$ 89 |
| Wilmot | 2,308 | \$ | 122 | \$ | 157 | \$ 57 | \$ 92 |
| Innisfil | 1,013 | \$ | 100 | \$ | 146 | \$ 82 | \$ 101 |
| Cornwall | 1,091 | \$ | 110 | \$ | 152 | \$ 70 | \$ 103 |
| Pickering | 462 | \$ | 89 | \$ | 104 | \$ 90 | \$ 103 |
| Saugeen Shores | 702 | \$ | 152 | \$ | 168 | \$ 89 | \$ 104 |
| Brampton | 250 | \$ | 108 | \$ | 130 | \$ 85 | \$ 106 |



Recreation Facilities—Other (cont'd)

| | | ecreation | | | |
|------------------------|---------------------------|-------------------|------------------------|-----------------------|----------------------------|
| | Indoor Rec. | Facilities | creation | | |
| | Facilities sq. Metres per | perating Cost per | acilities otal Cost | et Costs er Capita | t Costs per apita Incl. |
| Municipality | 1,000 Pop. | Person | r Person | cl. Amort. | Amortiz. |
| Ingersoll | 442 | \$ 106 | \$ 133 | \$ 81 | \$ 107 |
| Woolwich | 553 | \$ 138 | \$ 183 | \$ 72 | \$ 107 |
| Oshawa | 333 | \$ 71 | \$ 119 | \$ 78 | \$ 108 |
| Belleville | 1,039 | \$ 120 | \$ 153 | \$ 84 | \$ 111 |
| North Perth | 952 | \$ 153 | \$ 174 | \$ 96 | \$ 116 |
| Niagara Falls | 401 | \$ 103 | \$ 169 | \$ 78 | \$ 118 |
| Clarington | 361 | \$ 110 | \$ 140 | \$ 98 | \$ 119 |
| Waterloo | 457 | \$ 86 | \$ 135 | \$ 98 | \$ 124 |
| Whitchurch-Stouffville | 646 | \$ 119 | \$ 182 | \$ 91 | \$ 135 |
| Niagara-on-the-Lake | 556 | \$ 120 | \$ 160 | \$ 100 | \$ 137 |
| Tillsonburg | 740 | \$ 113 | \$ 149 | \$ 117 | \$ 139 |
| Owen Sound | 610 | \$ 86 | \$ 139 | \$ 87 | \$ 139 |
| Newmarket | 495 | \$ 98 | \$ 137 | \$ 120 | \$ 143 |
| Orangeville | 763 | \$ 145 | \$ 199 | \$ 97 | \$ 143 |
| Bracebridge | 689 | \$ 109 | \$ 170 | \$ 107 | \$ 149 |
| Welland | 430 | \$ 147 | \$ 170 | \$ 134 | \$ 155 |
| Kenora | 796 | \$ 224 | \$ 233 | \$ 146 | \$ 155 |
| Caledon | 511 | \$ 111 | \$ 159 | \$ 112 | \$ 163 |
| Stratford | 1,306 | \$ 111 | \$ 169 | \$ 135 | \$ 164 |
| Central Huron | 1,488 | \$ 90 | \$ 179 | \$ 106 | \$ 165 |
| Gravenhurst | 581 | \$ 99 | \$ 201 | \$ 115 | \$ 181 |
| Lambton Shores | 1,264 | \$ 120 | \$ 201 | \$ 120 | \$ 182 |
| Hanover | 1,136 | \$ 195 | \$ 275 | \$ 131 | \$ 193 |
| Greenstone | 4,252 | \$ 313 | \$ 358 | \$ 305 | \$ 347 |
| Average | 637 | \$ 91 | \$ 117 | \$ 63 | \$ 84 |
| Median | 481 | \$ 89 | \$ 108 | \$ 57 | \$ 73 |



Programming MPMPs and Recreation Facilities (Other)

| | 0 | perating | | | | | | |
|--------------------|----|-----------------------|-------------------------|----|--------------|--------------|--------------|--|
| | | Costs | otal Costs | | | | | |
| | | rograms, ecreation | Programs, Recreation | | | | | |
| | | ilities Excl. | cilities Incl. | Ne | et Costs per | Ne | et Costs per | |
| | | nort. per | mort. per | | apita Excl. | Capita Incl. | | |
| Municipality | | Person | Person | | Amort. | | Amort. | |
| East Gwillimbury | | | | \$ | (29) | \$ | (29) | |
| Huntsville | \$ | 58 | \$ 59 | \$ | (14) | \$ | (13) | |
| Lakeshore | \$ | 41 | \$ 44 | \$ | 11 | \$ | 14 | |
| South Frontenac | | | | \$ | 14 | \$ | 16 | |
| Sarnia | \$ | 41 | \$ 45 | \$ | 17 | \$ | 17 | |
| St. Thomas | \$ | 54 | \$ 66 | \$ | 13 | \$ | 23 | |
| Ottawa | \$ | 149 | \$ 162 | \$ | 15 | \$ | 24 | |
| Lincoln | \$ | 85 | \$ 94 | \$ | 20 | \$ | 26 | |
| Springwater | \$ | 49 | \$ 67 | \$ | 10 | \$ | 27 | |
| West Lincoln | \$ | 49 | \$ 52 | \$ | 25 | \$ | 28 | |
| Brockville | \$ | 54 | \$ 66 | \$ | 17 | \$ | 28 | |
| Pelham | \$ | 70 | \$ 76 | \$ | 31 | \$ | 33 | |
| Kingsville | \$ | 62 | \$ 70 | \$ | 28 | \$ | 33 | |
| Hamilton | \$ | 92 | \$ 102 | \$ | 28 | \$ | 37 | |
| Central Elgin | \$ | 71 | \$ 88 | \$ | 25 | \$ | 40 | |
| Toronto | \$ | 112 | \$ 116 | \$ | 42 | \$ | 44 | |
| Strathroy-Caradoc | \$ | 87 | \$ 116 | \$ | 24 | \$ | 47 | |
| Kitchener | \$ | 111 | \$ 126 | \$ | 33 | \$ | 46 | |
| Windsor | \$ | 90 | \$ 111 | \$ | 26 | \$ | 47 | |
| Quinte West | \$ | 47 | \$ 66 | \$ | 35 | \$ | 47 | |
| North Bay | \$ | 89 | \$ 103 | \$ | 37 | \$ | 50 | |
| Meaford | \$ | 63 | \$ 75 | \$ | 39 | \$ | 51 | |
| Grey Highlands | \$ | 88 | \$ 108 | \$ | 36 | \$ | 54 | |
| Guelph | \$ | 85 | \$ 100 | \$ | 43 | \$ | 55 | |
| Thorold | \$ | 80 | \$ 89 | \$ | 48 | \$ | 56 | |
| The Blue Mountains | \$ | 76 | \$ 91 | \$ | 42 | \$ | 57 | |
| Vaughan | \$ | 110 | \$ 123 | \$ | 46 | \$ | 59 | |
| Ajax | \$ | 127 | \$ 140 | \$ | 47 | \$ | 60 | |
| Markham | \$ | 81 | \$ 81 | \$ | 59 | \$ | 59 | |
| Greater Sudbury | \$ | 104 | \$ 115 | \$ | 49 | \$ | 59 | |
| Cambridge | \$ | 96 | \$ 114 | \$ | 46 | \$ | 60 | |
| Penetanguishene | \$ | 128 | \$ 132 | \$ | 57 | \$ | 61 | |



Programming MPMPs and Recreation Facilities (Other) Cont'd

| Municipality | Opera Cos Progra Recrea Facilitie Amort Pers | ams, ation s Excl. | Prog Recre Faciliti Amo | Costs rams, eation ies Incl. rt. per | Net Cost Capita I | Excl. | Net Cos Capita Amo | Incl. |
|----------------------|--|--------------------------|----------------------------------|--------------------------------------|----------------------|-------|--------------------------|-------|
| Port Hope | \$ | 130 | \$ | 143 | \$ | 50 | \$ | 62 |
| London | \$ | 82 | \$ | 99 | \$ | 48 | \$ | 62 |
| Mississauga | \$ | 95 | \$ | 110 | \$ | 49 | \$ | 64 |
| Wainfleet | \$ | 90 | \$ | 98 | \$ | 56 | \$ | 64 |
| Peterborough | \$ | 138 | \$ | 169 | \$ | 40 | \$ | 64 |
| Brock | \$ | 96 | \$ | 107 | \$ | 54 | \$ | 65 |
| Whitby | \$ | 119 | \$ | 142 | \$ | 42 | \$ | 65 |
| Orillia | \$ | 114 | \$ | 153 | \$ | 28 | \$ | 66 |
| Scugog | | | | | \$ | 51 | \$ | 69 |
| Fort Erie | \$ | 72 | \$ | 95 | \$ | 47 | \$ | 70 |
| Aurora | \$ | 172 | \$ | 177 | \$ | 71 | \$ | 71 |
| King | \$ | 196 | \$ | 218 | \$ | 50 | \$ | 71 |
| Kingston | \$ | 97 | \$ | 148 | \$ | 51 | \$ | 72 |
| Burlington | \$ | 147 | \$ | 168 | \$ | 57 | \$ | 73 |
| Timmins | \$ | 102 | \$ | 110 | \$ | 65 | \$ | 73 |
| Elliot Lake | \$ | 163 | \$ | 169 | \$ | 72 | \$ | 77 |
| Prince Edward County | \$ | 104 | \$ | 127 | \$ | 59 | \$ | 78 |
| Georgina | \$ | 117 | \$ | 141 | \$ | 60 | \$ | 79 |
| Collingwood | \$ | 82 | \$ | 105 | \$ | 59 | \$ | 80 |
| Sault Ste. Marie | \$ | 85 | \$ | 109 | \$ | 68 | \$ | 83 |
| Wellesley | \$ | 125 | \$ | 150 | \$ | 61 | \$ | 83 |
| Oakville | \$ | 136 | \$ | 162 | \$ | 67 | \$ | 86 |
| St. Catharines | \$ | 83 | \$ | 104 | \$ | 72 | \$ | 86 |
| Brant County | \$ | 138 | \$ | 177 | \$ | 60 | \$ | 86 |
| Thunder Bay | \$ | 158 | \$ | 166 | \$ | 79 | \$ | 87 |
| Milton | \$ | 146 | \$ | 172 | \$ | 64 | \$ | 87 |
| Barrie | \$ | 111 | \$ | 135 | \$ | 69 | \$ | 89 |
| Middlesex Centre | \$ | 136 | \$ | 183 | \$ | 56 | \$ | 89 |
| Halton Hills | \$ | 154 | \$ | 177 | \$ | 68 | \$ | 89 |
| Wilmot | \$ | 154 | \$ | 188 | \$ | 57 | \$ | 92 |



Programming MPMPs and Recreation Facilities (Other) Cont'd

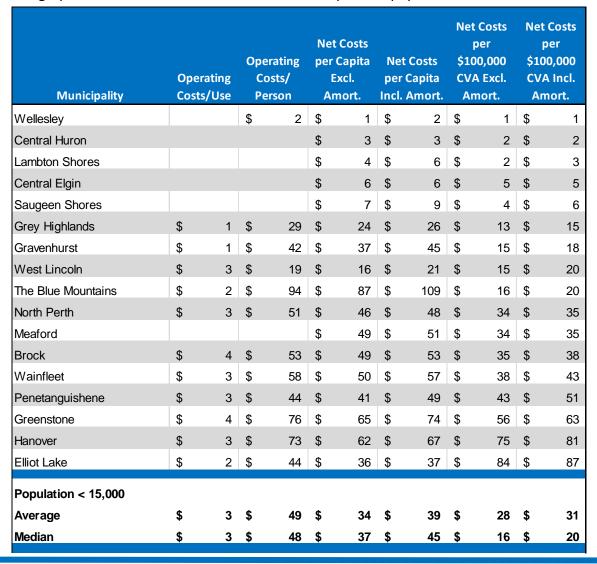
| Cornwall \$ 171 \$ 212 \$ 70 \$ 16 Pickering \$ 139 \$ 154 \$ 90 \$ 16 Saugeen Shores \$ 191 \$ 208 \$ 89 \$ 16 Brampton \$ 126 \$ 148 \$ 85 \$ 16 Ingersoll \$ 248 \$ 276 \$ 81 \$ 16 Woolwich \$ 140 \$ 186 \$ 72 \$ 16 Oshawa \$ 127 \$ 175 \$ 78 \$ 16 Belleville \$ 131 \$ 165 \$ 84 \$ 12 North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 | | · | • | | | | |
|--|------------------------|-----------------------------------|---------------------------|--------------------------------|----------------------|-----------|-----------|
| Municipality Person Person Amort. Amort. Innisfil \$ 115 \$ 161 \$ 82 \$ 16 Cornwall \$ 171 \$ 212 \$ 70 \$ 16 Pickering \$ 139 \$ 154 \$ 90 \$ 16 Saugeen Shores \$ 191 \$ 208 \$ 89 \$ 16 Brampton \$ 126 \$ 148 \$ 85 \$ 16 Ingersoll \$ 248 \$ 276 \$ 81 \$ 16 Woolwich \$ 140 \$ 186 \$ 72 \$ 16 Oshawa \$ 127 \$ 175 \$ 78 \$ 16 Belleville \$ 131 \$ 165 \$ 84 \$ 12 North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 | | Program Recreate Facilities | s ms, tion Excl. | Progra Recrea Facilities | ms, tion Incl. | | |
| Innisfil | Municipality | | | | | | |
| Cornwall \$ 171 \$ 212 \$ 70 \$ 16 Pickering \$ 139 \$ 154 \$ 90 \$ 16 Saugeen Shores \$ 191 \$ 208 \$ 89 \$ 16 Brampton \$ 126 \$ 148 \$ 85 \$ 16 Ingersoll \$ 248 \$ 276 \$ 81 \$ 16 Woolwich \$ 140 \$ 186 \$ 72 \$ 16 Oshawa \$ 127 \$ 175 \$ 78 \$ 16 Belleville \$ 131 \$ 165 \$ 84 \$ 12 North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 | | | | | | | 101 |
| Saugeen Shores \$ 191 \$ 208 \$ 89 \$ 10 Brampton \$ 126 \$ 148 \$ 85 \$ 10 Ingersoll \$ 248 \$ 276 \$ 81 \$ 10 Woolwich \$ 140 \$ 186 \$ 72 \$ 10 Oshawa \$ 127 \$ 175 \$ 78 \$ 10 Belleville \$ 131 \$ 165 \$ 84 \$ 12 North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 166 \$ 220 \$ 97 | Cornwall | | 171 | | 212 | 70 | \$ 103 |
| Brampton \$ 126 \$ 148 \$ 85 \$ 10 Ingersoll \$ 248 \$ 276 \$ 81 \$ 10 Woolwich \$ 140 \$ 186 \$ 72 \$ 10 Oshawa \$ 127 \$ 175 \$ 78 \$ 10 Belleville \$ 131 \$ 165 \$ 84 \$ 12 North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 | Pickering | \$ | 139 | \$ | 154 | \$ 90 | \$ 103 |
| Ingersoll | Saugeen Shores | \$ | 191 | \$ | 208 | \$ 89 | \$ 104 |
| Woolwich \$ 140 \$ 186 \$ 72 \$ 16 Oshawa \$ 127 \$ 175 \$ 78 \$ 10 Belleville \$ 131 \$ 165 \$ 84 \$ 12 North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 \$ 14 Bracebridge \$ 216 \$ 277 \$ 107 \$ 14 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 | Brampton | \$ | 126 | \$ | 148 | \$ 85 | \$ 106 |
| Oshawa \$ 127 \$ 175 \$ 78 \$ 16 Belleville \$ 131 \$ 165 \$ 84 \$ 12 North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 12 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 \$ 14 Bracebridge \$ 216 \$ 277 \$ 107 \$ 14 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 131 \$ 190 \$ 135 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 106 \$ 106 | Ingersoll | \$ | 248 | \$ | 276 | \$ 81 | \$ 107 |
| Belleville \$ 131 \$ 165 \$ 84 \$ 12 North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 12 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 \$ 14 Welland \$ 179 \$ 203 \$ 134 \$ 13 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 209 \$ 106 <t< td=""><td>Woolwich</td><td>\$</td><td>140</td><td>\$</td><td>186</td><td>\$ 72</td><td>\$ 107</td></t<> | Woolwich | \$ | 140 | \$ | 186 | \$ 72 | \$ 107 |
| North Perth \$ 164 \$ 184 \$ 96 \$ 12 Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 12 Orangeville \$ 166 \$ 220 \$ 97 \$ 12 Bracebridge \$ 216 \$ 277 \$ 107 \$ 12 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 120 \$ 209 \$ 106 \$ 16 | Oshawa | \$ | 127 | \$ | 175 | \$ 78 | \$ 108 |
| Niagara Falls \$ 111 \$ 178 \$ 78 \$ 12 Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 \$ 14 Bracebridge \$ 216 \$ 277 \$ 107 \$ 14 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 209 \$ 106 \$ 16 | Belleville | \$ | 131 | \$ | 165 | \$ 84 | \$ 111 |
| Clarington \$ 145 \$ 174 \$ 98 \$ 12 Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 12 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 12 Orangeville \$ 166 \$ 220 \$ 97 \$ 12 Bracebridge \$ 216 \$ 277 \$ 107 \$ 12 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 106 \$ 16 | North Perth | \$ | 164 | \$ | 184 | \$ 96 | \$ 116 |
| Waterloo \$ 133 \$ 182 \$ 98 \$ 12 Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 \$ 14 Bracebridge \$ 216 \$ 277 \$ 107 \$ 14 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 120 \$ 209 \$ 106 \$ 16 | Niagara Falls | \$ | 111 | \$ | 178 | \$ 78 | \$ 118 |
| Whitchurch-Stouffville \$ 129 \$ 193 \$ 91 \$ 13 Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 120 Orangeville \$ 166 \$ 220 \$ 97 \$ 12 Bracebridge \$ 216 \$ 277 \$ 107 \$ 12 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 106 \$ 16 | Clarington | \$ | 145 | \$ | 174 | \$ 98 | \$ 119 |
| Niagara-on-the-Lake \$ 129 \$ 169 \$ 100 \$ 13 Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 \$ 14 Bracebridge \$ 216 \$ 277 \$ 107 \$ 14 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 209 \$ 106 \$ 16 | Waterloo | \$ | 133 | \$ | 182 | \$ 98 | \$ 124 |
| Tillsonburg \$ 205 \$ 241 \$ 117 \$ 13 Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 \$ 14 Bracebridge \$ 216 \$ 277 \$ 107 \$ 12 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 106 \$ 16 | Whitchurch-Stouffville | \$ | 129 | \$ | 193 | \$ 91 | \$ 135 |
| Owen Sound \$ 127 \$ 179 \$ 87 \$ 13 Newmarket \$ 178 \$ 218 \$ 120 \$ 14 Orangeville \$ 166 \$ 220 \$ 97 \$ 14 Bracebridge \$ 216 \$ 277 \$ 107 \$ 14 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 106 \$ 16 | Niagara-on-the-Lake | \$ | 129 | \$ | 169 | \$ 100 | \$ 137 |
| Newmarket \$ 178 \$ 218 \$ 120 \$ 12 | Tillsonburg | \$ | 205 | \$ | 241 | \$ 117 | \$ 139 |
| Orangeville \$ 166 \$ 220 \$ 97 \$ 12 Bracebridge \$ 216 \$ 277 \$ 107 \$ 12 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 209 \$ 209 \$ 106 \$ 16 | Owen Sound | \$ | 127 | \$ | 179 | \$ 87 | \$ 139 |
| Bracebridge \$ 216 \$ 277 \$ 107 \$ 12 Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 120 \$ 209 \$ 106 \$ 16 | Newmarket | \$ | 178 | \$ | 218 | \$ 120 | \$ 143 |
| Welland \$ 179 \$ 203 \$ 134 \$ 15 Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 120 \$ 209 \$ 106 \$ 16 | Orangeville | \$ | 166 | \$ | 220 | \$ 97 | \$ 143 |
| Kenora \$ 237 \$ 248 \$ 146 \$ 15 Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 120 \$ 209 \$ 106 \$ 16 | Bracebridge | \$ | 216 | \$ | 277 | \$ 107 | \$ 149 |
| Caledon \$ 147 \$ 194 \$ 112 \$ 16 Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 120 \$ 209 \$ 106 \$ 16 | Welland | | 179 | \$ | 203 | \$ 134 | \$ 155 |
| Stratford \$ 131 \$ 190 \$ 135 \$ 16 Central Huron \$ 120 \$ 209 \$ 106 \$ 16 | Kenora | | 237 | \$ | 248 | \$ 146 | \$ 155 |
| Central Huron \$ 120 \$ 209 \$ 106 \$ 16 | Caledon | | 147 | \$ | 194 | \$ 112 | \$ 163 |
| | Stratford | | 131 | \$ | 190 | \$ 135 | \$ 164 |
| | Central Huron | | 120 | \$ | 209 | \$ 106 | \$ 165 |
| | Gravenhurst | \$ | 138 | \$ | 240 | \$ 115 | \$ 181 |
| | Lambton Shores | | 120 | | 201 | 120 | 182 |
| | Hanover | | 277 | | 358 | \$ 131 | 193 |
| Greenstone \$ 350 \$ 395 \$ 305 \$ 34 | Greenstone | \$ | 350 | \$ | 395 | \$ 305 | \$ 347 |
| Average \$ 123 \$ 149 \$ 63 \$ | Average | \$ | 123 | \$ | 149 | \$ 63 | \$ 84 |
| Median \$ 119 \$ 148 \$ 57 \$ | Median | \$ | 119 | \$ | 148 | \$ 57 | \$ 73 |



Library

Each municipality's results are influenced to varying degrees by a number of factors including:

- Access: number and size of branches and hours of operation mean municipalities with lower population densities may require more library branches and more service hours to provide services to residents within a reasonable distance
- Collections: size and mix, as well as number of languages supported
- Programs: range of public programs
- Library use: mix, variety and depth of library uses and the varying amount of staff resources
- Web services: availability and degree of investment
- Demographics: socio-economic and cultural make-up of the population served







Library—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| | C | osts/ | pe | r Capita Excl. | pe | Capita | \$1 C\ | per 100,000 /A Excl. | \$1 C\ | per 00,000 A Incl. mort. |
|--|--|---|--|--|--|---|--|---|--|--|
| | | | \$ | (4) | \$ | (2) | \$ | (4) | \$ | (2) |
| | | | \$ | 0 | \$ | 1 | \$ | 0 | \$ | 0 |
| \$ 1 | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| | | | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| | | | | | \$ | 2 | | | \$ | 2 |
| \$ 2 | \$ | 28 | \$ | 25 | \$ | 28 | \$ | 17 | \$ | 19 |
| \$ 2 | \$ | 48 | \$ | 39 | \$ | 47 | \$ | 17 | \$ | 21 |
| \$ 2 | \$ | 65 | \$ | 59 | \$ | 68 | \$ | 21 | \$ | 24 |
| \$ 2 | \$ | 53 | \$ | 44 | \$ | 48 | \$ | 24 | \$ | 26 |
| | | | \$ | 43 | \$ | 48 | \$ | 24 | \$ | 27 |
| | | | \$ | 30 | \$ | 44 | \$ | 20 | \$ | 29 |
| \$ 2 | \$ | 54 | \$ | 48 | \$ | 53 | \$ | 27 | \$ | 30 |
| \$ 1 | \$ | 41 | \$ | 32 | \$ | 38 | \$ | 26 | \$ | 31 |
| \$ 2 | \$ | 32 | \$ | 28 | \$ | 32 | \$ | 28 | \$ | 32 |
| \$ 2 | \$ | 48 | \$ | 41 | \$ | 50 | \$ | 30 | \$ | 36 |
| \$ 1 | \$ | 37 | \$ | 31 | \$ | 34 | \$ | 35 | \$ | 38 |
| \$ 3 | \$ | 48 | \$ | 43 | \$ | 43 | \$ | 39 | \$ | 39 |
| \$ 2 | \$ | 45 | \$ | 41 | \$ | 45 | \$ | 37 | \$ | 41 |
| \$ 2 | \$ | 54 | \$ | 47 | \$ | 53 | \$ | 38 | \$ | 42 |
| \$ 1 | \$ | 46 | \$ | 39 | \$ | 44 | \$ | 44 | \$ | 49 |
| \$ 2 | \$ | 68 | \$ | 59 | \$ | 83 | \$ | 35 | \$ | 50 |
| | | | \$ | 33 | \$ | 44 | \$ | 39 | \$ | 52 |
| | | | | | | | | | | |
| \$ 2 | \$ | 45 | \$ | 32 | \$ | 37 | \$ | 24 | \$ | 27 |
| \$ 2 | \$ | 48 | \$ | 39 | \$ | 44 | \$ | 26 | \$ | 30 |
| \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | \$ 2 \$ 2 \$ 2 \$ 2 \$ 1 \$ 2 \$ 1 \$ 3 \$ 2 \$ 1 \$ 2 \$ 2 | Operating Costs/Use Costs/Use \$ 1 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 1 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 1 \$ \$ 2 \$ \$ 2 \$ \$ 1 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ \$ 2 \$ | Costs/Use Person \$ 1 \$ 2 \$ 2 \$ 2 \$ 2 \$ 2 \$ 2 \$ 2 \$ 3 \$ 3 \$ 4 <tr< td=""><td>Operating Costs/Use Costs/Person A \$ \$</td><td>Operating Costs/Use Costs/ Person Excl. Amort. \$ (4) \$ (4) \$ 0 \$ 1 \$ 1 \$ 1 \$ 1 \$ 1 \$ 2 \$ 28 \$ 25 \$ 2 \$ 48 \$ 39 \$ 2 \$ 65 \$ 59 \$ 2 \$ 53 \$ 44 \$ 30 \$ 2 \$ 54 \$ 48 \$ 1 \$ 41 \$ 32 \$ 2 \$ 32 \$ 28 \$ 2 \$ 48 \$ 41 \$ 1 \$ 37 \$ 31 \$ 3 \$ 48 \$ 43 \$ 2 \$ 45 \$ 41 \$ 2 \$ 54 \$ 47 \$ 1 \$ 46 \$ 39 \$ 2 \$ 68 \$ 59 \$ 33</td><td>Operating Costs/Use Derson Excl. Person Nee Excl. Person \$ (4) \$ \$ (4) \$ \$ 0 \$ \$ 1 \$ \$ 1 \$ \$ 1 \$ 1 \$ 1 \$ \$ 1 \$ \$ 1 \$ \$ 2 \$ 28 \$ 25 \$ \$ 25 \$ \$ 25 \$ \$ 2 \$ 48 \$ 39 \$ \$ 39 \$ \$ 30 \$ \$ 2 \$ 53 \$ 44 \$ 3 \$ \$ 30 \$ \$ 30 \$ \$ 2 \$ 54 \$ 48 \$ 32 \$ \$ 32 \$ 32 \$ \$ 32 \$ 32 \$ \$ 2 \$ 32 \$ 28 \$ 32 \$ 28 \$ \$ 41 \$ 32 \$ \$ 32 \$ 32 \$ \$ 2 \$ 45 \$ 41 \$ 32 \$ \$ 39 \$ 32 \$ \$ 33 \$ 33 \$ \$ 2 \$ 54 \$ 54 \$ 47 \$ 54 \$ \$ 39 \$ 54 \$ \$ 33 \$ 33 \$ \$ 2 \$ 54 \$ 54 \$ 59 \$ \$ 33 \$ 33 \$ \$ 33 \$ 34 \$</td><td>Operating Costs/ Costs/Use Costs/ Person Excl. per Capita Amort. Net Costs per Capita Incl. Amort. \$ (4) \$ (2) \$ 0 \$ 1 \$ 1 \$ 1 \$ 1 \$ 2 \$ 28 25 28 \$ 2 \$ 48 \$ 39 \$ 47 \$ 2 \$ 65 \$ 59 \$ 68 \$ 2 \$ 53 \$ 44 \$ 48 \$ 30 \$ 44 \$ 32 \$ 38 \$ 2 \$ 32 \$ 38 \$ 53 \$ 1 \$ 41 \$ 32 \$ 38 \$ 2 \$ 48 \$ 41 \$ 50 \$ 2 \$ 48 \$ 43 \$ 44 \$ 2 \$ 54 \$ 48 \$ 53 \$ 1 \$ 37 \$ 31 \$ 34 \$ 2 \$ 48 \$ 41 \$ 50 \$ 1 \$ 37 \$ 31 \$ 44 \$ 2 \$ 45 \$ 41 \$ 45 \$ 2 \$ 54 \$ 47 \$ 53 \$ 2 \$ 68 <td< td=""><td>Operating Costs/ Costs/Use Person Amort. Incl. Amort. Incl. Amort. Amort. Incl. Amort. Amort.</td><td>Operating Costs/ Costs/Use Costs/ Person Excl. Person Net Costs per Capita Per Capita Per Capita Per Capita Per Capita CVA Excl. Amort. \$ (4) \$ (2) \$ (4) \$ \$ (4) \$ (2) \$ (4) \$ \$ (4) \$<!--</td--><td>Operating Costs/ Costs/Use Costs/ Person Excl. Per Capita Excl. Per Capita Per Capita</td></td></td<></td></tr<> | Operating Costs/Use Costs/Person A \$ \$ | Operating Costs/Use Costs/ Person Excl. Amort. \$ (4) \$ (4) \$ 0 \$ 1 \$ 1 \$ 1 \$ 1 \$ 1 \$ 2 \$ 28 \$ 25 \$ 2 \$ 48 \$ 39 \$ 2 \$ 65 \$ 59 \$ 2 \$ 53 \$ 44 \$ 30 \$ 2 \$ 54 \$ 48 \$ 1 \$ 41 \$ 32 \$ 2 \$ 32 \$ 28 \$ 2 \$ 48 \$ 41 \$ 1 \$ 37 \$ 31 \$ 3 \$ 48 \$ 43 \$ 2 \$ 45 \$ 41 \$ 2 \$ 54 \$ 47 \$ 1 \$ 46 \$ 39 \$ 2 \$ 68 \$ 59 \$ 33 | Operating Costs/Use Derson Excl. Person Nee Excl. Person \$ (4) \$ \$ (4) \$ \$ 0 \$ \$ 1 \$ \$ 1 \$ \$ 1 \$ 1 \$ 1 \$ \$ 1 \$ \$ 1 \$ \$ 2 \$ 28 \$ 25 \$ \$ 25 \$ \$ 25 \$ \$ 2 \$ 48 \$ 39 \$ \$ 39 \$ \$ 30 \$ \$ 2 \$ 53 \$ 44 \$ 3 \$ \$ 30 \$ \$ 30 \$ \$ 2 \$ 54 \$ 48 \$ 32 \$ \$ 32 \$ 32 \$ \$ 32 \$ 32 \$ \$ 2 \$ 32 \$ 28 \$ 32 \$ 28 \$ \$ 41 \$ 32 \$ \$ 32 \$ 32 \$ \$ 2 \$ 45 \$ 41 \$ 32 \$ \$ 39 \$ 32 \$ \$ 33 \$ 33 \$ \$ 2 \$ 54 \$ 54 \$ 47 \$ 54 \$ \$ 39 \$ 54 \$ \$ 33 \$ 33 \$ \$ 2 \$ 54 \$ 54 \$ 59 \$ \$ 33 \$ 33 \$ \$ 33 \$ 34 \$ | Operating Costs/ Costs/Use Costs/ Person Excl. per Capita Amort. Net Costs per Capita Incl. Amort. \$ (4) \$ (2) \$ 0 \$ 1 \$ 1 \$ 1 \$ 1 \$ 2 \$ 28 25 28 \$ 2 \$ 48 \$ 39 \$ 47 \$ 2 \$ 65 \$ 59 \$ 68 \$ 2 \$ 53 \$ 44 \$ 48 \$ 30 \$ 44 \$ 32 \$ 38 \$ 2 \$ 32 \$ 38 \$ 53 \$ 1 \$ 41 \$ 32 \$ 38 \$ 2 \$ 48 \$ 41 \$ 50 \$ 2 \$ 48 \$ 43 \$ 44 \$ 2 \$ 54 \$ 48 \$ 53 \$ 1 \$ 37 \$ 31 \$ 34 \$ 2 \$ 48 \$ 41 \$ 50 \$ 1 \$ 37 \$ 31 \$ 44 \$ 2 \$ 45 \$ 41 \$ 45 \$ 2 \$ 54 \$ 47 \$ 53 \$ 2 \$ 68 <td< td=""><td>Operating Costs/ Costs/Use Person Amort. Incl. Amort. Incl. Amort. Amort. Incl. Amort. Amort.</td><td>Operating Costs/ Costs/Use Costs/ Person Excl. Person Net Costs per Capita Per Capita Per Capita Per Capita Per Capita CVA Excl. Amort. \$ (4) \$ (2) \$ (4) \$ \$ (4) \$ (2) \$ (4) \$ \$ (4) \$<!--</td--><td>Operating Costs/ Costs/Use Costs/ Person Excl. Per Capita Excl. Per Capita Per Capita</td></td></td<> | Operating Costs/ Costs/Use Person Amort. Incl. Amort. Incl. Amort. Amort. Incl. Amort. Amort. | Operating Costs/ Costs/Use Costs/ Person Excl. Person Net Costs per Capita Per Capita Per Capita Per Capita Per Capita CVA Excl. Amort. \$ (4) \$ (2) \$ (4) \$ \$ (4) \$ (2) \$ (4) \$ \$ (4) \$ </td <td>Operating Costs/ Costs/Use Costs/ Person Excl. Per Capita Excl. Per Capita Per Capita</td> | Operating Costs/ Costs/Use Costs/ Person Excl. Per Capita Excl. Per Capita |



Library (cont'd)—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | Operat | | Co | erating osts/ erson | per E | t Costs Capita Excl. mort. | per | t Costs Capita . Amort. | \$1 CV | t Costs per 00,000 A Excl. mort. | \$10 | t Costs per 00,000 CVA cl. Amort. |
|---|----------|--------|----------|---------------------------|----------|-------------------------------------|----------|-------------------------------|-----------|--|----------|---|
| Sarnia | | | | | \$ | 3 | \$ | 4 | \$ | 4 | \$ | 4 |
| Whitchurch-Stouffville | \$ | 2 | \$ | 26 | \$ | 25 | \$ | 28 | \$ | 13 | \$ | 15 |
| Newmarket | \$ | 2 | \$ | 34 | \$ | 34 | \$ | 39 | \$ | 23 | \$ | 26 |
| Caledon | \$ | 3 | \$ | 48 | \$ | 51 | \$ | 56 | \$ | 25 | \$ | 27 |
| Milton | | | \$ | 38 | \$ | 37 | \$ | 48 | \$ | 23 | \$ | 30 |
| Peterborough | \$ | 1 | \$ | 29 | \$ | 25 | \$ | 30 | \$ | 26 | \$ | 32 |
| Aurora | \$ | 2 | \$ | 58 | \$ | 54 | \$ | 62 | \$ | 31 | \$ | 36 |
| Georgina | \$ | 2 | \$ | 40 | \$ | 40 | \$ | 45 | \$ | 32 | \$ | 36 |
| Brant County | \$ | 1 | \$ | 52 | \$ | 41 | \$ | 50 | \$ | 30 | \$ | 36 |
| Clarington | \$ | 2 | \$ | 35 | \$ | 34 | \$ | 43 | \$ | 30 | \$ | 38 |
| Quinte West | \$ | 2 | \$ | 31 | \$ | 28 | \$ | 34 | \$ | 32 | \$ | 39 |
| Halton Hills | | | \$ | 60 | \$ | 54 | \$ | 66 | \$ | 34 | \$ | 42 |
| Fort Erie | \$ | 2 | \$ | 42 | \$ | 41 | \$ | 47 | \$ | 38 | \$ | 43 |
| North Bay | \$ | 1 | \$ | 39 | \$ | 36 | \$ | 40 | \$ | 40 | \$ | 44 |
| Pickering | \$ | 2 | \$ | 61 | \$ | 58 | \$ | 65 | \$ | 42 | \$ | 47 |
| Belleville | \$ | 3 | \$ | 41 | \$ | 36 | \$ | 45 | \$ | 38 | \$ | 49 |
| Welland | \$ | 3 | \$ | 40 | \$ | 36 | \$ | 39 | \$ | 47 | \$ | 51 |
| Timmins | \$ | 4 | \$ | 36 | \$ | 32 | \$ | 36 | \$ | 48 | \$ | 53 |
| Niagara Falls | \$ | 0 | \$ | 53 | \$ | 50 | \$ | 57 | \$ | 47 | \$ | 54 |
| Sault Ste. Marie | \$ | 3 | \$ | 43 | \$ | 37 | \$ | 41 | \$ | 52 | \$ | 57 |
| Innisfil | \$ | 2 | \$ | 85 | \$ | 85 | \$ | 98 | \$ | 56 | \$ | 64 |
| Cornwall | | | \$ | 41 | \$ | 36 | \$ | 43 | \$ | 55 | \$ | 65 |
| St. Thomas | \$ | 2 | \$ | 53 | \$ | 48 | \$ | 49 | \$ | 67 | \$ | 68 |
| Stratford | \$ | 2 | \$ | 77 | \$ | 65 | \$ | 72 | \$ | 62 | \$ | 70 |
| Orillia | \$ | 2 | \$ | 61 | \$ | 72 | \$ | 105 | \$ | 67 | \$ | 98 |
| Population 30,000 - 99,999 Average Median | \$ \$ | 2 2 | \$ \$ | 47 42 | \$ \$ | 42 37 | \$ \$ | 50 45 | \$ \$ | 38 38 | \$ \$ | 45 43 |



Library (cont'd)—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | rating s/Use | C | erating osts/ erson | pe | et Costs r Capita Excl. mort. | per | t Costs · Capita · Amort. | \$1 C\ | et Costs per .00,000 /A Excl. .mort. | \$1 C\ | per 00,000 A Incl. mort. |
|----------------------|-----------------|----|---------------------------|----|--|-----|---------------------------------|-----------|--|-----------|-----------------------------------|
| Markham | \$ 1 | \$ | 38 | \$ | 35 | \$ | 35 | \$ | 19 | \$ | 19 |
| Vaughan | \$ 2 | \$ | 43 | \$ | 42 | \$ | 49 | \$ | 20 | \$ | 23 |
| Oakville | \$ 2 | \$ | 51 | \$ | 46 | \$ | 51 | \$ | 22 | \$ | 24 |
| Brampton | \$ 1 | \$ | 23 | \$ | 22 | \$ | 29 | \$ | 19 | \$ | 25 |
| Whitby | \$ 1 | \$ | 38 | \$ | 35 | \$ | 40 | \$ | 29 | \$ | 33 |
| Mississauga | \$ 2 | \$ | 47 | \$ | 46 | \$ | 53 | \$ | 29 | \$ | 33 |
| Burlington | \$ 1 | \$ | 52 | \$ | 46 | \$ | 56 | \$ | 27 | \$ | 33 |
| Ajax | \$ 2 | \$ | 35 | \$ | 33 | \$ | 38 | \$ | 30 | \$ | 35 |
| Toronto | | | | \$ | 59 | \$ | 70 | \$ | 34 | \$ | 40 |
| Ottawa | \$ 56 | \$ | 2 | \$ | 55 | \$ | 56 | \$ | 39 | \$ | 40 |
| St. Catharines | \$ 2 | \$ | 35 | \$ | 32 | \$ | 38 | \$ | 34 | \$ | 41 |
| Waterloo | \$ 1 | \$ | 40 | \$ | 43 | \$ | 58 | \$ | 31 | \$ | 41 |
| Kitchener | \$ 1 | \$ | 36 | \$ | 36 | \$ | 42 | \$ | 35 | \$ | 42 |
| Cambridge | \$ 2 | \$ | 47 | \$ | 43 | \$ | 45 | \$ | 40 | \$ | 42 |
| Barrie | \$ 2 | \$ | 43 | \$ | 42 | \$ | 52 | \$ | 37 | \$ | 46 |
| Kingston | \$ 2 | \$ | 47 | \$ | 43 | \$ | 52 | \$ | 38 | \$ | 47 |
| Hamilton | \$ 1 | \$ | 46 | \$ | 44 | \$ | 53 | \$ | 42 | \$ | 51 |
| Greater Sudbury | \$ 2 | \$ | 45 | \$ | 41 | \$ | 50 | \$ | 44 | \$ | 54 |
| London | \$ 1 | \$ | 49 | \$ | 47 | \$ | 57 | \$ | 50 | \$ | 59 |
| Guelph | | \$ | 70 | \$ | 66 | \$ | 72 | \$ | 54 | \$ | 60 |
| Windsor | \$ 2 | \$ | 38 | \$ | 36 | \$ | 44 | \$ | 52 | \$ | 63 |
| Oshawa | \$ 3 | \$ | 55 | \$ | 54 | \$ | 62 | \$ | 56 | \$ | 64 |
| Thunder Bay | \$ 2 | \$ | 51 | \$ | 48 | \$ | 54 | \$ | 66 | \$ | 74 |
| Population > 100,000 | | | | | | | | | | | |
| Average | \$ 4 | \$ | 42 | \$ | 43 | \$ | 50 | \$ | 37 | \$ | 43 |
| Median | \$ 2 | \$ | 44 | \$ | 43 | \$ | 52 | \$ | 35 | \$ | 41 |



Museums (Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | per | t Costs Capita Amort. | р | let Costs er Capita cl. Amort. | ita CVA Excl. | | \$1 | et Costs per L00,000 CVA ncl. Amort. |
|------------------------|-----|-----------------------------|----|--------------------------------------|---------------|-----|-----|--|
| Grey Highlands | \$ | (1) | \$ | (1) | \$ | (1) | \$ | (1) |
| Wellesley | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Port Hope | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| London | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Mississauga | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Greater Sudbury | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| The Blue Mountains | \$ | 8 | \$ | 8 | \$ | 1 | \$ | 2 |
| Markham | \$ | 3 | \$ | 3 | \$ | 2 | \$ | 2 |
| King | \$ | 5 | \$ | 5 | \$ | 2 | \$ | 2 |
| Oakville | \$ | 4 | \$ | 4 | \$ | 2 | \$ | 2 |
| Oshawa | \$ | 0 | \$ | 2 | \$ | 0 | \$ | 2 |
| Toronto | \$ | 4 | \$ | 4 | \$ | 2 | \$ | 2 |
| Burlington | \$ | 4 | \$ | 4 | \$ | 2 | \$ | 2 |
| Newmarket | \$ | 4 | \$ | 4 | \$ | 2 | \$ | 2 |
| Windsor | \$ | 2 | \$ | 2 | \$ | 3 | \$ | 3 |
| Waterloo | \$ | 3 | \$ | 4 | \$ | 2 | \$ | 3 |
| Ottawa | \$ | 4 | \$ | 4 | \$ | 3 | \$ | 3 |
| North Bay | \$ | 0 | \$ | 3 | \$ | 0 | \$ | 3 |
| Kingston | \$ | 3 | \$ | 3 | \$ | 3 | \$ | 3 |
| Clarington | \$ | 4 | \$ | 5 | \$ | 4 | \$ | 4 |
| Owen Sound | \$ | 4 | \$ | 4 | \$ | 4 | \$ | 4 |
| Barrie | \$ | 4 | \$ | 5 | \$ | 3 | \$ | 4 |
| Scugog | \$ | 8 | \$ | 8 | \$ | 5 | \$ | 5 |
| Hamilton | \$ | 5 | \$ | 6 | \$ | 5 | \$ | 5 |
| Welland | \$ | 4 | \$ | 4 | \$ | 6 | \$ | 6 |
| Pickering | \$ | 9 | \$ | 9 | \$ | 6 | \$ | 6 |
| Whitchurch-Stouffville | \$ | 13 | \$ | 13 | \$ | 7 | \$ | 7 |
| Belleville | \$ | 6 | \$ | 7 | \$ | 7 | \$ | 7 |
| Strathroy-Caradoc | \$ | 7 | \$ | 7 | \$ | 7 | \$ | 8 |
| Guelph | \$ | 6 | \$ | 9 | \$ | 5 | \$ | 8 |
| Meaford | \$ | 11 | \$ | 11 | \$ | 7 | \$ | 8 |
| Lincoln | \$ | 10 | \$ | 10 | \$ | 8 | \$ | 8 |
| Peterborough | \$ | 8 | \$ | 8 | \$ | 9 | \$ | 9 |



Museums (Sorted by Net Costs per \$100,000 CVA, Including Amortization) Cont'd

| Municipality | per (| Costs Capita Amort. | per | et Costs r Capita . Amort. | per C\ | et Costs \$100,000 VA Excl. Amort. | per C | et Costs \$100,000 VA Incl. Amort. |
|----------------------|-------|---------------------------|-----|----------------------------------|-----------|---|----------|---|
| Prince Edward County | \$ | 12 | \$ | 15 | \$ | 9 | \$ | 11 |
| Brockville | \$ | 11 | \$ | 12 | \$ | 13 | \$ | 13 |
| Tillsonburg | \$ | 12 | \$ | 13 | \$ | 13 | \$ | 14 |
| Niagara Falls | \$ | 12 | \$ | 16 | \$ | 11 | \$ | 15 |
| Ingersoll | \$ | 12 | \$ | 13 | \$ | 14 | \$ | 15 |
| St. Catharines | \$ | 14 | \$ | 15 | \$ | 14 | \$ | 15 |
| Timmins | \$ | 11 | \$ | 12 | \$ | 16 | \$ | 18 |
| Penetanguishene | \$ | 21 | \$ | 22 | \$ | 22 | \$ | 23 |
| Kenora | \$ | 23 | \$ | 24 | \$ | 26 | \$ | 27 |
| Elliot Lake | \$ | 13 | \$ | 14 | \$ | 32 | \$ | 32 |
| Average | \$ | 7 | \$ | 7 | \$ | 7 | \$ | 7 |
| Median | \$ | 5 | \$ | 5 | \$ | 4 | \$ | 4 |
| Region Halton | \$ | 2 | \$ | 2 | \$ | 1 | \$ | 1 |
| Region Waterloo | \$ | 12 | \$ | 15 | \$ | 11 | \$ | 13 |
| Average | \$ | 7 | \$ | 8 | \$ | 6 | \$ | 7 |
| Median | \$ | 7 | \$ | 8 | \$ | 6 | \$ | 7 |



Cultural Services

Each municipality's results are influenced by a number of factors which include:

- Program mix: each municipality funds a different set of programs in terms of historical sites, arts grants, cultural events and other cultural services
- Financial support: arts grants per capita can be influenced by the size of the funding envelope and the size of the arts community
- Planning and integration: whether a municipality has adopted a cultural policy or plan may affect the way programs and services are delivered, how annual data is collected and the amount of funding invested in the community
- Level of municipal government: where two-tier local government structures exist, cultural activities may
 be provided at both levels (region and lower-tier), making comparisons with single-tier municipalities
 difficult

| Municipality | Net Costs per Capita Excl. Amort. | | Net Costs per Capita Incl. Amort. | | | | Net Costs per \$100,000 CVA Incl. Amort. | |
|---------------------|---|----|---|----|----|----|---|----|
| Penetanguishene | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Saugeen Shores | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Grey Highlands | \$ | 6 | \$ | 6 | \$ | 3 | \$ | 3 |
| Hanover | \$ | 2 | \$ | 3 | \$ | 3 | \$ | 4 |
| Ingersoll | \$ | 3 | \$ | 3 | \$ | 4 | \$ | 4 |
| Greenstone | \$ | 13 | \$ | 13 | \$ | 11 | \$ | 11 |
| Gravenhurst | \$ | 45 | \$ | 51 | \$ | 18 | \$ | 20 |
| Meaford | \$ | 47 | \$ | 50 | \$ | 32 | \$ | 34 |
| Elliot Lake | \$ | 28 | \$ | 31 | \$ | 66 | \$ | 74 |
| Population < 15,000 | | | | | | | | _ |
| Average | \$ | 16 | \$ | 17 | \$ | 15 | \$ | 17 |
| Median | \$ | 6 | \$ | 6 | \$ | 4 | \$ | 4 |



Cultural Services

(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | pe | et Costs r Capita . Amort. | per Capita | | Net Costs per \$100,000 CVA Excl. Amort. | | pe | Net Costs r \$100,000 CVA Incl. Amort. |
|----------------------------|----|----------------------------------|------------|----|---|----|----|---|
| East Gwillimbury | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Springwater | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| Kingsville | \$ | 1 | \$ | 1 | \$ | 1 | \$ | 1 |
| South Frontenac | \$ | 2 | \$ | 2 | \$ | 1 | \$ | 1 |
| Pelham | \$ | 2 | \$ | 2 | \$ | 2 | \$ | 2 |
| Bracebridge | \$ | 11 | \$ | 11 | \$ | 6 | \$ | 6 |
| Orangeville | \$ | 7 | \$ | 7 | \$ | 6 | \$ | 6 |
| Wilmot | \$ | 9 | \$ | 9 | \$ | 7 | \$ | 7 |
| Thorold | \$ | 5 | \$ | 7 | \$ | 5 | \$ | 7 |
| Port Hope | \$ | 9 | \$ | 9 | \$ | 9 | \$ | 9 |
| Collingwood | \$ | 18 | \$ | 21 | \$ | 11 | \$ | 12 |
| Brockville | \$ | 14 | \$ | 14 | \$ | 15 | \$ | 16 |
| Huntsville | \$ | 35 | \$ | 40 | \$ | 20 | \$ | 23 |
| Owen Sound | \$ | 27 | \$ | 30 | \$ | 32 | \$ | 36 |
| Population 15,000 - 29,999 | | | | | | | | |
| Average | \$ | 10 | \$ | 11 | \$ | 8 | \$ | 9 |
| Median | \$ | 8 | \$ | 8 | \$ | 6 | \$ | 6 |



Cultural Services (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| | pe | et Costs r Capita | р | let Costs er Capita | pe | Net Costs r \$100,000 CVA Excl. | pe (| CVA Incl. |
|----------------------------|----------|----------------------|----|------------------------|----|---------------------------------------|---------|-----------|
| Municipality | | . Amort. | | cl. Amort. | ۲ | Amort. | | Amort. |
| Timmins | \$ \$ | (1) | \$ | (1) | \$ | (1) | | (1) |
| Pickering | | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Sarnia Niagara Falla | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Niagara Falls | \$ | 0 | \$ | 0 | \$ | 0 | | 0 |
| Belleville | \$ | 2 | \$ | 2 | \$ | 2 | \$ | 2 |
| Whitchurch-Stouffville | \$ | 5 | \$ | 5 | \$ | 2 | \$ | 2 |
| Clarington | \$ | 3 | \$ | 3 | \$ | 2 | \$ | 3 |
| Brant County | \$ | 4 | \$ | 4 | \$ | 3 | \$ | 3 |
| Halton Hills | \$ | 6 | \$ | 7 | \$ | 4 | \$ | 5 |
| St. Thomas | \$ | 4 | \$ | 4 | \$ | 5 | \$ | 6 |
| Quinte West | \$ | 5 | \$ | 5 | \$ | 6 | \$ | 6 |
| Newmarket | \$ | 9 | \$ | 10 | \$ | 6 | \$ | 7 |
| Cornwall | \$ | 6 | \$ | 6 | \$ | 9 | \$ | 9 |
| Georgina | \$ | 12 | \$ | 12 | \$ | 9 | \$ | 9 |
| North Bay | \$ | 10 | \$ | 10 | \$ | 11 | \$ | 11 |
| Welland | \$ | 5 | \$ | 10 | \$ | 7 | \$ | 13 |
| Milton | \$ | 16 | \$ | 23 | \$ | 10 | \$ | 14 |
| Stratford | \$ | 20 | \$ | 20 | \$ | 19 | \$ | 19 |
| Fort Erie | \$ | 25 | \$ | 27 | \$ | 23 | \$ | 25 |
| Peterborough | \$ | 24 | \$ | 30 | \$ | 25 | \$ | 31 |
| Sault Ste. Marie | \$ | 25 | \$ | 28 | \$ | 35 | \$ | 40 |
| Orillia | \$ | 41 | \$ | 48 | \$ | 39 | \$ | 45 |
| Population 30,000 - 99,999 | | | | | | | | |
| Average | \$ | 10 | \$ | 12 | \$ | 10 | \$ | 11 |
| Median | \$ | 6 | \$ | 7 | \$ | 6 | \$ | 6 |



Cultural Services (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| | pei | t Costs Capita | ре | et Costs er Capita | pe (| let Costs r \$100,000 CVA Excl. | per C | VA Incl. |
|----------------------|-----|-------------------|----|-----------------------|---------|---------------------------------------|----------|----------|
| Municipality | | . Amort. | | l. Amort. | | Amort. | | Amort. |
| Whitby | \$ | 0 | \$ | 1 | \$ | 0 | \$ | 1 |
| Ajax | \$ | 2 | \$ | 3 | \$ | 1 | \$ | 2 |
| Vaughan | \$ | 9 | \$ | 9 | \$ | 4 | \$ | 4 |
| Markham | \$ | 9 | \$ | 9 | \$ | 5 | \$ | 5 |
| Waterloo | \$ | 8 | \$ | 8 | \$ | 6 | \$ | 6 |
| Greater Sudbury | \$ | 6 | \$ | 6 | \$ | 7 | \$ | 7 |
| Cambridge | \$ | 8 | \$ | 9 | \$ | 8 | \$ | 9 |
| Oshawa | \$ | 9 | \$ | 9 | \$ | 9 | \$ | 9 |
| Mississauga | \$ | 14 | \$ | 16 | \$ | 8 | \$ | 10 |
| Oakville | \$ | 22 | \$ | 23 | \$ | 10 | \$ | 11 |
| St. Catharines | \$ | 9 | \$ | 10 | \$ | 10 | \$ | 11 |
| Burlington | \$ | 15 | \$ | 23 | \$ | 9 | \$ | 13 |
| Toronto | \$ | 25 | \$ | 25 | \$ | 14 | \$ | 14 |
| Windsor | \$ | 10 | \$ | 10 | \$ | 14 | \$ | 15 |
| Hamilton | \$ | 16 | \$ | 17 | \$ | 15 | \$ | 16 |
| Barrie | \$ | 16 | \$ | 18 | \$ | 14 | \$ | 16 |
| London | \$ | 14 | \$ | 17 | \$ | 15 | \$ | 17 |
| Guelph | \$ | 17 | \$ | 22 | \$ | 14 | \$ | 18 |
| Kitchener | \$ | 19 | \$ | 22 | \$ | 19 | \$ | 22 |
| Ottawa | \$ | 33 | \$ | 35 | \$ | 23 | \$ | 25 |
| Kingston | \$ | 34 | \$ | 39 | \$ | 31 | \$ | 35 |
| Thunder Bay | \$ | 29 | \$ | 32 | \$ | 40 | \$ | 44 |
| Population > 100,000 | | | | | | | | |
| Average | \$ | 15 | \$ | 16 | \$ | 12 | \$ | 14 |
| Median | \$ | 14 | \$ | 16 | \$ | 10 | \$ | 13 |



Planning

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Municipal governance: single-tier vs. upper or two-tier; the review process can be impacted by the requirement for a dual role; some types of applications are not processed by upper-tier governments
- Organization structure: differing models can affect both the application review process, i.e. departments outside of Planning, and the number of activities beyond application processing including growth management
- Public consultation: costs to process an application can be impacted by local Council decisions regarding opportunities for public input to the planning process
- Application variables: type, mix, and complexity (in terms of scope and magnitude) of applications received





Planning(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| Municipality | Revenue as % Gross Expenditures Incl. Amort. | per C Ex | apita cl. | \$10 | Costs per 0,000 CVA cl. Amort. |
|------------------------|---|-------------|--------------|------|--------------------------------------|
| Saugeen Shores | 132% | \$ | (3) | \$ | (2) |
| Brock | 79% | \$ | 2 | \$ | 2 |
| Lambton Shores | 60% | \$ | 4 | \$ | 2 |
| Strathroy-Caradoc | 68% | \$ | 3 | \$ | 3 |
| Grey Highlands | 60% | \$ | 5 | \$ | 3 |
| Whitchurch-Stouffville | 73% | \$ | 6 | \$ | 3 |
| Springwater | 78% | \$ | 5 | \$ | 3 |
| South Frontenac | 52% | \$ | 6 | \$ | 4 |
| Wilmot | 24% | \$ | 7 | \$ | 5 |
| Newmarket | 43% | \$ | 7 | \$ | 5 |
| Sarnia | 66% | \$ | 4 | \$ | 5 |
| North Perth | 36% | \$ | 8 | \$ | 5 |
| Central Huron | 42% | \$ | 8 | \$ | 5 |
| Hanover | 38% | \$ | 5 | \$ | 6 |
| Kingsville | 27% | \$ | 8 | \$ | 8 |
| The Blue Mountains | 46% | \$ | 45 | \$ | 8 |
| Mississauga | 31% | \$ | 14 | \$ | 8 |
| Markham | 42% | \$ | 16 | \$ | 9 |
| Wellesley | 18% | \$ | 12 | \$ | 9 |
| Orangeville | 25% | \$ | 10 | \$ | 9 |
| Scugog | 18% | \$ | 15 | \$ | 10 |
| Niagara Falls | 27% | \$ | 12 | \$ | 11 |
| Kitchener | 39% | \$ | 12 | \$ | 12 |
| Burlington | 27% | \$ | 20 | \$ | 12 |
| Wainfleet | 39% | \$ | 16 | \$ | 12 |
| Lincoln | 42% | \$ | 15 | \$ | 12 |
| Vaughan | 40% | \$ | 28 | \$ | 13 |
| Oshawa | 21% | \$ | 13 | \$ | 13 |
| Niagara-on-the-Lake | 43% | \$ | 31 | \$ | 14 |
| Milton | 51% | \$ | 23 | \$ | 14 |
| Gravenhurst | 26% | \$ | 36 | \$ | 14 |
| Lakeshore | 16% | \$ | 17 | \$ | 15 |
| Oakville | 51% | \$ | 32 | \$ | 15 |
| St. Catharines | 13% | \$ | 14 | \$ | 15 |

| Municipality | Revenue as % Gross Expenditures Incl. Amort. | Net Costs per Capita Excl. Amort. | | Net Costs \$100,000 Excl. Amo | CVA |
|-------------------|--|--|----------|-------------------------------------|----------|
| Meaford | 10% | \$ | 22 | \$ | 15 |
| Huntsville | 1% | \$ | 28 | \$ | 16 |
| Waterloo | 36% | \$ | 22 | \$ | 16 |
| Halton Hills | 23% | \$ | 25 | \$ | 16 |
| Port Hope | 25% | \$ | 18 | \$ | 16 |
| Aurora | 20% | \$ | 29 | \$ | 16 |
| Woolwich | 34% | \$ | 24 | \$ | 17 |
| Whitby | 10% | \$ | 20 | \$ | 17 |
| King | 27% | \$ | 48 | \$ | 17 |
| Owen Sound | 22% | \$ | 15 | \$ | 17 |
| Middlesex Centre | 32% | \$ | 28 | \$ | 17 |
| Central Elgin | 14% | \$ | 22 | \$ | 18 |
| Georgina | 18% | \$ | 23 | \$ | 18 |
| Pelham | 24% | \$ | 24 | \$ | 19 |
| Penetanguishene | 10% | \$ | 19 | \$ | 19 |
| East Gwillimbury | 43% | \$ | 36 | \$ | 20 |
| Collingwood | 19% | \$ | 34 | \$ | 20 |
| Ajax | 30% | \$ | 23 | \$ | 21 |
| Pickering | 12% | \$ | 29 | \$ | 21 |
| Bracebridge | 15% | \$ | 39 | \$ | 21 |
| Welland | 13% | \$ | 16 | \$ | 21 |
| Tillsonburg | 33% | \$ | 20 | \$ | 21 |
| West Lincoln | 41% | \$ | 23 | \$ | 22 |
| Clarington | 20% | \$ | 25 | \$ | 22 |
| Fort Erie | 11% | \$ | 25 | \$ | 23 |
| Brampton | 16% | \$ | 27 | \$ | 23 |
| Cambridge | 14% | \$ | 29 | \$ | 28 |
| Thorold | 30% | \$ | 28 | \$ | 28 |
| Cornwall | 11% | \$ | 19 | \$ | 29 |
| Innisfil | 52% | \$ | 45 | \$ | 30 |
| Caledon | 30% | \$ | 62 | \$ | 30 |
| Lower Tier | | | | | |
| Average Median | 34% 30% | \$ \$ | 20 20 | \$ \$ | 14 15 |



Planning (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| | Revenue as % | N | et Costs | | |
|----------------------|--------------|----|-----------|--------|----------|
| | Gross | pe | er Capita | Net C | osts per |
| | Expenditures | | Excl. | \$100, | 000 CVA |
| Municipality | Incl. Amort. | | Amort. | Excl. | Amort. |
| Ottawa | 158% | • | (7) | \$ | (5) |
| Stratford | | \$ | 1 | \$ | 1 |
| Greenstone | | \$ | 7 | \$ | 6 |
| Toronto | 40% | \$ | 13 | \$ | 7 |
| Prince Edward County | 38% | \$ | 12 | \$ | 9 |
| Elliot Lake | | \$ | 5 | \$ | 11 |
| Sault Ste. Marie | 14% | \$ | 9 | \$ | 13 |
| Quinte West | 26% | \$ | 12 | \$ | 14 |
| Hamilton | 39% | \$ | 16 | \$ | 15 |
| Guelph | 19% | \$ | 20 | \$ | 17 |
| St. Thomas | 27% | \$ | 12 | \$ | 17 |
| Kingston | 32% | \$ | 19 | \$ | 17 |
| London | 13% | \$ | 18 | \$ | 19 |
| North Bay | | \$ | 18 | \$ | 20 |
| Belleville | 25% | \$ | 19 | \$ | 21 |
| Brant County | 1% | \$ | 30 | \$ | 22 |
| Brockville | 21% | \$ | 20 | \$ | 22 |
| Kenora | 15% | \$ | 21 | \$ | 23 |
| Peterborough | 7% | \$ | 23 | \$ | 24 |
| Barrie | 10% | \$ | 27 | \$ | 24 |
| Windsor | 8% | \$ | 18 | \$ | 26 |
| Orillia | 13% | \$ | 28 | \$ | 26 |
| Greater Sudbury | 14% | \$ | 24 | \$ | 26 |
| Timmins | 15% | \$ | 18 | \$ | 27 |
| Thunder Bay | 10% | \$ | 21 | \$ | 29 |
| Single Tier | | | | | |
| Average | 26% | \$ | 16 | \$ | 17 |
| Median | 15% | \$ | 18 | \$ | 19 |

| Municipality | Revenue as % Gross Expenditures Incl. Amort. | pe | et Costs r Capita Excl. Amort. | рe | Net Costs r \$100,000 CVA Excl. Amort. |
|---------------------|---|----|---|----|---|
| Region York | 5% | \$ | 4 | \$ | 2 |
| Region Peel | 1% | \$ | 3 | \$ | 2 |
| Region Durham | 11% | \$ | 7 | \$ | 6 |
| District of Muskoka | 9% | \$ | 24 | \$ | 6 |
| Region Halton | 6% | \$ | 13 | \$ | 7 |
| Region Niagara | 8% | \$ | 10 | \$ | 10 |
| Region Waterloo | 3% | \$ | 14 | \$ | 12 |
| Average | 6% | \$ | 11 | \$ | 7 |
| Median | 6% | \$ | 10 | \$ | 6 |



Commercial and Industrial

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| Municipality | per (| Costs Capita Amort. | per C\ | et Costs \$100,000 VA Excl. Amort. |
|--------------------|-------|---------------------------|-----------|---|
| Grey Highlands | \$ | (0) | | (0) |
| Markham | \$ | 2 | \$ | 1 |
| Newmarket | \$ | 2 | \$ | 1 |
| Central Elgin | \$ | 2 | \$ | 2 |
| South Frontenac | \$ | 2 | \$ | 2 |
| East Gwillimbury | \$ | 3 | \$ | 2 |
| Mississauga | \$ | 3 | \$ | 2 |
| Vaughan | \$ | 5 | \$ | 2 |
| Lakeshore | \$ | 3 | \$ | 2 |
| Lincoln | \$ | 4 | \$ | 3 |
| Sarnia | \$ | 3 | \$ | 3 |
| Port Hope | \$ | 4 | \$ | 3 |
| Halton Hills | \$ | 5 | \$ | 3 |
| Lambton Shores | \$ | 7 | \$ | 4 |
| Huntsville | \$ | 7 | \$ | 4 |
| St. Thomas | \$ | 3 | \$ | 4 |
| Scugog | \$ | 7 | \$ | 5 |
| Caledon | \$ | 10 | \$ | 5 |
| Whitby | \$ | 6 | \$ | 5 |
| Ajax | \$ | 6 | \$ | 5 |
| Oakville | \$ | 11 | \$ | 5 |
| The Blue Mountains | \$ | 32 | \$ | 6 |
| Brampton | \$ | 7 | \$ | 6 |
| Thorold | \$ | 7 | \$ | 7 |
| Burlington | \$ | 12 | \$ | 7 |
| Innisfil | \$ | 11 | \$ | 7 |
| Waterloo | \$ | 12 | \$ | 9 |
| Cambridge | \$ | 9 | \$ | 9 |
| Kenora | \$ | 8 | \$ | 9 |
| Barrie | \$ | 10 | \$ | 9 |
| Strathroy-Caradoc | \$ | 9 | \$ | 9 |
| Milton | \$ | 16 | \$ | 10 |
| Collingwood | \$ | 17 | \$ | 10 |

| | Net Costs | | | |
|----------------------|------------|--------|---------------|-------|
| | Net Costs | | per \$100,000 | |
| | per Capita | | CVA Excl. | |
| Municipality | | Amort. | | nort. |
| Woolwich | \$ | 15 | \$ | 11 |
| Gravenhurst | \$ | 28 | \$ | 11 |
| Oshawa | \$ | 11 | \$ | 11 |
| Cornwall | \$ | 8 | \$ | 12 |
| Georgina | \$ | 15 | \$ | 12 |
| North Bay | \$ | 11 | \$ | 13 |
| Penetanguishene | \$ | 12 | \$ | 13 |
| Toronto | \$ | 22 | \$ | 13 |
| Hamilton | \$ | 13 | \$ | 13 |
| Owen Sound | \$ | 11 | \$ | 13 |
| Ottawa | \$ | 19 | \$ | 13 |
| Tillsonburg | \$ | 13 | \$ | 14 |
| Welland | \$ | 11 | \$ | 14 |
| Clarington | \$ | 17 | \$ | 15 |
| Brant County | \$ | 20 | \$ | 15 |
| St. Catharines | \$ | 15 | \$ | 15 |
| Quinte West | \$ | 16 | \$ | 18 |
| Peterborough | \$ | 17 | \$ | 18 |
| Saugeen Shores | \$ | 33 | \$ | 19 |
| Fort Erie | \$ | 23 | \$ | 21 |
| Guelph | \$ | 27 | \$ | 22 |
| Meaford | \$ | 33 | \$ | 23 |
| Kitchener | \$ | 25 | \$ | 25 |
| Prince Edward County | \$ | 34 | \$ | 25 |
| Bracebridge | \$ | 47 | \$ | 26 |
| London | \$ | 26 | \$ | 27 |
| Kingston | \$ | 30 | \$ | 27 |
| Orangeville | \$ | 33 | \$ | 30 |
| Ingersoll | \$ | 26 | \$ | 31 |
| Windsor | \$ | 22 | \$ | 31 |
| Niagara Falls | \$ | 33 | \$ | 31 |
| Belleville | \$ | 30 | \$ | 32 |
| Greater Sudbury | \$ | 33 | \$ | 36 |
| Timmins | \$ | 28 | \$ | 41 |
| | ٧ | 20 | ٧ | 71 |



Commercial and Industrial (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| Municipality | per | Costs Capita Amort. | per S | et Costs \$100,000 'A Excl. mort. |
|------------------|-----|---------------------------|-------|--|
| Orillia | \$ | 46 | \$ | 43 |
| Thunder Bay | \$ | 31 | \$ | 43 |
| Hanover | \$ | 38 | \$ | 46 |
| Brockville | \$ | 41 | \$ | 46 |
| Sault Ste. Marie | \$ | 37 | \$ | 53 |
| Stratford | \$ | 95 | \$ | 91 |
| Elliot Lake | \$ | 196 | \$ | 462 |
| Average | \$ | 20 | \$ | 22 |
| Median | \$ | 13 | \$ | 12 |

| Municipality | per (| Costs Capita Amort. | per S | et Costs \$100,000 'A Excl. mort. |
|---------------------|-------|---------------------------|-------|--|
| Region York | \$ | 2 | \$ | 1 |
| District of Muskoka | \$ | 5 | \$ | 1 |
| Region Halton | \$ | 4 | \$ | 2 |
| Region Peel | \$ | 4 | \$ | 2 |
| Region Niagara | \$ | 4 | \$ | 4 |
| Region Durham | \$ | 5 | \$ | 4 |
| Region Waterloo | \$ | 14 | \$ | 12 |
| Average | \$ | 5 | Ś | 4 |
| Median | \$ | 4 | \$ | 2 |



Building Permit and Inspection Services

| Municipalities | Operating Cost Services Per \$1,000 of Construction | Net Costs per \$100,000 Incl. Amort. | Net Costs per Capita Incl. Amort. |
|---------------------|--|--|---|
| Newmarket | | \$ (15) | \$ (23) |
| Caledon | \$ 9 | \$ (7) | \$ (14) |
| Markham | \$ 5 | \$ (6) | \$ (11) |
| Strathroy-Caradoc | | \$ (10) | \$ (10) |
| Welland | | \$ (12) | \$ (9) |
| Middlesex Centre | \$ 9 | \$ 0 | \$ 0 |
| Niagara-on-the-Lake | \$ 7 | \$ 1 | \$ 3 |
| Whitby | \$ 5 | \$ 3 | \$ 4 |
| Quinte West | \$ 8 | \$ 5 | \$ 5 |
| Bracebridge | \$ 22 | \$ 3 | \$ 5 |
| North Bay | \$ 4 | \$ 6 | \$ 5 |
| Tillsonburg | | \$ 6 | \$ 6 |
| Wilmot | | \$ 5 | \$ 7 |
| St. Thomas | \$ 4 | \$ 11 | \$ 8 |
| Owen Sound | \$ 12 | \$ 12 | \$ 10 |
| Greenstone | \$ 12 | \$ 9 | \$ 11 |
| Brock | \$ 20 | \$ 8 | \$ 11 |
| Ajax | \$ 4 | \$ 11 | \$ 12 |
| London | \$ 5 | \$ 12 | \$ 12 |
| Cambridge | \$ 8 | \$ 12 | \$ 12 |
| Port Hope | | \$ 12 | \$ 13 |
| Kitchener | \$ 9 | \$ 13 | \$ 13 |
| Sarnia | \$ 15 | \$ 15 | \$ 13 |
| Burlington | \$ 7 | \$ 8 | \$ 14 |
| Stratford | \$ 8 | \$ 13 | \$ 14 |
| Sault Ste. Marie | \$ 8 | \$ 19 | \$ 14 |
| Thunder Bay | \$ 9 | \$ 19 | \$ 14 |
| Timmins | \$ 10 | \$ 21 | \$ 14 |
| Central Huron | \$ 9 | \$ 9 | \$ 14 |
| Barrie | \$ 8 | \$ 13 | \$ 15 |
| Mississauga | \$ 13 | \$ 9 | \$ 15 |
| Orillia | \$ 8 | \$ 14 | \$ 15 |
| Kenora | \$ 12 | \$ 17 | \$ 15 |
| Oshawa | \$ 7 | \$ 15 | \$ 15 |
| Pickering | \$ 5 | \$ 11 | \$ 15 |
| Clarington | \$ 5 | \$ 13 | \$ 15 |
| Fort Erie | \$ 12 | \$ 14 | \$ 15 |
| St. Catharines | \$ 16 | \$ 17 | \$ 16 |
| Ingersoll | \$ 14 | \$ 19 | \$ 16 |
| Thorold | \$ 8 | \$ 17 | \$ 17 |
| Brampton | \$ 5 | \$ 15 | \$ 17 |
| Peterborough | \$ 11 | \$ 18 | \$ 17 |
| Hamilton | \$ 9 | \$ 17 | \$ 18 |
| Belleville | \$ 23 | \$ 20 | \$ 18 |

| | Operati Cost Serv | | Net | Costs per | Net Cost | s per |
|------------------------|----------------------|----|-----|------------|----------|-------|
| | Per \$1,00 | | | ,000 Incl. | Capita I | |
| Municipalities | Construc | | | lmort. | Amor | |
| Lambton Shores | \$ | 8 | \$ | 9 | \$ | 18 |
| Windsor | \$ | 17 | \$ | 26 | \$ | 18 |
| Aurora | | | \$ | 11 | \$ | 19 |
| Wainfleet | | | \$ | 14 | \$ | 19 |
| South Frontenac | | | \$ | 12 | \$ | 19 |
| Lakeshore | \$ | 9 | \$ | 17 | \$ | 20 |
| Prince Edward County | \$ | 11 | \$ | 14 | \$ | 20 |
| Toronto | | | \$ | 11 | \$ | 20 |
| Lincoln | \$ | 3 | \$ | 16 | \$ | 20 |
| Pelham | \$ | 16 | \$ | 16 | \$ | 20 |
| Springwater | \$ | 11 | \$ | 14 | \$ | 20 |
| Woolwich | \$ | 7 | \$ | 14 | \$ | 20 |
| Meaford | | | \$ | 15 | \$ | 21 |
| Guelph | \$ | 9 | \$ | 18 | \$ | 21 |
| Greater Sudbury | \$ | 13 | \$ | 24 | \$ | 22 |
| Huntsville | \$ | 13 | \$ | 13 | \$ | 22 |
| Waterloo | \$ | 6 | \$ | 16 | \$ | 22 |
| West Lincoln | \$ | 15 | \$ | 22 | \$ | 23 |
| Ottawa | \$ | 10 | \$ | 17 | \$ | 23 |
| Penetanguishene | \$ | 12 | \$ | 24 | \$ | 23 |
| Hanover | \$ | 29 | \$ | 29 | \$ | 24 |
| Collingwood | \$ | 8 | \$ | 15 | \$ | 25 |
| Kingston | \$ | 17 | \$ | 23 | \$ | 25 |
| Cornwall | \$ | 4 | \$ | 38 | \$ | 25 |
| Brant County | \$ | 25 | \$ | 18 | \$ | 25 |
| Kingsville | \$ | 7 | \$ | 24 | \$ | 26 |
| Georgina | \$ | 12 | \$ | 21 | \$ | 26 |
| Brockville | \$ | 31 | \$ | 30 | \$ | 26 |
| Oakville | \$ | 7 | \$ | 13 | \$ | 27 |
| Elliot Lake | \$ | 30 | \$ | 69 | \$ | 29 |
| Central Elgin | \$ | 6 | \$ | 25 | \$ | 30 |
| Saugeen Shores | \$ | 10 | \$ | 18 | \$ | 31 |
| Halton Hills | \$ | 12 | \$ | 20 | \$ | 32 |
| Whitchurch-Stouffville | \$ | 5 | \$ | 18 | \$ | 34 |
| Wellesley | \$ | 21 | \$ | 30 | \$ | 40 |
| Innisfil | \$ | 16 | \$ | 28 | \$ | 43 |
| East Gwillimbury | | | \$ | 24 | \$ | 43 |
| Milton | \$ | 12 | \$ | 28 | \$ | 45 |
| King | \$ | 6 | \$ | 16 | \$ | 46 |
| Gravenhurst | \$ | 17 | \$ | 19 | \$ | 48 |
| The Blue Mountains | \$ | 11 | \$ | 16 | \$ | 86 |
| Average | \$ | 11 | \$ | 15 | \$ | 18 |
| Median | \$ | 9 | \$ | 15 | \$ | 18 |



Building Permit and Inspection Services—Median number of working days to review a complete building permit application and issue a permit or not issue a permit and provide all reasons for refusal

| Municipalities | Cat. 1 | Cat. 2 | Cat. 3 | Cat. 4 |
|--------------------|--------|--------|--------|--------|
| The Blue Mountains | 1 | 1 | 1 | 1 |
| Belleville | 4 | 8 | 5 | 2 |
| Welland | 4 | 7 | 4 | 3 |
| Windsor | 3 | 8 | 8 | 4 |
| West Lincoln | 6 | 6 | 6 | 6 |
| Greater Sudbury | 6 | 7 | 7 | 7 |
| Huntsville | 6 | 8 | 8 | 8 |
| Kitchener | 7 | 9 | 9 | 10 |
| Lakeshore | 7 | 7 | 7 | 10 |
| North Bay | 10 | 10 | 10 | 10 |
| Ottawa | 8 | 10 | 10 | 10 |
| Timmins | 1 | 1 | 5 | 10 |
| Orillia | 3 | 4 | 13 | 12 |
| Middlesex Centre | 8 | 8 | 14 | 14 |
| Elliot Lake | 7 | 7 | 15 | 15 |
| Gravenhurst | 6 | 4 | 1 | 15 |
| Quinte West | 6 | 10 | 15 | 15 |
| St. Thomas | 8 | 12 | 15 | 15 |
| Tillsonburg | 5 | 7 | 10 | 15 |
| Stratford | 6 | 11 | 6 | 16 |
| Waterloo | 9 | 14 | 18 | 17 |
| Toronto | 10 | 11 | 11 | 18 |
| Thunder Bay | 1 | 6 | 10 | 19 |
| Whitby | 6 | 9 | 11 | 19 |
| Bracebridge | 10 | 20 | 20 | 20 |
| Kingston | 6 | 10 | 16 | 20 |
| Penetanguishene | 10 | 15 | 20 | 20 |
| Springwater | 10 | 16 | 20 | 20 |
| Brampton | 10 | 6 | 13 | 21 |
| Hamilton | 7 | 9 | 16 | 22 |
| Lambton Shores | 5 | 8 | 15 | 22 |
| Oshawa | 5 | 14 | 12 | 24 |
| Burlington | 9 | 13 | 19 | 25 |
| Markham | 11 | 10 | 21 | 26 |
| Barrie | 2 | 9 | 7 | 27 |
| Cambridge | 6 | 15 | 17 | 27 |
| Sarnia | 9 | 15 | 19 | 27 |
| Pelham | 9 | 14 | 17 | 28 |
| Oakville | 9 | 15 | 19 | 29 |
| Brockville | 10 | 15 | 20 | 30 |
| Central Elgin | 7 | 10 | 20 | 30 |
| Grey Highlands | 10 | 15 | 20 | 30 |
| Kenora | 10 | 15 | 20 | 30 |

| Municipalities | Cat. 1 | Cat. 2 | Cat. 3 | Cat. 4 |
|------------------------|--------|--------|--------|--------|
| King | 10 | 10 | 20 | 30 |
| London | 9 | 14 | 17 | 30 |
| Meaford | 10 | 15 | 20 | 30 |
| Saugeen Shores | 10 | 15 | 20 | 30 |
| Thorold | 10 | 15 | 20 | 30 |
| Pickering | 11 | 16 | 15 | 35 |
| Niagara Falls | 12 | 42 | 24 | 36 |
| Innisfil | 17 | 29 | 21 | 49 |
| Ajax | 10 | | | |
| Aurora | 5 | 14 | 15 | |
| Brant County | 8 | 10 | 18 | |
| Brock | 4 | 10 | 12 | |
| Caledon | 11 | 17 | 21 | |
| Central Huron | 3 | 3 | 5 | |
| Clarington | 7 | 5 | 11 | |
| Collingwood | 10 | 15 | 20 | |
| Fort Erie | 6 | 9 | 7 | |
| Greenstone | 9 | 14 | | |
| Hanover | 3 | 1 | | |
| Ingersoll | 10 | 15 | 20 | |
| Kingsville | 3 | 3 | 3 | |
| Lincoln | 6 | 12 | 16 | |
| Milton | 9 | 13 | 17 | |
| Mississauga | 9 | 11 | 20 | |
| Newmarket | 8 | 11 | 14 | |
| Niagara-on-the-Lake | 7 | 10 | 10 | |
| North Perth | 2 | 7 | 7 | |
| Orangeville | 8 | 12 | | |
| Owen Sound | 1 | 1 | | |
| Peterborough | 8 | 14 | 22 | |
| Prince Edward County | 6 | 9 | 10 | |
| Sault Ste. Marie | 6 | 4 | 6 | |
| St. Catharines | 9 | 10 | 10 | |
| Wainfleet | 6 | 5 | 5 | |
| Wellesley | 10 | 10 | 15 | |
| Whitchurch-Stouffville | 9 | 15 | 19 | |
| Wilmot | 9 | 8 | 12 | |
| Woolwich | 7 | 12 | 17 | |
| Average | 7 | 11 | 14 | 20 |
| Median | 8 | 10 | 15 | 20 |

Select User Fees and Revenue Information









User Fees

Analyzing the revenue structure will help to identify the following types of problems:

- Deterioration of revenue base
- Practices and policies that may adversely affect revenue yields
- Poor revenue-estimating practices
- Efficiency of the collection and administration of revenues
- Overdependence on intergovernmental revenue sources
- User fees that are not covering the cost of services
- Changes in the tax burden on various segments of the population

This section includes:

- Development Charges
- Building Permit Fees
- Commercial Solid Waste Tipping Fees
- Transit Fares

The Province passed the new Municipal Act in December 2001, which came into force on January 1, 2003. The Act is meant to provide transparency in the process of implementing fees. Fees are addressed in Part XII, section 391 of the Municipal Act. The Act states that a municipality may pass by-laws imposing fees or charges on any class of persons:

- For services or activities provided or done by, or on behalf of, this class of persons
- For costs payable by it for services or activities provided or done by, or on behalf of, any other municipality
- For the use of its property including property under its control
- For capital costs payable by it for wastewater and water services or activities which will be provided, or done on behalf of it, after the fees or charges are imposed



Development Charges

The recovery of costs by Ontario municipalities for capital infrastructure required to support new growth is governed by the *Development Charges Act (1997)* and supporting regulations.

Timing of By-Law Updates

This legislation provides for the periodic (maximum 5 year) replacement of existing development charge by -laws, at which time a detailed background study is required to support new charges to be incorporated into the revised development charge (D.C.) by-law. The Act also provides that a municipality can, notwithstanding the term of the by-law, revise all or part of the current by-law in the event that material changes have occurred that require adjustments to the quantum of charges. The Act is prescriptive in the documentation that must be included in the background study.

Comparison of Development Charges

A comparison of development charges was undertaken using the most current data available. These rates reflect properties in the urban areas. Municipalities with varying development charge rates, based on location within the municipality, have been included in the report for the urban centre. Examples include Hamilton, Halton, Ottawa, and Kawartha Lakes. The tables on the next few pages summarize the total development charges in each municipality, including upper, lower and education charges.

General Introductory Comments

In comparing development charges, you cannot always directly compare the DC rates of municipalities as "apples-to-apples". Every municipality individually determines what services will be recovered from DCs. While there are many services that are commonly included as DC rate components (e.g. wastewater treatment, water, roads, etc.), some municipalities may choose to fund growth-related capital costs through tax-supported sources (e.g. water supply, operations centres, affordable housing, etc. for the City of London). The range of services included in DC rates can have a significant impact on the amount of the charge. Additionally, municipalities individually determine what constitutes a local service for DC Study purposes. The local service policy heavily influences the DC rate for the various components, depending on the "cut-off" between major and minor works. Stormwater is a good example as some municipalities have this as a City-provided, DC-funded capital cost, while other municipalities consider it a local service provided for and paid directly by the developer or a subdivision.



General Introductory Comments (cont'd)

- The municipalities of Brockville, Central Huron, Cornwall, Elliot Lake, Greenstone, Kenora, Sault Ste. Marie, Thunder Bay, and Timmins do not charge development charges
- Only 2 of the 7 Northern municipalities in the study have development charges
- 2 of the Eastern municipalities have no development charges
- There were no school board charges for the Region of Niagara, Belleville, Brant County, Brockville, Central Elgin, Central Huron, Cornwall, Greater Sudbury, Grey County, Kenora, Lambton County, City of London, District of Muskoka, Middlesex County, North Bay, Oxford County, Peterborough, Port Hope, Prince Edward County, Quinte West, Perth County, Saugeen Shores, Sault Ste. Marie, St. Thomas, Thunder Bay, and Timmins.
- There is a significant range in terms of development charges across the survey
- 19 municipalities have no municipal industrial development charges
- 11 municipalities have no municipal commercial development charge. There are, however, many municipalities that do not charge the full DC rate for commercial (i.e. offer a subsidized rate supported by taxpayer contributions for economic development purposes).



2014 Total Development Charges—(sorted by single detached)

| | | | | - 1- | | | , - | 0, 100, | <u> </u> | | | | | |
|----------------------|----------|--|----|--------|--|--------|------------------------------|---------|------------------------------------|-------|----|---|----|--|
| Municipality | De Di | Single etached wellings er unit | | | Multiples Dwelling 1&2 per unit | | Apartment units >=2 per unit | | Apartment units < 2 per unit | | Co | Non esidential ommercial eer sq. ft. | lr | Non esidential ndustrial er sq. ft. |
| Brockville | | none | | none | | none | | none | | none | | none | | none |
| Central Huron | | none | | none | | none | | none | | none | | none | | none |
| Cornwall | | none | | none | | none | | none | | none | | none | | none |
| Elliot Lake | | none | | none | | none | | none | | none | | none | | none |
| Greenstone | | none | | none | | none | | none | | none | | none | | none |
| Kenora | | none | | none | | none | | none | | none | | none | | none |
| Sault Ste. Marie | | none | | none | | none | | none | | none | | none | | none |
| Thunder Bay | | none | | none | | none | | none | | none | | none | | none |
| Timmins | | none | | none | | none | | none | | none | | none | | none |
| Hanover | \$ | 4,271 | \$ | 3,417 | \$ | 3,417 | \$ | 3,417 | \$ | 3,417 | | none | | none |
| South Frontenac | \$ | 4,552 | \$ | 4,552 | \$ | 4,552 | \$ | 4,552 | \$ | 4,552 | \$ | 4.45 | \$ | 4.45 |
| Prince Edward County | \$ | 5,952 | \$ | 5,288 | \$ | 5,288 | \$ | 4,783 | \$ | 3,298 | \$ | 3.62 | \$ | 3.62 |
| Grey Highlands | \$ | 6,898 | \$ | 5,235 | \$ | 5,235 | \$ | 5,033 | \$ | 5,033 | \$ | 0.42 | \$ | 0.42 |
| Quinte West | \$ | 6,995 | \$ | 4,413 | \$ | 4,413 | \$ | 4,457 | \$ | 2,561 | \$ | 4.57 | \$ | 4.57 |
| Sarnia | \$ | 7,154 | \$ | 5,365 | \$ | 5,365 | \$ | 4,510 | \$ | 3,208 | \$ | 4.60 | \$ | 4.60 |
| Kingsville | \$ | 7,159 | \$ | 5,557 | \$ | 5,557 | \$ | 7,159 | \$ | 3,309 | \$ | 0.71 | \$ | 0.71 |
| St. Thomas | \$ | 7,288 | \$ | 5,881 | \$ | 5,881 | \$ | 4,591 | \$ | 3,068 | \$ | 5.66 | \$ | 2.13 |
| Central Elgin | \$ | 7,559 | \$ | 5,787 | \$ | 5,787 | \$ | 4,276 | \$ | 4,276 | \$ | 4.38 | \$ | 4.38 |
| Belleville | \$ | 9,638 | \$ | 6,698 | \$ | 6,698 | \$ | 6,830 | \$ | 3,922 | \$ | 5.73 | | none |
| Strathroy-Caradoc | \$ | 9,758 | \$ | 8,132 | \$ | 8,132 | \$ | 4,879 | \$ | 4,879 | \$ | 4.82 | \$ | 5.58 |
| North Bay | \$ | 9,814 | \$ | 8,064 | \$ | 8,064 | \$ | 4,661 | \$ | 4,661 | \$ | 3.66 | | none |
| Lambton Shores | \$ | 9,983 | \$ | 8,830 | \$ | 8,830 | \$ | 7,081 | \$ | 5,376 | \$ | 2.21 | \$ | 2.21 |
| St. Catharines | \$ | 10,100 | \$ | 6,143 | \$ | 6,143 | \$ | 4,480 | \$ | 2,703 | \$ | 11.67 | \$ | 5.23 |
| Gravenhurst | \$ | 11,469 | \$ | 10,405 | \$ | 10,405 | \$ | 7,827 | \$ | 5,252 | \$ | 1.53 | \$ | 1.53 |
| Huntsville | \$ | 11,809 | \$ | 10,563 | \$ | 10,563 | \$ | 8,727 | \$ | 5,553 | \$ | 2.77 | \$ | 1.53 |
| Owen Sound | \$ | 12,131 | \$ | 10,880 | \$ | 10,880 | \$ | 8,752 | \$ | 8,752 | \$ | 1.85 | \$ | 1.85 |
| Wainfleet | \$ | 13,215 | \$ | 8,022 | \$ | 8,022 | \$ | 6,426 | \$ | 4,964 | \$ | 10.86 | \$ | 7.25 |
| Stratford | \$ | 13,389 | \$ | 10,077 | \$ | 10,077 | \$ | 8,687 | \$ | 5,330 | \$ | 2.76 | | none |
| North Perth | \$ | 13,440 | \$ | 8,896 | \$ | 8,896 | \$ | 7,391 | \$ | 4,844 | \$ | 2.97 | \$ | 1.67 |
| Saugeen Shores | \$ | 13,911 | \$ | 10,393 | \$ | 10,393 | \$ | 8,975 | \$ | 5,723 | \$ | 4.01 | | none |
| Middlesex Centre | \$ | 14,635 | \$ | 10,259 | \$ | 10,259 | \$ | 8,436 | \$ | 6,381 | \$ | 3.95 | \$ | 3.15 |
| Greater Sudbury | \$ | 14,785 | \$ | 9,258 | \$ | 9,258 | \$ | 9,258 | \$ | 9,258 | \$ | 8.83 | \$ | 4.33 |
| Brant | \$ | 14,923 | \$ | 10,266 | \$ | 10,266 | \$ | 8,466 | \$ | 6,719 | \$ | 4.25 | \$ | 4.25 |



2014 Total Development Charges (cont'd)

| | | Single | | | M | ultiples | | | | | | Non | | Non |
|---------------------|----|----------|----|-----------|----|----------|----|----------|----|--------------|----|------------|----|------------|
| | De | etached | M | ultiples | D | welling | Ар | artment | A | partment | Re | sidential | Re | esidential |
| | D۱ | wellings | Dw | elling 3+ | 1 | &2 per | u | nits >=2 | ur | nits < 2 per | Co | mmercial | li | ndustrial |
| Municipality | р | er unit | р | er unit | | unit | p | er unit | | unit | р | er sq. ft. | р | er sq. ft. |
| Ingersoll | \$ | 15,439 | \$ | 12,223 | \$ | 12,223 | \$ | 8,747 | \$ | 6,546 | \$ | 3.36 | | none |
| Orillia | \$ | 15,692 | \$ | 13,703 | \$ | 13,703 | \$ | 11,712 | \$ | 9,224 | \$ | 6.71 | \$ | 0.47 |
| Meaford | \$ | 15,765 | \$ | 12,613 | \$ | 12,613 | \$ | 12,613 | \$ | 12,613 | \$ | 7.28 | \$ | 2.91 |
| Lakeshore | \$ | 16,343 | \$ | 11,409 | \$ | 11,409 | \$ | 9,285 | \$ | 7,164 | \$ | 5.84 | \$ | 2.55 |
| Welland | \$ | 16,979 | \$ | 11,508 | \$ | 11,508 | \$ | 9,097 | \$ | 5,734 | \$ | 16.16 | \$ | 9.72 |
| Kingston | \$ | 17,005 | \$ | 13,051 | \$ | 13,051 | \$ | 10,926 | \$ | 7,620 | \$ | 13.90 | \$ | 7.74 |
| Tillsonburg | \$ | 17,466 | \$ | 14,659 | \$ | 14,659 | \$ | 10,639 | \$ | 7,970 | \$ | 3.59 | | none |
| Bracebridge | \$ | 17,501 | \$ | 15,068 | \$ | 15,068 | \$ | 12,652 | \$ | 9,280 | \$ | 3.63 | \$ | 3.63 |
| West Lincoln | \$ | 17,767 | \$ | 10,797 | \$ | 10,221 | \$ | 8,558 | \$ | 5,393 | \$ | 14.46 | \$ | 8.02 |
| Windsor | \$ | 18,596 | \$ | 14,103 | \$ | 14,103 | \$ | 9,446 | \$ | 9,446 | \$ | 4.49 | | none |
| Port Colborne | \$ | 19,222 | \$ | 12,474 | \$ | 12,474 | \$ | 10,033 | \$ | 6,358 | \$ | 15.07 | \$ | 6.52 |
| Niagara-on-the-Lake | \$ | 19,611 | \$ | 12,991 | \$ | 12,991 | \$ | 10,498 | \$ | 6,659 | \$ | 18.10 | \$ | 11.66 |
| Peterborough | \$ | 20,113 | \$ | 17,418 | \$ | 17,418 | \$ | 11,702 | \$ | 11,702 | \$ | 8.29 | | none |
| Port Hope | \$ | 20,225 | \$ | 17,700 | \$ | 17,700 | \$ | 12,566 | \$ | 9,146 | \$ | 10.02 | \$ | 5.57 |
| Wellesley | \$ | 20,345 | \$ | 16,019 | \$ | 16,019 | \$ | 12,439 | \$ | 12,439 | \$ | 10.56 | \$ | 5.90 |
| Springwater | \$ | 20,807 | \$ | 17,681 | \$ | 17,681 | \$ | 14,134 | \$ | 11,054 | \$ | 7.74 | \$ | 7.74 |
| Niagara Falls | \$ | 21,400 | \$ | 12,145 | \$ | 12,145 | \$ | 10,025 | \$ | 8,248 | \$ | 15.20 | \$ | 5.23 |
| Thorold | \$ | 21,886 | \$ | 14,270 | \$ | 14,270 | \$ | 11,758 | \$ | 7,617 | \$ | 15.64 | \$ | 6.55 |
| Penetanguishene | \$ | 22,494 | \$ | 17,620 | \$ | 17,620 | \$ | 15,673 | \$ | 15,673 | \$ | 10.97 | \$ | 3.33 |
| Ottawa | \$ | 23,154 | \$ | 18,392 | \$ | 18,392 | \$ | 14,126 | \$ | 10,715 | \$ | 20.41 | \$ | 9.29 |
| Pelham | \$ | 23,304 | \$ | 15,364 | \$ | 15,364 | \$ | 8,452 | \$ | 5,310 | \$ | 17.92 | \$ | 11.48 |
| North Dumfries | \$ | 23,387 | \$ | 19,061 | \$ | 19,061 | \$ | 15,481 | \$ | 15,481 | \$ | 10.56 | \$ | 5.90 |
| Grimsby | \$ | 23,793 | \$ | 14,977 | \$ | 14,977 | \$ | 12,785 | \$ | 8,226 | \$ | 17.20 | \$ | 10.76 |
| Lincoln | \$ | 24,268 | \$ | 16,430 | \$ | 16,430 | \$ | 13,691 | \$ | 8,921 | \$ | 19.33 | \$ | 12.89 |
| The Blue Mountains | \$ | 25,644 | \$ | 25,644 | \$ | 25,644 | | none | | none | \$ | 11.15 | \$ | 11.15 |
| Wilmot | \$ | 25,734 | \$ | 20,289 | \$ | 20,289 | \$ | 15,659 | \$ | 14,315 | \$ | 13.79 | \$ | 7.52 |
| Woolwich | \$ | 25,761 | \$ | 19,943 | \$ | 19,943 | \$ | 15,000 | \$ | 13,998 | \$ | 12.36 | \$ | 7.70 |
| Fort Erie | \$ | 26,334 | \$ | 19,311 | \$ | 19,311 | \$ | 16,424 | \$ | 10,054 | \$ | 18.66 | \$ | 5.23 |
| Orangeville | \$ | 26,555 | \$ | 19,597 | \$ | 19,597 | \$ | 15,637 | \$ | 10,682 | \$ | 8.68 | \$ | 0.57 |
| Collingwood | \$ | 27,456 | \$ | 26,484 | \$ | 26,484 | \$ | 21,644 | \$ | 14,911 | \$ | 8.87 | \$ | 8.87 |
| London | \$ | 27,722 | \$ | 20,793 | \$ | 20,793 | \$ | 17,406 | \$ | 12,899 | \$ | 16.21 | | none |
| Toronto | \$ | 28,615 | \$ | 23,937 | \$ | 16,050 | \$ | 18,134 | \$ | 12,744 | \$ | 15.60 | \$ | 0.67 |
| Guelph | \$ | 28,799 | \$ | 22,075 | \$ | 22,075 | \$ | 17,956 | \$ | 12,997 | \$ | 9.09 | \$ | 9.09 |
| Cambridge | \$ | 29,931 | \$ | 25,461 | \$ | 25,461 | \$ | 17,854 | \$ | 17,854 | \$ | 13.70 | \$ | 8.82 |
| Hamilton | \$ | 30,104 | \$ | 22,080 | \$ | 22,080 | \$ | 19,266 | \$ | 13,449 | \$ | 19.38 | \$ | 9.59 |



2014 Total Development Charges (cont'd)

| | De | Single etached wellings | Multiples Dwelling 3+ | | D | ultiples welling &2 per | Apartment units >=2 | | Apartment units < 2 per | | Non Residential Commercial | | Res | Non sidential dustrial |
|------------------------|----|-------------------------------|-----------------------|---------|----|-------------------------------|---------------------|---------|-------------------------|--------|----------------------------------|------------|-----|------------------------------|
| Municipality | | er unit | | er unit | | unit | | er unit | | unit | | er sq. ft. | | r sq. ft. |
| Kitchener | \$ | 30,145 | \$ | 22,608 | \$ | 22,608 | \$ | 17,263 | \$ | 17,263 | \$ | 16.03 | \$ | 8.64 |
| Waterloo | \$ | 31,486 | \$ | 22,978 | \$ | 22,978 | \$ | 18,468 | \$ | 16,849 | \$ | 16.64 | \$ | 11.76 |
| Barrie | \$ | 32,547 | \$ | 24,775 | \$ | 24,775 | \$ | 19,562 | \$ | 14,843 | \$ | 17.28 | \$ | 11.58 |
| Oshawa | \$ | 36,071 | \$ | 29,330 | \$ | 29,330 | \$ | 23,187 | \$ | 15,462 | \$ | 16.25 | \$ | 6.98 |
| Brock | \$ | 38,192 | \$ | 31,245 | \$ | 24,245 | \$ | 23,547 | \$ | 18,302 | \$ | 15.37 | \$ | 9.30 |
| Scugog | \$ | 38,361 | \$ | 31,620 | \$ | 31,620 | \$ | 23,494 | \$ | 18,249 | \$ | 19.03 | \$ | 9.66 |
| Burlington | \$ | 40,632 | \$ | 31,096 | \$ | 31,096 | \$ | 23,044 | \$ | 22,300 | \$ | 32.08 | \$ | 14.48 |
| Whitby | \$ | 40,730 | \$ | 32,963 | \$ | 31,547 | \$ | 25,789 | \$ | 16,984 | \$ | 13.05 | \$ | 6.98 |
| Pickering | \$ | 41,180 | \$ | 33,547 | \$ | 33,547 | \$ | 24,435 | \$ | 17,404 | \$ | 16.79 | \$ | 10.72 |
| Clarington | \$ | 42,435 | \$ | 35,421 | \$ | 35,421 | \$ | 26,801 | \$ | 17,641 | \$ | 18.98 | \$ | 10.00 |
| Ajax | \$ | 43,402 | \$ | 35,148 | \$ | 35,148 | \$ | 26,103 | \$ | 17,531 | \$ | 17.67 | \$ | 11.60 |
| Innisfil | \$ | 44,487 | \$ | 41,074 | \$ | 41,074 | \$ | 28,833 | \$ | 23,437 | \$ | 20.25 | \$ | 20.25 |
| Halton Hills | \$ | 45,859 | \$ | 34,561 | \$ | 34,561 | \$ | 25,079 | \$ | 25,079 | \$ | 27.83 | \$ | 12.72 |
| Milton | \$ | 48,335 | \$ | 37,245 | \$ | 37,245 | \$ | 28,887 | \$ | 25,469 | \$ | 30.51 | \$ | 14.45 |
| Georgina | \$ | 52,294 | \$ | 47,156 | \$ | 47,156 | \$ | 34,606 | \$ | 24,939 | \$ | 39.44 | \$ | 20.71 |
| Oakville | \$ | 56,136 | \$ | 42,565 | \$ | 42,565 | \$ | 32,720 | \$ | 28,866 | \$ | 33.55 | \$ | 20.80 |
| East Gwillimbury | \$ | 57,012 | \$ | 49,870 | \$ | 49,870 | \$ | 36,518 | \$ | 26,274 | \$ | 42.21 | \$ | 23.48 |
| Whitchurch-Stouffville | \$ | 58,037 | \$ | 50,218 | \$ | 50,218 | \$ | 38,217 | \$ | 27,606 | \$ | 42.70 | \$ | 23.97 |
| Newmarket | \$ | 60,369 | \$ | 51,074 | \$ | 51,074 | \$ | 38,090 | \$ | 26,695 | \$ | 40.88 | \$ | 22.15 |
| Richmond Hill | \$ | 60,613 | \$ | 52,613 | \$ | 52,613 | \$ | 39,768 | \$ | 27,451 | \$ | 45.07 | \$ | 25.00 |
| Caledon | \$ | 62,771 | \$ | 59,077 | \$ | 59,077 | \$ | 45,751 | \$ | 27,036 | \$ | 22.78 | \$ | 17.03 |
| King | \$ | 63,243 | \$ | 55,444 | \$ | 55,444 | \$ | 39,901 | \$ | 28,600 | \$ | 44.28 | \$ | 25.55 |
| Aurora | \$ | 65,511 | \$ | 55,833 | \$ | 55,833 | \$ | 40,696 | \$ | 28,903 | \$ | 42.72 | \$ | 23.99 |
| Vaughan | \$ | 65,636 | \$ | 57,488 | \$ | 57,488 | \$ | 42,148 | \$ | 30,729 | \$ | 43.03 | \$ | 24.30 |
| Mississauga | \$ | 67,386 | \$ | 67,386 | \$ | 67,386 | \$ | 48,107 | \$ | 30,040 | \$ | 28.32 | \$ | 20.89 |
| Markham | \$ | 67,819 | \$ | 57,653 | \$ | 57,653 | \$ | 44,492 | \$ | 32,550 | \$ | 40.18 | \$ | 21.36 |
| Brampton | \$ | 68,057 | \$ | 62,848 | \$ | 62,848 | \$ | 45,903 | \$ | 27,673 | \$ | 28.38 | \$ | 17.84 |
| Average | \$ | 27,614 | \$ | 22,471 | \$ | 22,275 | \$ | 17,260 | \$ | 12,984 | \$ | 15.24 | \$ | 9.43 |
| Median | \$ | 22,824 | \$ | 17,519 | \$ | 16,924 | \$ | 12,785 | \$ | 10,682 | \$ | 13.70 | \$ | 7.74 |
| Minimum | \$ | 4,271 | \$ | 3,417 | \$ | 3,417 | \$ | 3,417 | \$ | 2,561 | \$ | 0.42 | \$ | 0.42 |
| Maximum | \$ | 68,057 | \$ | 67,386 | \$ | 67,386 | \$ | 48,107 | \$ | 32,550 | \$ | 45.07 | \$ | 25.55 |



2014 Development Charges—Grouped by Location

| | | | | | _ | | _ | | | | | | |
|------------------------|----|-------------------|----|-----------|---------------------|----|----------|----|-------------|------------|-------------------|-----------|------------------|
| | | Single etached | M | ultiples | ultiples welling | αA | artment | Aı | partment | Re | Non esidential | Re | Non sidential |
| | | wellings | | elling 3+ | &2 per | | nits >=2 | | its < 2 per | | Commercial | | dustrial |
| Municipality | р | er unit | р | er unit | unit | р | er unit | | unit | per sq. ft | | per sq. f | |
| Brockville | | none | | none | none | | none | | none | | none | | none |
| Cornwall | | none | | none | none | | none | | none | | none | | none |
| South Frontenac | \$ | 4,552 | \$ | 4,552 | \$ 4,552 | \$ | 4,552 | \$ | 4,552 | \$ | 4.45 | \$ | 4.45 |
| Prince Edward County | \$ | 5,952 | \$ | 5,288 | \$ 5,288 | \$ | 4,783 | \$ | 3,298 | \$ | 3.62 | \$ | 3.62 |
| Quinte West | \$ | 6,995 | \$ | 4,413 | \$ 4,413 | \$ | 4,457 | \$ | 2,561 | \$ | 4.57 | \$ | 4.57 |
| Belleville | \$ | 9,638 | \$ | 6,698 | \$ 6,698 | \$ | 6,830 | \$ | 3,922 | \$ | 5.73 | | none |
| Kingston | \$ | 17,005 | \$ | 13,051 | \$ 13,051 | \$ | 10,926 | \$ | 7,620 | \$ | 13.90 | \$ | 7.74 |
| Peterborough | \$ | 20,113 | \$ | 17,418 | \$ 17,418 | \$ | 11,702 | \$ | 11,702 | \$ | 8.29 | | none |
| Port Hope | \$ | 20,225 | \$ | 17,700 | \$ 17,700 | \$ | 12,566 | \$ | 9,146 | \$ | 10.02 | \$ | 5.57 |
| Ottawa | \$ | 23,154 | \$ | 18,392 | \$ 18,392 | \$ | 14,126 | \$ | 10,715 | \$ | 20.41 | \$ | 9.29 |
| Eastern Average | \$ | 13,454 | \$ | 10,939 | \$ 10,939 | \$ | 8,743 | \$ | 6,689 | \$ | 8.87 | \$ | 5.87 |
| | | | | | | | | | | | | | |
| Toronto | \$ | 28,615 | \$ | 23,937 | \$ 16,050 | \$ | 18,134 | \$ | 12,744 | \$ | 15.60 | \$ | 0.67 |
| Oshawa | \$ | 36,071 | \$ | 29,330 | \$ 29,330 | \$ | 23,187 | \$ | 15,462 | \$ | 16.25 | \$ | 6.98 |
| Brock | \$ | 38,192 | \$ | 31,245 | \$ 24,245 | \$ | 23,547 | \$ | 18,302 | \$ | 15.37 | \$ | 9.30 |
| Scugog | \$ | 38,361 | \$ | 31,620 | \$ 31,620 | \$ | 23,494 | \$ | 18,249 | \$ | 19.03 | \$ | 9.66 |
| Burlington | \$ | 40,632 | \$ | 31,096 | \$ 31,096 | \$ | 23,044 | \$ | 22,300 | \$ | 32.08 | \$ | 14.48 |
| Whitby | \$ | 40,730 | \$ | 32,963 | \$ 31,547 | \$ | 25,789 | \$ | 16,984 | \$ | 13.05 | \$ | 6.98 |
| Pickering | \$ | 41,180 | \$ | 33,547 | \$ 33,547 | \$ | 24,435 | \$ | 17,404 | \$ | 16.79 | \$ | 10.72 |
| Clarington | \$ | 42,435 | \$ | 35,421 | \$ 35,421 | \$ | 26,801 | \$ | 17,641 | \$ | 18.98 | \$ | 10.00 |
| Ajax | \$ | 43,402 | \$ | 35,148 | \$ 35,148 | \$ | 26,103 | \$ | 17,531 | \$ | 17.67 | \$ | 11.60 |
| Halton Hills | \$ | 45,859 | \$ | 34,561 | \$ 34,561 | \$ | 25,079 | \$ | 25,079 | \$ | 27.83 | \$ | 12.72 |
| Milton | \$ | 48,335 | \$ | 37,245 | \$ 37,245 | \$ | 28,887 | \$ | 25,469 | \$ | 30.51 | \$ | 14.45 |
| Georgina | \$ | 52,294 | \$ | 47,156 | \$ 47,156 | \$ | 34,606 | \$ | 24,939 | \$ | 39.44 | \$ | 20.71 |
| Oakville | \$ | 56,136 | \$ | 42,565 | \$ 42,565 | \$ | 32,720 | \$ | 28,866 | \$ | 33.55 | \$ | 20.80 |
| East Gwillimbury | \$ | 57,012 | \$ | 49,870 | \$ 49,870 | \$ | 36,518 | \$ | 26,274 | \$ | 42.21 | \$ | 23.48 |
| Whitchurch-Stouffville | \$ | 58,037 | \$ | 50,218 | \$ 50,218 | \$ | 38,217 | \$ | 27,606 | \$ | 42.70 | \$ | 23.97 |
| Newmarket | \$ | 60,369 | \$ | 51,074 | \$ 51,074 | \$ | 38,090 | \$ | 26,695 | \$ | 40.88 | \$ | 22.15 |
| Richmond Hill | \$ | 60,613 | \$ | 52,613 | \$ 52,613 | \$ | 39,768 | \$ | 27,451 | \$ | 45.07 | \$ | 25.00 |
| Caledon | \$ | 62,771 | \$ | 59,077 | \$ 59,077 | \$ | 45,751 | \$ | 27,036 | \$ | 22.78 | \$ | 17.03 |
| King | \$ | 63,243 | \$ | 55,444 | \$ 55,444 | \$ | 39,901 | \$ | 28,600 | \$ | 44.28 | \$ | 25.55 |
| Aurora | \$ | 65,511 | \$ | 55,833 | \$ 55,833 | \$ | 40,696 | \$ | 28,903 | \$ | 42.72 | \$ | 23.99 |
| Vaughan | \$ | 65,636 | \$ | 57,488 | \$ 57,488 | \$ | 42,148 | \$ | 30,729 | \$ | 43.03 | \$ | 24.30 |
| Mississauga | \$ | 67,386 | \$ | 67,386 | \$ 67,386 | \$ | 48,107 | \$ | 30,040 | \$ | 28.32 | \$ | 20.89 |
| Markham | \$ | 67,819 | \$ | 57,653 | \$ 57,653 | \$ | 44,492 | \$ | 32,550 | \$ | 40.18 | \$ | 21.36 |
| Brampton | \$ | 68,057 | \$ | 62,848 | \$ 62,848 | \$ | 45,903 | \$ | 27,673 | \$ | 28.38 | \$ | 17.84 |
| GTA Average | \$ | 52,029 | \$ | 44,389 | \$ 43,710 | \$ | 33,142 | \$ | 23,939 | \$ | 29.86 | \$ | 16.44 |



2014 Development Charges—Grouped by Location (cont'd)

| | | Single | | | IV | lultiples | | | | | | Non | | Non |
|-------------------------|----|----------|----|-----------|----|-----------|----|----------|----|--------------|----|------------|----|------------|
| | | etached | M | ultiples | | welling | Ap | artment | A | partment | R | esidential | Re | sidential |
| | D۱ | wellings | Dw | elling 3+ | 1 | .&2 per | u | nits >=2 | ur | nits < 2 per | Co | mmercial | In | dustrial |
| Municipality | р | er unit | | er unit | | unit | | er unit | | unit | | er sq. ft. | | er sq. ft. |
| St. Catharines | \$ | 10,100 | \$ | 6,143 | \$ | 6,143 | \$ | 4,480 | \$ | 2,703 | \$ | 11.67 | \$ | 5.23 |
| Wainfleet | \$ | 13,215 | \$ | 8,022 | \$ | 8,022 | \$ | 6,426 | \$ | 4,964 | \$ | 10.86 | \$ | 7.25 |
| Welland | \$ | 16,979 | \$ | 11,508 | \$ | 11,508 | \$ | 9,097 | \$ | 5,734 | \$ | 16.16 | \$ | 9.72 |
| West Lincoln | \$ | 17,767 | \$ | 10,797 | \$ | 10,221 | \$ | 8,558 | \$ | 5,393 | \$ | 14.46 | \$ | 8.02 |
| Port Colborne | \$ | 19,222 | \$ | 12,474 | \$ | 12,474 | \$ | 10,033 | \$ | 6,358 | \$ | 15.07 | \$ | 6.52 |
| Niagara-on-the-Lake | \$ | 19,611 | \$ | 12,991 | \$ | 12,991 | \$ | 10,498 | \$ | 6,659 | \$ | 18.10 | \$ | 11.66 |
| Niagara Falls | \$ | 21,400 | \$ | 12,145 | \$ | 12,145 | \$ | 10,025 | \$ | 8,248 | \$ | 15.20 | \$ | 5.23 |
| Thorold | \$ | 21,886 | \$ | 14,270 | \$ | 14,270 | \$ | 11,758 | \$ | 7,617 | \$ | 15.64 | \$ | 6.55 |
| Pelham | \$ | 23,304 | \$ | 15,364 | \$ | 15,364 | \$ | 8,452 | \$ | 5,310 | \$ | 17.92 | \$ | 11.48 |
| Grimsby | \$ | 23,793 | \$ | 14,977 | \$ | 14,977 | \$ | 12,785 | \$ | 8,226 | \$ | 17.20 | \$ | 10.76 |
| Lincoln | \$ | 24,268 | \$ | 16,430 | \$ | 16,430 | \$ | 13,691 | \$ | 8,921 | \$ | 19.33 | \$ | 12.89 |
| Fort Erie | \$ | 26,334 | \$ | 19,311 | \$ | 19,311 | \$ | 16,424 | \$ | 10,054 | \$ | 18.66 | \$ | 5.23 |
| Hamilton | \$ | 30,104 | \$ | 22,080 | \$ | 22,080 | \$ | 19,266 | \$ | 13,449 | \$ | 19.38 | \$ | 9.59 |
| Niagara/Hamilton Avg. | \$ | 20,614 | \$ | 13,578 | \$ | 13,534 | \$ | 10,884 | \$ | 7,203 | \$ | 16.13 | \$ | 8.47 |
| | | · | | · | | • | | • | | | | | | |
| Elliot Lake | | none | | none | | none | | none | | none | | none | | none |
| Greenstone | | none | | none | | none | | none | | none | | none | | none |
| Kenora | | none | | none | | none | | none | | none | | none | | none |
| Sault Ste. Marie | | none | | none | | none | | none | | none | | none | | none |
| Thunder Bay | | none | | none | | none | | none | | none | | none | | none |
| Timmins | | none | | none | | none | | none | | none | | none | | none |
| North Bay | \$ | 9,814 | \$ | 8,064 | \$ | 8,064 | \$ | 4,661 | \$ | 4,661 | \$ | 3.66 | | none |
| Greater Sudbury | \$ | 14,785 | \$ | 9,258 | \$ | 9,258 | \$ | 9,258 | \$ | 9,258 | \$ | 8.83 | \$ | 4.33 |
| North Average | \$ | 12,300 | \$ | 8,661 | \$ | 8,661 | \$ | 6,960 | \$ | 6,960 | \$ | 6.25 | \$ | 4.33 |
| | | 11 150 | | 10.105 | 4 | 10.105 | 4 | 7.007 | 4 | 5.050 | 4 | 4.50 | 4 | 1.50 |
| Gravenhurst | \$ | 11,469 | \$ | 10,405 | \$ | 10,405 | \$ | 7,827 | \$ | | \$ | 1.53 | \$ | 1.53 |
| Huntsville | \$ | 11,809 | \$ | 10,563 | \$ | 10,563 | \$ | 8,727 | \$ | 5,553 | \$ | 2.77 | \$ | 1.53 |
| Orillia | \$ | 15,692 | \$ | 13,703 | \$ | 13,703 | \$ | 11,712 | \$ | 9,224 | \$ | 6.71 | \$ | 0.47 |
| Bracebridge | \$ | 17,501 | \$ | 15,068 | \$ | 15,068 | \$ | 12,652 | \$ | 9,280 | \$ | 3.63 | \$ | 3.63 |
| Springwater | \$ | 20,807 | \$ | 17,681 | \$ | 17,681 | \$ | 14,134 | \$ | 11,054 | \$ | 7.74 | \$ | 7.74 |
| Penetanguishene | \$ | 22,494 | \$ | 17,620 | \$ | 17,620 | \$ | 15,673 | \$ | , | \$ | 10.97 | \$ | 3.33 |
| Orangeville | \$ | 26,555 | \$ | 19,597 | \$ | 19,597 | \$ | 15,637 | \$ | 10,682 | \$ | 8.68 | \$ | 0.57 |
| Collingwood | \$ | 27,456 | \$ | 26,484 | \$ | 26,484 | \$ | 21,644 | \$ | | \$ | 8.87 | \$ | 8.87 |
| Barrie | \$ | 32,547 | \$ | 24,775 | \$ | 24,775 | \$ | 19,562 | \$ | 14,843 | \$ | 17.28 | \$ | 11.58 |
| Innisfil | \$ | 44,487 | \$ | 41,074 | \$ | 41,074 | \$ | 28,833 | \$ | 23,437 | \$ | 20.25 | \$ | 20.25 |
| Simcoe/Musk./Duff. Avg. | \$ | 23,082 | \$ | 19,697 | \$ | 19,697 | \$ | 15,640 | \$ | 11,991 | \$ | 8.84 | \$ | 5.95 |

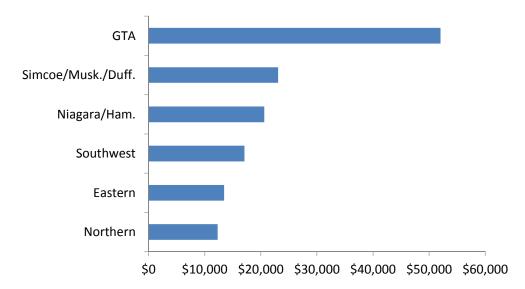


2014 Development Charges—Grouped by Location (cont'd)

| Municipality | Di Di | Single etached wellings er unit | Dw | ultiples elling 3+ er unit | D | lultiples welling &2 per unit | u | oartment nits >=2 oer unit | partment its < 2 per unit | Со | Non esidential mmercial er sq. ft. | lr | Non sidential dustrial er sq. ft. |
|--------------------|----------|--|----|----------------------------------|----|--|----|----------------------------------|---------------------------------|----|---|----|--|
| Central Huron | | none | | none | | none | | none | none | | none | | none |
| Hanover | \$ | 4,271 | \$ | 3,417 | \$ | 3,417 | \$ | 3,417 | \$ 3,417 | | none | | none |
| Grey Highlands | \$ | 6,898 | \$ | 5,235 | \$ | 5,235 | \$ | 5,033 | \$ 5,033 | \$ | 0.42 | \$ | 0.42 |
| Sarnia | \$ | 7,154 | \$ | 5,365 | \$ | 5,365 | \$ | 4,510 | \$ 3,208 | \$ | 4.60 | \$ | 4.60 |
| Kingsville | \$ | 7,159 | \$ | 5,557 | \$ | 5,557 | \$ | 7,159 | \$ 3,309 | \$ | 0.71 | \$ | 0.71 |
| St. Thomas | \$ | 7,288 | \$ | 5,881 | \$ | 5,881 | \$ | 4,591 | \$ 3,068 | \$ | 5.66 | \$ | 2.13 |
| Central Elgin | \$ | 7,559 | \$ | 5,787 | \$ | 5,787 | \$ | 4,276 | \$ 4,276 | \$ | 4.38 | \$ | 4.38 |
| Strathroy-Caradoc | \$ | 9,758 | \$ | 8,132 | \$ | 8,132 | \$ | 4,879 | \$ 4,879 | \$ | 4.82 | \$ | 5.58 |
| Lambton Shores | \$ | 9,983 | \$ | 8,830 | \$ | 8,830 | \$ | 7,081 | \$ 5,376 | \$ | 2.21 | \$ | 2.21 |
| Owen Sound | \$ | 12,131 | \$ | 10,880 | \$ | 10,880 | \$ | 8,752 | \$ 8,752 | \$ | 1.85 | \$ | 1.85 |
| Stratford | \$ | 13,389 | \$ | 10,077 | \$ | 10,077 | \$ | 8,687 | \$ 5,330 | \$ | 2.76 | | none |
| North Perth | \$ | 13,440 | \$ | 8,896 | \$ | 8,896 | \$ | 7,391 | \$ 4,844 | \$ | 2.97 | \$ | 1.67 |
| Saugeen Shores | \$ | 13,911 | \$ | 10,393 | \$ | 10,393 | \$ | 8,975 | \$ 5,723 | \$ | 4.01 | | none |
| Middlesex Centre | \$ | 14,635 | \$ | 10,259 | \$ | 10,259 | \$ | 8,436 | \$ 6,381 | \$ | 3.95 | \$ | 3.15 |
| Brant | \$ | 14,923 | \$ | 10,266 | \$ | 10,266 | \$ | 8,466 | \$ 6,719 | \$ | 4.25 | \$ | 4.25 |
| Ingersoll | \$ | 15,439 | \$ | 12,223 | \$ | 12,223 | \$ | 8,747 | \$ 6,546 | \$ | 3.36 | | none |
| Meaford | \$ | 15,765 | \$ | 12,613 | \$ | 12,613 | \$ | 12,613 | \$ 12,613 | \$ | 7.28 | \$ | 2.91 |
| Lakeshore | \$ | 16,343 | \$ | 11,409 | \$ | 11,409 | \$ | 9,285 | \$ 7,164 | \$ | 5.84 | \$ | 2.55 |
| Tillsonburg | \$ | 17,466 | \$ | 14,659 | \$ | 14,659 | \$ | 10,639 | \$ 7,970 | \$ | 3.59 | | none |
| Windsor | \$ | 18,596 | \$ | 14,103 | \$ | 14,103 | \$ | 9,446 | \$ 9,446 | \$ | 4.49 | | none |
| Wellesley | \$ | 20,345 | \$ | 16,019 | \$ | 16,019 | \$ | 12,439 | \$ 12,439 | \$ | 10.56 | \$ | 5.90 |
| North Dumfries | \$ | 23,387 | \$ | 19,061 | \$ | 19,061 | \$ | 15,481 | \$ 15,481 | \$ | 10.56 | \$ | 5.90 |
| The Blue Mountains | \$ | 25,644 | \$ | 25,644 | \$ | 25,644 | | none | none | \$ | 11.15 | \$ | 11.15 |
| Wilmot | \$ | 25,734 | \$ | 20,289 | \$ | 20,289 | \$ | 15,659 | \$ 14,315 | \$ | 13.79 | \$ | 7.52 |
| Woolwich | \$ | 25,761 | \$ | 19,943 | \$ | 19,943 | \$ | 15,000 | \$ 13,998 | \$ | 12.36 | \$ | 7.70 |
| London | \$ | 27,722 | \$ | 20,793 | \$ | 20,793 | \$ | 17,406 | \$ 12,899 | \$ | 16.21 | | none |
| Guelph | \$ | 28,799 | \$ | 22,075 | \$ | 22,075 | \$ | 17,956 | \$ 12,997 | \$ | 9.09 | \$ | 9.09 |
| Cambridge | \$ | 29,931 | \$ | 25,461 | \$ | 25,461 | \$ | 17,854 | \$ 17,854 | \$ | 13.70 | \$ | 8.82 |
| Kitchener | \$ | 30,145 | \$ | 22,608 | \$ | 22,608 | \$ | 17,263 | \$ 17,263 | \$ | 16.03 | \$ | 8.64 |
| Waterloo | \$ | 31,486 | \$ | 22,978 | \$ | 22,978 | \$ | 18,468 | \$ 16,849 | \$ | 16.64 | \$ | 11.76 |
| Southwest Average | \$ | 17,071 | \$ | 13,409 | \$ | 13,409 | \$ | 10,354 | \$ 8,862 | \$ | 7.04 | \$ | 5.13 |







As shown above, there is a significant range in the development charges by geographic location, with the average in the GTA over double that of the other geographic locations. The table below reflects the average by location for each of the development charges.

| 2014 Development Charges | Res | sidential | Iultiples velling 3+ | Apartments Units >=2 | | Non- esidential emmercial Sq. Ft. | Res | Non- idential dustrial iq. Ft. |
|--------------------------|-----|-----------|-------------------------|----------------------|--------|--|-----|---|
| North | \$ | 12,300 | \$ 8,661 | \$ | 6,960 | \$ 6.25 | \$ | 4.33 |
| Eastern | \$ | 13,454 | \$ 10,939 | \$ | 8,743 | \$ 8.87 | \$ | 5.87 |
| Southwest | \$ | 17,071 | \$ 13,409 | \$ | 10,354 | \$ 7.04 | \$ | 5.13 |
| Niagara/Hamilton | \$ | 20,614 | \$ 13,578 | \$ | 10,884 | \$ 16.13 | \$ | 8.47 |
| Simcoe/Muskoka/Dufferin | \$ | 23,082 | \$ 19,697 | \$ | 15,640 | \$ 8.84 | \$ | 5.95 |
| GTA | \$ | 52,029 | \$ 44,389 | \$ | 33,142 | \$ 29.86 | \$ | 16.44 |



Building Permit Fees

Bill 124, the *Building Code Statute Amendment Act*, 2002 was given Royal assent on June 27, 2002 and subsequently amended the *Building Code Act*, 1992 as it relates to imposing fees. As such, municipalities across Ontario review and update their fees to ensure compliance with the Act. With respect to establishing fees under the *Building Code Act*, Section 7 of the Act provides municipalities with general powers to impose fees through passage of a by-law. The Council of a municipality may pass by-laws:

- Requiring the payment of fees on applications for issuance of permits and for prescribing the amounts thereof
- Providing for refunds of fees under such circumstances as are prescribed

The *Building Code Statute Law Amendment Act*, 2002 imposed additional requirements on municipalities in establishing fees under the Act, in that "The total amount of the fees authorized under clause (1)(c) must not exceed the anticipated reasonable cost of the principal authority to administer and enforce this Act in its area of jurisdiction."

In addition, the amendments also require municipalities to:

- Reduce fees to reflect the portion of service performed by a Registered Code Agency
- Prepare and make available to the public annual reports with respect to the fees imposed under the Act and associated costs; and
- Undertake a public process, including notice and public meeting requirements, when a change in the fees is proposed.

O. Reg. 305/03 is the associated regulation arising from the *Building Code Statute Law Amendment Act, 2002.* The regulation provides details on the contents of the annual report and the public requirements for the imposition or change in fees. Section 11.2 of Bill 124 restricts the use of building permit revenues to recover only the "reasonable anticipated costs" of activities mandated by the *Building Code Act*.

BMA Calculations

Assessed value of a house was \$270,000 with 167 m² living space.



2014 Building Permit Fees (sorted alphabetically)

| Municipality | Residential m2 | Retail / m2 (finished) | Industrial / m2 (finished) |
|------------------|---|---|--|
| Ajax | \$11.00 | \$13.00 | \$9.00 |
| Aurora | \$15.00 | \$12.50 | \$9.25 |
| Barrie | \$11.30 | \$14.25 | \$9.00 |
| Belleville | \$10/\$1,000 | \$10/\$1,000 | \$10/\$1,000 |
| Bracebridge | \$11.00/\$1,000 | \$11/\$1000 | \$11/\$1,000 |
| Brampton | \$13.12 | \$15.22 | \$9.98 |
| Brant | \$14.00/\$1,000 | \$14.00/\$1,000 | \$14.00/\$1,000 |
| Brock | \$11.30 | \$12.37 | \$10.22 |
| DIOCK | \$1,460 plus \$6.99 /m ² in excess of | 712.37 | \$10.22 |
| | • | 45.00 | 45.00 |
| Brockville | 186 m ² | \$6.99 | \$6.99 |
| | up to 300 m ² \$10.44 /m ² , then | | |
| Burlington | \$13.46 /m ² | \$14.91 | up to 4650 m ² \$8.01, then \$5.48 /m ² |
| Caledon | \$12.60 | \$16.00 | $> 600 \text{ m}^2 \$7.10 / \text{m}^2$ |
| Cambridge | \$13.88 | \$15.49 | \$9.68 |
| Central Elgin | \$1,000 up to 137 m ² + \$7.32 /m ² | \$6.67 /m ² >225 m ² | \$6.67 /m ² >225 m ² |
| Central Huron | \$60 + \$6.46 m ² | \$100 + \$5.38 /m ² | \$100 + \$5.38 /m ² |
| | , , | · | · |
| Callinguand | \$11.60 | \$15.07 \$10.76 | \$12.36 \$7.53 |
| Collingwood | \$100, 1st \$1,000 + \$10/\$1,000 | | • |
| Cornwall | \$12.50 per \$1,000 | \$12.50 per \$1,000 | \$12.50 per \$1,000 |
| East Gwillimbury | \$15.39 | \$11.62 | \$10.22 |
| Elliot Lake | \$15.71 > 1,500 ft2 | \$10.76 /m2 >2,500 ft2 | \$10.76 /m2 >2,500 ft2 |
| Fort Erie | \$10.65 | \$10.33 | \$9.04 |
| | \$9.47 /m ² up to 158 m ² , \$11.30 /m ² | | |
| Georgina | (>158 m ²) | \$9.47 | \$9.47 |
| Gravenhurst | \$15.06 | \$11/\$1000 | \$11/\$1000 |
| Greater Sudbury | \$108, 1st \$9,000 + \$10.70/\$1,000 | \$108, 1st \$9,000 + \$10.70/\$1,000 | \$108, 1st \$9,000 + \$10.70/\$1,000 |
| Greenstone | \$10, 1st \$1,000 + \$3.00/\$1,000 | \$10, 1st \$1,000 + \$3.00/\$1,000 | \$10, 1st \$1,000 + \$3.00/\$1,000 |
| Grey Highlands | \$4.30 | \$9.00/\$1000 | \$9.00/\$1000 |
| Grimsby | \$9.04 | \$9.36 | \$5.60 |
| Guelph | \$12.59 | \$13.51 | \$8.72 |
| Halton Hills | \$16.33 | \$15.26 | \$9.72 |
| | 75000 | ¥ | \$10.46/m ² <4,650 m ² , \$7.35/m ² > |
| | ¢12.61 | Ć14.01 | 4,650m ² |
| Hamilton | \$13.61 | \$14.91 | , |
| Hanover | \$8.00/\$1,000 | \$12.00/\$1000 | \$12.00/\$1000 |
| Huntsville | \$10/\$1,000 | \$10.00/\$1000 | \$10.00/\$1000 |
| Ingersoll | \$6.46 | \$5.38 | \$5.38 |
| Innisfil | \$15.67 | \$13.85 | \$9.22 |
| Kenora | \$5.38 | \$10.73 | \$4.84 |
| İ | \$3,500 up to 511 m ² , \$6.89 /m ² over | | |
| King | 511m ² | \$2,750 up to 232 m ² or \$11.84 /m ¹ | \$2,750 up to 232 m ² or \$11.84 /m ² |
| Kingston | \$12/\$1,000 | \$12/\$1,000 | \$12/\$1,000 |
| Kingsville | \$9.15 | \$10.25/\$1,000 | \$10.25/\$1,000 |
| Kitchener | \$13.23 | \$15.28 | \$8.72 |
| Lakeshore | \$10.33 | \$10/\$1,000 | \$10/\$1,000 |
| Lambton Shores | \$9.00 | \$9.00 | \$9.00 |
| Lincoln | \$12.81 | \$11.84 | \$7.53 |
| London | \$8.80 | \$9.60 | \$7.00 |
| Markham | \$12.96 | \$12.16 | \$9.94 |
| Meaford | \$12.05 | \$10.33 | \$6.67 |
| Middlesex Centre | \$8.98 | \$9.47 | \$7.75 |
| Milton | \$11.60 | \$7.74 | \$7.08 |
| | \$11.60 | \$14.70 | \$10.00 /m2, > 10,000 m2 |
| Mississauga | →1+ ,10 | γ±+./∪ | 7±0.00 / 1112, / 10,000 1112 |



2014 Building Permit Fees (sorted alphabetically) (cont'd)

| Municipality | Residential m2 | Retail / m2 (finished) | Industrial / m2 (finished) |
|------------------------|---|---|---|
| Newmarket | \$14.50 | \$8.88 | \$8.66 |
| Niagara Falls | \$10.75 | \$13.44 | \$6.55 |
| Niagara-on-the-Lake | \$14.53 | \$18.94 | \$9.58 |
| North Bay | \$14.63 | \$11.23/\$1,000 | \$11.23/\$1,000 |
| North Dumfries | \$1,860 + \$.93 > 1,800 sq. ft. | \$10.87 | \$10.87 |
| North Perth | \$100 + \$.67/sq. ft. | \$100 + \$.60 /sq.ft. | \$100 + \$.60 /sq.ft. |
| | | | \$12.70 /m ² > 15,000 m2 |
| Oakville | \$15.25 | \$21.12 | |
| Orangeville | \$13.03 | \$13.03 | \$8.50 |
| Orillia | \$10.11 | \$9.25 | \$4.73 |
| Oshawa | \$11.59 | \$13.39 | \$11.22 |
| Ottawa | \$11.51 | \$12.16 | \$9.58 |
| Owen Sound | \$9.10 | \$10.25/\$1000 | \$10.25/\$1000 |
| Pelham | \$14.21 | \$16.80 | \$16.80 |
| Penetanguishene | \$10.92 | \$10.92 | \$6.97 |
| Peterborough | \$14.32 | \$15.63 | \$15.63 |
| Pickering | \$11.25 | \$11.25 | \$5.75 |
| Port Colborne | \$11.30 | \$11.30 | \$7.32 |
| Port Hope | \$14.31 | \$13.34 | \$13.34 |
| Prince Edward County | \$100 + \$7.50 /m ² | \$100 + \$8 | \$100 + \$2 /m ² |
| Quinte West | \$9.30 | \$9.30 | \$4.60 |
| Richmond Hill | \$13.50 | \$14.70 | \$13.50 |
| Sarnia | \$9.09 | \$9.09 | \$9.09 |
| Saugeen Shores | \$7.53 | \$7.53 | \$7.53 |
| Sault Ste. Marie | \$14.70 | \$13.10 | \$10.75 /m2 < 7,500 m2, to 7,500 m2, plus \$9.60 m2 |
| Scugog | \$10.50 | \$12.85 | \$6.50 |
| South Frontenac | \$10/\$1,000 | \$10/\$1,000 | \$10/\$1,000 |
| Springwater | \$9.15 | \$100 + \$8 per \$1,000 | \$3.34 |
| St. Catharines | \$11.73 | \$13.23 | \$9.68 |
| St. Thomas | \$25 first \$1,000, plus \$7/ \$1,000 | \$25 first \$1,000, plus \$7/ \$1,000 | \$25 first \$1,000, plus \$7/ \$1,000 |
| Stratford | \$11.84 | \$11.30 | \$10.01 |
| Strathroy-Caradoc | \$1,700 1st 1,500 sq. ft. + \$1.13 > 1,500 sq. ft. | \$3,200 1st 2,500 sq. ft + \$1.28 > 2,500 sq. ft. | \$3,000 1st 2,500 sq. ft. + \$.60 > 2,500 sq. ft. |
| The Blue Mountains | \$16.00 | \$12.37 | \$6.62 |
| Thorold | \$11.84 | \$12.05 | \$7.75 |
| Thunder Bay | \$10 /\$1000 | \$12.05 | \$10 /\$1000 value |
| Tillsonburg | \$45 1st \$1,000 + \$10 per \$1000 | \$45 1st \$1,000 + \$10 per \$1000 | \$45 1st \$1,000 + \$10 per \$1000 |
| Timmins | \$50 + \$11/\$1000 | \$45 1st \$1,000 + \$10 per \$1000 | \$50 + \$11/\$1000 |
| Toronto | \$48.74 + \$16.06 /m2 | \$17.97 | \$13.00 |
| Vaughan | \$9.75 | \$9.25 | \$7.65 |
| Vaugnan | up to 115 m ² \$1,533.16, + \$13.07 m ² | | |
| Wainfleet | > 115 m ² | \$12.89 | \$9.60 |
| Waterloo | \$8.61 | \$10.22 | \$5.92 |
| Welland | \$11.62 | \$11.62 | \$7.42 |
| Wellesley | \$11.51 | \$13.67 | \$7.64 |
| West Lincoln | \$11.69 | \$11.38 | \$8.48 |
| Whitby | \$8.50 | \$10.01 | \$8.18 |
| Whitchurch-Stouffville | \$7.75 | \$7.75 | \$6.46 |
| Wilmot | \$12.91 | \$13.45 | \$6.46 |
| Windsor | \$10.22 m ² + \$400 | \$13.99 | \$9.68 |
| Woolwich | \$12.37 | \$16.57 | \$8.61 |



2014 Building Permit Fees (sorted by Location)

| Municipality | pı | esidential 167 m2 roperty - 270,000 Value | | Building Code Act Reserve | | |
|----------------------|----|---|-----|---------------------------------|--|--|
| Prince Edward County | \$ | 1,353 | \$ | 107,013 | | |
| Brockville | \$ | 1,460 | | | | |
| Quinte West | \$ | 1,553 | | | | |
| Ottawa | \$ | 1,922 | \$5 | 51,959,292 | | |
| Port Hope | \$ | 2,390 | \$ | 209,172 | | |
| Peterborough | \$ | 2,391 | \$ | 255,198 | | |
| Belleville | \$ | 2,700 | \$ | 2,218,291 | | |
| South Frontenac | \$ | 2,700 | \$ | 188,343 | | |
| Kingston | \$ | 3,240 | \$ | 3,340,960 | | |
| Cornwall | \$ | 3,375 | | | | |
| Eastern Average | \$ | 2,308 | | | | |

| Whitchurch-Stouffville | \$ 1,294 | \$ | 26,651 |
|------------------------|-------------|-----|-----------|
| Whitby | \$ 1,420 | \$ | 4,230 |
| Georgina | \$ 1,598 | | |
| Vaughan | \$ 1,628 | \$1 | 6,377,100 |
| Burlington | \$ 1,743 | | |
| Scugog | \$ 1,754 | | |
| Ajax | \$ 1,837 | \$ | 1,787,522 |
| Pickering | \$ 1,879 | | |
| Brock | \$ 1,887 | | |
| Oshawa | \$ 1,936 | | |
| Clarington | \$ 1,937 | \$ | 833,165 |
| Milton | \$ 1,937 | | |
| Caledon | \$ 2,104 | \$ | 2,653,292 |
| Markham | \$ 2,164 | | |
| Brampton | \$ 2,191 | \$2 | 2,038,70 |
| Richmond Hill | \$ 2,255 | | |
| Mississauga | \$ 2,355 | | |
| Newmarket | \$ 2,422 | | |
| Aurora | \$ 2,505 | | |
| Oakville | \$ 2,547 | \$ | 202,994 |
| East Gwillimbury | \$ 2,570 | | |
| Halton Hills | \$ 2,727 | \$ | 1,478,77 |
| Toronto | \$ | | 7,730,77 |
| King | \$ 3,500 | | |
| GTA Average | \$ 2,122 | | |

| Municipality | Residential 167 m2 property - \$270,000 Value | Building Code Act Reserve |
|-----------------------|---|---------------------------------|
| Grimsby | \$ 1,510 | |
| Fort Erie | \$ 1,779 | |
| Niagara Falls | \$ 1,795 | |
| Port Colborne | \$ 1,887 | |
| Welland | \$ 1,941 | |
| West Lincoln | \$ 1,952 | |
| St. Catharines | \$ 1,959 | \$ 255,690 |
| Thorold | \$ 1,977 | \$ 192,887 |
| Lincoln | \$ 2,139 | \$ 195,246 |
| Wainfleet | \$ 2,213 | |
| Hamilton | \$ 2,273 | \$ 14,917,559 |
| Pelham | \$ 2,373 | |
| Niagara-on-the-Lake | \$ 2,427 | \$ 1,499,002 |
| Niagara/Hamilton Avg. | \$ 2,017 | |

| Greenstone | \$ 817 | |
|------------------|-------------|--------------|
| Kenora | \$ 898 | |
| North Bay | \$ 2,443 | \$ 521,816 |
| Sault Ste. Marie | \$ 2,455 | \$ 1,174,239 |
| Elliot Lake | \$ 2,624 | |
| Thunder Bay | \$ 2,700 | |
| Greater Sudbury | \$ 2,901 | \$ 7,577,997 |
| Timmins | \$ 3,020 | |
| North Average | \$ 2,232 | |
| | | |

| Springwater | \$ 1,528 | · |
|--------------------|-------------|---------------|
| Orillia | \$ 1,688 | |
| Penetanguishene | \$ 1,824 | \$ 304,866 |
| Barrie | \$ 1,962 | |
| Orangeville | \$ 2,176 | \$ 282,874 |
| Gravenhurst | \$ 2,515 | |
| Innisfil | \$ 2,617 | |
| Huntsville | \$ 2,700 | |
| Collingwood | \$ 2,790 | \$ 219,930 |
| Bracebridge | \$ 2,970 | |
| Simcoe/Musk./Dutt. | | |
| Avg. | \$ 2,277 | |
| | | |



2014 Building Permit Fees (sorted by Location) (cont'd)

| Municipality | 1 pr \$2 | sidential 67 m2 operty - 270,000 Value | Building Code Act Reserve |
|--------------------|----------------|--|---------------------------------|
| Grey Highlands | \$ | 718 | |
| Ingersoll | \$ | 1,079 | |
| Central Huron | \$ | 1,139 | |
| Central Elgin | \$ | 1,220 | \$ 42,160 |
| Saugeen Shores | \$ | 1,258 | |
| North Perth | \$ | 1,305 | |
| Waterloo | \$ | 1,438 | \$ 8,166,906 |
| London | \$ | 1,470 | |
| Middlesex Centre | \$ | 1,500 | |
| Lambton Shores | \$ | 1,503 | |
| Sarnia | \$ | 1,518 | \$ 62,615 |
| Owen Sound | \$ | 1,520 | |
| Kingsville | \$ | 1,528 | |
| Lakeshore | \$ | 1,725 | \$ 494,572 |
| Strathroy-Caradoc | \$ | 1,811 | |
| North Dumfries | \$ | 1,860 | |
| St. Thomas | \$ | 1,908 | \$ 1,367 |
| Wellesley | \$ | 1,922 | \$ 364,375 |
| Stratford | \$ | 1,977 | |
| Meaford | \$ | 2,012 | |
| Woolwich | \$ | 2,066 | \$ 380,141 |
| Guelph | \$ | 2,103 | \$ 2,034,270 |
| Windsor | \$ | 2,107 | |
| Wilmot | \$ | 2,156 | \$ (200,877) |
| Hanover | \$ | 2,160 | |
| Kitchener | \$ | 2,209 | \$ 3,861,247 |
| Cambridge | \$ | 2,318 | \$ 1,144,194 |
| The Blue Mountains | \$ | 2,672 | |
| Tillsonburg | \$ | 2,735 | |
| Brant | \$ | 3,780 | \$ 1,108,098 |
| Southwest Average | \$ | 1,824 | |



2014 Commercial Solid Waste Tipping Fees

(Sorted by 2014 Fee per Tonne)

| | | 09 Per | | 010 Per | | 011 Per | | 012 Per | | 013 Per Tonne | | 14 Per |
|------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|------------------|----------|----------|
| Municipality or Region | | onne | | onne | | Tonne | | onne | | | | onne |
| Thunder Bay | \$ | 45 | \$ | 47 | \$ | 50 | \$ | 53 | \$ | 56 | \$ | 60 |
| Elliot Lake | | N/A | _ | N/A | _ | N/A | _ | N/A | _ | N/A | \$ | 60 |
| Windsor | \$ | 92 | \$ | 60 | \$ | 61 | \$ | 62 | \$ | 58 | \$ | 64 |
| Essex County | \$ | 53 | \$ | 55 | \$ | 56 | \$ | 57 | \$ | 63 | \$ | 64 |
| Cornwall | \$ | 55 | | N/A | \$ | 60 | \$ | 62 | \$ | 64 | \$ | 64 |
| Oxford County | \$ | 61 | \$ | 62 | \$ | 62 | \$ | 64 | \$ | 65 | \$ | 66 |
| Guelph | \$ | 70 | \$ | 70 | \$ | 70 | \$ | 70 | \$ | 70 | \$ | 70 |
| Sault Ste. Marie | \$ | 65 | \$ | 65 | \$ | 70 | \$ | 70 | \$ | 70 | \$ | 70 |
| Greater Sudbury | \$ | 60 | \$ | 63 | \$ | 63 | \$ | 63 | \$ | 63 | \$ | 71 |
| Waterloo Region | \$ | 68 | \$ | 70 | \$ | 72 | \$ | 74 | \$ | 74 | \$ | 74 |
| Timmins | \$ | 30 | \$ | 35 | \$ | 50 | \$ | 50 | \$ | 65 | \$ | 75 |
| London | \$ | 75 | \$ | 75 | \$ | 75 | \$ | 75 | \$ | 75 | \$ | 75 |
| Stratford | \$ | 65 | \$ | 71 | \$ | 72 | \$ | 72 | \$ | 75 | \$ | 75 |
| Kenora | | N/A | | N/A | | N/A | \$ | 80 | \$ | 80 | \$ | 80 |
| Brant | | N/A | | N/A | | N/A | | N/A | \$ | 82 | \$ | 82 |
| North Bay | \$ | 65 | \$ | 68 | \$ | 75 | \$ | 53 | \$ | 81 | \$ | 84 |
| Peterborough | \$ | 85 | \$ | 85 | \$ | 85 | \$ | 85 | \$ | 85 | \$ | 90 |
| Niagara Region | \$ | 80 | \$ | 90 | \$ | 90 | \$ | 90 | \$ | 90 | \$ | 90 |
| Peel Region | \$ | 80 | \$ | 80 | \$ | 80 | \$ | 100 | \$ | 100 | \$ | 100 |
| York Region | \$ | 100 | \$ | 100 | \$ | 100 | \$ | 100 | \$ | 100 | \$ | 100 |
| Ottawa | \$ | 90 | \$ | 94 | \$ | 96 | \$ | 98 | \$ | 100 | \$ | 102 |
| Toronto | \$ | 100 | \$ | 100 | \$ | 100 | \$ | 100 | \$ | 100 | \$ | 103 |
| Owen Sound | | N/A | | N/A | | N/A | | N/A | \$ | 100 | \$ | 106 |
| Hanover | | N/A | | N/A | | N/A | \$ | 100 | \$ | 100 | \$ | 110 |
| Hamilton | \$ | 113 | \$ | 115 | \$ | 118 | \$ | 118 | \$ | 118 | \$ | 118 |
| Durham Region | \$ | 120 | \$ | 120 | \$ | 120 | \$ | 120 | \$ | 120 | \$ | 120 |
| Muskoka | \$ | 115 | \$ | 118 | \$ | 121 | \$ | 121 | \$ | 121 | \$ | 127 |
| Orillia | | N/A | \$ | 115 | | N/A | | N/A | \$ | 130 | \$ | 140 |
| Barrie | \$ | 115 | \$ | 118 | \$ | 122 | \$ | 125 | \$ | 140 | \$ | 145 |
| Halton Region | \$ | 134 | \$ | 143 | \$ | 143 | \$ | 143 | \$ | 152 | \$ | 154 |
| Simcoe County | \$ | 115 | \$ | 115 | \$ | 115 | \$ | 115 | \$ | 121 | \$ | 155 |
| Average Median | \$ \$ | 82 80 | \$ \$ | 85 80 | \$ \$ | 85 75 | \$ \$ | 86 80 | \$ \$ | 91 84 | \$ \$ | 93 84 |



2014 Transit Fares

| B de contactor a libra | | ما دراء | | n Fares | c | | | onthly Pas | | |
|------------------------|----------|--------------|----------|--------------|----------|-------|----------------------|-----------------------|----------|----------------|
| Municipality | | dult | | ident | | enior | Adult | Student | | enior |
| Barrie Belleville | \$ \$ | 3.00 2.40 | \$ \$ | 3.00 2.05 | \$ \$ | 2.60 | \$ 82.40 \$ 72.00 | \$ 63.85 \$ 57.00 | \$ \$ | 54.00 50.00 |
| | \$ | 3.75 | \$ \$ | 2.50 | \$ \$ | 1.00 | \$ 12.00 | \$ 57.00 \$ 105.00 | \$ | 50.00 |
| Brampton Brockville | \$ | 2.25 | \$ | 2.25 | \$ | 2.25 | \$ 64.00 | \$ 64.00 | \$ | 64.00 |
| Burlington | \$ | 3.25 | \$ | 3.25 | \$ \$ | 3.25 | \$ 95.00 | \$ 69.00 | \$ | 58.50 |
| Collingwood | \$ | 2.00 | \$ | 1.50 | \$ | 1.50 | \$ 40.00 | \$ 30.00 | \$ | 30.00 |
| Cornwall | \$ | 2.75 | \$ | 2.75 | \$ | 2.75 | \$ 62.00 | \$ 52.00 | \$ | 40.00 |
| Durham Region | \$ | 3.25 | \$ | 3.25 | \$ | 2.10 | \$ 106.00 | \$ 86.50 | \$ | 42.75 |
| Elliot Lake | \$ | 2.50 | \$ | 2.25 | \$ | 2.50 | \$ 62.00 | \$ 52.00 | \$ | 62.00 |
| Fort Erie | \$ | 2.50 | \$ | 2.50 | \$ | 2.50 | \$ 80.00 | \$ 80.00 | \$ | 80.00 |
| Greater Sudbury | \$ | 2.90 | \$ | 2.90 | \$ | 2.15 | \$ 80.00 | \$ 74.00 | \$ | 48.00 |
| Guelph | \$ | 3.00 | \$ | 3.00 | \$ | 3.00 | \$ 75.00 | \$ 64.00 | \$ | 62.00 |
| Hamilton | \$ | 2.55 | \$ | 2.55 | \$ | 2.55 | \$ 87.00 | \$ 71.00 | \$ | 87.00 |
| Huntsville | \$ | 2.00 | \$ | 1.00 | \$ | 2.00 | \$ 50.00 | \$ 25.00 | \$ | 50.00 |
| Kenora | \$ | 2.00 | \$ | 2.00 | \$ | 2.00 | \$ 50.00 | \$ 50.00 | \$ | 50.00 |
| Kingston | \$ | 2.75 | \$ | 2.50 | \$ | 2.50 | \$ 72.00 | \$ 53.50 | \$ | 53.50 |
| London | \$ | 2.75 | \$ | 2.75 | \$ | 2.75 | \$ 81.00 | \$ 70.00 | \$ | 57.50 |
| Milton | \$ | 3.25 | \$ | 3.25 | \$ | 3.25 | \$ 70.00 | \$ 50.00 | \$ | 50.00 |
| Mississauga | \$ | 3.25 | \$ | 3.25 | \$ | 3.25 | \$ 120.00 | \$ 101.00 | \$ | 53.00 |
| Niagara Falls | \$ | 2.50 | \$ | 2.25 | \$ | 2.25 | \$ 70.00 | \$ 54.00 | \$ | 54.00 |
| North Bay | \$ | 2.75 | \$ | 2.75 | \$ | 2.75 | \$ 84.00 | \$ 69.00 | \$ | 59.00 |
| Oakville | \$ | 3.50 | \$ | 3.50 | \$ | 3.50 | \$ 105.00 | \$ 70.00 | \$ | 50.00 |
| Orangeville | \$ | 2.00 | \$ | 1.50 | \$ | 1.50 | \$ 40.00 | \$ 30.00 | \$ | 30.00 |
| Orillia | \$ | 2.00 | \$ | 2.00 | \$ | 2.00 | \$ 46.00 | \$ 46.00 | \$ | 46.00 |
| Ottawa | \$ | 3.45 | \$ | 3.45 | \$ | 2.60 | \$ 100.75 | \$ 80.25 | \$ | 40.75 |
| Owen Sound | \$ | 2.50 | \$ | 2.00 | \$ | 2.50 | \$ 60.00 | \$ 35.00 | \$ | 45.00 |
| Peterborough | \$ | 2.50 | \$ | 2.50 | \$ | 2.50 | \$ 60.00 | \$ 55.00 | \$ | 40.00 |
| Port Colborne | \$ | 2.75 | \$ | 2.75 | \$ | 2.75 | \$ 69.00 | \$ 59.00 | \$ | 52.00 |
| Port Hope | \$ | 2.00 | \$ | 1.50 | \$ | 1.50 | \$ 50.00 | \$ 30.00 | \$ | 30.00 |
| Quinte West | \$ | 2.00 | \$ | 1.50 | \$ | 1.50 | \$ 35.00 | \$ 30.00 | \$ | 30.00 |
| Sarnia | \$ | 2.50 | \$ | 2.50 | \$ | 2.50 | \$ 66.00 | \$ 66.00 | \$ | 66.00 |
| Sault Ste. Marie | \$ | 2.50 | \$ | 2.50 | \$ | 2.50 | \$ 60.00 | N/A | \$ | 50.00 |
| | | | | | | | | | | |
| St. Catharines | \$ | 3.00 | \$ | 3.00 | \$ | 3.00 | \$ 92.00 | \$ 62.00 | \$ | 57.00 |
| St. Thomas | \$ | 2.50 | \$ | 2.50 | \$ | 2.50 | \$ 65.00 | \$ 55.00 | \$ | 55.00 |
| Stratford | \$ | 2.75 | \$ | 2.50 | \$ | 2.50 | \$ 57.00 | \$ 47.00 | \$ | 47.00 |
| Thorold | \$ | 3.00 | \$ | 3.00 | \$ | 3.00 | \$ 92.00 | \$ 62.00 | \$ | 57.00 |
| Thunder Bay | \$ | 2.65 | \$ | 2.65 | \$ | 2.65 | \$ 74.00 | \$ 53.00 | \$ | 53.00 |
| Timmins | \$ | 2.50 | \$ | 2.00 | \$ | 2.00 | \$ 70.00 | \$ 55.00 | \$ | 55.00 |
| Toronto | \$ | 3.00 | \$ | 2.00 | \$ | 2.00 | \$ 133.75 | \$ 108.00 | \$ | 108.00 |
| Waterloo Region | \$ | 3.00 | \$ | 3.00 | \$ | 3.00 | \$ 76.00 | \$ 64.00 | \$ | 64.00 |
| Welland | \$ | 2.75 | \$ | 2.75 | \$ | 2.75 | \$ 69.00 | \$ 59.00 | \$ | 52.00 |
| Windsor | \$ | 2.75 | \$ | 2.75 | \$ | 2.75 | \$ 87.00 | \$ 60.00 | \$ | 44.00 |
| York Region | \$ | 4.00 | \$ | 4.00 | \$ | 4.00 | \$ 132.00 | \$ 99.00 | \$ | 55.00 |
| Average | \$ | 2.72 | \$ | 2.54 | \$ | 2.48 | \$ 75.81 | \$ 61.10 | \$ | 53.07 |
| Median | \$ | 2.75 | \$ | 2.50 | \$ | 2.50 | \$ 72.00 | \$ 59.50 | \$ | 52.00 |



Tax Policies









Tax Policies

The relative tax burden in each class of property will be impacted by the type of tax policies implemented in each municipality. As such, an analysis of the 2014 tax policies that impact the relative tax position was completed and has been summarized to include the following:

- Comparison of Tax Ratios
- Delegation
- Summary of Optional Classes

Comparison of Tax Ratios

Tax ratios reflect how a property class' tax rate compares to the residential rate. Changes in tax ratios affect the relative tax burden between classes of properties. Tax ratios can be used to prevent large shifts of the tax burden caused by relative changes in assessment among property classes as well as to lower the tax rates on a particular class or classes.

Delegation

The Municipal Act allows upper-tier municipalities to delegate the responsibility of setting tax ratios to its lower-tier municipalities, rather than setting region-wide tax rates for the upper-tier's share of the property tax burden. Upper-tier municipalities that choose to delegate this authority must develop an apportionment methodology to determine the amount of the upper-tier levy that each of the lower-tier municipalities would be required to raise. Delegation requires unanimous lower-tier agreement as well as approval from the Minister of Finance.

The Region of Peel has delegated its authority to set tax ratios to its lower-tier municipalities since 1998. It is currently the only upper-tier municipality in Ontario delegating its authority to its lower-tier municipalities.

Summary of Optional Property Classes

Municipalities have the option of establishing any of the optional property classes allowed in the legislation. Use of optional classes provides additional flexibility to adopt different tax ratios for different types of property within the broader commercial, industrial and multi-residential property classes:

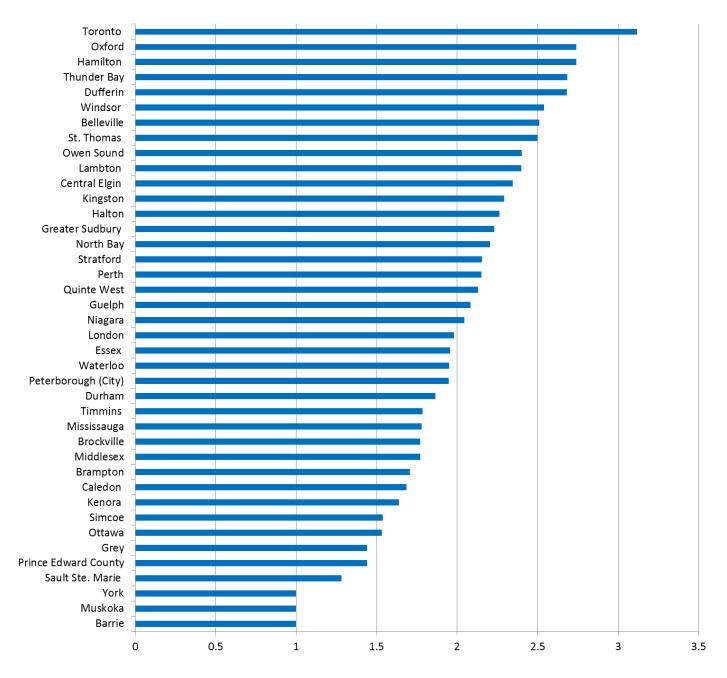
- New Multi-residential
- Shopping Centres
- · Office Buildings
- Parking Lots
- Large Industrial



2014 Tax Ratios

| | n.alat | Commencial | to december |
|-----------------------|-------------|------------|-------------|
| B do contactor altern | Multi- | Commercial | Industrial |
| Municipality | Residential | (Residual) | (Residual) |
| Barrie | 1.0000 | 1.4331 | 1.5163 |
| Belleville | 2.5102 | 1.9191 | 2.4000 |
| Brampton | 1.7050 | 1.2971 | 1.4700 |
| Brockville | 1.7700 | 1.9482 | 2.6131 |
| Caledon | 1.6843 | 1.3124 | 1.5805 |
| Central Elgin | 2.3458 | 1.6376 | 2.2251 |
| Dufferin | 2.6802 | 1.2200 | 2.1984 |
| Durham | 1.8665 | 1.4500 | 2.2598 |
| Essex | 1.9554 | 1.0820 | 1.9425 |
| Greater Sudbury | 2.2294 | 2.1865 | 3.1780 |
| Grey | 1.4412 | 1.3069 | 1.8582 |
| Guelph | 2.0819 | 1.8400 | 2.4174 |
| Halton | 2.2619 | 1.4565 | 2.3599 |
| Hamilton | 2.7400 | 1.9800 | 3.1752 |
| Kenora | 1.6390 | 1.9835 | 2.1232 |
| Kingston | 2.2917 | 1.9800 | 2.6300 |
| Lambton | 2.4000 | 1.6942 | 2.0476 |
| London | 1.9800 | 1.9800 | 2.2200 |
| Middlesex | 1.7697 | 1.1449 | 1.7451 |
| Mississauga | 1.7788 | 1.4098 | 1.5708 |
| Muskoka | 1.0000 | 1.1000 | 1.1000 |
| Niagara | 2.0440 | 1.7586 | 2.6300 |
| North Bay | 2.2054 | 1.8822 | 1.4000 |
| Ottawa | 1.5316 | 1.9344 | 2.6288 |
| Owen Sound | 2.4002 | 1.9662 | 2.4496 |
| Oxford | 2.7400 | 1.9018 | 2.6300 |
| Perth | 2.1505 | 1.2469 | 1.9692 |
| Peterborough (City) | 1.9472 | 1.6202 | 1.9116 |
| Prince Edward County | 1.4402 | 1.1125 | 1.3895 |
| Quinte West | 2.1300 | 1.5385 | 2.4460 |
| Sault Ste. Marie | 1.2808 | 2.0936 | 2.8453 |
| Simcoe | 1.5385 | 1.2521 | 1.5385 |
| St. Thomas | 2.4987 | 1.9475 | 2.2281 |
| Stratford | 2.1539 | 1.9759 | 2.9005 |
| Thunder Bay | 2.6856 | 1.9800 | 2.5400 |
| Timmins | 1.7866 | 1.8525 | 2.2708 |
| Toronto | 3.1185 | 2.9218 | 3.1185 |
| Waterloo | 1.9500 | 1.9500 | 1.9500 |
| Windsor | 2.5403 | 2.0037 | 2.4200 |
| York | 1.0000 | 1.1172 | 1.3124 |
| Average | 2.0068 | 1.6854 | 2.1802 |
| Median | 2.0120 | 1.7993 | 2.2266 |
| Minimum | 1.0000 | 1.0820 | 1.1000 |
| Maximum | 3.1185 | 2.9218 | 3.1780 |
| Provincial Threshold | 2.7400 | 1.9800 | 2.6300 |
| | | | |

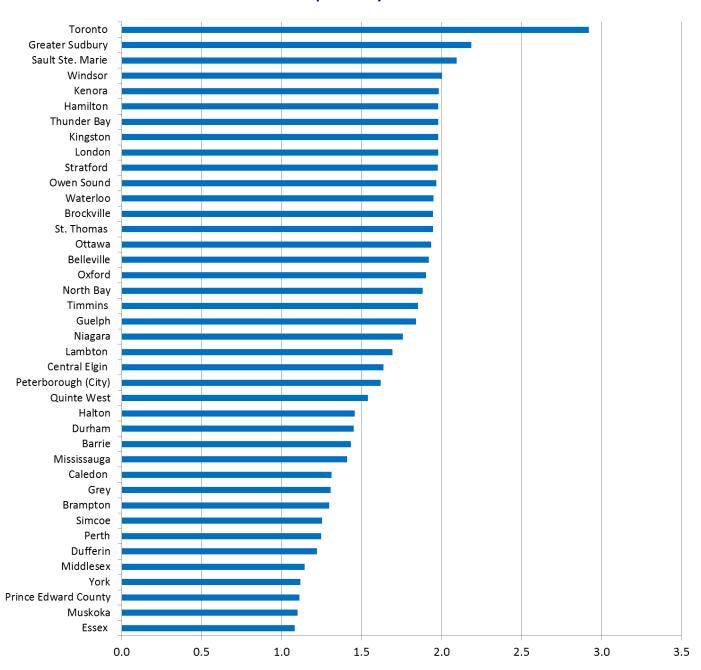
Multi-Residential Tax Ratios



- With the exception of Toronto, all municipalities have a Multi-Residential Tax Ratio at or below the Provincial Threshold of 2.74. Muskoka, Barrie, and York are the only municipalities within the Provincial Range of Fairness (1.00 to 1.10).
- 9 of the 40 municipal entities decreased their Multi-Residential Tax Rate in 2014 including: Greater Sudbury, Guelph, Kenora, Kingston, London, Ottawa, Thunder Bay, Toronto, and Windsor
- All other factors being equal, Multi-Residential property class in municipalities with a higher tax ratio will have higher relative tax burdens.

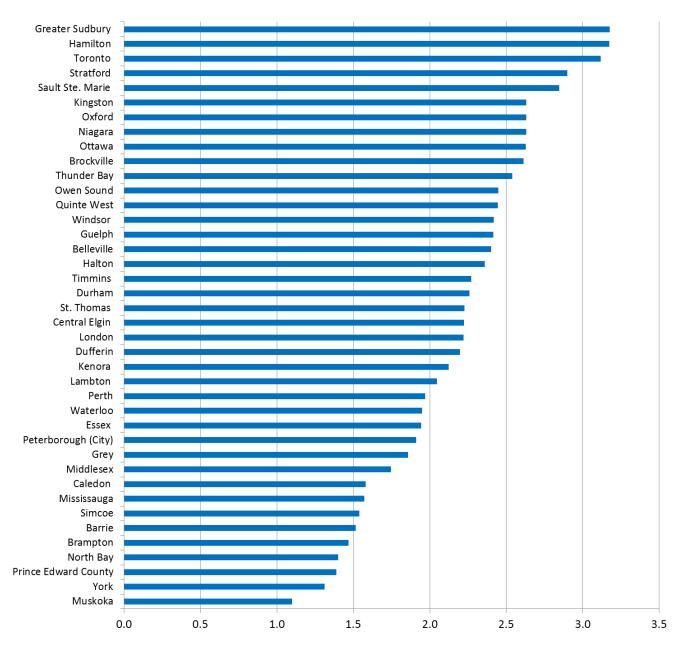


Commercial (residual) Tax Ratios



- With the exception of Greater Sudbury, Kenora, Sault Ste. Marie, Toronto and Windsor all municipalities have a residual Commercial Tax Ratio at or below the Provincial Threshold of 1.98.
- The County of Essex and the District of Muskoka are the only municipalities that fall within the Provincial Range of Fairness.
- 4 of the 40 municipal entities reduced their Commercial Tax Ratio in 2014 including Greater Sudbury,
 Perth, Peterborough (City) and Toronto

Industrial (residual) Tax Ratios



- With the exception of Greater Sudbury, Hamilton, Sault Ste. Marie, Stratford and Toronto, all municipalities have a residual Industrial Tax Ratio at or below the Provincial Threshold of 2.63.
- The District of Muskoka is the only municipality that falls within the Provincial Range of Fairness.
- 11 of the 40 municipal entities decreased their Industrial Tax Ratio in 2014 including, Greater Sudbury, Guelph, Hamilton, London, Perth, Peterborough (City), Stratford, Thunder Bay, Timmins, Toronto, and Windsor.



Summary of Optional Classes

| | New Multi- | Office | Shopping | Parking Lot | Industrial |
|-----------------------------|-------------|----------|----------|-------------|------------|
| Municipality | Residential | Building | Centre | Land | (Large) |
| Barrie | | | | | |
| Belleville | | | | | |
| Brockville | | | | | |
| Central Elgin | | | | | |
| Cornwall | | | | | |
| Dufferin | | | | | |
| Durham | | | | | |
| Essex | | | | | |
| Greater Sudbury | | | | | |
| Grey | | | | | |
| Guelph | | | | | |
| Halton | | | | | |
| Hamilton | | | | | A |
| Kenora | | | | | |
| Kingston | | | | | |
| Lambton | | | | | |
| London | | | | | |
| Middlesex | | | | | |
| Mississauga | | | | | |
| Muskoka | | | | | |
| Niagara | | | | | |
| North Bay | | | | | |
| Ottawa | | | | | À |
| Owen Sound | | | | | |
| Oxford | | | | | |
| Peel (Brampton and Caledon) | | | | | |
| Perth | | | | | |
| Peterborough (City) | | | | | |
| Prince Edward | | | | | |
| Quinte West | | | • | | |
| Sault Ste. Marie | | | | | |
| Simcoe | | | | | |
| St. Thomas | | | | | |
| Stratford | | | | | |
| Thunder Bay | | | | | <u> </u> |
| Timmins | | | | | |
| Toronto | À | | | | |
| Waterloo | | | | | |
| Windsor | | | | | |
| York | | | | | |



New Multi-Residential Property Class

| Municipality | Multi- Residential | New Multi- Residential |
|---------------------|-----------------------|---------------------------|
| Belleville | 2.5102 | 1.0000 |
| Brockville | 1.7700 | 1.0000 |
| Greater Sudbury | 2.2294 | 1.0000 |
| Guelph | 2.0819 | 1.0000 |
| Halton | 2.2619 | 2.0000 |
| Hamilton | 2.7400 | 1.0000 |
| Kingston | 2.2917 | 1.0000 |
| Lambton | 2.4000 | 2.4000 |
| Niagara | 2.0440 | 1.0000 |
| Ottawa | 1.5316 | 1.0000 |
| Peterborough (City) | 1.9472 | 1.0000 |
| Timmins | 1.7866 | 1.0000 |
| Toronto | 3.1185 | 1.0000 |
| Waterloo | 1.9500 | 1.0000 |

Large Industrial Class

| Municipality | Industrial (Residual) | Industrial (Large) |
|------------------|--------------------------|-----------------------|
| Central Elgin | 2.2251 | 2.8318 |
| Essex | 1.9425 | 2.6861 |
| Greater Sudbury | 3.1780 | 3.6021 |
| Hamilton | 3.1752 | 3.7233 |
| Kenora | 2.1232 | 2.7617 |
| Lambton | 2.0476 | 3.0035 |
| Ottawa | 2.6288 | 2.2575 |
| Owen Sound | 2.4496 | 3.8526 |
| Quinte West | 2.4460 | 2.6147 |
| Sault Ste. Marie | 2.8453 | 3.6021 |
| St. Thomas | 2.2281 | 2.6774 |
| Thunder Bay | 2.5400 | 3.2306 |
| Timmins | 2.2708 | 2.8265 |

Optional Commercial Classes

| Municipality | Commercial (Residual) | Commercial (Office) | Commercial (Shopping) | Commercial (Parking) |
|------------------|--------------------------|------------------------|-----------------------|-------------------------|
| Essex | 1.0820 | 1.1640 | | 0.5620 |
| Kenora | 1.9835 | 2.3969 | 2.8181 | 1.6410 |
| Lambton | 1.6271 | 1.5358 | 2.0835 | 1.0912 |
| Ottawa | 1.9344 | 2.3370 | 1.6090 | 1.2675 |
| Sault Ste. Marie | 2.0936 | 3.0578 | 2.2225 | 1.5478 |
| Windsor | 2.0037 | 2.0207 | 2.0207 | 1.0838 |



Summary - Tax Policies

Provincial Threshold Analysis

- 1 municipal entity in the survey has a ratio in the Multi-Residential Class that exceeds the Provincial Threshold of 2.74
- 4 of the 40 municipal entities in the survey have a ratio in the Commercial Class that exceeds the Provincial Threshold of 1.98
- 5 of the 40 municipal entities in the survey have a ratio in the Industrial Class that exceeds the Provincial Threshold of 2.63

Range of Fairness

- 4 municipal entities have established ratios within the Provincial Range of Fairness for one or more of the Multi-Residential, Commercial and Industrial classes including:
 - City of Barrie (Multi-Residential)
 - County of Essex (Commercial)
 - District of Muskoka (Multi-Residential, Commercial, Industrial)
 - Region of York (Multi-Residential)

Optional Classes

- 21 of the 40 upper tier/single tier municipalities established optional classes, resulting in different tax ratios and relative tax burdens from the residual commercial and industrial classes. This will impact the relative tax position of properties within these classes, compared to the relative tax position of properties in the residual class. The impact may be an increased/decreased burden, depending on the value of the tax ratio. As such, the relative tax burden across the entire Commercial and Industrial classes, particularly for these municipalities may vary.
 - Approximately 35% of the municipal entities have a New Multi-Residential optional class to encourage development of rental housing.
 - Approximately 33% of the municipal entities have a Large Industrial class.
 - Approximately 13% of the municipal entities have Optional Commercial classes.



Comparison of Relative Taxes









Comparison of Relative Taxes

The purpose of this section of the report is to undertake "like" property comparisons across each municipality and across various property types. In total, 12 property types were defined based on those property types that were of most interest to the participating municipalities and that represented all potential optional classes. The Residential, Multi-Residential, Commercial, and Industrial classes are represented in the study.

In order to calculate the relative tax burden of "like" properties, every effort was made to select a sample of properties within each municipality for each property to hold constant those factors deemed to be most critical in determining a property's assessed value using property descriptions as outlined on the next page. However, given the number of factors used to calculate the assessed value for each property, and the inability to quantify each of these factors, the results should be used to provide the reader with **overall trends** rather than exact differences in relative tax burdens between municipalities. By selecting multiple property types within each taxing class (Residential, Multi-Residential, Commercial, and Industrial), and by selecting multiple properties from within each municipality and property subtype, where available, the likelihood of anomalies in the database has been reduced. However, it is recommended that focus should be on the trends rather than the absolutes.

There are many reasons for differences in relative tax burdens across municipalities and across property classes. These include, but are not limited to the following:

- The values of like properties vary significantly across municipalities
- The tax burden are the different property classes within a municipality varies based on the tax ratios
- The use of optional property classes
- Non-uniform education tax rates in the non-residential classes
- The level of service provided and the associated costs of providing these services
- Access to other sources of revenues such as dividends from hydro utilities, gaming and casino revenues, user fees, etc.

Notes

<u>Urban</u> rates were used in each municipality where there is area rating. The City of Toronto, due to the size and current value assessment differentials across the City, has been divided into four areas; North, South, East and West. For some property types, municipalities are not represented due to the lack of comparable properties available or a decision by the municipality not to include a particular category in the analysis.



Description of Comparable Properties Used in the Analysis

- Residential Single Family Detached Home A detached three-bedroom single storey home with 1.5 bathrooms and a one car garage. Total area of the house is approximately 1,200 sq. ft. and the property is situated on a lot that is approximately 5,500 sq. ft. In smaller more rural municipalities it was sometimes necessary to use larger lot sizes. Comparison of taxes on a per household basis.
- **Residential—2 Storey** A two storey, three bedroom home with 2.5 bathrooms, two car garage. Total area of the house is approximately 2,000 sq. ft. on a lot approximately 4,000—5,000 sq. ft. Comparison of taxes on a per household basis.
- Residential Senior Executive A two-storey, four or five bedroom home with three bathrooms, main floor family room plus atrium or library. A full unfinished basement and an attached two car garage. The house is approximately 3,000 sq. ft., with an approximate lot size of 6,700 sq. ft. Comparison of taxes on a per household basis.
- *Multi-Residential Walk-up Apartment* Multi-residential, more than six self-contained units but does not include row housing. Typically this type of property is older construction, two to four storeys high. Comparison of taxes on a per unit basis.
- Multi-Residential Mid/High-Rise Apartment Multi-residential, more than six self-contained units and four + storeys but does not include row housing. Comparison of taxes on a per unit basis.
- Commercial Neighbourhood Shopping Centre A neighbourhood shopping centre is typically the smallest type of center comprised of retail tenants that cater to everyday needs such as drugstores, convenience stores and hardware stores. Size varies from 4,000 to 100,000 square feet. Comparison of taxes on a per square foot of floor area.
- **Commercial Office Building Class** Selection was focused on buildings in prime locations within the municipality. Comparison of taxes on a per square foot of gross leasable area basis.
- Commercial Hotel Typically over 100 rooms. Comparison of taxes on a per suite basis.
- **Commercial Motel** Typically newer construction, franchised. Comparison of taxes on a per suite basis.
- *Industrial Vacant Land* Selection of properties were based on serviced land under 5 acres. Comparison of taxes on a per acre basis.
- Industrial Large Industrial Greater than 125,000 sq. ft. Comparison of taxes on a per square foot of floor area basis.
- *Industrial Standard Industrial* Under 125,000 sq. ft. in size typically characterized by newer construction and flexible design. Comparison of taxes on a per square foot of floor area basis.



2014 Total Property Tax Rates (Municipal and Education)



2014 Total Property Tax Rates (Municipal & Education—sorted alphabetically)

| Municipality | | Multi | Comm. | Comm. | Comm. | Ind. | Ind. |
|------------------|---------|---------|----------|---------|----------|----------|---------|
| | Resid. | Resid. | Residual | Office | Shopping | Residual | Large |
| Ajax | 1.3108% | 2.2707% | 2.7596% | 2.7596% | 2.7596% | 4.0634% | 4.0634% |
| Aurora | 0.9679% | 0.9679% | 1.9102% | 1.9102% | 1.9102% | 2.2239% | 2.2239% |
| Barrie | 1.3123% | 1.3123% | 2.7689% | 2.7689% | 2.7689% | 2.9897% | 2.9897% |
| Belleville | 1.5803% | 3.6603% | 4.1032% | 4.1032% | 4.1032% | 4.8655% | 4.8655% |
| Bracebridge | 1.2531% | 1.2531% | 1.8038% | 1.8038% | 1.8038% | 1.9477% | 1.9477% |
| Brampton | 1.1263% | 1.7773% | 2.3047% | 2.3047% | 2.3047% | 2.7184% | 2.7184% |
| Brant | 1.0875% | 1.7862% | 3.1537% | 3.1537% | 3.1537% | 3.8340% | 3.8340% |
| Brock | 1.4660% | 2.5604% | 2.9847% | 2.9847% | 2.9847% | 4.4142% | 4.4142% |
| Brockville | 1.5088% | 2.5142% | 4.0040% | 4.0040% | 4.0040% | 4.9722% | 4.9722% |
| Burlington | 0.9106% | 1.8036% | 1.9539% | 1.9539% | 1.9539% | 3.1905% | 3.1905% |
| Caledon | 0.9117% | 1.3967% | 2.0372% | 2.0372% | 2.0372% | 2.4813% | 2.4813% |
| Cambridge | 1.2485% | 2.2418% | 3.4988% | 3.4988% | 3.4988% | 3.5988% | 3.5988% |
| Central Elgin | 1.5829% | 3.4399% | 3.4797% | 3.4797% | 3.4797% | 4.6303% | 5.4675% |
| Central Huron | 1.3368% | 1.4502% | 2.2926% | 2.2926% | 2.2926% | 2.4672% | 2.4672% |
| Clarington | 1.3603% | 2.3631% | 2.8315% | 2.8315% | 2.8315% | 4.1753% | 4.1753% |
| Collingwood | 1.2632% | 1.8340% | 2.5474% | 2.5474% | 2.5474% | 3.1910% | 3.1910% |
| Cornwall | 1.6660% | 3.6399% | 4.2993% | 4.2993% | 4.2993% | 5.4077% | 5.4077% |
| East Gwillimbury | 0.9622% | 0.9622% | 1.9038% | 1.9038% | 1.9038% | 2.2163% | 2.2163% |
| Elliot Lake | 2.1452% | 4.2369% | 4.4809% | 4.4809% | 4.4809% | 4.4809% | 4.4809% |
| Fort Erie | 1.4607% | 2.7737% | 3.4317% | 3.4317% | 3.4317% | 4.8677% | 4.8677% |
| Georgina | 1.1954% | 1.1954% | 2.1643% | 2.1643% | 2.1643% | 2.5224% | 2.5224% |
| Gravenhurst | 1.1962% | 1.1962% | 1.7412% | 1.7412% | 1.7412% | 1.8851% | 1.8851% |
| Greater Sudbury | 1.4705% | 3.0288% | 3.9556% | 3.9556% | 3.9556% | 5.1962% | 5.7268% |
| Greenstone | 2.7326% | 5.9011% | 4.5840% | 4.5840% | 4.5840% | 6.4308% | 6.4308% |
| Grey Highlands | 1.0564% | 1.4330% | 2.5754% | 2.5754% | 2.5754% | 3.1458% | 3.1458% |
| Grimsby | 1.2787% | 2.4016% | 3.1117% | 3.1117% | 3.1117% | 4.3890% | 4.3890% |
| Guelph | 1.2464% | 2.3753% | 3.3221% | 3.3221% | 3.3221% | 4.0823% | 4.0823% |
| Halton Hills | 0.9117% | 1.8061% | 1.9555% | 1.9555% | 1.9555% | 3.1931% | 3.1931% |
| Hamilton | 1.3872% | 3.4477% | 3.6456% | 3.6456% | 3.6456% | 5.0990% | 5.7481% |
| Hanover | 1.3381% | 1.8389% | 2.9435% | 2.9435% | 2.9435% | 3.6692% | 3.6692% |
| Huntsville | 1.1550% | 1.1550% | 1.6959% | 1.6959% | 1.6959% | 1.8397% | 1.8397% |
| Ingersoll | 1.5575% | 3.9142% | 4.0359% | 4.0359% | 4.0359% | 5.1222% | 5.1222% |
| Innisfil | 1.1186% | 1.6117% | 2.3665% | 2.3665% | 2.3665% | 2.9687% | 2.9687% |
| Kenora | 1.5565% | 2.4214% | 3.8750% | 4.4283% | 4.9920% | 4.0938% | 4.9580% |
| King | 0.9420% | 0.9420% | 1.8813% | 1.8813% | 1.8813% | 2.1899% | 2.1899% |
| Kingston | 1.4260% | 2.9729% | 3.8532% | 3.8532% | 3.8532% | 4.7389% | 4.7389% |



2014 Total Property Tax Rates - (Municipal & Education—sorted alphabetically) (cont'd)

| Municipality | Resid. | Multi Resid. | Comm. Residual | Comm. Office | Comm. Shopping | Ind. Residual | Ind. Large |
|----------------------|---------|-----------------|-------------------|-----------------|-------------------|------------------|---------------|
| Kingsville | 1.2533% | 2.2568% | 2.5054% | 2.5054% | 2.5054% | 3.6003% | 3.6003% |
| Kitchener | 1.2031% | 2.1532% | 3.4102% | 3.4102% | 3.4102% | 3.5102% | 3.5102% |
| Lakeshore | 1.1916% | 2.1361% | 2.4386% | 2.4386% | 2.4386% | 3.4803% | 4.2154% |
| Lambton Shores | 1.1726% | 2.5299% | 3.0376% | 2.9490% | 3.4400% | 3.5452% | 4.4720% |
| Lincoln | 1.2481% | 2.3392% | 3.0580% | 3.0580% | 3.0580% | 4.3086% | 4.3086% |
| London | 1.3678% | 2.5093% | 3.7663% | 3.7663% | 3.7663% | 4.1458% | 4.1458% |
| Markham | 0.8315% | 0.8315% | 1.7578% | 1.7578% | 1.7578% | 2.0449% | 2.0449% |
| Meaford | 1.3816% | 1.9016% | 3.0004% | 3.0004% | 3.0004% | 3.7501% | 3.7501% |
| Middlesex Centre | 1.1202% | 1.8261% | 2.4738% | 2.4738% | 2.4738% | 3.1605% | 3.1605% |
| Milton | 0.7776% | 1.5026% | 1.7601% | 1.7601% | 1.7601% | 2.8765% | 2.8765% |
| Mississauga | 0.9084% | 1.4577% | 2.1015% | 2.1015% | 2.1015% | 2.4691% | 2.4691% |
| Newmarket | 1.0149% | 1.0149% | 1.9627% | 1.9627% | 1.9627% | 2.2855% | 2.2855% |
| Niagara Falls | 1.3720% | 2.5924% | 3.2758% | 3.2758% | 3.2758% | 4.6344% | 4.6344% |
| Niagara-on-the-Lake | 1.0384% | 1.9105% | 2.6891% | 2.6891% | 2.6891% | 3.7570% | 3.7570% |
| North Bay | 1.5269% | 3.1227% | 3.7118% | 3.7118% | 3.7118% | 3.0734% | 3.0734% |
| North Dumfries | 0.9496% | 1.6588% | 2.9158% | 2.9158% | 2.9158% | 3.0158% | 3.0158% |
| North Perth | 1.1752% | 2.2938% | 2.4323% | 2.4323% | 2.4323% | 3.4745% | 3.4745% |
| Oakville | 0.8745% | 1.7218% | 1.9012% | 1.9012% | 1.9012% | 3.1052% | 3.1052% |
| Orangeville | 1.4068% | 3.4294% | 2.5151% | 2.5151% | 2.5151% | 4.2064% | 4.2064% |
| Orillia * | 1.3458% | 2.0589% | 3.2219% | 3.2219% | 3.2219% | 3.7502% | 3.7502% |
| Oshawa | 1.5907% | 2.7931% | 3.1655% | 3.1655% | 3.1655% | 4.6959% | 4.6959% |
| Ottawa | 1.1269% | 1.6181% | 3.0413% | 3.6026% | 2.5241% | 3.9888% | 3.6457% |
| Owen Sound | 1.5822% | 3.3480% | 4.0832% | 4.0832% | 4.0832% | 4.8499% | 6.5500% |
| Pelham | 1.3095% | 2.4647% | 3.1659% | 3.1659% | 3.1659% | 4.4701% | 4.4701% |
| Penetanguishene | 1.4089% | 2.0583% | 2.7299% | 2.7299% | 2.7299% | 3.4153% | 3.4153% |
| Peterborough | 1.4162% | 2.5654% | 3.4113% | 3.4113% | 3.4113% | 3.8792% | 3.8792% |
| Pickering | 1.3018% | 2.2540% | 2.7467% | 2.7467% | 2.7467% | 4.0432% | 4.0432% |
| Port Colborne | 1.6446% | 3.1496% | 3.7552% | 3.7552% | 3.7552% | 5.3513% | 5.3513% |
| Port Hope | 1.5932% | 3.2837% | 3.5664% | 3.5664% | 3.5664% | 5.2162% | 5.2162% |
| Prince Edward County | 1.0869% | 1.4759% | 1.7234% | 1.7234% | 1.7234% | 2.7881% | 2.7881% |
| Quinte West | 1.2998% | 2.5392% | 3.1175% | 3.1175% | 3.1175% | 4.2427% | 4.4278% |
| Richmond Hill | 0.8540% | 0.8540% | 1.7829% | 1.7829% | 1.7829% | 2.0744% | 2.0744% |
| Sarnia | 1.4931% | 3.2991% | 3.5590% | 3.4412% | 4.1077% | 4.2015% | 5.4347% |
| Saugeen Shores | 1.0489% | 1.0489% | 2.1834% | 2.1834% | 2.1834% | 3.0384% | 3.0384% |

Note: * tax rate for Orillia is the Low Band



2014 Total Property Tax Rates - (Municipal & Education—sorted alphabetically) (cont'd)

| Municipality | Resid. | Multi Resid. | Comm. Residual | Comm. Office | Comm. Shopping | Ind. Residual | Ind. Large |
|------------------------|---------|-----------------|-------------------|-----------------|-------------------|------------------|---------------|
| Sault Ste. Marie | 1.6794% | 2.0940% | 4.3110% | 5.7346% | 4.5013% | 5.4208% | 8.6808% |
| Scugog | 1.2648% | 2.1849% | 2.6930% | 2.6930% | 2.6930% | 3.9595% | 3.9595% |
| South Frontenac | 0.8971% | 0.8971% | 2.1541% | 2.1541% | 2.1541% | 2.2541% | 2.2541% |
| Springwater | 0.8507% | 1.1996% | 2.0310% | 2.0310% | 2.0310% | 2.5566% | 2.5566% |
| St. Catharines | 1.4843% | 2.7436% | 3.6431% | 3.6431% | 3.6431% | 4.9297% | 4.9297% |
| St. Thomas | 1.5046% | 3.4552% | 3.9948% | 3.9948% | 3.9948% | 4.4600% | 5.0448% |
| Stratford | 1.4075% | 2.7973% | 3.8399% | 3.8399% | 3.8399% | 5.0248% | 5.0248% |
| Strathroy-Caradoc | 1.2891% | 2.1251% | 2.6672% | 2.6672% | 2.6672% | 3.4553% | 3.4553% |
| The Blue Mountains | 0.9555% | 1.2875% | 2.4434% | 2.4434% | 2.4434% | 2.9582% | 2.9582% |
| Thorold | 1.4949% | 2.8437% | 3.4920% | 3.4920% | 3.4920% | 4.9578% | 4.9578% |
| Thunder Bay | 1.8246% | 4.5580% | 4.4308% | 4.4308% | 4.4308% | 5.3121% | 5.4863% |
| Tillsonburg | 1.3806% | 3.4297% | 3.6996% | 3.6996% | 3.6996% | 4.6572% | 4.6572% |
| Timmins | 1.9579% | 3.3382% | 4.4709% | 4.4709% | 4.4709% | 5.2050% | 6.1802% |
| Toronto ** | 0.7230% | 1.8010% | 2.6660% | 2.6660% | 2.6660% | 2.9406% | 2.9406% |
| Vaughan | 0.8621% | 0.8621% | 1.7920% | 1.7920% | 1.7920% | 2.0851% | 2.0851% |
| Wainfleet | 1.4623% | 2.7770% | 3.4346% | 3.4346% | 3.4346% | 4.8720% | 4.8720% |
| Waterloo | 1.1792% | 2.1066% | 3.3636% | 3.3636% | 3.3636% | 3.4636% | 3.4636% |
| Welland | 1.5995% | 3.0574% | 3.6758% | 3.6758% | 3.6758% | 5.2327% | 5.2327% |
| Wellesley | 1.0491% | 1.8530% | 3.1100% | 3.1100% | 3.1100% | 3.2100% | 3.2100% |
| West Lincoln | 1.2121% | 2.2655% | 2.9945% | 2.9945% | 2.9945% | 4.2138% | 4.2138% |
| Whitby | 1.3262% | 2.2994% | 2.7819% | 2.7819% | 2.7819% | 4.0981% | 4.0981% |
| Whitchurch-Stouffville | 0.8977% | 0.8977% | 1.8318% | 1.8318% | 1.8318% | 2.1318% | 2.1318% |
| Wilmot | 0.9954% | 1.7481% | 3.0051% | 3.0051% | 3.0051% | 3.1051% | 3.1051% |
| Windsor | 1.8464% | 4.3778% | 4.7529% | 4.7808% | 4.7808% | 5.5371% | 5.5371% |
| Woolwich | 0.9950% | 1.7474% | 3.0044% | 3.0044% | 3.0044% | 3.1044% | 3.1044% |
| Average | 1.2851% | 2.2593% | 2.9738% | 2.9986% | 2.9924% | 3.7568% | 3.8864% |
| Median | 1.2787% | 2.1849% | 3.0004% | 2.9945% | 2.9945% | 3.7502% | 3.7570% |
| Minimum | 0.7230% | 0.8315% | 1.6959% | 1.6959% | 1.6959% | 1.8397% | 1.8397% |
| Maximum | 2.7326% | 5.9011% | 4.7529% | 5.7346% | 4.9920% | 6.4308% | 8.6808% |

^{**}The rate for Toronto is the Band one rate for Residual Commercial which is less than \$1 million.

2014 Education Tax Rates





2014 Education Rates (sorted alphabetically)

| Municipality | | Multi | Comm. | Comm. | Comm. | Ind. | Ind. |
|------------------|---------|---------|----------|---------|----------|----------|---------|
| | Resid. | Resid. | Residual | Office | Shopping | Residual | Large |
| Ajax | 0.2030% | 0.2030% | 1.1533% | 1.1533% | 1.1533% | 1.5600% | 1.5600% |
| Aurora | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Barrie | 0.2030% | 0.2030% | 1.1792% | 1.1792% | 1.1792% | 1.3076% | 1.3076% |
| Belleville | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Bracebridge | 0.2030% | 0.2030% | 0.6487% | 0.6487% | 0.6487% | 0.7926% | 0.7926% |
| Brampton | 0.2030% | 0.2030% | 1.1071% | 1.1071% | 1.1071% | 1.3611% | 1.3611% |
| Brant | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Brock | 0.2030% | 0.2030% | 1.1533% | 1.1533% | 1.1533% | 1.5600% | 1.5600% |
| Brockville | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Burlington | 0.2030% | 0.2030% | 0.9232% | 0.9232% | 0.9232% | 1.5206% | 1.5206% |
| Caledon | 0.2030% | 0.2030% | 1.1071% | 1.1071% | 1.1071% | 1.3611% | 1.3611% |
| Cambridge | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Central Elgin | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Central Huron | 0.2030% | 0.2030% | 1.0454% | 1.0454% | 1.0454% | 1.2200% | 1.2200% |
| Clarington | 0.2030% | 0.2030% | 1.1533% | 1.1533% | 1.1533% | 1.5600% | 1.5600% |
| Collingwood | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Cornwall | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| East Gwillimbury | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Elliot Lake | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.2200% | 1.2200% |
| Fort Erie | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Georgina | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Gravenhurst | 0.2030% | 0.2030% | 0.6487% | 0.6487% | 0.6487% | 0.7926% | 0.7926% |
| Greater Sudbury | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.2200% | 1.2200% |
| Greenstone | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.2200% | 1.2200% |
| Grey Highlands | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Grimsby | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Guelph | 0.2030% | 0.2030% | 1.4022% | 1.4022% | 1.4022% | 1.5600% | 1.5600% |
| Halton Hills | 0.2030% | 0.2030% | 0.9232% | 0.9232% | 0.9232% | 1.5206% | 1.5206% |
| Hamilton | 0.2030% | 0.2030% | 1.3008% | 1.3008% | 1.3008% | 1.3389% | 1.3389% |
| Hanover | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Huntsville | 0.2030% | 0.2030% | 0.6487% | 0.6487% | 0.6487% | 0.7926% | 0.7926% |
| Ingersoll | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Innisfil | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Kenora | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.2200% | 1.2200% |
| King | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Kingston | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |



2014 Education Rates (sorted alphabetically) (cont'd)

| Municipality | | Multi | Comm. | Comm. | Comm. | Ind. | Ind. |
|----------------------|---------|---------|----------|---------|----------|----------|---------|
| | Resid. | Resid. | Residual | Office | Shopping | Residual | Large |
| Kingsville | 0.2030% | 0.2030% | 1.3689% | 1.3689% | 1.3689% | 1.5600% | 1.5600% |
| Kitchener | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Lakeshore | 0.2030% | 0.2030% | 1.3689% | 1.3689% | 1.3689% | 1.5600% | 1.5600% |
| Lambton Shores | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4199% | 1.5600% | 1.5600% |
| Lincoln | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| London | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Markham | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Meaford | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Middlesex Centre | 0.2030% | 0.2030% | 1.4238% | 1.4238% | 1.4238% | 1.5600% | 1.5600% |
| Milton | 0.2030% | 0.2030% | 0.9232% | 0.9232% | 0.9232% | 1.5206% | 1.5206% |
| Mississauga | 0.2030% | 0.2030% | 1.1071% | 1.1071% | 1.1071% | 1.3611% | 1.3611% |
| Newmarket | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Niagara Falls | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Niagara-on-the-Lake | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| North Bay | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.2200% | 1.2200% |
| North Dumfries | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| North Perth | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Oakville | 0.2030% | 0.2030% | 0.9232% | 0.9232% | 0.9232% | 1.5206% | 1.5206% |
| Orangeville | 0.2030% | 0.2030% | 1.0465% | 1.0465% | 1.0465% | 1.5600% | 1.5600% |
| Orillia | 0.2030% | 0.2030% | 1.3568% | 1.3568% | 1.3568% | 1.5600% | 1.5600% |
| Oshawa | 0.2030% | 0.2030% | 1.1533% | 1.1533% | 1.1533% | 1.5600% | 1.5600% |
| Ottawa | 0.2030% | 0.2030% | 1.2677% | 1.4600% | 1.0489% | 1.5600% | 1.5600% |
| Owen Sound | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Pelham | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Penetanguishene | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Peterborough | 0.2030% | 0.2030% | 1.4457% | 1.4457% | 1.4457% | 1.5600% | 1.5600% |
| Pickering | 0.2030% | 0.2030% | 1.1533% | 1.1533% | 1.1533% | 1.5600% | 1.5600% |
| Port Colborne | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Port Hope | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Prince Edward County | 0.2030% | 0.2030% | 0.7401% | 0.7401% | 0.7401% | 1.5600% | 1.5600% |
| Quinte West | 0.2030% | 0.2030% | 1.4301% | 1.4301% | 1.4301% | 1.5600% | 1.5600% |
| Richmond Hill | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Sarnia | 0.2030% | 0.2030% | 1.4609% | 1.4600% | 1.4198% | 1.5600% | 1.5600% |
| Saugeen Shores | 0.2030% | 0.2030% | 1.1403% | 1.1403% | 1.1403% | 1.5600% | 1.5600% |



2014 Education Rates (sorted alphabetically) (cont'd)

| Municipality | | Multi | Comm. | Comm. | Comm. | Ind. | Ind. |
|------------------------|---------|---------|----------|---------|----------|----------|---------|
| | Resid. | Resid. | Residual | Office | Shopping | Residual | Large |
| Sault Ste. Marie | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.2200% | 1.2200% |
| Scugog | 0.2030% | 0.2030% | 1.1533% | 1.1533% | 1.1533% | 1.5600% | 1.5600% |
| South Frontenac | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Springwater | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| St. Catharines | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| St. Thomas | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Stratford | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Strathroy-Caradoc | 0.2030% | 0.2030% | 1.4238% | 1.4238% | 1.4238% | 1.5600% | 1.5600% |
| The Blue Mountains | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Thorold | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Thunder Bay | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.2200% | 1.0390% |
| Tillsonburg | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Timmins | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.2200% | 1.2200% |
| Toronto | 0.2030% | 0.2030% | 1.2921% | 1.2921% | 1.2921% | 1.3400% | 1.3400% |
| Vaughan | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Wainfleet | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Waterloo | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Welland | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Wellesley | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| West Lincoln | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Whitby | 0.2030% | 0.2030% | 1.1533% | 1.1533% | 1.1533% | 1.5600% | 1.5600% |
| Whitchurch-Stouffville | 0.2030% | 0.2030% | 1.0556% | 1.0556% | 1.0556% | 1.2200% | 1.2200% |
| Wilmot | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Windsor | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Woolwich | 0.2030% | 0.2030% | 1.4600% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |
| Average | 0.2030% | 0.2030% | 1.2411% | 1.2431% | 1.2380% | 1.4561% | 1.4542% |
| Median | 0.2030% | 0.2030% | 1.2200% | 1.2200% | 1.2200% | 1.5600% | 1.5600% |
| Minimum | 0.2030% | 0.2030% | 0.6487% | 0.6487% | 0.6487% | 0.7926% | 0.7926% |
| Maximum | 0.2030% | 0.2030% | 1.4609% | 1.4600% | 1.4600% | 1.5600% | 1.5600% |



2014 Upper and Lower Tier Tax Rates



2014 Municipal Rates (Upper and Lower Tier—sorted alphabetically)

| Municipality | | Multi | Comm. | Comm. | Comm. | Ind. | Ind. |
|------------------|---------|---------|----------|---------|----------|----------|---------|
| | Resid. | Resid. | Residual | Office | Shopping | Residual | Large |
| Ajax | 1.1078% | 2.0677% | 1.6063% | 1.6063% | 1.6063% | 2.5034% | 2.5034% |
| Aurora | 0.7649% | 0.7649% | 0.8545% | 0.8545% | 0.8545% | 1.0039% | 1.0039% |
| Barrie | 1.1093% | 1.1093% | 1.5898% | 1.5898% | 1.5898% | 1.6821% | 1.6821% |
| Belleville | 1.3773% | 3.4573% | 2.6432% | 2.6432% | 2.6432% | 3.3055% | 3.3055% |
| Bracebridge | 1.0501% | 1.0501% | 1.1551% | 1.1551% | 1.1551% | 1.1551% | 1.1551% |
| Brampton | 0.9233% | 1.5743% | 1.1977% | 1.1977% | 1.1977% | 1.3573% | 1.3573% |
| Brant | 0.8845% | 1.5832% | 1.6937% | 1.6937% | 1.6937% | 2.2740% | 2.2740% |
| Brock | 1.2630% | 2.3574% | 1.8314% | 1.8314% | 1.8314% | 2.8542% | 2.8542% |
| Brockville | 1.3058% | 2.3112% | 2.5440% | 2.5440% | 2.5440% | 3.4122% | 3.4122% |
| Burlington | 0.7076% | 1.6006% | 1.0307% | 1.0307% | 1.0307% | 1.6699% | 1.6699% |
| Caledon | 0.7087% | 1.1937% | 0.9301% | 0.9301% | 0.9301% | 1.1201% | 1.1201% |
| Cambridge | 1.0455% | 2.0388% | 2.0388% | 2.0388% | 2.0388% | 2.0388% | 2.0388% |
| Central Elgin | 1.3799% | 3.2369% | 2.2597% | 2.2597% | 2.2597% | 3.0703% | 3.9075% |
| Central Huron | 1.1338% | 1.2472% | 1.2472% | 1.2472% | 1.2472% | 1.2472% | 1.2472% |
| Clarington | 1.1573% | 2.1601% | 1.6781% | 1.6781% | 1.6781% | 2.6153% | 2.6153% |
| Collingwood | 1.0602% | 1.6310% | 1.3274% | 1.3274% | 1.3274% | 1.6310% | 1.6310% |
| Cornwall | 1.4630% | 3.4369% | 2.8393% | 2.8393% | 2.8393% | 3.8477% | 3.8477% |
| East Gwillimbury | 0.7592% | 0.7592% | 0.8481% | 0.8481% | 0.8481% | 0.9963% | 0.9963% |
| Elliot Lake | 1.9422% | 4.0339% | 3.2609% | 3.2609% | 3.2609% | 3.2609% | 3.2609% |
| Fort Erie | 1.2577% | 2.5707% | 2.2117% | 2.2117% | 2.2117% | 3.3077% | 3.3077% |
| Georgina | 0.9924% | 0.9924% | 1.1087% | 1.1087% | 1.1087% | 1.3024% | 1.3024% |
| Gravenhurst | 0.9932% | 0.9932% | 1.0926% | 1.0926% | 1.0926% | 1.0926% | 1.0926% |
| Greater Sudbury | 1.2675% | 2.8258% | 2.7356% | 2.7356% | 2.7356% | 3.9762% | 4.5068% |
| Greenstone | 2.5296% | 5.6981% | 3.3640% | 3.3640% | 3.3640% | 5.2108% | 5.2108% |
| Grey Highlands | 0.8534% | 1.2300% | 1.1154% | 1.1154% | 1.1154% | 1.5858% | 1.5858% |
| Grimsby | 1.0757% | 2.1986% | 1.8917% | 1.8917% | 1.8917% | 2.8290% | 2.8290% |
| Guelph | 1.0434% | 2.1723% | 1.9199% | 1.9199% | 1.9199% | 2.5223% | 2.5223% |
| Halton Hills | 0.7087% | 1.6031% | 1.0323% | 1.0323% | 1.0323% | 1.6725% | 1.6725% |
| Hamilton | 1.1842% | 3.2447% | 2.3447% | 2.3447% | 2.3447% | 3.7601% | 4.4092% |
| Hanover | 1.1351% | 1.6359% | 1.4835% | 1.4835% | 1.4835% | 2.1092% | 2.1092% |
| Huntsville | 0.9520% | 0.9520% | 1.0472% | 1.0472% | 1.0472% | 1.0472% | 1.0472% |
| Ingersoll | 1.3545% | 3.7112% | 2.5759% | 2.5759% | 2.5759% | 3.5622% | 3.5622% |
| Innisfil | 0.9156% | 1.4087% | 1.1465% | 1.1465% | 1.1465% | 1.4087% | 1.4087% |
| Kenora | 1.3535% | 2.2184% | 2.6550% | 3.2083% | 3.7720% | 2.8738% | 3.7380% |
| King | 0.7390% | 0.7390% | 0.8256% | 0.8256% | 0.8256% | 0.9699% | 0.9699% |
| Kingston | 1.2230% | 2.7699% | 2.3932% | 2.3932% | 2.3932% | 3.1789% | 3.1789% |



2014 Municipal Rates Upper & Lower Tier—(sorted alphabetically) (cont'd)

| Municipality | | Multi | Comm. | Comm. | Comm. | Ind. | Ind. |
|----------------------|---------|---------|----------|---------|----------|----------|---------|
| | Resid. | Resid. | Residual | Office | Shopping | Residual | Large |
| Kingsville | 1.0503% | 2.0538% | 1.1365% | 1.1365% | 1.1365% | 2.0403% | 2.0403% |
| Kitchener | 1.0001% | 1.9502% | 1.9502% | 1.9502% | 1.9502% | 1.9502% | 1.9502% |
| Lakeshore | 0.9886% | 1.9331% | 1.0697% | 1.0697% | 1.0697% | 1.9203% | 2.6554% |
| Lambton Shores | 0.9696% | 2.3269% | 1.5776% | 1.4890% | 2.0201% | 1.9852% | 2.9120% |
| Lincoln | 1.0451% | 2.1362% | 1.8380% | 1.8380% | 1.8380% | 2.7486% | 2.7486% |
| London | 1.1648% | 2.3063% | 2.3063% | 2.3063% | 2.3063% | 2.5858% | 2.5858% |
| Markham | 0.6285% | 0.6285% | 0.7022% | 0.7022% | 0.7022% | 0.8249% | 0.8249% |
| Meaford | 1.1786% | 1.6986% | 1.5404% | 1.5404% | 1.5404% | 2.1901% | 2.1901% |
| Middlesex Centre | 0.9172% | 1.6231% | 1.0500% | 1.0500% | 1.0500% | 1.6005% | 1.6005% |
| Milton | 0.5746% | 1.2996% | 0.8368% | 0.8368% | 0.8368% | 1.3559% | 1.3559% |
| Mississauga | 0.7054% | 1.2547% | 0.9944% | 0.9944% | 0.9944% | 1.1080% | 1.1080% |
| Newmarket | 0.8119% | 0.8119% | 0.9071% | 0.9071% | 0.9071% | 1.0655% | 1.0655% |
| Niagara Falls | 1.1690% | 2.3894% | 2.0558% | 2.0558% | 2.0558% | 3.0744% | 3.0744% |
| Niagara-on-the-Lake | 0.8354% | 1.7075% | 1.4691% | 1.4691% | 1.4691% | 2.1970% | 2.1970% |
| North Bay | 1.3239% | 2.9197% | 2.4918% | 2.4918% | 2.4918% | 1.8534% | 1.8534% |
| North Dumfries | 0.7466% | 1.4558% | 1.4558% | 1.4558% | 1.4558% | 1.4558% | 1.4558% |
| North Perth | 0.9722% | 2.0908% | 1.2123% | 1.2123% | 1.2123% | 1.9145% | 1.9145% |
| Oakville | 0.6715% | 1.5188% | 0.9780% | 0.9780% | 0.9780% | 1.5846% | 1.5846% |
| Orangeville | 1.2038% | 3.2264% | 1.4686% | 1.4686% | 1.4686% | 2.6464% | 2.6464% |
| Orillia | 1.1428% | 1.8559% | 1.8651% | 1.8651% | 1.8651% | 2.1902% | 2.1902% |
| Oshawa | 1.3877% | 2.5901% | 2.0121% | 2.0121% | 2.0121% | 3.1359% | 3.1359% |
| Ottawa | 0.9239% | 1.4151% | 1.7735% | 2.1426% | 1.4752% | 2.4288% | 2.0857% |
| Owen Sound | 1.3792% | 3.1450% | 2.6232% | 2.6232% | 2.6232% | 3.2899% | 4.9900% |
| Pelham | 1.1065% | 2.2617% | 1.9459% | 1.9459% | 1.9459% | 2.9101% | 2.9101% |
| Penetanguishene | 1.2059% | 1.8553% | 1.5099% | 1.5099% | 1.5099% | 1.8553% | 1.8553% |
| Peterborough | 1.2132% | 2.3624% | 1.9656% | 1.9656% | 1.9656% | 2.3192% | 2.3192% |
| Pickering | 1.0988% | 2.0510% | 1.5933% | 1.5933% | 1.5933% | 2.4832% | 2.4832% |
| Port Colborne | 1.4416% | 2.9466% | 2.5352% | 2.5352% | 2.5352% | 3.7913% | 3.7913% |
| Port Hope | 1.3902% | 3.0807% | 2.1064% | 2.1064% | 2.1064% | 3.6562% | 3.6562% |
| Prince Edward County | 0.8839% | 1.2729% | 0.9833% | 0.9833% | 0.9833% | 1.2281% | 1.2281% |
| Quinte West | 1.0968% | 2.3362% | 1.6874% | 1.6874% | 1.6874% | 2.6827% | 2.8678% |
| Richmond Hill | 0.6510% | 0.6510% | 0.7273% | 0.7273% | 0.7273% | 0.8544% | 0.8544% |
| Sarnia | 1.2901% | 3.0961% | 2.0982% | 1.9813% | 2.6879% | 2.6415% | 3.8747% |
| Saugeen Shores | 0.8459% | 0.8459% | 1.0431% | 1.0431% | 1.0431% | 1.4784% | 1.4784% |



2014 Municipal Rates Upper & Lower Tier—(sorted alphabetically) (cont'd)

| Municipality | | Multi | Comm. | Comm. | Comm. | Ind. | Ind. |
|------------------------|---------|---------|----------|---------|----------|----------|---------|
| | Resid. | Resid. | Residual | Office | Shopping | Residual | Large |
| Sault Ste. Marie | 1.4764% | 1.8910% | 3.0910% | 4.5146% | 3.2813% | 4.2008% | 7.4608% |
| Scugog | 1.0618% | 1.9819% | 1.5396% | 1.5396% | 1.5396% | 2.3995% | 2.3995% |
| South Frontenac | 0.6941% | 0.6941% | 0.6941% | 0.6941% | 0.6941% | 0.6941% | 0.6941% |
| Springwater | 0.6477% | 0.9966% | 0.8110% | 0.8110% | 0.8110% | 0.9966% | 0.9966% |
| St. Catharines | 1.2813% | 2.5406% | 2.4231% | 2.4231% | 2.4231% | 3.3697% | 3.3697% |
| St. Thomas | 1.3016% | 3.2522% | 2.5348% | 2.5348% | 2.5348% | 2.9000% | 3.4848% |
| Stratford | 1.2045% | 2.5943% | 2.3799% | 2.3799% | 2.3799% | 3.4648% | 3.4648% |
| Strathroy-Caradoc | 1.0861% | 1.9221% | 1.2435% | 1.2435% | 1.2435% | 1.8953% | 1.8953% |
| The Blue Mountains | 0.7525% | 1.0845% | 0.9834% | 0.9834% | 0.9834% | 1.3982% | 1.3982% |
| Thorold | 1.2919% | 2.6407% | 2.2720% | 2.2720% | 2.2720% | 3.3978% | 3.3978% |
| Thunder Bay | 1.6216% | 4.3550% | 3.2108% | 3.2108% | 3.2108% | 4.0921% | 4.4473% |
| Tillsonburg | 1.1776% | 3.2267% | 2.2396% | 2.2396% | 2.2396% | 3.0972% | 3.0972% |
| Timmins | 1.7549% | 3.1352% | 3.2509% | 3.2509% | 3.2509% | 3.9850% | 4.9602% |
| Toronto | 0.5200% | 1.5980% | 1.3739% | 1.3739% | 1.3739% | 1.6006% | 1.6006% |
| Vaughan | 0.6591% | 0.6591% | 0.7364% | 0.7364% | 0.7364% | 0.8651% | 0.8651% |
| Wainfleet | 1.2593% | 2.5740% | 2.2146% | 2.2146% | 2.2146% | 3.3120% | 3.3120% |
| Waterloo | 0.9762% | 1.9036% | 1.9036% | 1.9036% | 1.9036% | 1.9036% | 1.9036% |
| Welland | 1.3965% | 2.8544% | 2.4558% | 2.4558% | 2.4558% | 3.6727% | 3.6727% |
| Wellesley | 0.8461% | 1.6500% | 1.6500% | 1.6500% | 1.6500% | 1.6500% | 1.6500% |
| West Lincoln | 1.0091% | 2.0625% | 1.7745% | 1.7745% | 1.7745% | 2.6538% | 2.6538% |
| Whitby | 1.1232% | 2.0964% | 1.6286% | 1.6286% | 1.6286% | 2.5381% | 2.5381% |
| Whitchurch-Stouffville | 0.6947% | 0.6947% | 0.7762% | 0.7762% | 0.7762% | 0.9118% | 0.9118% |
| Wilmot | 0.7924% | 1.5451% | 1.5451% | 1.5451% | 1.5451% | 1.5451% | 1.5451% |
| Windsor | 1.6434% | 4.1748% | 3.2929% | 3.3208% | 3.3208% | 3.9771% | 3.9771% |
| Woolwich | 0.7920% | 1.5444% | 1.5444% | 1.5444% | 1.5444% | 1.5444% | 1.5444% |
| Average | 1.0821% | 2.0563% | 1.7326% | 1.7554% | 1.7544% | 2.3007% | 2.4322% |
| Median | 1.0757% | 1.9819% | 1.6286% | 1.6286% | 1.6286% | 2.1902% | 2.1970% |
| Minimum | 0.5200% | 0.6285% | 0.6941% | 0.6941% | 0.6941% | 0.6941% | 0.6941% |
| Maximum | 2.5296% | 5.6981% | 3.3640% | 4.5146% | 3.7720% | 5.2108% | 7.4608% |



Residential Comparisons





Residential Comparisons - Detached Bungalow (sorted lowest to highest)

| Municipality | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|----------------------|----|-------------------------|---------------------------|
| Greenstone | \$ | 1,338 | low |
| Springwater | \$ | 1,814 | low |
| Kingsville | \$ | 1,892 | low |
| Lambton Shores | \$ | 1,989 | low |
| Grey Highlands | \$ | 2,014 | low |
| Lakeshore | \$ | 2,087 | low |
| Prince Edward County | \$ | 2,105 | low |
| Central Huron | \$ | 2,106 | low |
| South Frontenac | \$ | 2,192 | low |
| The Blue Mountains | \$ | 2,283 | low |
| Saugeen Shores | \$ | 2,325 | low |
| Quinte West | \$ | 2,452 | low |
| Huntsville | \$ | 2,453 | low |
| Hanover | \$ | 2,470 | low |
| Elliot Lake | \$ | 2,511 | low |
| Kenora | \$ | 2,520 | low |
| Woolwich | \$ | 2,531 | low |
| Gravenhurst | \$ | 2,577 | low |
| North Dumfries | \$ | 2,598 | low |
| Toronto (East) | \$ | 2,599 | low |
| Bracebridge | \$ | 2,630 | low |
| Wilmot | \$ | 2,661 | low |
| Meaford | \$ | 2,666 | low |
| Cornwall | \$ | 2,672 | low |
| Brant | \$ | 2,694 | low |
| Sault Ste. Marie | \$ | 2,733 | low |
| Strathroy-Caradoc | \$ | 2,735 | low |
| Tillsonburg | \$ | 2,752 | low |
| Sarnia | \$ | 2,858 | low |
| Fort Erie | \$ | 2,859 | low |
| Greater Sudbury | \$ | 2,864 | low |
| St. Thomas | \$ | 2,866 | low |
| Penetanguishene | \$ | 2,870 | low |

| | | 2014 | 2014 |
|---------------------|----|--------|----------|
| Municipality | Pr | operty | Relative |
| | 1 | Taxes | Taxes |
| Milton | \$ | 2,882 | mid |
| Middlesex Centre | \$ | 2,898 | mid |
| Innisfil | \$ | 2,907 | mid |
| East Gwillimbury | \$ | 2,931 | mid |
| Wellesley | \$ | 2,935 | mid |
| Orillia | \$ | 2,945 | mid |
| Port Colborne | \$ | 2,948 | mid |
| Pelham | \$ | 3,018 | mid |
| Niagara Falls | \$ | 3,022 | mid |
| Brock | \$ | 3,030 | mid |
| Kitchener | \$ | 3,033 | mid |
| Windsor | \$ | 3,033 | mid |
| Thorold | \$ | 3,049 | mid |
| West Lincoln | \$ | 3,068 | mid |
| Cambridge | \$ | 3,070 | mid |
| Central Elgin | \$ | 3,106 | mid |
| Brockville | \$ | 3,125 | mid |
| Guelph | \$ | 3,128 | mid |
| Clarington | \$ | 3,145 | mid |
| London | \$ | 3,151 | mid |
| Georgina | \$ | 3,173 | mid |
| Ingersoll | \$ | 3,173 | mid |
| Barrie | \$ | 3,192 | mid |
| Halton Hills | \$ | 3,197 | mid |
| Belleville | \$ | 3,214 | mid |
| Waterloo | \$ | 3,214 | mid |
| Peterborough | \$ | 3,220 | mid |
| Kingston | \$ | 3,232 | mid |
| Stratford | \$ | 3,236 | mid |
| Niagara-on-the-Lake | \$ | 3,242 | mid |
| Wainfleet | \$ | 3,291 | mid |
| Welland | \$ | 3,306 | mid |



Residential Comparisons - Detached Bungalow (sorted lowest to highest)

| | | 2014 | 2014 |
|------------------------|----|--------|----------|
| Municipality | Pr | operty | Relative |
| | 1 | Гахеѕ | Taxes |
| Collingwood | \$ | 3,316 | high |
| Toronto (West) | \$ | 3,356 | high |
| Caledon | \$ | 3,365 | high |
| Lincoln | \$ | 3,384 | high |
| Thunder Bay | \$ | 3,393 | high |
| Burlington | \$ | 3,410 | high |
| Owen Sound | \$ | 3,453 | high |
| Newmarket | \$ | 3,459 | high |
| Richmond Hill | \$ | 3,476 | high |
| Whitchurch Stouffville | \$ | 3,489 | high |
| Timmins | \$ | 3,496 | high |
| St. Catharines | \$ | 3,501 | high |
| Oakville | \$ | 3,512 | high |
| North Bay | \$ | 3,512 | high |
| Aurora | \$ | 3,525 | high |
| Grimsby | \$ | 3,539 | high |
| Port Hope | \$ | 3,542 | high |
| Scugog | \$ | 3,594 | high |
| Brampton | \$ | 3,657 | high |
| Ottawa | \$ | 3,728 | high |
| Hamilton | \$ | 3,747 | high |
| Toronto (North) | \$ | 3,810 | high |
| Whitby | \$ | 3,854 | high |
| Orangeville | \$ | 3,941 | high |
| Mississauga | \$ | 3,984 | high |
| Oshawa | \$ | 4,013 | high |
| Ajax | \$ | 4,014 | high |
| Vaughan | \$ | 4,360 | high |
| Pickering | \$ | 4,433 | high |
| King | \$ | 4,529 | high |
| Toronto (South) | \$ | 4,795 | high |
| Markham | \$ | 4,825 | high |
| Average | \$ | 3,091 | |
| Median | \$ | 3,106 | |
| Minimum | \$ | 1,338 | |
| Maximum | \$ | 4,825 | |



Residential Comparisons - Detached Bungalow—by Population Group

Municipalities with populations less than 15,000

| Municipality | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|--------------------|----|-------------------------|---------------------------|
| Greenstone | \$ | 1,338 | low |
| Lambton Shores | \$ | 1,989 | low |
| Grey Highlands | \$ | 2,014 | low |
| Central Huron | \$ | 2,106 | low |
| The Blue Mountains | \$ | 2,283 | low |
| Saugeen Shores | \$ | 2,325 | low |
| Hanover | \$ | 2,470 | low |
| Elliot Lake | \$ | 2,511 | low |
| Gravenhurst | \$ | 2,577 | low |
| North Dumfries | \$ | 2,598 | low |
| Meaford | \$ | 2,666 | low |
| Penetanguishene | \$ | 2,870 | low |
| Wellesley | \$ | 2,935 | mid |
| Brock | \$ | 3,030 | mid |
| West Lincoln | \$ | 3,068 | mid |
| Central Elgin | \$ | 3,106 | mid |
| Ingersoll | \$ | 3,173 | mid |
| Wainfleet | \$ | 3,291 | mid |
| < 15,000 | \$ | 2,575 | |

Municipalities with populations between <u>15,000—29,999</u>

| | | 2014 | 2014 |
|----------------------|----|--------|----------|
| Municipality | Pr | operty | Relative |
| | • | Taxes | Taxes |
| Springwater | \$ | 1,814 | low |
| Kingsville | \$ | 1,892 | low |
| Prince Edward County | \$ | 2,105 | low |
| South Frontenac | \$ | 2,192 | low |
| Huntsville | \$ | 2,453 | low |
| Kenora | \$ | 2,520 | low |
| Woolwich | \$ | 2,531 | low |
| Bracebridge | \$ | 2,630 | low |
| Wilmot | \$ | 2,661 | low |
| Strathroy-Caradoc | \$ | 2,735 | low |
| Tillsonburg | \$ | 2,752 | low |
| Middlesex Centre | \$ | 2,898 | mid |
| East Gwillimbury | \$ | 2,931 | mid |
| Port Colborne | \$ | 2,948 | mid |
| Pelham | \$ | 3,018 | mid |
| Thorold | \$ | 3,049 | mid |
| Brockville | \$ | 3,125 | mid |
| Niagara-on-the-Lake | \$ | 3,242 | mid |
| Collingwood | \$ | 3,316 | high |
| Lincoln | \$ | 3,384 | high |
| Owen Sound | \$ | 3,453 | high |
| Grimsby | \$ | 3,539 | high |
| Port Hope | \$ | 3,542 | high |
| Scugog | \$ | 3,594 | high |
| Orangeville | \$ | 3,941 | high |
| King | \$ | 4,529 | high |
| 15,000 - 29,999 | \$ | 2,954 | |



Residential Comparisons - Detached Bungalow —by Population Group (cont'd)

Municipalities with populations between <u>30,000—99,999</u>

| Municipality | 2014 Property | | 2014 Relative |
|------------------------|------------------|-------|------------------|
| iviumcipanty | | Taxes | Taxes |
| Lakeshore | \$ | 2,087 | low |
| Quinte West | \$ | 2,452 | low |
| Cornwall | \$ | 2,672 | low |
| Brant | \$ | 2,694 | low |
| Sault Ste. Marie | \$ | 2,733 | low |
| Sarnia | \$ | 2,858 | low |
| Fort Erie | \$ | 2,859 | low |
| St. Thomas | \$ | 2,866 | low |
| Innisfil | \$ | 2,907 | mid |
| Orillia | \$ | 2,945 | mid |
| Niagara Falls | \$ | 3,022 | mid |
| Clarington | \$ | 3,145 | mid |
| Georgina | \$ | 3,173 | mid |
| Halton Hills | \$ | 3,197 | mid |
| Belleville | \$ | 3,214 | mid |
| Peterborough | \$ | 3,220 | mid |
| Stratford | \$ | 3,236 | mid |
| Welland | \$ | 3,306 | mid |
| Caledon | \$ | 3,365 | high |
| Newmarket | \$ | 3,459 | high |
| Whitchurch Stouffville | \$ | 3,489 | high |
| Timmins | \$ | 3,496 | high |
| North Bay | \$ | 3,512 | high |
| Aurora | \$ | 3,525 | high |
| Pickering | \$ | 4,433 | high |
| 30,000 - 99,999 | \$ | 3,115 | |

Municipalities with populations greater than 100,000

| Municipality | Pr | 2014 operty Faxes | 2014 Relative Taxes |
|-----------------|----|-------------------------|---------------------------|
| Toronto (East) | \$ | 2,599 | low |
| Greater Sudbury | \$ | 2,864 | low |
| Milton | \$ | 2,882 | mid |
| Kitchener | \$ | 3,033 | mid |
| Windsor | \$ | 3,033 | mid |
| Cambridge | \$ | 3,070 | mid |
| Guelph | \$ | 3,128 | mid |
| London | \$ | 3,151 | mid |
| Barrie | \$ | 3,192 | mid |
| Waterloo | \$ | 3,214 | mid |
| Kingston | \$ | 3,232 | mid |
| Toronto (West) | \$ | 3,356 | high |
| Thunder Bay | \$ | 3,393 | high |
| Burlington | \$ | 3,410 | high |
| Richmond Hill | \$ | 3,476 | high |
| St. Catharines | \$ | 3,501 | high |
| Oakville | \$ | 3,512 | high |
| Brampton | \$ | 3,657 | high |
| Ottawa | \$ | 3,728 | high |
| Hamilton | \$ | 3,747 | high |
| Toronto (North) | \$ | 3,810 | high |
| Whitby | \$ | 3,854 | high |
| Mississauga | \$ | 3,984 | high |
| Oshawa | \$ | 4,013 | high |
| Ajax | \$ | 4,014 | high |
| Vaughan | \$ | 4,360 | high |
| Toronto (South) | \$ | 4,795 | high |
| Markham | \$ | 4,825 | high |
| > 100,000 | \$ | 3,530 | |



Residential Comparisons - Detached Bungalow —by Location

| Municipality | Pi | 2014 operty Taxes | 2014 Relative Taxes |
|----------------------|----|-------------------------|---------------------------|
| Prince Edward County | \$ | 2,105 | low |
| South Frontenac | \$ | 2,192 | low |
| Quinte West | \$ | 2,452 | low |
| Cornwall | \$ | 2,672 | low |
| Brockville | \$ | 3,125 | mid |
| Belleville | \$ | 3,214 | mid |
| Peterborough | \$ | 3,220 | mid |
| Kingston | \$ | 3,232 | mid |
| Port Hope | \$ | 3,542 | high |
| Ottawa | \$ | 3,728 | high |
| Eastern | \$ | 2,948 | |

| Toronto (East) | \$ 2,599 | low |
|------------------------|-------------|------|
| Milton | \$ 2,882 | mid |
| East Gwillimbury | \$ 2,931 | mid |
| Brock | \$ 3,030 | mid |
| Clarington | \$ 3,145 | mid |
| Georgina | \$ 3,173 | mid |
| Halton Hills | \$ 3,197 | mid |
| Toronto (West) | \$ 3,356 | high |
| Caledon | \$ 3,365 | high |
| Burlington | \$ 3,410 | high |
| Newmarket | \$ 3,459 | high |
| Richmond Hill | \$ 3,476 | high |
| Whitchurch Stouffville | \$ 3,489 | high |
| Oakville | \$ 3,512 | high |
| Aurora | \$ 3,525 | high |
| Scugog | \$ 3,594 | high |
| Brampton | \$ 3,657 | high |
| Toronto (North) | \$ 3,810 | high |
| Whitby | \$ 3,854 | high |
| Mississauga | \$ 3,984 | high |
| Oshawa | \$ 4,013 | high |
| Ajax | \$ 4,014 | high |
| Vaughan | \$ 4,360 | high |
| Pickering | \$ 4,433 | high |
| King | \$ 4,529 | high |
| Toronto (South) | \$ 4,795 | high |
| Markham | \$ 4,825 | high |
| GTA | \$ 3,645 | |
| | | |

| Bungalow —by Location | | | | |
|-----------------------|----|-------------------------|---------------------------|--|
| Municipality | Pr | 2014 operty Faxes | 2014 Relative Taxes | |
| Fort Erie | \$ | 2,859 | low | |
| Port Colborne | \$ | 2,948 | mid | |
| Pelham | \$ | 3,018 | mid | |
| Niagara Falls | \$ | 3,022 | mid | |
| Thorold | \$ | 3,049 | mid | |
| West Lincoln | \$ | 3,068 | mid | |
| Niagara-on-the-Lake | \$ | 3,242 | mid | |
| Wainfleet | \$ | 3,291 | mid | |
| Welland | \$ | 3,306 | mid | |
| Lincoln | \$ | 3,384 | high | |
| St. Catharines | \$ | 3,501 | high | |
| Grimsby | \$ | 3,539 | high | |
| Hamilton | \$ | 3,747 | high | |
| Niagara/Hamilton | \$ | 3,229 | | |
| | | | | |
| Greenstone | \$ | 1,338 | low | |
| Elliot Lake | \$ | 2,511 | low | |
| Kenora | \$ | 2 520 | low | |

| Greenstone | \$ 1,338 | low |
|------------------|-------------|------|
| Elliot Lake | \$ 2,511 | low |
| Kenora | \$ 2,520 | low |
| Sault Ste. Marie | \$ 2,733 | low |
| Greater Sudbury | \$ 2,864 | low |
| Thunder Bay | \$ 3,393 | high |
| Timmins | \$ 3,496 | high |
| North Bay | \$ 3,512 | high |
| | | |
| North | \$ 2,796 | |
| | | |

| Springwater | \$ 1,814 | low |
|--------------------|-------------|------|
| Huntsville | \$ 2,453 | low |
| Gravenhurst | \$ 2,577 | low |
| Bracebridge | \$ 2,630 | low |
| Penetanguishene | \$ 2,870 | low |
| Innisfil | \$ 2,907 | mid |
| Orillia | \$ 2,945 | mid |
| Barrie | \$ 3,192 | mid |
| Collingwood | \$ 3,316 | high |
| Orangeville | \$ 3,941 | high |
| | | |
| Simcoe/Musk./Duff. | \$ 2,865 | |
| | | |



Residential Comparisons - Detached Bungalow —by Location (cont'd)

| Municipality | Pr | 2014 operty Faxes | 2014 Relative Taxes |
|--------------------|----|-------------------------|---------------------------|
| Kingsville | \$ | 1,892 | low |
| Lambton Shores | \$ | 1,989 | low |
| Grey Highlands | \$ | 2,014 | low |
| Lakeshore | \$ | 2,087 | low |
| Central Huron | \$ | 2,106 | low |
| The Blue Mountains | \$ | 2,283 | low |
| Saugeen Shores | \$ | 2,325 | low |
| Hanover | \$ | 2,470 | low |
| Woolwich | \$ | 2,531 | low |
| North Dumfries | \$ | 2,598 | low |
| Wilmot | \$ | 2,661 | low |
| Meaford | \$ | 2,666 | low |
| Brant | \$ | 2,694 | low |
| Strathroy-Caradoc | \$ | 2,735 | low |
| Tillsonburg | \$ | 2,752 | low |
| Sarnia | \$ | 2,858 | low |
| St. Thomas | \$ | 2,866 | low |
| Middlesex Centre | \$ | 2,898 | mid |
| Wellesley | \$ | 2,935 | mid |
| Kitchener | \$ | 3,033 | mid |
| Windsor | \$ | 3,033 | mid |
| Cambridge | \$ | 3,070 | mid |
| Central Elgin | \$ | 3,106 | mid |
| Guelph | \$ | 3,128 | mid |
| London | \$ | 3,151 | mid |
| Ingersoll | \$ | 3,173 | mid |
| Waterloo | \$ | 3,214 | mid |
| Stratford | \$ | 3,236 | mid |
| Owen Sound | \$ | 3,453 | high |
| Southwest | \$ | 2,723 | |



Residential Comparisons - 2 Storey Home—(sorted lowest to highest)

| | 2 | 2014 | 2014 |
|---|----------|----------------|------------|
| Municipality | Pr | operty | Relative |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | axes | Taxes |
| Greenstone | \$ | 2,541 | low |
| Springwater | \$ | 2,547 | low |
| Grey Highlands | \$ | 2,597 | low |
| Lambton Shores | \$ | 3,003 | low |
| Niagara-on-the-Lake | \$ | 3,192 | low |
| Toronto (East) | \$ | 3,233 | low |
| North Dumfries | , \$ | 3,289 | low |
| Kingsville | \$ | 3,341 | low |
| Milton | , \$ | 3,383 | low |
| Woolwich | \$ | 3,463 | low |
| Strathroy-Caradoc | , \$ | 3,484 | low |
| Lakeshore | \$ | 3,489 | low |
| Innisfil | \$ | 3,530 | low |
| Wilmot | \$ | 3,549 | low |
| Penetanguishene | \$ | 3,560 | low |
| Middlesex Centre | \$ | 3,584 | low |
| Wellesley | \$ | 3,604 | low |
| Huntsville | \$ | 3,642 | low |
| East Gwillimbury | \$ | 3,712 | low |
| Tillsonburg | \$ | 3,734 | low |
| Central Huron | \$ | 3,743 | low |
| Georgina | \$ | 3,744 | low |
| Quinte West | \$ | 3,811 | low |
| Gravenhurst | \$ | 3,884 | low |
| Saugeen Shores | \$ | 3,891 | low |
| Brant | \$ | 3,898 | low |
| The Blue Mountains | \$ | 3,944 | low |
| Orillia | \$ | 3,954 | low |
| Barrie | \$ | 3,957 | low |
| Halton Hills | \$ | 3,993 | low |
| Caledon | ب \$ | 4,006 | low |
| West Lincoln | \$ | 4,020 | mid |
| Bracebridge | \$ | 4,020 | mid |
| Collingwood | \$ | 4,080 | mid |
| Burlington | \$ | 4,080 | mid |
| Lincoln | \$ | 4,126 | mid |
| | \$ | 4,120 | mid |
| London | \$ | | |
| King Cambridge | | 4,135 4.150 | mid mid |
| Pelham | \$ \$ | 4,150 | mid mid |
| | \$ | 4,184 | mid mid |
| Clarington St. Thomas | \$ | 4,193 4,231 | |
| | | | mid |
| Hanover | \$ \$ | 4,233 | mid |
| Peterborough | | 4,239 | mid |
| Niagara Falls | \$ | 4,275 | mid |
| Kenora | \$ | 4,317 | mid |
| Fort Erie | \$ | 4,319 | mid |

| 2014 2014 | | | | | |
|------------------------|---------|----------------|--------------|--|--|
| | | | | | |
| Municipality | Pr | operty | Relative | | |
| | | Taxes | Taxes | | |
| Ingersoll | \$ | 4,349 | mid | | |
| Sarnia | \$ | 4,361 | mid | | |
| Scugog | \$ | 4,369 | mid | | |
| Ottawa | \$ | 4,373 | mid | | |
| Brampton | \$ | 4,381 | mid | | |
| Markham | \$ | 4,383 | mid | | |
| Newmarket | \$ | 4,394 | mid | | |
| Aurora | \$ | 4,399 | mid | | |
| Kitchener | \$ | 4,426 | mid | | |
| Waterloo | \$ | 4,439 | mid | | |
| Richmond Hill | \$ | 4,476 | mid | | |
| Cornwall | \$ | 4,526 | mid | | |
| Vaughan | \$ | 4,533 | mid | | |
| Toronto (West) | \$ | 4,535 | mid | | |
| Guelph | \$ | 4,567 | mid | | |
| Grimsby | \$ | 4,571 | high | | |
| Kingston | \$ | 4,572 | high | | |
| Oakville | \$ | 4,601 | high | | |
| St. Catharines | \$ | 4,657 | high | | |
| Whitchurch Stouffville | \$ | 4,657 | high | | |
| Mississauga | \$ | 4,674 | high | | |
| Central Elgin | \$ | 4,700 | high | | |
| Brockville | \$ | 4,700 4,705 | nign high | | |
| Whitby | \$ | 4,705 4,707 | nign high | | |
| Hamilton | \$ | 4,707 4,722 | nign high | | |
| Thorold | \$ | 4,722 4,747 | nign high | | |
| Welland | \$ | | | | |
| | | 4,752 4.782 | high high | | |
| Toronto (North) | \$ ¢ | 4,782 | high bigb | | |
| North Bay | \$ | 4,785 | high bigb | | |
| Belleville | \$ | 4,858 | high | | |
| Ajax | \$ | 4,873 | high | | |
| Port Hope | \$ | 4,891 | high | | |
| Oshawa | \$ | 4,917 | high | | |
| Brock | \$ | 4,949 | high | | |
| Orangeville | \$ | 4,955 | high | | |
| Greater Sudbury | \$ | 4,994 | high | | |
| Stratford | \$ | 5,095 | high | | |
| Pickering | \$ | 5,113 | high | | |
| Windsor | \$ | 5,117 | high | | |
| Sault Ste. Marie | \$ | 5,294 | high | | |
| Owen Sound | \$ | 5,366 | high | | |
| Thunder Bay | \$ | 5,389 | high | | |
| Port Colborne | \$ | 5,400 | high | | |
| Timmins | \$ | 6,166 | high | | |
| Toronto (South) | \$ | 6,709 | high | | |
| Meaford | \$ | 7,133 | high | | |
| Average | \$ | 4,295 | | | |
| Median | \$ | 4,319 | | | |
| Min | \$ | 2,541 | | | |
| Max | \$ | 7,133 | | | |
| | | | | | |



Residential Comparisons - 2 Storey Home—by Population Group

| Municipality | Pr | 2014 operty axes | 2014 Relative Taxes |
|--------------------|----|------------------------|---------------------------|
| Greenstone | \$ | 2,541 | low |
| Grey Highlands | \$ | 2,597 | low |
| Lambton Shores | \$ | 3,003 | low |
| North Dumfries | \$ | 3,289 | low |
| Penetanguishene | \$ | 3,560 | low |
| Wellesley | \$ | 3,604 | low |
| Central Huron | \$ | 3,743 | low |
| Gravenhurst | \$ | 3,884 | low |
| Saugeen Shores | \$ | 3,891 | low |
| The Blue Mountains | \$ | 3,944 | low |
| West Lincoln | \$ | 4,020 | mid |
| Hanover | \$ | 4,233 | mid |
| Ingersoll | \$ | 4,349 | mid |
| Central Elgin | \$ | 4,700 | high |
| Brock | \$ | 4,949 | high |
| Meaford | \$ | 7,133 | high |
| < 15,000 | \$ | 3,965 | |

| Municipality | 2014 Property | | | 2014 Relative |
|---------------------|------------------|-------|-------|------------------|
| | | axes | Taxes | |
| Springwater | \$ | 2,547 | low | |
| Niagara-on-the-Lake | \$ | 3,192 | low | |
| Kingsville | \$ | 3,341 | low | |
| Woolwich | \$ | 3,463 | low | |
| Strathroy-Caradoc | \$ | 3,484 | low | |
| Wilmot | \$ | 3,549 | low | |
| Middlesex Centre | \$ | 3,584 | low | |
| Huntsville | \$ | 3,642 | low | |
| East Gwillimbury | \$ | 3,712 | low | |
| Tillsonburg | \$ | 3,734 | low | |
| Bracebridge | \$ | 4,077 | mid | |
| Collingwood | \$ | 4,080 | mid | |
| Lincoln | \$ | 4,126 | mid | |
| King | \$ | 4,135 | mid | |
| Pelham | \$ | 4,184 | mid | |
| Kenora | \$ | 4,317 | mid | |
| Scugog | \$ | 4,369 | mid | |
| Grimsby | \$ | 4,571 | high | |
| Brockville | \$ | 4,705 | high | |
| Thorold | \$ | 4,747 | high | |
| Port Hope | \$ | 4,891 | high | |
| Orangeville | \$ | 4,955 | high | |
| Owen Sound | \$ | 5,366 | high | |
| Port Colborne | \$ | 5,400 | high | |
| 15,000 - 29,999 | \$ | 4,091 | | |



Residential Comparisons - 2 Storey Home—by Population Group (cont'd)

| Municipality | 2014 Property | | 2014 Relative |
|------------------------|------------------|-------|------------------|
| | 1 | Taxes | Taxes |
| Lakeshore | \$ | 3,489 | low |
| Innisfil | \$ | 3,530 | low |
| Georgina | \$ | 3,744 | low |
| Quinte West | \$ | 3,811 | low |
| Brant | \$ | 3,898 | low |
| Orillia | \$ | 3,954 | low |
| Halton Hills | \$ | 3,993 | low |
| Caledon | \$ | 4,006 | low |
| Clarington | \$ | 4,193 | mid |
| St. Thomas | \$ | 4,231 | mid |
| Peterborough | \$ | 4,239 | mid |
| Niagara Falls | \$ | 4,275 | mid |
| Fort Erie | \$ | 4,319 | mid |
| Sarnia | \$ | 4,361 | mid |
| Newmarket | \$ | 4,394 | mid |
| Aurora | \$ | 4,399 | mid |
| Cornwall | \$ | 4,526 | mid |
| Whitchurch Stouffville | \$ | 4,657 | high |
| Welland | \$ | 4,752 | high |
| North Bay | \$ | 4,785 | high |
| Belleville | \$ | 4,858 | high |
| Stratford | \$ | 5,095 | high |
| Pickering | \$ | 5,113 | high |
| Sault Ste. Marie | \$ | 5,294 | high |
| Timmins | \$ | 6,166 | high |
| 30,000 - 99,999 | \$ | 4,403 | |

| Municipality | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|-----------------|----|-------------------------|---------------------------|
| Toronto (East) | \$ | 3,233 | low |
| Milton | \$ | 3,383 | low |
| Barrie | \$ | 3,957 | low |
| Burlington | \$ | 4,084 | mid |
| London | \$ | 4,134 | mid |
| Cambridge | \$ | 4,150 | mid |
| Ottawa | \$ | 4,373 | mid |
| Brampton | \$ | 4,381 | mid |
| Markham | \$ | 4,383 | mid |
| Kitchener | \$ | 4,426 | mid |
| Waterloo | \$ | 4,439 | mid |
| Richmond Hill | \$ | 4,476 | mid |
| Vaughan | \$ | 4,533 | mid |
| Toronto (West) | \$ | 4,535 | mid |
| Guelph | \$ | 4,567 | mid |
| Kingston | \$ | 4,572 | high |
| Oakville | \$ | 4,601 | high |
| St. Catharines | \$ | 4,657 | high |
| Mississauga | \$ | 4,674 | high |
| Whitby | \$ | 4,707 | high |
| Hamilton | \$ | 4,722 | high |
| Toronto (North) | \$ | 4,782 | high |
| Ajax | \$ | 4,873 | high |
| Oshawa | \$ | 4,917 | high |
| Greater Sudbury | \$ | 4,994 | high |
| Windsor | \$ | 5,117 | high |
| Thunder Bay | \$ | 5,389 | high |
| Toronto (South) | \$ | 6,709 | high |
| > 100,000 | \$ | 4,563 | |



Residential Comparisons - 2 Storey Home—by Location

| Municipality | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|--------------|----|-------------------------|---------------------------|
| Quinte West | \$ | 3,811 | low |
| Peterborough | \$ | 4,239 | mid |
| Ottawa | \$ | 4,373 | mid |
| Cornwall | \$ | 4,526 | mid |
| Kingston | \$ | 4,572 | high |
| Brockville | \$ | 4,705 | high |
| Belleville | \$ | 4,858 | high |
| Port Hope | \$ | 4,891 | high |
| Eastern | \$ | 4,497 | |

| Toronto (East) | \$ 3,233 | low |
|------------------------|-------------|------|
| Milton | \$ 3,383 | low |
| East Gwillimbury | \$ 3,712 | low |
| Georgina | \$ 3,744 | low |
| Halton Hills | \$ 3,993 | low |
| Caledon | \$ 4,006 | low |
| Burlington | \$ 4,084 | mid |
| King | \$ 4,135 | mid |
| Clarington | \$ 4,193 | mid |
| Scugog | \$ 4,369 | mid |
| Brampton | \$ 4,381 | mid |
| Markham | \$ 4,383 | mid |
| Newmarket | \$ 4,394 | mid |
| Aurora | \$ 4,399 | mid |
| Richmond Hill | \$ 4,476 | mid |
| Vaughan | \$ 4,533 | mid |
| Toronto (West) | \$ 4,535 | mid |
| Oakville | \$ 4,601 | high |
| Whitchurch Stouffville | \$ 4,657 | high |
| Mississauga | \$ 4,674 | high |
| Whitby | \$ 4,707 | high |
| Toronto (North) | \$ 4,782 | high |
| Ajax | \$ 4,873 | high |
| Oshawa | \$ 4,917 | high |
| Brock | \$ 4,949 | high |
| Pickering | \$ 5,113 | high |
| Toronto (South) | \$ 6,709 | high |
| GTA | \$ 4,442 | |
| | | |

| Municipality | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|---------------------|----|-------------------------|---------------------------|
| Niagara-on-the-Lake | \$ | 3,192 | low |
| West Lincoln | \$ | 4,020 | mid |
| Lincoln | \$ | 4,126 | mid |
| Pelham | \$ | 4,184 | mid |
| Niagara Falls | \$ | 4,275 | mid |
| Fort Erie | \$ | 4,319 | mid |
| Grimsby | \$ | 4,571 | high |
| St. Catharines | \$ | 4,657 | high |
| Hamilton | \$ | 4,722 | high |
| Thorold | \$ | 4,747 | high |
| Welland | \$ | 4,752 | high |
| Port Colborne | \$ | 5,400 | high |
| Niagara/Hamilton | \$ | 4,414 | |

| Greenstone | \$ 2,541 | low |
|------------------|-------------|------|
| Kenora | \$ 4,317 | mid |
| North Bay | \$ 4,785 | high |
| Greater Sudbury | \$ 4,994 | high |
| Sault Ste. Marie | \$ 5,294 | high |
| Thunder Bay | \$ 5,389 | high |
| Timmins | \$ 6,166 | high |
| | | |
| North | \$ 4,784 | |
| | | |

| Springwater | \$ 2,547 | low |
|--------------------|-------------|------|
| Innisfil | \$ 3,530 | low |
| Penetanguishene | \$ 3,560 | low |
| Huntsville | \$ 3,642 | low |
| Gravenhurst | \$ 3,884 | low |
| Orillia | \$ 3,954 | low |
| Barrie | \$ 3,957 | low |
| Bracebridge | \$ 4,077 | mid |
| Collingwood | \$ 4,080 | mid |
| Orangeville | \$ 4,955 | high |
| | | |
| Simcoe/Musk./Duff. | \$ 3,819 | |
| | | |



Residential Comparisons - 2 Storey Home—by Location (cont'd)

| Municipality | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|--------------------|----|-------------------------|---------------------------|
| Grey Highlands | \$ | 2,597 | low |
| Lambton Shores | \$ | 3,003 | low |
| North Dumfries | \$ | 3,289 | low |
| Kingsville | \$ | 3,341 | low |
| Woolwich | \$ | 3,463 | low |
| Strathroy-Caradoc | \$ | 3,484 | low |
| Lakeshore | \$ | 3,489 | low |
| Wilmot | \$ | 3,549 | low |
| Middlesex Centre | \$ | 3,584 | low |
| Wellesley | \$ | 3,604 | low |
| Tillsonburg | \$ | 3,734 | low |
| Central Huron | \$ | 3,743 | low |
| Saugeen Shores | \$ | 3,891 | low |
| Brant | \$ | 3,898 | low |
| The Blue Mountains | \$ | 3,944 | low |
| London | \$ | 4,134 | mid |
| Cambridge | \$ | 4,150 | mid |
| St. Thomas | \$ | 4,231 | mid |
| Hanover | \$ | 4,233 | mid |
| Ingersoll | \$ | 4,349 | mid |
| Sarnia | \$ | 4,361 | mid |
| Kitchener | \$ | 4,426 | mid |
| Waterloo | \$ | 4,439 | mid |
| Guelph | \$ | 4,567 | mid |
| Central Elgin | \$ | 4,700 | high |
| Stratford | \$ | 5,095 | high |
| Windsor | \$ | 5,117 | high |
| Owen Sound | \$ | 5,366 | high |
| Meaford | \$ | 7,133 | high |
| Southwest | \$ | 4,100 | |



Residential Comparisons - Senior Executive Home—(sorted lowest to highest)

| | 2014 | 2014 |
|----------------------|-------------|-------|
| Residential - Senior | operty | |
| Executive | Taxes | Taxes |
| Milton | \$ 4,330 | low |
| Springwater | \$ 4,352 | low |
| Saugeen Shores | \$ 4,393 | low |
| Toronto (East) | \$ 4,433 | low |
| Lakeshore | \$ 4,516 | low |
| Caledon | \$ 4,718 | low |
| Sarnia | \$ 4,824 | low |
| Sault Ste. Marie | \$ 4,854 | low |
| Orillia | \$ 4,886 | low |
| Gravenhurst | \$ 4,891 | low |
| Innisfil | \$ 4,908 | low |
| Woolwich | \$ 5,053 | low |
| Clarington | \$ 5,082 | low |
| Kingsville | \$ 5,123 | low |
| Niagara-on-the-Lake | \$ 5,146 | low |
| Huntsville | \$ 5,216 | low |
| North Bay | \$ 5,309 | low |
| Niagara Falls | \$ 5,332 | low |
| Barrie | \$ 5,333 | low |
| Wellesley | \$ 5,407 | low |
| Cambridge | \$ 5,505 | low |
| Kitchener | \$ 5,544 | low |
| Peterborough | \$ 5,558 | low |
| Greater Sudbury | \$ 5,578 | low |
| Bracebridge | \$ 5,592 | low |
| Brampton | \$ 5,598 | low |
| Newmarket | \$ 5,610 | mid |
| Prince Edward County | \$ 5,639 | mid |
| Hanover | \$ 5,648 | mid |
| Welland | \$ 5,650 | mid |
| Tillsonburg | \$ 5,662 | mid |
| Ingersoll | \$ 5,664 | mid |
| Richmond Hill | \$ 5,672 | mid |
| Cornwall | \$ 5,683 | mid |
| Grimsby | \$ 5,690 | mid |
| Pelham | \$ 5,699 | mid |
| Mississauga | \$ 5,702 | mid |
| Aurora | \$ 5,730 | mid |
| Wilmot | \$ 5,739 | mid |
| Stratford | \$ 5,765 | mid |

| | 2014 | | 2014 |
|------------------------|----------|----------------|----------|
| Residential - Senior | Property | | Relative |
| Executive | | Taxes | Taxes |
| Middlesex Centre | \$ | 5,769 | mid |
| North Dumfries | \$ | | mid |
| London | \$ | 5,813 | mid |
| Collingwood | \$ | | mid |
| Burlington | \$ | 5,817 | mid |
| Halton Hills | \$ | 5,836 | mid |
| East Gwillimbury | \$ | 5,847 | mid |
| Scugog | \$ | 5,885 | mid |
| Vaughan | \$ | 5,931 | mid |
| Whitby | \$ | 5,962 | mid |
| Guelph | \$ | 5,974 | mid |
| Kingston | \$ | 5,979 | mid |
| Hamilton | \$ | 5,995 | high |
| Thorold | \$ | 6,003 | high |
| St. Catharines | \$ | 6,035 | high |
| Ajax | \$ | 6,048 | high |
| Oakville | \$ | 6,055 | high |
| Oshawa | \$ | 6,087 | high |
| Brockville | \$ | 6,111 | high |
| Georgina | \$ | 6,195 | high |
| Markham | \$ | | high |
| Orangeville | \$ | | high |
| Central Elgin | \$ | 6,284 | high |
| Belleville | \$ | | high |
| Whitchurch Stouffville | \$ | • | high |
| Pickering | \$ | 6,372 | high |
| Windsor | \$ | 6,408 | high |
| Waterloo | \$ | 6,505 | high |
| Owen Sound | \$ | 6,902 | high |
| Toronto (North) | \$ | 6,959 | high |
| Toronto (West) | \$ | 7,133 | high |
| King | \$ | 7,272 | high |
| Thunder Bay | \$ | 7,312 | high |
| Ottawa | \$ | 7,510 | high |
| Timmins | \$ | 8,774 | high |
| Toronto (South) | \$ | 12,314 | high |
| | | | |
| Average Median | \$ \$ | 5,854 5,734 | |
| Minimum | ۰ \$ | 4,330 | |
| Maximum | \$ | 12,314 | |



Residential Comparisons - Senior Executive —by Population Group

Municipalities with populations less than 15,000

| Residential - Senior Executive | 2014 Property Taxes | | 2014 Relative Taxes |
|-----------------------------------|---------------------------|-------|---------------------------|
| Saugeen Shores | \$ | 4,393 | low |
| Gravenhurst | \$ | 4,891 | low |
| Wellesley | \$ | 5,407 | low |
| Hanover | \$ | 5,648 | mid |
| Ingersoll | \$ | 5,664 | mid |
| North Dumfries | \$ | 5,807 | mid |
| Central Elgin | \$ | 6,284 | high |
| < 15,000 | \$ | 5,442 | |

Municipalities with populations between <u>15,000—29,999</u>

| Residential - Senior Executive | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|-----------------------------------|----|-------------------------|---------------------------|
| Springwater | \$ | 4,352 | low |
| Woolwich | \$ | 5,053 | low |
| Kingsville | \$ | 5,123 | low |
| Niagara-on-the-Lake | \$ | 5,146 | low |
| Huntsville | \$ | 5,216 | low |
| Bracebridge | \$ | 5,592 | low |
| Prince Edward County | \$ | 5,639 | mid |
| Tillsonburg | \$ | 5,662 | mid |
| Grimsby | \$ | 5,690 | mid |
| Pelham | \$ | 5,699 | mid |
| Wilmot | \$ | 5,739 | mid |
| Middlesex Centre | \$ | 5,769 | mid |
| Collingwood | \$ | 5,814 | mid |
| East Gwillimbury | \$ | 5,847 | mid |
| Scugog | \$ | 5,885 | mid |
| Thorold | \$ | 6,003 | high |
| Brockville | \$ | 6,111 | high |
| Orangeville | \$ | 6,216 | high |
| Owen Sound | \$ | 6,902 | high |
| King | \$ | 7,272 | high |
| 15,000 - 29,999 | \$ | 5,736 | |



Residential Comparisons - Senior Executive —by Population Group (cont'd)

Municipalities with populations between <u>30,000—99,999</u>

| Residential - Senior Executive | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|-----------------------------------|----|-------------------------|---------------------------|
| Lakeshore | \$ | 4,516 | low |
| Caledon | \$ | 4,718 | low |
| Sarnia | \$ | 4,824 | low |
| Sault Ste. Marie | \$ | 4,854 | low |
| Orillia | \$ | 4,886 | low |
| Innisfil | \$ | 4,908 | low |
| Clarington | \$ | 5,082 | low |
| North Bay | \$ | 5,309 | low |
| Niagara Falls | \$ | 5,332 | low |
| Peterborough | \$ | 5,558 | low |
| Newmarket | \$ | 5,610 | mid |
| Welland | \$ | 5,650 | mid |
| Cornwall | \$ | 5,683 | mid |
| Aurora | \$ | 5,730 | mid |
| Stratford | \$ | 5,765 | mid |
| Halton Hills | \$ | 5,836 | mid |
| Georgina | \$ | 6,195 | high |
| Belleville | \$ | 6,355 | high |
| Whitchurch Stouffville | \$ | 6,368 | high |
| Pickering | \$ | 6,372 | high |
| Timmins | \$ | 8,774 | high |
| 30,000 - 99,999 | \$ | 5,634 | |

Municipalities with populations greater than 100,000

| Residential - Senior Executive | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|-----------------------------------|----|-------------------------|---------------------------|
| Milton | \$ | 4,330 | low |
| Toronto (East) | \$ | 4,433 | low |
| Barrie | \$ | 5,333 | low |
| Cambridge | \$ | 5,505 | low |
| Kitchener | \$ | 5,544 | low |
| Greater Sudbury | \$ | 5,578 | low |
| Brampton | \$ | 5,598 | low |
| Richmond Hill | \$ | 5,672 | mid |
| Mississauga | \$ | 5,702 | mid |
| London | \$ | 5,813 | mid |
| Burlington | \$ | 5,817 | mid |
| Vaughan | \$ | 5,931 | mid |
| Whitby | \$ | 5,962 | mid |
| Guelph | \$ | 5,974 | mid |
| Kingston | \$ | 5,979 | mid |
| Hamilton | \$ | 5,995 | high |
| St. Catharines | \$ | 6,035 | high |
| Ajax | \$ | 6,048 | high |
| Oakville | \$ | 6,055 | high |
| Oshawa | \$ | 6,087 | high |
| Markham | \$ | 6,206 | high |
| Windsor | \$ | 6,408 | high |
| Waterloo | \$ | 6,505 | high |
| Toronto (North) | \$ | 6,959 | high |
| Toronto (West) | \$ | 7,133 | high |
| Thunder Bay | \$ | 7,312 | high |
| Ottawa | \$ | 7,510 | high |
| Toronto (South) | \$ | 12,314 | high |
| > 100,000 | \$ | 6,205 | |



${\it Residential\ Comparisons-Senior\ Executive\ --by\ Location}$

| Residential - Senior Executive | 2014 Property Taxes | | 2014 Relative Taxes |
|-----------------------------------|---------------------------|-------|---------------------------|
| Peterborough | \$ | 5,558 | low |
| Prince Edward County | \$ | 5,639 | mid |
| Cornwall | \$ | 5,683 | mid |
| Kingston | \$ | 5,979 | mid |
| Brockville | \$ | 6,111 | high |
| Belleville | \$ | 6,355 | high |
| Ottawa | \$ | 7,510 | high |
| Eastern | \$ | 6,119 | |

| Milton | \$ 4,330 | low |
|------------------------|--------------|------|
| Toronto (East) | \$ 4,433 | low |
| Caledon | \$ 4,718 | low |
| Clarington | \$ 5,082 | low |
| Brampton | \$ 5,598 | low |
| Newmarket | \$ 5,610 | mid |
| Richmond Hill | \$ 5,672 | mid |
| Mississauga | \$ 5,702 | mid |
| Aurora | \$ 5,730 | mid |
| Burlington | \$ 5,817 | mid |
| Halton Hills | \$ 5,836 | mid |
| East Gwillimbury | \$ 5,847 | mid |
| Scugog | \$ 5,885 | mid |
| Vaughan | \$ 5,931 | mid |
| Whitby | \$ 5,962 | mid |
| Ajax | \$ 6,048 | high |
| Oakville | \$ 6,055 | high |
| Oshawa | \$ 6,087 | high |
| Georgina | \$ 6,195 | high |
| Markham | \$ 6,206 | high |
| Whitchurch Stouffville | \$ 6,368 | high |
| Pickering | \$ 6,372 | high |
| Toronto (North) | \$ 6,959 | high |
| Toronto (West) | \$ 7,133 | high |
| King | \$ 7,272 | high |
| Toronto (South) | \$ 12,314 | high |
| GTA | \$ 6,122 | |

| Residential - Senior Executive | 2014 Property Taxes | | 2014 Relative Taxes |
|-----------------------------------|---------------------------|-------|---------------------------|
| Niagara-on-the-Lake | \$ | 5,146 | low |
| Niagara Falls | \$ | 5,332 | low |
| Welland | \$ | 5,650 | mid |
| Grimsby | \$ | 5,690 | mid |
| Pelham | \$ | 5,699 | mid |
| Hamilton | \$ | 5,995 | high |
| Thorold | \$ | 6,003 | high |
| St. Catharines | \$ | 6,035 | high |
| Niagara/Hamilton | \$ | 5,694 | |

| Sault Ste. Marie | \$ | 4,854 | low |
|------------------|----|-------|------|
| North Bay | \$ | 5,309 | low |
| Greater Sudbury | \$ | 5,578 | low |
| Thunder Bay | \$ | 7,312 | high |
| Timmins | \$ | 8,774 | high |
| North | Ļ | C 2CF | |
| NOrth | Ş | 6,365 | |

| Springwater | \$ 4,352 | low |
|--------------------|-------------|------|
| Orillia | \$ 4,886 | low |
| Gravenhurst | \$ 4,891 | low |
| Innisfil | \$ 4,908 | low |
| Huntsville | \$ 5,216 | low |
| Barrie | \$ 5,333 | low |
| Bracebridge | \$ 5,592 | low |
| Collingwood | \$ 5,814 | mid |
| Orangeville | \$ 6,216 | high |
| | | |
| Simcoe/Musk./Duff. | \$ 5,245 | |
| | | |



Residential Comparisons - Senior Executive —by Location (cont'd)

| Residential - Senior Executive | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|-----------------------------------|----|-------------------------|---------------------------|
| Saugeen Shores | \$ | 4,393 | low |
| Lakeshore | \$ | 4,516 | low |
| Sarnia | \$ | 4,824 | low |
| Woolwich | \$ | 5,053 | low |
| Kingsville | \$ | 5,123 | low |
| Wellesley | \$ | 5,407 | low |
| Cambridge | \$ | 5,505 | low |
| Kitchener | \$ | 5,544 | low |
| Hanover | \$ | 5,648 | mid |
| Tillsonburg | \$ | 5,662 | mid |
| Ingersoll | \$ | 5,664 | mid |
| Wilmot | \$ | 5,739 | mid |
| Stratford | \$ | 5,765 | mid |
| Middlesex Centre | \$ | 5,769 | mid |
| North Dumfries | \$ | 5,807 | mid |
| London | \$ | 5,813 | mid |
| Guelph | \$ | 5,974 | mid |
| Central Elgin | \$ | 6,284 | high |
| Windsor | \$ | 6,408 | high |
| Waterloo | \$ | 6,505 | high |
| Owen Sound | \$ | 6,902 | high |
| Southwest | \$ | 5,634 | |



Residential Comparisons - Summary

| LOW | LOW-MID | MID | MID-HIGH | HIGH |
|--------------------|----------------------|------------------|----------------|------------------------|
| Brant | Barrie | Brampton | Aurora | Ajax |
| Central Huron | Bracebridge | Caledon | Belleville | Hamilton |
| Elliot Lake | Cambridge | Georgina | Brock | Oakville |
| Gravenhurst | Clarington | Greater Sudbury | Brockville | Orangeville |
| Greenstone | Cornwall | Guelph | Burlington | Oshawa |
| Grey Highlands | East Gwillimbury | Ingersoll | Central Elgin | Owen Sound |
| Huntsville | Fort Erie | London | Collingwood | Pickering |
| Kingsville | Halton Hills | Meaford | Grimsby | Port Hope |
| Lakeshore | Hanover | North Bay | King | St. Catharines |
| Lambton Shores | Innisfil | Pelham | Kingston | Thunder Bay |
| Penetanguishene | Kenora | Sault Ste. Marie | Lincoln | Timmins |
| Quinte West | Kitchener | Wainfleet | Markham | Toronto (North) |
| Saugeen Shores | Middlesex Centre | West Lincoln | Mississauga | Toronto (South) |
| South Frontenac | Milton | | Newmarket | Whitchurch-Stouffville |
| Springwater | Niagara Falls | | Ottawa | |
| Strathroy-Caradoc | Niagara-on-the-Lake | | Port Colborne | |
| The Blue Mountains | North Dumfries | | Richmond Hill | |
| Toronto (East) | Orillia | | Scugog | |
| Woolwich | Peterborough | | Stratford | |
| | Prince Edward County | | Thorold | |
| | Sarnia | | Toronto (West) | |
| | St. Thomas | | Vaughan | |
| | Tillsonburg | | Waterloo | |
| | Wellesley | | Welland | |
| | Wilmot | | Whitby | |
| | | | Windsor | |



Multi-Residential Comparisons





Multi-Residential Comparisons - Walk-up Apartment (taxes calculated on a per unit basis) - sorted from lowest to highest

| | - 2 | 2014 | 2014 |
|---|----------|-------------------------|-------------------|
| Multi-Residential - | Property | | Relative |
| Apartment Walk-up | 1 | Гахеѕ | Taxes |
| The Blue Mountains | \$ | 516 | low |
| South Frontenac | \$ | 534 | low |
| Saugeen Shores | \$ | 605 | low |
| Huntsville | \$ | 660 | low |
| Prince Edward County | \$ | 662 | low |
| Richmond Hill | \$ | 761 | low |
| East Gwillimbury | \$ | 764 | low |
| Elliot Lake | \$ | 821 | low |
| Central Huron | \$ | 830 | low |
| Kenora | \$ | 845 | low |
| Hanover | \$ | 849 | low |
| Newmarket | \$ | 857 | low |
| Greenstone | \$ | 903 | low |
| Bracebridge | \$ | 907 | low |
| Strathroy-Caradoc | \$ | 909 | low |
| Brant | \$ | 911 | low |
| Sault Ste. Marie | \$ | 914 | low |
| Aurora | \$ | 964 | low |
| Kingsville | \$ | 980 | low |
| North Dumfries | \$ | 1,040 | low |
| Lakeshore | \$ | 1,043 | low |
| Innisfil | \$ | 1,048 | low |
| Caledon | \$ | 1,116 | low |
| Georgina | \$ | 1,130 | low |
| Barrie | \$ | 1,156 | low |
| Penetanguishene | \$ | 1,179 | low |
| Lambton Shores | \$ | 1,192 | low |
| Collingwood | \$ | 1,211 | low |
| Windsor | \$ | 1,214 | low |
| Brockville | \$ | 1,239 | mid |
| Meaford | \$ | 1,251 | mid |
| Timmins | \$ | 1,278 | mid |
| Woolwich | \$ | 1,279 | mid |
| Mississauga | \$ | 1,289 | mid |
| West Lincoln | \$ | 1,297 | mid |
| Wilmot | \$ | 1,328 | mid |
| Orillia | \$ | 1,329 | mid |
| Quinte West | \$ | 1,345 | mid |
| Wellesley | \$ | 1,355 | mid |
| Brock | \$ | 1,365 | mid |
| Greater Sudbury | \$ | 1,404 | mid |
| North Bay | \$ | 1,435 | mid |
| Fort Erie | \$ | 1,443 | mid |
| | | , | |
| Kitchener | | 1,455 | mid |
| Kitchener Niagara Falls | \$ | 1,455 1.456 | |
| Kitchener Niagara Falls Wainfleet | | 1,455 1,456 1,468 | mid mid mid |

| An in Book and a | | 2014 | 2014 | |
|------------------------|----------|----------------|--------------|--|
| Multi-Residential - | | operty | Relative | |
| Apartment Walk-up | | axes | Taxes | |
| Lincoln | \$ | 1,493 | mid | |
| Port Hope | \$ \$ | 1,508 | mid | |
| Toronto (East) | \$ | 1,536 | mid mid | |
| Tillsonburg Milton | \$ | 1,556 1,559 | mid | |
| St. Thomas | \$ | 1,578 | mid | |
| Brampton | \$ | 1,580 | mid | |
| Grimsby | \$ | 1,580 | mid | |
| Waterloo | \$ | 1,586 | mid | |
| Halton Hills | \$ | 1,595 | mid | |
| Cambridge | \$ | 1,601 | mid | |
| Ajax | \$ | 1,607 | high | |
| Pickering | \$ | 1,618 | high | |
| Clarington | \$ | 1,624 | high | |
| Guelph | \$ | 1,632 | high | |
| Burlington | \$ | 1,634 | high | |
| London | \$ | 1,662 | high | |
| Pelham | \$ | 1,681 | high | |
| Toronto (North) | \$ | 1,683 | high | |
| Sarnia | \$ | 1,692 | high | |
| Toronto (West) | \$ | 1,692 | high | |
| Whitby | \$ | 1,713 | high | |
| Port Colborne | \$ | 1,746 | high | |
| Kingston | \$ | 1,759 | high | |
| Stratford | \$ | 1,774 | high | |
| Hamilton | \$ | 1,782 | high | |
| Welland Thunder Bay | \$ \$ | 1,788 | high bigh | |
| | | 1,803 | high | |
| St. Catharines | \$ | 1,821 | high | |
| Thorold | \$ | 1,824 | high | |
| Cornwall | \$ | 1,842 | high | |
| Oakville | \$ | 1,851 | high | |
| Peterborough | \$ | 1,914 | high | |
| Owen Sound | \$ | 1,975 | high | |
| Belleville | \$ | 2,023 | high | |
| Toronto (South) | \$ | 2,047 | high | |
| Oshawa | \$ | 2,066 | high | |
| Ingersoll | \$ | 2,116 | high | |
| Orangeville | \$ | 2,393 | high | |
| Average | \$ | 1,383 | | |
| Median | \$ | 1,449 | | |
| Minimum | \$ | 516 | | |
| Maximum | \$ | 2,393 | | |



Multi-Residential Walk-Ups (taxes calculated on a per unit basis) - sorted by Population Group

Municipalities with populations less than 15,000

| Multi-Residential - Apartment Walk-up | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|--|----|-------------------------|---------------------------|
| The Blue Mountains | \$ | 516 | low |
| Saugeen Shores | \$ | 605 | low |
| Elliot Lake | \$ | 821 | low |
| Central Huron | \$ | 830 | low |
| Hanover | \$ | 849 | low |
| Greenstone | \$ | 903 | low |
| North Dumfries | \$ | 1,040 | low |
| Penetanguishene | \$ | 1,179 | low |
| Lambton Shores | \$ | 1,192 | low |
| Meaford | \$ | 1,251 | mid |
| West Lincoln | \$ | 1,297 | mid |
| Wellesley | \$ | 1,355 | mid |
| Brock | \$ | 1,365 | mid |
| Wainfleet | \$ | 1,468 | mid |
| Ingersoll | \$ | 2,116 | high |
| < 15,000 | \$ | 1,119 | |

Municipalities with populations between <u>15,000—29,999</u>

| Multi-Residential - Apartment Walk-up | | 2014 Relative Taxes | |
|--|----|---------------------------|------|
| South Frontenac | \$ | 534 | low |
| Huntsville | \$ | 660 | low |
| Prince Edward County | \$ | 662 | low |
| East Gwillimbury | \$ | 764 | low |
| Kenora | \$ | 845 | low |
| Bracebridge | \$ | 907 | low |
| Strathroy-Caradoc | \$ | 909 | low |
| Kingsville | \$ | 980 | low |
| Collingwood | \$ | 1,211 | low |
| Brockville | \$ | 1,239 | mid |
| Woolwich | \$ | 1,279 | mid |
| Wilmot | \$ | 1,328 | mid |
| Lincoln | \$ | 1,493 | mid |
| Port Hope | \$ | 1,508 | mid |
| Tillsonburg | \$ | 1,556 | mid |
| Grimsby | \$ | 1,580 | mid |
| Pelham | \$ | 1,681 | high |
| Port Colborne | \$ | 1,746 | high |
| Thorold | \$ | 1,824 | high |
| Owen Sound | \$ | 1,975 | high |
| Orangeville | \$ | 2,393 | high |
| 15,000 - 29,999 | \$ | 1,289 | |



Multi-Residential Walk-Ups (taxes calculated on a per unit basis) - sorted by Population Group (cont'd)

Municipalities with populations between <u>30,000—99,999</u>

| | 2014 | 2014 |
|---------------------|-------------|-------|
| Multi-Residential - | operty | |
| Apartment Walk-up | Taxes | Taxes |
| Newmarket | \$ 857 | low |
| Brant | \$ 911 | low |
| Sault Ste. Marie | \$ 914 | low |
| Aurora | \$ 964 | low |
| Lakeshore | \$ 1,043 | low |
| Innisfil | \$ 1,048 | low |
| Caledon | \$ 1,116 | low |
| Georgina | \$ 1,130 | low |
| Timmins | \$ 1,278 | mid |
| Orillia | \$ 1,329 | mid |
| Quinte West | \$ 1,345 | mid |
| North Bay | \$ 1,435 | mid |
| Fort Erie | \$ 1,443 | mid |
| Niagara Falls | \$ 1,456 | mid |
| St. Thomas | \$ 1,578 | mid |
| Halton Hills | \$ 1,595 | mid |
| Pickering | \$ 1,618 | high |
| Clarington | \$ 1,624 | high |
| Sarnia | \$ 1,692 | high |
| Stratford | \$ 1,774 | high |
| Welland | \$ 1,788 | high |
| Cornwall | \$ 1,842 | high |
| Peterborough | \$ 1,914 | high |
| Belleville | \$ 2,023 | high |
| 30,000 - 99,999 | \$ 1,405 | |

Municipalities with populations greater than 100,000

| | | 2014 | 2014 |
|---------------------|----------|-------|----------|
| Multi-Residential - | Property | | Relative |
| Apartment Walk-up | 1 | Taxes | Taxes |
| Richmond Hill | \$ | 761 | low |
| Barrie | \$ | 1,156 | low |
| Windsor | \$ | 1,214 | low |
| Mississauga | \$ | 1,289 | mid |
| Greater Sudbury | \$ | 1,404 | mid |
| Kitchener | \$ | 1,455 | mid |
| Ottawa | \$ | 1,474 | mid |
| Toronto (East) | \$ | 1,536 | mid |
| Milton | \$ | 1,559 | mid |
| Brampton | \$ | 1,580 | mid |
| Waterloo | \$ | 1,586 | mid |
| Cambridge | \$ | 1,601 | mid |
| Ajax | \$ | 1,607 | high |
| Guelph | \$ | 1,632 | high |
| Burlington | \$ | 1,634 | high |
| London | \$ | 1,662 | high |
| Toronto (North) | \$ | 1,683 | high |
| Toronto (West) | \$ | 1,692 | high |
| Whitby | \$ | 1,713 | high |
| Kingston | \$ | 1,759 | high |
| Hamilton | \$ | 1,782 | high |
| Thunder Bay | \$ | 1,803 | high |
| St. Catharines | \$ | 1,821 | high |
| Oakville | \$ | 1,851 | high |
| Toronto (South) | \$ | 2,047 | high |
| Oshawa | \$ | 2,066 | high |
| > 100,000 | \$ | 1,591 | |



Multi-Residential Walk-Ups (taxes calculated on a per unit basis) - sorted by Location

| Multi-Residential - Apartment Walk-up | 2014 Property Taxes | | 2014 Relative Taxes |
|--|---------------------------|-------|---------------------------|
| South Frontenac | \$ | 534 | low |
| Prince Edward County | \$ | 662 | low |
| Brockville | \$ | 1,239 | mid |
| Quinte West | \$ | 1,345 | mid |
| Ottawa | \$ | 1,474 | mid |
| Port Hope | \$ | 1,508 | mid |
| Kingston | \$ | 1,759 | high |
| Cornwall | \$ | 1,842 | high |
| Peterborough | \$ | 1,914 | high |
| Belleville | \$ | 2,023 | high |
| Eastern | \$ | 1,430 | |

| Richmond Hill | \$ 761 | low |
|------------------|-------------|------|
| East Gwillimbury | \$ 764 | low |
| Newmarket | \$ 857 | low |
| Aurora | \$ 964 | low |
| Caledon | \$ 1,116 | low |
| Georgina | \$ 1,130 | low |
| Mississauga | \$ 1,289 | mid |
| Brock | \$ 1,365 | mid |
| Toronto (East) | \$ 1,536 | mid |
| Milton | \$ 1,559 | mid |
| Brampton | \$ 1,580 | mid |
| Halton Hills | \$ 1,595 | mid |
| Ajax | \$ 1,607 | high |
| Pickering | \$ 1,618 | high |
| Clarington | \$ 1,624 | high |
| Burlington | \$ 1,634 | high |
| Toronto (North) | \$ 1,683 | high |
| Toronto (West) | \$ 1,692 | high |
| Whitby | \$ 1,713 | high |
| Oakville | \$ 1,851 | high |
| Toronto (South) | \$ 2,047 | high |
| Oshawa | \$ 2,066 | high |
| GTA | \$ 1,457 | |
| | | |

| Multi-Residential - Apartment Walk-up | 2014 Property Taxes | | 2014 Relative Taxes |
|--|---------------------------|-------|---------------------------|
| West Lincoln | \$ | 1,297 | mid |
| Fort Erie | \$ | 1,443 | mid |
| Niagara Falls | \$ | 1,456 | mid |
| Wainfleet | \$ | 1,468 | mid |
| Lincoln | \$ | 1,493 | mid |
| Grimsby | \$ | 1,580 | mid |
| Pelham | \$ | 1,681 | high |
| Port Colborne | \$ | 1,746 | high |
| Hamilton | \$ | 1,782 | high |
| Welland | \$ | 1,788 | high |
| St. Catharines | \$ | 1,821 | high |
| Thorold | \$ | 1,824 | high |
| 400 | | | |
| Niagara/Hamilton | \$ | 1,615 | |

| Elliot Lake | \$ 821 | low |
|------------------|-------------|------|
| Kenora | \$ 845 | low |
| Greenstone | \$ 903 | low |
| Sault Ste. Marie | \$ 914 | low |
| Timmins | \$ 1,278 | mid |
| Greater Sudbury | \$ 1,404 | mid |
| North Bay | \$ 1,435 | mid |
| Thunder Bay | \$ 1,803 | high |
| | | |
| North | \$ 1,175 | |
| | | |

| Huntsville | \$ 660 | low |
|--------------------|-------------|------|
| Bracebridge | \$ 907 | low |
| Innisfil | \$ 1,048 | low |
| Barrie | \$ 1,156 | low |
| Penetanguishene | \$ 1,179 | low |
| Collingwood | \$ 1,211 | low |
| Orillia | \$ 1,329 | mid |
| Orangeville | \$ 2,393 | high |
| | | |
| Simcoe/Musk./Duff. | \$ 1,235 | |
| | | |



Multi-Residential Walk-Ups (taxes calculated on a per unit basis) - sorted by Location (cont'd)

| Multi-Residential - | 2014 operty | 2014 Relative |
|---------------------|----------------|------------------|
| Apartment Walk-up | Taxes | Taxes |
| The Blue Mountains | \$ 516 | low |
| Saugeen Shores | \$ 605 | low |
| Central Huron | \$ 830 | low |
| Hanover | \$ 849 | low |
| Strathroy-Caradoc | \$ 909 | low |
| Brant | \$ 911 | low |
| Kingsville | \$ 980 | low |
| North Dumfries | \$ 1,040 | low |
| Lakeshore | \$ 1,043 | low |
| Lambton Shores | \$ 1,192 | low |
| Windsor | \$ 1,214 | low |
| Meaford | \$ 1,251 | mid |
| Woolwich | \$ 1,279 | mid |
| Wilmot | \$ 1,328 | mid |
| Wellesley | \$ 1,355 | mid |
| Kitchener | \$ 1,455 | mid |
| Tillsonburg | \$ 1,556 | mid |
| St. Thomas | \$ 1,578 | mid |
| Waterloo | \$ 1,586 | mid |
| Cambridge | \$ 1,601 | mid |
| Guelph | \$ 1,632 | high |
| London | \$ 1,662 | high |
| Sarnia | \$ 1,692 | high |
| Stratford | \$ 1,774 | high |
| Owen Sound | \$ 1,975 | high |
| Ingersoll | \$ 2,116 | high |
| Southwest | \$ 1,305 | |



Multi-Residential Comparisons - High-Rise Apartment

| Multi-Residential Apartment | 2014 Property | | 2014 Relative |
|------------------------------|------------------|-------|------------------|
| High-Rise | | axes | Taxes |
| Prince Edward County | \$ | 808 | low |
| Brant | \$ | 827 | low |
| East Gwillimbury | \$ | 846 | low |
| King | \$ | 879 | low |
| Vaughan | \$ | 963 | low |
| Whitchurch-Stouffville | \$ | 967 | low |
| Newmarket | \$ | 985 | low |
| Richmond Hill | \$ | 1,033 | low |
| Aurora | \$ | 1,042 | low |
| Sault Ste. Marie | \$ | 1,057 | low |
| Georgina | \$ | 1,102 | low |
| Hanover | \$ | 1,160 | low |
| Penetanguishene | \$ | 1,199 | low |
| Lincoln | \$ | 1,224 | low |
| Pelham | \$ | 1,225 | low |
| Timmins | \$ | 1,263 | low |
| Barrie | \$ | 1,288 | low |
| Collingwood | \$ | 1,320 | low |
| Brockville | \$ | 1,322 | low |
| Grimsby | \$ | 1,390 | low |
| Markham | \$ | 1,439 | low |
| Toronto (East) | \$ | 1,512 | low |
| North Bay | \$ | 1,521 | mid |
| Mississauga | \$ | 1,536 | mid |
| Halton Hills | \$ | 1,545 | mid |
| Milton | \$ | 1,557 | mid |
| London | \$ | 1,565 | mid |
| Orillia | \$ | 1,598 | mid |
| Greater Sudbury | \$ | 1,612 | mid |
| Thorold | \$ | 1,617 | mid |
| Clarington | \$ | 1,707 | mid |
| Windsor | \$ | 1,714 | mid |
| Ottawa | \$ | 1,739 | mid |
| Niagara Falls | \$ | 1,758 | mid |
| Toronto (North) | \$ | 1,767 | mid |

| Multi-Residential | : | 2014 | 2014 |
|-------------------|----------|-------|----------|
| Apartment | Property | | Relative |
| High-Rise | 1 | axes | Taxes |
| Toronto (West) | \$ | 1,779 | mid |
| Guelph | \$ | 1,784 | mid |
| Whitby | \$ | 1,800 | mid |
| Waterloo | \$ | 1,807 | mid |
| Kitchener | \$ | 1,818 | mid |
| Kingston | \$ | 1,823 | mid |
| Ajax | \$ | 1,843 | mid |
| Stratford | \$ | 1,894 | mid |
| Cornwall | \$ | 1,895 | mid |
| Cambridge | \$ | 1,899 | high |
| Hamilton | \$ | 1,950 | high |
| Oshawa | \$ | 1,952 | high |
| Fort Erie | \$ | 1,967 | high |
| Tillsonburg | \$ | 1,971 | high |
| Ingersoll | \$ | 1,983 | high |
| Brampton | \$ | 1,990 | high |
| Burlington | \$ | 2,010 | high |
| St. Catharines | \$ | 2,026 | high |
| Oakville | \$ | 2,050 | high |
| Peterborough | \$ | 2,079 | high |
| Toronto (South) | \$ | 2,083 | high |
| Owen Sound | \$ | 2,086 | high |
| Thunder Bay | \$ | 2,089 | high |
| Welland | \$ | 2,142 | high |
| Port Hope | \$ | 2,166 | high |
| Sarnia | \$ | 2,183 | high |
| Port Colborne | \$ | 2,306 | high |
| Pickering | \$ | 2,310 | high |
| Belleville | \$ | 2,373 | high |
| Orangeville | \$ | 2,678 | high |
| St. Thomas | \$ | 3,027 | high |
| Average | \$ | 1,664 | |
| Median | \$ | 1,748 | |
| Minimum | \$ | 808 | |
| Maximum | \$ | 3,027 | |



Multi-Residential High-Rise (taxes calculated on a per unit basis) - sorted by Population Group

Municipalities with populations less than 15,000

| Multi-Residential Apartment High-Rise | 2014 Property Taxes | | 2014 Relative Taxes |
|---|---------------------------|-------|---------------------------|
| Hanover | \$ | 1,160 | low |
| Penetanguishene | \$ | 1,199 | low |
| Ingersoll | \$ | 1,983 | high |
| < 15,000 | \$ | 1,447 | |

Municipalities with populations between <u>15,000—29,999</u>

| Multi-Residential | 2014 | | 2014 |
|----------------------|----------|-------|----------|
| Apartment | Property | | Relative |
| High-Rise | Ţ | axes | Taxes |
| Prince Edward County | \$ | 808 | low |
| East Gwillimbury | \$ | 846 | low |
| King | \$ | 879 | low |
| Lincoln | \$ | 1,224 | low |
| Pelham | \$ | 1,225 | low |
| Collingwood | \$ | 1,320 | low |
| Brockville | \$ | 1,322 | low |
| Grimsby | \$ | 1,390 | low |
| Thorold | \$ | 1,617 | mid |
| Tillsonburg | \$ | 1,971 | high |
| Owen Sound | \$ | 2,086 | high |
| Port Hope | \$ | 2,166 | high |
| Port Colborne | \$ | 2,306 | high |
| Orangeville | \$ | 2,678 | high |
| 15 000 30 000 | <u>,</u> | 1 560 | |
| 15,000 - 29,999 | \$ | 1,560 | |

Municipalities with populations between <u>30,000—99,999</u>

| Multi-Residential Apartment | 2014 operty | 2014 Relative |
|--------------------------------|----------------|------------------|
| High-Rise | Taxes | Taxes |
| Brant | \$ 827 | low |
| Whitchurch-Stouffville | \$ 967 | low |
| Newmarket | \$ 985 | low |
| Aurora | \$ 1,042 | low |
| Sault Ste. Marie | \$ 1,057 | low |
| Georgina | \$ 1,102 | low |
| Timmins | \$ 1,263 | low |
| North Bay | \$ 1,521 | mid |
| Halton Hills | \$ 1,545 | mid |
| Orillia | \$ 1,598 | mid |
| Clarington | \$ 1,707 | mid |
| Niagara Falls | \$ 1,758 | mid |
| Stratford | \$ 1,894 | mid |
| Cornwall | \$ 1,895 | mid |
| Fort Erie | \$ 1,967 | high |
| Peterborough | \$ 2,079 | high |
| Welland | \$ 2,142 | high |
| Sarnia | \$ 2,183 | high |
| Pickering | \$ 2,310 | high |
| Belleville | \$ 2,373 | high |
| St. Thomas | \$ 3,027 | high |
| 30,000 - 99,999 | \$ 1,678 | |



Multi-Residential High Rise (taxes calculated on a per unit basis) - sorted by Population Group (cont'd)

Municipalities with populations greater than 100,000

| Multi-Residential Apartment High-Rise | 2014 Property Taxes | | 2014 Relative Taxes |
|---|---------------------------|-------|---------------------------|
| Vaughan | \$ | 963 | low |
| Richmond Hill | \$ | 1,033 | low |
| Barrie | \$ | 1,288 | low |
| Markham | \$ | 1,439 | low |
| Toronto (East) | \$ | 1,512 | low |
| Mississauga | \$ | 1,536 | mid |
| Milton | \$ | 1,557 | mid |
| London | \$ | 1,565 | mid |
| Greater Sudbury | \$ | 1,612 | mid |
| Windsor | \$ | 1,714 | mid |
| Ottawa | \$ | 1,739 | mid |
| Toronto (North) | \$ | 1,767 | mid |
| Toronto (West) | \$ | 1,779 | mid |
| Guelph | \$ | 1,784 | mid |
| Whitby | \$ | 1,800 | mid |
| Waterloo | \$ | 1,807 | mid |
| Kitchener | \$ | 1,818 | mid |
| Kingston | \$ | 1,823 | mid |
| Ajax | \$ | 1,843 | mid |
| Cambridge | \$ | 1,899 | high |
| Hamilton | \$ | 1,950 | high |
| Oshawa | \$ | 1,952 | high |
| Brampton | \$ | 1,990 | high |
| Burlington | \$ | 2,010 | high |
| St. Catharines | \$ | 2,026 | high |
| Oakville | \$ | 2,050 | high |
| Toronto (South) | \$ | 2,083 | high |
| Thunder Bay | \$ | 2,089 | high |
| > 100,000 | \$ | 1,730 | |



Multi-Residential High Rise (taxes calculated on a per unit basis) - sorted by Location

| Multi-Residential Apartment High-Rise | Pro | 2014 operty axes | 2014 Relative Taxes |
|---|-----|------------------------|---------------------------|
| Prince Edward County | \$ | 808 | low |
| Brockville | \$ | 1,322 | low |
| Ottawa | \$ | 1,739 | mid |
| Kingston | \$ | 1,823 | mid |
| Cornwall | \$ | 1,895 | mid |
| Peterborough | \$ | 2,079 | high |
| Port Hope | \$ | 2,166 | high |
| Belleville | \$ | 2,373 | high |
| Eastern | \$ | 1,776 | |

| East Gwillimbury | \$ | 846 | low |
|------------------------|----|-------|------|
| King | \$ | 879 | low |
| Vaughan | \$ | 963 | low |
| Whitchurch-Stouffville | \$ | 967 | low |
| Newmarket | \$ | 985 | low |
| Richmond Hill | \$ | 1,033 | low |
| Aurora | \$ | 1,042 | low |
| Georgina | \$ | 1,102 | low |
| Markham | \$ | 1,439 | low |
| Toronto (East) | \$ | 1,512 | low |
| Mississauga | \$ | 1,536 | mid |
| Halton Hills | \$ | 1,545 | mid |
| Milton | \$ | 1,557 | mid |
| Clarington | \$ | 1,707 | mid |
| Toronto (North) | \$ | 1,767 | mid |
| Toronto (West) | \$ | 1,779 | mid |
| Whitby | \$ | 1,800 | mid |
| Ajax | \$ | 1,843 | mid |
| Oshawa | \$ | 1,952 | high |
| Brampton | \$ | 1,990 | high |
| Burlington | \$ | 2,010 | high |
| Oakville | \$ | 2,050 | high |
| Toronto (South) | \$ | 2,083 | high |
| Pickering | \$ | 2,310 | high |
| CTA | ċ | 1 520 | |
| GTA | \$ | 1,529 | |

| Multi-Residential Apartment High-Rise | Pr | 2014 operty Taxes | 2014 Relative Taxes |
|---|----|-------------------------|---------------------------|
| Lincoln | \$ | 1,224 | low |
| Pelham | \$ | 1,225 | low |
| Grimsby | \$ | 1,390 | low |
| Thorold | \$ | 1,617 | mid |
| Niagara Falls | \$ | 1,758 | mid |
| Hamilton | \$ | 1,950 | high |
| Fort Erie | \$ | 1,967 | high |
| St. Catharines | \$ | 2,026 | high |
| Welland | \$ | 2,142 | high |
| Port Colborne | \$ | 2,306 | high |
| Niagara/Hamilton | \$ | 1,760 | |

| Sault Ste. Marie | \$ 1,057 | low |
|------------------|-------------|------|
| Timmins | \$ 1,263 | low |
| North Bay | \$ 1,521 | mid |
| Greater Sudbury | \$ 1,612 | mid |
| Thunder Bay | \$ 2,089 | high |
| | | |
| North | \$ 1,509 | |
| | | |

| Penetanguishene | \$ | 1,199 | low |
|----------------------|----|-------|------|
| Barrie | \$ | 1,288 | low |
| Collingwood | \$ | 1,320 | low |
| Orillia | \$ | 1,598 | mid |
| Orangeville | \$ | 2,678 | high |
| Simcoe/Musk./Duff. | ¢ | 1,616 | |
| Simcoe, wask., buil. | ٧ | 1,010 | |



Multi-Residential High Rise (taxes calculated on a per unit basis) - sorted by Location (cont'd)

| Multi-Residential Apartment High-Rise | Pro | 2014 operty axes | 2014 Relative Taxes |
|---|-----|------------------------|---------------------------|
| Brant | \$ | 827 | low |
| Hanover | \$ | 1,160 | low |
| London | \$ | 1,565 | mid |
| Windsor | \$ | 1,714 | mid |
| Guelph | \$ | 1,784 | mid |
| Waterloo | \$ | 1,807 | mid |
| Kitchener | \$ | 1,818 | mid |
| Stratford | \$ | 1,894 | mid |
| Cambridge | \$ | 1,899 | high |
| Tillsonburg | \$ | 1,971 | high |
| Ingersoll | \$ | 1,983 | high |
| Owen Sound | \$ | 2,086 | high |
| Sarnia | \$ | 2,183 | high |
| St. Thomas | \$ | 3,027 | high |
| Southwest | \$ | 1,837 | |



Multi-Residential Comparisons - Summary

- There was a high degree of consistency in terms of the relative tax burdens across the two multiresidential property types
- Municipalities with higher tax ratios typically also have higher relative tax burdens in the multiresidential class. The tax ratio is a better predictor in the multi-residential class than the commercial and industrial classes because of the consistent Province-wide residential education rate
- Toronto, Dufferin, Belleville, Hamilton, Thunder Bay, and Kingston with relatively high Multi-Residential tax ratios have Mid-high to High tax burden compared to the other municipalities in the survey

| LOW | LOW-MID | MID | MID-HIGH | HIGH |
|------------------------|----------------|-----------------|-----------------|-----------------|
| Aurora | Brockville | Brock | Ajax | Belleville |
| Barrie | Grimsby | Greater Sudbury | Brampton | Burlington |
| Bracebridge | Lincoln | Halton Hills | Cambridge | Hamilton |
| Brant | Timmins | Kitchener | Clarington | Ingersoll |
| Caledon | Toronto (East) | Meaford | Cornwall | Oakville |
| Central Huron | Windsor | Milton | Fort Erie | Orangeville |
| Collingwood | | Mississauga | Guelph | Oshawa |
| East Gwillimbury | | Niagara Falls | Kingston | Owen Sound |
| Elliot Lake | | North Bay | London | Peterborough |
| Georgina | | Orillia | Port Hope | Pickering |
| Greenstone | | Ottawa | St. Thomas | Port Colborne |
| Hanover | | Pelham | Stratford | Sarnia |
| Huntsville | | Quinte West | Thorold | St. Catharines |
| Innisfil | | Wainfleet | Tillsonburg | Toronto (South) |
| Kenora | | Waterloo | Toronto (North) | Thunder Bay |
| King | | Wellesley | Toronto (West) | Welland |
| Kingsville | | West Lincoln | Whitby | |
| Lakeshore | | Wilmot | | |
| Lambton Shores | | Woolwich | | |
| Markham | | | | |
| Newmarket | | | | |
| North Dumfries | | | | |
| Penetanguishene | | | | |
| Prince Edward County | | | | |
| Richmond Hill | | | | |
| Saugeen Shores | | | | |
| Sault Ste. Marie | | | | |
| South Frontenac | | | | |
| Strathroy-Caradoc | | | | |
| The Blue Mountains | | | | |
| Vaughan | | | | |
| Whitchurch-Stouffville | | | | |



Commercial Comparisons





Commercial Comparisons - Office Buildings (taxes per sq. ft.)

| (cance per equiyary | | | | | | | |
|------------------------|-----------|---------|-----|--------|----|------|----------|
| | 2014 2014 | | | | | 2014 | 2014 |
| Commercial - Office | Mu | nicipal | Edu | cation | Т | otal | Relative |
| | Т | Taxes | | Taxes | | axes | Taxes |
| Penetanguishene | \$ | 0.75 | \$ | 0.61 | \$ | 1.36 | low |
| Prince Edward County | \$ | 0.89 | \$ | 0.67 | \$ | 1.56 | low |
| Welland | \$ | 1.17 | \$ | 0.58 | \$ | 1.75 | low |
| Timmins | \$ | 1.36 | \$ | 0.51 | \$ | 1.87 | low |
| Sault Ste. Marie | \$ | 1.46 | \$ | 0.49 | \$ | 1.95 | low |
| Sarnia | \$ | 1.19 | \$ | 0.86 | \$ | 2.04 | low |
| Quinte West | \$ | 1.11 | \$ | 0.94 | \$ | 2.05 | low |
| Niagara-on-the-Lake | \$ | 1.21 | \$ | 1.00 | \$ | 2.21 | low |
| Orillia | \$ | 1.29 | \$ | 0.94 | \$ | 2.22 | low |
| Central Elgin | \$ | 1.49 | \$ | 0.80 | \$ | 2.29 | low |
| London | \$ | 1.42 | \$ | 0.90 | \$ | 2.32 | low |
| Halton Hills | \$ | 1.23 | \$ | 1.09 | \$ | 2.32 | low |
| Milton | \$ | 1.14 | \$ | 1.26 | \$ | 2.40 | low |
| Windsor | \$ | 1.75 | \$ | 0.68 | \$ | 2.43 | low |
| Whitchurch-Stouffville | \$ | 1.03 | \$ | 1.40 | \$ | 2.43 | low |
| Belleville | \$ | 1.58 | \$ | 0.87 | \$ | 2.45 | low |
| St. Thomas | \$ | 1.59 | \$ | 0.91 | \$ | 2.50 | low |
| Kitchener | \$ | 1.45 | \$ | 1.08 | \$ | 2.53 | low |
| North Bay | \$ | 1.71 | \$ | 0.84 | \$ | 2.55 | low |
| St. Catharines | \$ | 1.72 | \$ | 0.87 | \$ | 2.59 | low |
| Greenstone | \$ | 1.90 | \$ | 0.69 | \$ | 2.59 | low |
| Brockville | \$ | 1.65 | \$ | 0.95 | \$ | 2.60 | low |
| Hamilton | \$ | 1.69 | \$ | 0.94 | \$ | 2.63 | mid |
| Newmarket | \$ | 1.24 | \$ | 1.44 | \$ | 2.67 | mid |
| Fort Erie | \$ | 1.72 | \$ | 0.95 | \$ | 2.68 | mid |
| Collingwood | \$ | 1.44 | \$ | 1.25 | \$ | 2.69 | mid |
| Orangeville | \$ | 1.59 | \$ | 1.14 | \$ | 2.73 | mid |
| Waterloo | \$ | 1.55 | \$ | 1.19 | \$ | 2.74 | mid |
| Port Colborne | \$ | 1.90 | \$ | 0.92 | \$ | 2.82 | mid |
| Owen Sound | \$ | 1.84 | \$ | 1.02 | \$ | 2.86 | mid |
| Grimsby | \$ | 1.75 | \$ | 1.13 | \$ | 2.88 | mid |
| Georgina | \$ | 1.49 | \$ | 1.42 | \$ | 2.91 | mid |
| Innisfil | \$ | 1.41 | \$ | 1.51 | \$ | 2.92 | mid |
| Oshawa | \$ | 1.87 | \$ | 1.07 | \$ | 2.94 | mid |
| Scugog | \$ | 1.85 | \$ | 1.16 | \$ | 3.01 | mid |
| Markham | \$ | 1.23 | \$ | 1.85 | \$ | 3.08 | mid |
| Richmond Hill | \$ | 1.27 | \$ | 1.84 | \$ | 3.11 | mid |
| Thorold | \$ | 2.09 | \$ | 1.12 | \$ | 3.20 | mid |
| Stratford | \$ | 2.02 | \$ | 1.24 | \$ | 3.26 | mid |
| Vaughan | \$ | 1.34 | \$ | 1.92 | \$ | 3.26 | mid |



Commercial Comparisons - Office Buildings (taxes per sq. ft.) (cont'd)

| Commercial - Office | | 2014 Municipal | | 2014 Ication | | 014 otal | 2014 Relative | | |
|---------------------|----|-------------------|----|-----------------|----|-------------|------------------|------|-------|
| Commercial - Office | | | | Taxes | | | | axes | Taxes |
| Greater Sudbury | \$ | 2.27 | \$ | 1.01 | \$ | 3.28 | mid | | |
| Tillsonburg | \$ | 2.30 | \$ | 0.98 | \$ | 3.28 | mid | | |
| Cornwall | \$ | 2.17 | \$ | 1.11 | \$ | 3.28 | mid | | |
| Caledon | \$ | 1.50 | \$ | 1.78 | \$ | 3.28 | mid | | |
| Peterborough | \$ | 1.91 | \$ | 1.40 | \$ | 3.32 | high | | |
| Brampton | \$ | 1.74 | \$ | 1.60 | \$ | 3.34 | high | | |
| Burlington | \$ | 1.76 | \$ | 1.58 | \$ | 3.34 | high | | |
| North Perth | \$ | 1.69 | \$ | 1.70 | \$ | 3.39 | high | | |
| Niagara Falls | \$ | 2.14 | \$ | 1.27 | \$ | 3.40 | high | | |
| Mississauga | \$ | 1.61 | \$ | 1.80 | \$ | 3.41 | high | | |
| Guelph | \$ | 1.99 | \$ | 1.45 | \$ | 3.44 | high | | |
| Cambridge | \$ | 2.01 | \$ | 1.44 | \$ | 3.44 | high | | |
| Clarington | \$ | 2.07 | \$ | 1.42 | \$ | 3.50 | high | | |
| Barrie | \$ | 2.02 | \$ | 1.50 | \$ | 3.51 | high | | |
| Kenora | \$ | 2.48 | \$ | 1.12 | \$ | 3.60 | high | | |
| Aurora | \$ | 1.67 | \$ | 2.06 | \$ | 3.73 | high | | |
| Oakville | \$ | 2.01 | \$ | 1.90 | \$ | 3.91 | high | | |
| King | \$ | 1.81 | \$ | 2.31 | \$ | 4.12 | high | | |
| Whitby | \$ | 2.53 | \$ | 1.79 | \$ | 4.33 | high | | |
| Ajax | \$ | 2.55 | \$ | 1.83 | \$ | 4.37 | high | | |
| Thunder Bay | \$ | 3.19 | \$ | 1.21 | \$ | 4.40 | high | | |
| Port Hope | \$ | 2.61 | \$ | 1.81 | \$ | 4.42 | high | | |
| Pickering | \$ | 2.69 | \$ | 1.94 | \$ | 4.63 | high | | |
| Kingston | \$ | 2.89 | \$ | 1.76 | \$ | 4.66 | high | | |
| Ottawa | \$ | 3.14 | \$ | 2.17 | \$ | 5.31 | high | | |
| Average | \$ | 1.76 | \$ | 1.26 | \$ | 3.02 | | | |
| Median | \$ | 1.71 | \$ | 1.16 | \$ | 2.92 | | | |
| Minimum | \$ | 0.75 | \$ | 0.49 | \$ | 1.36 | | | |
| Maximum | \$ | 3.19 | \$ | 2.31 | \$ | 5.31 | | | |

- 30 of the 95 municipalities were not represented due to insufficient comparable properties
- The CVA per unit varied across the survey, with a range of \$40 to \$219 per square foot, with an average of \$107 per square foot



Commercial Comparisons - Office Buildings by Population Group (taxes per sq. ft.)

Municipalities with populations less than 15,000

| Commercial - Office | Т | 2014 Total axes | 2014 Relative Taxes |
|---------------------|----|-----------------------|---------------------------|
| Penetanguishene | \$ | 1.36 | low |
| Central Elgin | \$ | 2.29 | low |
| Greenstone | \$ | 2.59 | low |
| North Perth | \$ | 3.39 | high |
| < 15,000 | \$ | 2.41 | |
| | • | | |

Municipalities with populations between <u>15,000—29,999</u>

| Commercial - Office | Т | 014 otal axes | 2014 Relative Taxes |
|----------------------|----|---------------------|---------------------------|
| Prince Edward County | \$ | 1.56 | low |
| Niagara-on-the-Lake | \$ | 2.21 | low |
| Brockville | \$ | 2.60 | low |
| Collingwood | \$ | 2.69 | mid |
| Orangeville | \$ | 2.73 | mid |
| Port Colborne | \$ | 2.82 | mid |
| Owen Sound | \$ | 2.86 | mid |
| Grimsby | \$ | 2.88 | mid |
| Scugog | \$ | 3.01 | mid |
| Thorold | \$ | 3.20 | mid |
| Tillsonburg | \$ | 3.28 | mid |
| Kenora | \$ | 3.60 | high |
| King | \$ | 4.12 | high |
| Port Hope | \$ | 4.42 | high |
| 15,000 - 29,999 | \$ | 3.00 | |



Commercial Comparisons - Office Buildings (cont'd) by Population Group (taxes per sq. ft.)

Municipalities with populations between 30,000—99,999

2014 2014 **Commercial - Office Total** Relative **Taxes Taxes** Welland 1.75 \$ low \$ **Timmins** 1.87 low Sault Ste. Marie \$ 1.95 low \$ Sarnia 2.04 low **Quinte West** \$ 2.05 low \$ Orillia 2.22 low Halton Hills \$ 2.32 low Whitchurch-Stouffville \$ 2.43 low Belleville \$ 2.45 low St. Thomas \$ 2.50 low North Bay \$ 2.55 low \$ Newmarket 2.67 mid Fort Erie \$ 2.68 mid Georgina 2.91 mid Innisfil \$ 2.92 mid Stratford \$ 3.26 mid Cornwall \$ 3.28 mid \$ Caledon 3.28 mid \$ Peterborough 3.32 high Niagara Falls 3.40 high \$ 3.50 Clarington high Aurora 3.73 high **Pickering** 4.63 high 30,000 - 99,999 \$ 2.77

Municipalities with populations greater than 100,000

| Commercial - Office | Т | 2014 Total axes | 2014 Relative Taxes |
|---------------------|----|-----------------------|---------------------------|
| London | \$ | 2.32 | low |
| Milton | \$ | 2.40 | low |
| Windsor | \$ | 2.43 | low |
| Kitchener | \$ | 2.53 | low |
| St. Catharines | \$ | 2.59 | low |
| Hamilton | \$ | 2.63 | mid |
| Waterloo | \$ | 2.74 | mid |
| Oshawa | \$ | 2.94 | mid |
| Markham | \$ | 3.08 | mid |
| Richmond Hill | \$ | 3.11 | mid |
| Vaughan | \$ | 3.26 | mid |
| Greater Sudbury | \$ | 3.28 | mid |
| Brampton | \$ | 3.34 | high |
| Burlington | \$ | 3.34 | high |
| Mississauga | \$ | 3.41 | high |
| Guelph | \$ | 3.44 | high |
| Cambridge | \$ | 3.44 | high |
| Barrie | \$ | 3.51 | high |
| Oakville | \$ | 3.91 | high |
| Whitby | \$ | 4.33 | high |
| Ajax | \$ | 4.37 | high |
| Thunder Bay | \$ | 4.40 | high |
| Kingston | \$ | 4.66 | high |
| Ottawa | \$ | 5.31 | high |
| > 100,000 | \$ | 3.36 | |



Commercial Comparisons - Office Buildings—by Location (taxes per sq. ft.)

| Commercial - Office | T | 014 otal axes | 2014 Relative Taxes |
|----------------------|----|---------------------|---------------------------|
| Prince Edward County | \$ | 1.56 | low |
| Quinte West | \$ | 2.05 | low |
| Belleville | \$ | 2.45 | low |
| Brockville | \$ | 2.60 | low |
| Cornwall | \$ | 3.28 | mid |
| Peterborough | \$ | 3.32 | high |
| Port Hope | \$ | 4.42 | high |
| Kingston | \$ | 4.66 | high |
| Ottawa | \$ | 5.31 | high |
| Eastern | \$ | 3.29 | |

| Halton Hills | \$ 2.32 | low |
|------------------------|------------|------|
| Milton | \$ 2.40 | low |
| Whitchurch-Stouffville | \$ 2.43 | low |
| Newmarket | \$ 2.67 | mid |
| Georgina | \$ 2.91 | mid |
| Oshawa | \$ 2.94 | mid |
| Scugog | \$ 3.01 | mid |
| Markham | \$ 3.08 | mid |
| Richmond Hill | \$ 3.11 | mid |
| Vaughan | \$ 3.26 | mid |
| Caledon | \$ 3.28 | mid |
| Brampton | \$ 3.34 | high |
| Burlington | \$ 3.34 | high |
| Mississauga | \$ 3.41 | high |
| Clarington | \$ 3.50 | high |
| Aurora | \$ 3.73 | high |
| Oakville | \$ 3.91 | high |
| King | \$ 4.12 | high |
| Whitby | \$ 4.33 | high |
| Ajax | \$ 4.37 | high |
| Pickering | \$ 4.63 | high |
| GTA | \$ 3.34 | |
| | | |

| Commercial - Office | T | 014 otal axes | 2014 Relative Taxes |
|---------------------|----|---------------------|---------------------------|
| Welland | \$ | 1.75 | low |
| Niagara-on-the-Lake | \$ | 2.21 | low |
| St. Catharines | \$ | 2.59 | low |
| Hamilton | \$ | 2.63 | mid |
| Fort Erie | \$ | 2.68 | mid |
| Port Colborne | \$ | 2.82 | mid |
| Grimsby | \$ | 2.88 | mid |
| Thorold | \$ | 3.20 | mid |
| Niagara Falls | \$ | 3.40 | high |
| Niagara/Hamilton | \$ | 2.69 | |

| Timmins | \$ 1.87 | low |
|------------------|------------|------|
| Sault Ste. Marie | \$ 1.95 | low |
| North Bay | \$ 2.55 | low |
| Greenstone | \$ 2.59 | low |
| Greater Sudbury | \$ 3.28 | mid |
| Kenora | \$ 3.60 | high |
| Thunder Bay | \$ 4.40 | high |
| | | |
| North | \$ 2.89 | |
| | | |

| Penetanguishene | \$ 1.36 | low |
|--------------------|------------|------|
| Orillia | \$ 2.22 | low |
| Collingwood | \$ 2.69 | mid |
| Orangeville | \$ 2.73 | mid |
| Innisfil | \$ 2.92 | mid |
| Barrie | \$ 3.51 | high |
| Simcoe/Musk./Duff. | \$ 2.57 | |



Commercial Comparisons - Office Buildings—by Location (taxes per sq. ft.) (cont'd)

| Commercial - Office | Т | 014 otal axes | 2014 Relative Taxes |
|---------------------|----|---------------------|---------------------------|
| Sarnia | \$ | 2.04 | low |
| Central Elgin | \$ | 2.29 | low |
| London | \$ | 2.32 | low |
| Windsor | \$ | 2.43 | low |
| St. Thomas | \$ | 2.50 | low |
| Kitchener | \$ | 2.53 | low |
| Waterloo | \$ | 2.74 | mid |
| Owen Sound | \$ | 2.86 | mid |
| Stratford | \$ | 3.26 | mid |
| Tillsonburg | \$ | 3.28 | mid |
| North Perth | \$ | 3.39 | high |
| Guelph | \$ | 3.44 | high |
| Cambridge | \$ | 3.44 | high |
| Southwest | \$ | 2.81 | |



Commercial Summary - Office

| LOW | MID | HIGH |
|------------------------|-----------------|---------------|
| Belleville | Caledon | Ajax |
| Brockville | Collingwood | Aurora |
| Central Elgin | Cornwall | Barrie |
| Greenstone | Fort Erie | Brampton |
| Halton Hills | Georgina | Burlington |
| Kitchener | Greater Sudbury | Cambridge |
| London | Grimsby | Clarington |
| Milton | Hamilton | Guelph |
| Niagara-on-the-Lake | Innisfil | Kenora |
| North Bay | Markham | King |
| Orillia | Newmarket | Kingston |
| Penetanguishene | Orangeville | Mississauga |
| Prince Edward County | Oshawa | Niagara Falls |
| Quinte West | Owen Sound | North Perth |
| Sarnia | Port Colborne | Oakville |
| Sault Ste. Marie | Richmond Hill | Ottawa |
| St. Catharines | Scugog | Peterborough |
| St. Thomas | Stratford | Pickering |
| Timmins | Thorold | Port Hope |
| Welland | Tillsonburg | Thunder Bay |
| Whitchurch-Stouffville | Vaughan | Whitby |
| Windsor | Waterloo | |



Commercial Comparisons - Neighbourhood Shopping - (taxes per sq. ft.)

| | reignocumocu snopping | | | | | | тахоо ро |
|------------------------|-----------------------|---------|----------|----------|----------|----------|----------|
| | 2014 2014 | | | | 2014 | 014 2014 | |
| Municipality | | nicipal | Ed | lucation | | Total | Relative |
| | | axes | | Taxes | | Гахеѕ | Taxes |
| Saugeen Shores | \$ | 0.50 | \$ | 0.54 | \$ | 1.04 | low |
| Penetanguishene | \$ | 0.72 | \$ | 0.58 | \$ | 1.30 | low |
| Elliot Lake | \$ | 0.99 | \$ | 0.37 | \$ | 1.36 | low |
| Gravenhurst | \$ | 0.85 | \$ | 0.51 | \$ | 1.36 | low |
| Greenstone | \$ | 1.03 | \$ | 0.37 | \$ | 1.40 | low |
| North Perth | \$ | 0.81 | \$ | 0.81 | \$ | 1.62 | low |
| Stratford | \$ | 1.05 | \$ | 0.65 | \$ | 1.70 | low |
| Springwater | \$ | 0.73 | \$ | 1.10 | \$ | 1.83 | low |
| The Blue Mountains | \$ | 0.74 | \$ | 1.09 | \$ | 1.83 | low |
| South Frontenac | \$ | 0.60 | \$ | 1.25 | \$ | 1.85 | low |
| Meaford | \$ | 0.99 | \$ | 0.93 | \$ | 1.92 | low |
| Timmins | \$ | 1.43 | \$ | 0.54 | \$ | 1.96 | low |
| Kingsville | \$ | 0.92 | \$ | 1.11 | \$ | 2.03 | low |
| Middlesex Centre | \$ | 0.89 | \$ | 1.21 | \$ | 2.10 | low |
| Prince Edward County | \$ | 1.24 | \$ | 0.93 | \$ | 2.18 | low |
| Strathroy-Caradoc | \$ | 1.10 | \$ | 1.26 | \$ | 2.36 | low |
| Wellesley | \$ | 1.10 | \$ | 1.12 | \$ | 2.38 | low |
| East Gwillimbury | \$ | 1.08 | \$ | 1.12 | \$ | 2.43 | low |
| Lambton Shores | \$ | 1.08 | \$ \$ | 1.19 | \$ \$ | 2.43 | low |
| | \$ | | \$ | | | | |
| Wilmot | | 1.32 | | 1.23 | \$ | 2.56 | low |
| Bracebridge | \$ \$ | 1.65 | \$ \$ | 0.93 | \$ | 2.58 | low |
| Huntsville | | 1.70 | | 1.03 | \$ | 2.73 | low |
| North Bay | \$ | 1.84 | \$ | 0.90 | \$ | 2.74 | low |
| King | \$ | 1.22 | \$ | 1.55 | \$ | 2.77 | low |
| Kenora | \$ | 1.90 | \$ | 0.88 | \$ | 2.78 | low |
| West Lincoln | \$ | 1.67 | \$ | 1.15 | \$ | 2.83 | low |
| Georgina | \$ | 1.46 | \$ | 1.39 | \$ | 2.86 | low |
| Central Elgin | \$ | 1.87 | \$ | 1.01 | \$ | 2.88 | low |
| North Dumfries | \$ | 1.46 | \$ | 1.46 | \$ | 2.92 | low |
| Innisfil | \$ | 1.42 | \$ | 1.51 | \$ | 2.93 | low |
| Orillia | \$ | 1.73 | \$ | 1.26 | \$ | 2.98 | low |
| Belleville | \$ | 1.94 | \$ | 1.06 | \$ | 3.00 | low |
| Central Huron | \$ | 1.64 | \$ | 1.37 | \$ | 3.02 | mid |
| Niagara Falls | \$ | 1.93 | \$ | 1.14 | \$ | 3.07 | mid |
| Niagara-on-the-Lake | \$ | 1.69 | \$ | 1.40 | \$ | 3.09 | mid |
| Hanover | \$ | 1.57 | \$ | 1.55 | \$ | 3.12 | mid |
| Fort Erie | \$ | 2.03 | \$ | 1.12 | \$ | 3.15 | mid |
| Thorold | \$ | 2.06 | \$ | 1.10 | \$ | 3.16 | mid |
| Tillsonburg | \$ | 1.94 | \$ | 1.27 | \$ | 3.21 | mid |
| Grimsby | \$ | 2.02 | \$ | 1.23 | \$ | 3.25 | mid |
| Brock | \$ | 2.02 | \$ | 1.27 | \$ | 3.30 | mid |
| Halton Hills | \$ | 1.75 | \$ | 1.56 | \$ | 3.31 | mid |
| Whitchurch-Stouffville | \$ | 1.41 | \$ | 1.92 | \$ | 3.33 | mid |
| Quinte West | \$ | 1.81 | \$ | 1.53 | \$ | 3.34 | mid |
| Newmarket | \$ | 1.58 | \$ | 1.84 | \$ | 3.41 | mid |
| Milton | \$ | 1.64 | \$ | 1.80 | \$ | 3.44 | mid |
| Lakeshore | \$ | 1.53 | \$ | 1.95 | \$ | 3.48 | mid |
| Richmond Hill | \$ | 1.43 | \$ | 2.07 | \$ | 3.50 | mid |
| Collingwood | \$ | 1.83 | \$ | 1.68 | \$ | 3.50 | mid |



Commercial Comparisons - Neighbourhood Shopping - (taxes per sq. ft.) (cont'd)

| Municipality | 201 Munic | | 20 Educ | | | 014 otal | 2014 Relative |
|------------------|--------------|------|------------|------|----|-------------|------------------|
| | Tax | | Tax | œs | Ta | axes | Taxes |
| Windsor | \$ | 2.44 | \$ | 1.08 | \$ | 3.53 | mid |
| Brant | \$ | 1.90 | \$ | 1.64 | \$ | 3.53 | mid |
| Waterloo | \$ | 2.01 | \$ | 1.54 | \$ | 3.56 | mid |
| Ingersoll | \$ | 2.29 | \$ | 1.30 | \$ | 3.58 | mid |
| Whitby | \$ | 2.12 | \$ | 1.50 | \$ | 3.61 | mid |
| Welland | \$ | 2.42 | \$ | 1.20 | \$ | 3.63 | mid |
| Kingston | \$ | 2.26 | \$ | 1.38 | \$ | 3.64 | mid |
| Owen Sound | \$ | 2.41 | \$ | 1.34 | \$ | 3.75 | mid |
| Lincoln | \$ | 2.30 | \$ | 1.52 | \$ | 3.82 | mid |
| Pelham | \$ | 2.35 | \$ | 1.47 | \$ | 3.82 | mid |
| Markham | \$ | 1.53 | \$ | 2.30 | \$ | 3.83 | mid |
| Scugog | \$ | 2.23 | \$ | 1.61 | \$ | 3.84 | mid |
| Kitchener | \$ | 2.20 | \$ | 1.65 | \$ | 3.85 | mid |
| Port Colborne | \$ | 2.61 | \$ | 1.26 | \$ | 3.87 | high |
| Woolwich | \$ | 2.00 | \$ | 1.89 | \$ | 3.89 | high |
| St. Catharines | \$ | 2.61 | \$ | 1.31 | \$ | 3.92 | high |
| Oshawa | \$ | 2.49 | \$ | 1.43 | \$ | 3.92 | high |
| Ajax | \$ | 2.33 | \$ | 1.67 | \$ | 4.00 | high |
| Greater Sudbury | \$ | 2.79 | \$ | 1.24 | \$ | 4.04 | high |
| Sarnia | \$ | 2.46 | \$ | 1.59 | \$ | 4.05 | high |
| St. Thomas | \$ | 2.68 | \$ | 1.54 | \$ | 4.22 | high |
| Burlington | \$ | 2.23 | \$ | 2.00 | \$ | 4.23 | high |
| Barrie | \$ | 2.44 | \$ | 1.81 | \$ | 4.24 | high |
| London | \$ | 2.60 | \$ | 1.65 | \$ | 4.25 | high |
| Orangeville | \$ | 2.49 | \$ | 1.77 | \$ | 4.26 | high |
| Guelph | \$ | 2.46 | \$ | 1.80 | \$ | 4.26 | high |
| Oakville | \$ | 2.21 | \$ | 2.08 | \$ | 4.29 | high |
| Aurora | \$ | 1.93 | \$ | 2.39 | \$ | 4.32 | high |
| Pickering | \$ | 2.52 | \$ | 1.82 | \$ | 4.34 | high |
| Vaughan | \$ | 1.79 | \$ | 2.56 | \$ | 4.35 | high |
| Peterborough | \$ | 2.53 | \$ | 1.86 | \$ | 4.39 | high |
| Port Hope | \$ | 2.60 | \$ | 1.80 | \$ | 4.40 | high |
| Sault Ste. Marie | \$ | 3.16 | \$ | 1.25 | \$ | 4.41 | high |
| Cambridge | \$ | 2.66 | \$ | 1.90 | \$ | 4.56 | high |
| Mississauga | \$ | 2.17 | \$ | 2.42 | \$ | 4.58 | high |
| Thunder Bay | \$ | 3.35 | \$ | 1.27 | \$ | 4.63 | high |
| Caledon | \$ | 2.13 | \$ | 2.53 | \$ | 4.66 | high |
| Brampton | \$ | 2.46 | \$ | 2.28 | \$ | 4.74 | high |
| Cornwall | \$ | 3.24 | \$ | 1.67 | \$ | 4.91 | high |
| Clarington | \$ | 3.36 | \$ | 1.56 | \$ | 4.92 | high |
| Brockville | \$ | 3.20 | \$ | 1.83 | \$ | 5.03 | high |
| Hamilton | \$ | 3.32 | \$ | 1.84 | \$ | 5.16 | high |
| Ottawa | \$ | 3.28 | \$ | 2.34 | \$ | 5.62 | high |
| Average | \$ | 1.91 | \$ | 1.43 | \$ | 3.35 | |
| Median | \$ | 1.93 | \$ | 1.40 | \$ | 3.46 | |
| Minimum | \$ | 0.50 | \$ | 0.37 | \$ | 1.04 | |
| Maximum | \$ | 3.36 | \$ | 2.56 | \$ | 5.62 | |



Commercial Comparisons - Neighbourhood Shopping - sorted by Population (taxes per sq. ft.)

Municipalities with populations less than 15,000

| Municipality | ٦ | 2014 Fotal axes | 2014 Relative Taxes |
|--------------------|----|-----------------------|---------------------------|
| Saugeen Shores | \$ | 1.04 | low |
| Penetanguishene | \$ | 1.30 | low |
| Elliot Lake | \$ | 1.36 | low |
| Gravenhurst | \$ | 1.36 | low |
| Greenstone | \$ | 1.40 | low |
| North Perth | \$ | 1.62 | low |
| The Blue Mountains | \$ | 1.83 | low |
| Meaford | \$ | 1.92 | low |
| Wellesley | \$ | 2.38 | low |
| Lambton Shores | \$ | 2.47 | low |
| West Lincoln | \$ | 2.83 | low |
| Central Elgin | \$ | 2.88 | low |
| North Dumfries | \$ | 2.92 | low |
| Central Huron | \$ | 3.02 | mid |
| Hanover | \$ | 3.12 | mid |
| Brock | \$ | 3.30 | mid |
| Ingersoll | \$ | 3.58 | mid |
| < 15,000 | \$ | 2.25 | |

Municipalities with populations between <u>15,000—29,999</u>

| Municipality | 1 | 2014 Fotal Taxes | 2014 Relative Taxes |
|----------------------|----|------------------------|---------------------------|
| Springwater | \$ | 1.83 | low |
| South Frontenac | \$ | 1.85 | low |
| Kingsville | \$ | 2.03 | low |
| Middlesex Centre | \$ | 2.10 | low |
| Prince Edward County | \$ | 2.18 | low |
| Strathroy-Caradoc | \$ | 2.36 | low |
| East Gwillimbury | \$ | 2.43 | low |
| Wilmot | \$ | 2.56 | low |
| Bracebridge | \$ | 2.58 | low |
| Huntsville | \$ | 2.73 | low |
| King | \$ | 2.77 | low |
| Kenora | \$ | 2.78 | low |
| Niagara-on-the-Lake | \$ | 3.09 | mid |
| Thorold | \$ | 3.16 | mid |
| Tillsonburg | \$ | 3.21 | mid |
| Grimsby | \$ | 3.25 | mid |
| Collingwood | \$ | 3.50 | mid |
| Owen Sound | \$ | 3.75 | mid |
| Lincoln | \$ | 3.82 | mid |
| Pelham | \$ | 3.82 | mid |
| Scugog | \$ | 3.84 | mid |
| Port Colborne | \$ | 3.87 | high |
| Woolwich | \$ | 3.89 | high |
| Orangeville | \$ | 4.26 | high |
| Port Hope | \$ | 4.40 | high |
| Brockville | \$ | 5.03 | high |
| 15,000 - 29,999 | \$ | 3.12 | |



Commercial Comparisons - Neighbourhood Shopping - sorted by Population (cont'd) (taxes per sq. ft.)

Municipalities with populations between <u>30,000—99,999</u>

Municipalities with populations greater than 100,000

| Municipality | 1 | 2014 Fotal Faxes | 2014 Relative Taxes |
|------------------------|----|------------------------|---------------------------|
| Stratford | \$ | 1.70 | low |
| Timmins | \$ | 1.96 | low |
| North Bay | \$ | 2.74 | low |
| Georgina | \$ | 2.86 | low |
| Innisfil | \$ | 2.93 | low |
| Orillia | \$ | 2.98 | low |
| Belleville | \$ | 3.00 | low |
| Niagara Falls | \$ | 3.07 | mid |
| Fort Erie | \$ | 3.15 | mid |
| Halton Hills | \$ | 3.31 | mid |
| Whitchurch-Stouffville | \$ | 3.33 | mid |
| Quinte West | \$ | 3.34 | mid |
| Newmarket | \$ | 3.41 | mid |
| Lakeshore | \$ | 3.48 | mid |
| Brant | \$ | 3.53 | mid |
| Welland | \$ | 3.63 | mid |
| Sarnia | \$ | 4.05 | high |
| St. Thomas | \$ | 4.22 | high |
| Aurora | \$ | 4.32 | high |
| Pickering | \$ | 4.34 | high |
| Peterborough | \$ | 4.39 | high |
| Sault Ste. Marie | \$ | 4.41 | high |
| Caledon | \$ | 4.66 | high |
| Cornwall | \$ | 4.91 | high |
| Clarington | \$ | 4.92 | high |
| 30,000 - 99,999 | \$ | 3.55 | |

| Municipality | 1 | 2014 Fotal Faxes | 2014 Relative Taxes |
|-----------------|----|------------------------|---------------------------|
| Milton | \$ | 3.44 | mid |
| Richmond Hill | \$ | 3.50 | mid |
| Windsor | \$ | 3.53 | mid |
| Waterloo | \$ | 3.56 | mid |
| Whitby | \$ | 3.61 | mid |
| Kingston | \$ | 3.64 | mid |
| Markham | \$ | 3.83 | mid |
| Kitchener | \$ | 3.85 | mid |
| St. Catharines | \$ | 3.92 | high |
| Oshawa | \$ | 3.92 | high |
| Ajax | \$ | 4.00 | high |
| Greater Sudbury | \$ | 4.04 | high |
| Burlington | \$ | 4.23 | high |
| Barrie | \$ | 4.24 | high |
| London | \$ | 4.25 | high |
| Guelph | \$ | 4.26 | high |
| Oakville | \$ | 4.29 | high |
| Vaughan | \$ | 4.35 | high |
| Cambridge | \$ | 4.56 | high |
| Mississauga | \$ | 4.58 | high |
| Thunder Bay | \$ | 4.63 | high |
| Brampton | \$ | 4.74 | high |
| Hamilton | \$ | 5.16 | high |
| Ottawa | \$ | 5.62 | high |
| > 100,000 | \$ | 4.16 | |



Commercial Comparisons - Neighbourhood Shopping by Location (taxes per sq. ft.)

| Municipality | 2014 Total Taxes | | 2014 Relative Taxes |
|----------------------|------------------------|------|---------------------------|
| South Frontenac | \$ | 1.85 | low |
| Prince Edward County | \$ | 2.18 | low |
| Belleville | \$ | 3.00 | low |
| Quinte West | \$ | 3.34 | mid |
| Kingston | \$ | 3.64 | mid |
| Peterborough | \$ | 4.39 | high |
| Port Hope | \$ | 4.40 | high |
| Cornwall | \$ | 4.91 | high |
| Brockville | \$ | 5.03 | high |
| Ottawa | \$ | 5.62 | high |
| Eastern | \$ | 3.84 | |

| East Gwillimbury | \$ | 2.43 | low |
|------------------------|----|------|------|
| King | \$ | 2.77 | low |
| Georgina | \$ | 2.86 | low |
| Brock | \$ | 3.30 | mid |
| Halton Hills | \$ | 3.31 | mid |
| Whitchurch-Stouffville | \$ | 3.33 | mid |
| Newmarket | \$ | 3.41 | mid |
| Milton | \$ | 3.44 | mid |
| Richmond Hill | \$ | 3.50 | mid |
| Whitby | \$ | 3.61 | mid |
| Markham | \$ | 3.83 | mid |
| Scugog | \$ | 3.84 | mid |
| Oshawa | \$ | 3.92 | high |
| Ajax | \$ | 4.00 | high |
| Burlington | \$ | 4.23 | high |
| Oakville | \$ | 4.29 | high |
| Aurora | \$ | 4.32 | high |
| Pickering | \$ | 4.34 | high |
| Vaughan | \$ | 4.35 | high |
| Mississauga | \$ | 4.58 | high |
| Caledon | \$ | 4.66 | high |
| Brampton | \$ | 4.74 | high |
| Clarington | \$ | 4.92 | high |
| GTA | \$ | 3.83 | |
| | 7 | 3.03 | |
| | | | |

| Municipality | 1 | 014 Total axes | 2014 Relative Taxes |
|---------------------|----|----------------------|---------------------------|
| West Lincoln | \$ | 2.83 | low |
| Niagara Falls | \$ | 3.07 | mid |
| Niagara-on-the-Lake | \$ | 3.09 | mid |
| Fort Erie | \$ | 3.15 | mid |
| Thorold | \$ | 3.16 | mid |
| Grimsby | \$ | 3.25 | mid |
| Welland | \$ | 3.63 | mid |
| Lincoln | \$ | 3.82 | mid |
| Pelham | \$ | 3.82 | mid |
| Port Colborne | \$ | 3.87 | high |
| St. Catharines | \$ | 3.92 | high |
| Hamilton | \$ | 5.16 | high |
| Niagara/Hamilton | \$ | 3.56 | |

| Elliot Lake | \$ 1.36 | low |
|------------------|------------|------|
| Greenstone | \$ 1.40 | low |
| Timmins | \$ 1.96 | low |
| North Bay | \$ 2.74 | low |
| Kenora | \$ 2.78 | low |
| Greater Sudbury | \$ 4.04 | high |
| Sault Ste. Marie | \$ 4.41 | high |
| Thunder Bay | \$ 4.63 | high |
| | | |
| North | \$ 2.91 | |
| | | |

| \$ 1.30 | low |
|--|---|
| \$ 1.36 | low |
| \$ 1.83 | low |
| \$ 2.58 | low |
| \$ 2.73 | low |
| \$ 2.93 | low |
| \$ 2.98 | low |
| \$ 3.50 | mid |
| \$ 4.24 | high |
| \$ 4.26 | high |
| | |
| \$ 2.77 | |
| \$ \$ \$ \$ \$ \$ \$ | \$ 1.36 \$ 1.83 \$ 2.58 \$ 2.73 \$ 2.93 \$ 2.98 \$ 3.50 \$ 4.24 \$ 4.26 |



Commercial Comparisons - Neighbourhood Shopping—by Location (taxes per sq. ft.) (cont'd)

| Municipality | 1 | 014 Total axes | 2014 Relative Taxes |
|--------------------|----|----------------------|---------------------------|
| Saugeen Shores | \$ | 1.04 | low |
| North Perth | \$ | 1.62 | low |
| Stratford | \$ | 1.70 | low |
| The Blue Mountains | \$ | 1.83 | low |
| Meaford | \$ | 1.92 | low |
| Kingsville | \$ | 2.03 | low |
| Middlesex Centre | \$ | 2.10 | low |
| Strathroy-Caradoc | \$ | 2.36 | low |
| Wellesley | \$ | 2.38 | low |
| Lambton Shores | \$ | 2.47 | low |
| Wilmot | \$ | 2.56 | low |
| Central Elgin | \$ | 2.88 | low |
| North Dumfries | \$ | 2.92 | low |
| Central Huron | \$ | 3.02 | mid |
| Hanover | \$ | 3.12 | mid |
| Tillsonburg | \$ | 3.21 | mid |
| Lakeshore | \$ | 3.48 | mid |
| Windsor | \$ | 3.53 | mid |
| Brant | \$ | 3.53 | mid |
| Waterloo | \$ | 3.56 | mid |
| Ingersoll | \$ | 3.58 | mid |
| Owen Sound | \$ | 3.75 | mid |
| Kitchener | \$ | 3.85 | mid |
| Woolwich | \$ | 3.89 | high |
| Sarnia | \$ | 4.05 | high |
| St. Thomas | \$ | 4.22 | high |
| London | \$ | 4.25 | high |
| Guelph | \$ | 4.26 | high |
| Cambridge | \$ | 4.56 | high |
| Southwest | \$ | 3.02 | |



Commercial Summary - Neighbourhood Shopping

| LOW | MID | HIGH |
|----------------------|------------------------|------------------|
| Belleville | Brant | Ajax |
| Bracebridge | Brock | Aurora |
| Central Elgin | Central Huron | Barrie |
| East Gwillimbury | Collingwood | Brampton |
| Elliot Lake | Fort Erie | Brockville |
| Georgina | Grimsby | Burlington |
| Gravenhurst | Halton Hills | Caledon |
| Greenstone | Hanover | Cambridge |
| Huntsville | Ingersoll | Clarington |
| Innisfil | Kingston | Cornwall |
| Kenora | Kitchener | Greater Sudbury |
| King | Lakeshore | Guelph |
| Kingsville | Lincoln | Hamilton |
| Lambton Shores | Markham | London |
| Meaford | Milton | Mississauga |
| Middlesex Centre | Newmarket | Oakville |
| North Bay | Niagara Falls | Orangeville |
| North Dumfries | Niagara-on-the-Lake | Oshawa |
| North Perth | Owen Sound | Ottawa |
| Orillia | Pelham | Peterborough |
| Penetanguishene | Quinte West | Pickering |
| Prince Edward County | Richmond Hill | Port Colborne |
| Saugeen Shores | Scugog | Port Hope |
| South Frontenac | Thorold | Sarnia |
| Springwater | Tillsonburg | Sault Ste. Marie |
| Stratford | Waterloo | St. Catharines |
| Strathroy-Caradoc | Welland | St. Thomas |
| The Blue Mountains | Whitby | Thunder Bay |
| Timmins | Whitchurch-Stouffville | Vaughan |
| Wellesley | Windsor | Woolwich |
| West Lincoln | | |
| Wilmot | | |



Commercial Comparisons—Hotels (per suite)

| Hotels | Mι | 2014 Inicipal Taxes | 2014 Education Taxes | | | | 2014 Relative Taxes |
|----------------|----|---------------------------|----------------------------|-----|----|-------|---------------------------|
| Clarington | \$ | 326 | \$ | 224 | \$ | 550 | low |
| Lambton Shores | \$ | 618 | \$ | 253 | \$ | 871 | low |
| Aurora | \$ | 397 | \$ | 490 | \$ | 886 | low |
| Halton Hills | \$ | 475 | \$ | 425 | \$ | 900 | low |
| Lincoln | \$ | 553 | \$ | 367 | \$ | 919 | low |
| Ingersoll | \$ | 645 | \$ | 366 | \$ | 1,011 | low |
| Quinte West | \$ | 558 | \$ | 461 | \$ | 1,019 | low |
| Fort Erie | \$ | 658 | \$ | 363 | \$ | 1,021 | low |
| Sarnia | \$ | 603 | \$ | 420 | \$ | 1,022 | low |
| Richmond Hill | \$ | 418 | \$ | 607 | \$ | 1,025 | low |
| Kenora | \$ | 800 | \$ | 363 | \$ | 1,164 | low |
| Whitby | \$ | 686 | \$ | 486 | \$ | 1,171 | low |
| Newmarket | \$ | 558 | \$ | 650 | \$ | 1,208 | low |
| Port Hope | \$ | 726 | \$ | 503 | \$ | 1,229 | low |
| Mississauga | \$ | 592 | \$ | 659 | \$ | 1,251 | low |
| Oakville | \$ | 648 | \$ | 612 | \$ | 1,260 | low |
| Oshawa | \$ | 826 | \$ | 473 | \$ | 1,299 | low |
| Windsor | \$ | 906 | \$ | 402 | \$ | 1,308 | low |
| Brockville | \$ | 838 | \$ | 481 | \$ | 1,319 | mid |
| Orillia | \$ | 783 | \$ | 569 | \$ | 1,352 | mid |
| Burlington | \$ | 755 | \$ | 676 | \$ | 1,431 | mid |
| St. Catharines | \$ | 956 | \$ | 482 | \$ | 1,438 | mid |
| Ajax | \$ | 888 | \$ | 638 | \$ | 1,526 | mid |
| Guelph | \$ | 884 | \$ | 644 | \$ | 1,528 | mid |
| Grimsby | \$ | 931 | \$ | 600 | \$ | 1,531 | mid |
| Markham | \$ | 616 | \$ | 926 | \$ | 1,542 | mid |
| Milton | \$ | 742 | \$ | 818 | \$ | 1,560 | mid |
| Barrie | \$ | 905 | \$ | 671 | \$ | 1,577 | mid |
| Brampton | \$ | 820 | \$ | 758 | \$ | 1,579 | mid |
| Welland | \$ | 1,056 | \$ | 525 | \$ | 1,581 | mid |
| Kitchener | \$ | 937 | \$ | 701 | \$ | 1,638 | mid |
| London | \$ | 1,007 | \$ | 637 | \$ | 1,644 | mid |



Commercial Comparisons—Hotels (per suite) (cont'd)

| Hotels | 2014 Municipal | | 2014 Education | | 2014 Total | | 2014 Relative |
|---------------------|-------------------|--------------|-------------------|--------------|---------------|--------------|------------------|
| | 1 | Taxes | 1 | Taxes | 1 | Taxes | Taxes |
| Owen Sound | \$ | 1,057 | \$ | 588 | \$ | 1,645 | mid |
| Caledon | \$ | 779 | \$ | 896 | \$ | 1,675 | mid |
| Cambridge | \$ | 1,014 | \$ | 726 | \$ | 1,740 | mid |
| Timmins | \$ | 1,279 | \$ | 480 | \$ | 1,759 | mid |
| Cornwall | \$ | 1,169 | \$ | 601 | \$ | 1,770 | high |
| Collingwood | \$ | 922 | \$ | 848 | \$ | 1,770 | high |
| Sault Ste. Marie | \$ | 1,284 | \$ | 507 | \$ | 1,791 | high |
| Thunder Bay | \$ | 1,362 | \$ | 518 | \$ | 1,880 | high |
| Thorold | \$ | 1,254 | \$ | 673 | \$ | 1,927 | high |
| Stratford | \$ | 1,231 | \$ | 703 | \$ | 1,934 | high |
| Ottawa | \$ | 1,169 | \$ | 821 | \$ | 1,990 | high |
| Greater Sudbury | \$ | 1,382 | \$ | 616 | \$ | 1,998 | high |
| North Bay | \$ | 1,385 | \$ | 613 | \$ | 1,998 | high |
| Vaughan | \$ | 833 | \$ | 1,194 | \$ | 2,027 | high |
| Hamilton | \$ | 1,377 | \$ | 764 | \$ | 2,141 | high |
| Belleville | \$ | 1,417 | \$ | 783 | \$ | 2,200 | high |
| Niagara Falls | \$ | 1,417 | \$ | 840 | \$ | 2,257 | high |
| Kingston | \$ | 1,541 | \$ | 940 | \$ | 2,480 | high |
| Waterloo | \$ | 1,471 | \$ | 1,129 | \$ | 2,600 | high |
| Orangeville | \$ | 1,842 | \$ | 1,312 | \$ | 3,154 | high |
| Niagara-on-the-Lake | \$ | 1,751 | \$ | 1,455 | \$ | 3,206 | high |
| Average | \$ | 944 | \$ | 646 | \$ | 1,591 | |
| Median | \$ | 888 | \$ | 613 | \$ | 1,560 | |
| Minimum Maximum | \$ \$ | 326 1,842 | \$ \$ | 224 1,455 | \$ \$ | 550 3,206 | |

- The average number of rooms across the survey for hotel properties is 121 rooms
- The average current value assessment per unit for hotels in the survey is \$54,000 per room, however, there was a significant range in terms of CVA values from \$19,000 to \$125,000



Commercial Comparisons - Hotel by Population Group Taxes per Suite

Municipalities with populations less than 15,000

| Hotels | 2014 Total Taxes | | Total | | Total | | 2014 Relative Taxes |
|----------------|------------------------|-------|-------|--|-------|--|---------------------------|
| Lambton Shores | \$ | 871 | low | | | | |
| Ingersoll | \$ | 1,011 | low | | | | |
| < 15,000 | \$ | 941 | | | | | |

Municipalities with populations between <u>15,000—29,999</u>

| Hotels | 2014 Total Taxes | | 2014 Relative Taxes |
|---------------------|------------------------|-------|---------------------------|
| Lincoln | \$ | 919 | low |
| Kenora | \$ | 1,164 | low |
| Port Hope | \$ | 1,229 | low |
| Brockville | \$ | 1,319 | mid |
| Grimsby | \$ | 1,531 | mid |
| Owen Sound | \$ | 1,645 | mid |
| Collingwood | \$ | 1,770 | high |
| Thorold | \$ | 1,927 | high |
| Orangeville | \$ | 3,154 | high |
| Niagara-on-the-Lake | \$ | 3,206 | high |
| 15,000 - 29,999 | \$ | 1,786 | |

Municipalities with populations between <u>30,000—99,999</u>

| Hotels | | 2014 Fotal | 2014 Relative |
|------------------|----|---------------|------------------|
| | 1 | axes | Taxes |
| Clarington | \$ | 550 | low |
| Aurora | \$ | 886 | low |
| Halton Hills | \$ | 900 | low |
| Quinte West | \$ | 1,019 | low |
| Fort Erie | \$ | 1,021 | low |
| Sarnia | \$ | 1,022 | low |
| Newmarket | \$ | 1,208 | low |
| Orillia | \$ | 1,352 | mid |
| Welland | \$ | 1,581 | mid |
| Caledon | \$ | 1,675 | mid |
| Timmins | \$ | 1,759 | mid |
| Cornwall | \$ | 1,770 | high |
| Sault Ste. Marie | \$ | 1,791 | high |
| Stratford | \$ | 1,934 | high |
| North Bay | \$ | 1,998 | high |
| Belleville | \$ | 2,200 | high |
| Niagara Falls | \$ | 2,257 | high |
| 30,000 - 99,999 | \$ | 1,466 | |



Commercial Comparisons - Hotel by Population Group (cont'd) Taxes per Suite

Municipalities with populations greater than 100,000

| Hotels | 1 | 2014 Fotal Taxes | 2014 Relative Taxes |
|-----------------|----|------------------------|---------------------------|
| Richmond Hill | \$ | 1,025 | low |
| Whitby | \$ | 1,171 | low |
| Mississauga | \$ | 1,251 | low |
| Oakville | \$ | 1,260 | low |
| Oshawa | \$ | 1,299 | low |
| Windsor | \$ | 1,308 | low |
| Burlington | \$ | 1,431 | mid |
| St. Catharines | \$ | 1,438 | mid |
| Ajax | \$ | 1,526 | mid |
| Guelph | \$ | 1,528 | mid |
| Markham | \$ | 1,542 | mid |
| Milton | \$ | 1,560 | mid |
| Barrie | \$ | 1,577 | mid |
| Brampton | \$ | 1,579 | mid |
| Kitchener | \$ | 1,638 | mid |
| London | \$ | 1,644 | mid |
| Cambridge | \$ | 1,740 | mid |
| Thunder Bay | \$ | 1,880 | high |
| Ottawa | \$ | 1,990 | high |
| Greater Sudbury | \$ | 1,998 | high |
| Vaughan | \$ | 2,027 | high |
| Hamilton | \$ | 2,141 | high |
| Kingston | \$ | 2,480 | high |
| Waterloo | \$ | 2,600 | high |
| > 100,000 | \$ | 1,651 | |



Commercial Comparisons - Hotel—by Location Taxes per Suite

| | : | 2014 | 2014 |
|---------------|----------|-------|----------|
| Hotels | 7 | Гotal | Relative |
| | 1 | axes | Taxes |
| Quinte West | \$ | 1,019 | low |
| Port Hope | \$ | 1,229 | low |
| Brockville | \$ | 1,319 | mid |
| Cornwall | \$ | 1,770 | high |
| Ottawa | \$ | 1,990 | high |
| Belleville | \$ | 2,200 | high |
| Kingston | \$ | 2,480 | high |
| | <u> </u> | _, | 8 |
| Eastern | \$ | 1,715 | |
| | | | |
| Clarington | \$ | 550 | low |
| Aurora | \$ | 886 | low |
| Halton Hills | \$ | 900 | low |
| Richmond Hill | \$ | 1,025 | low |
| Whitby | \$ | 1,171 | low |
| Newmarket | \$ | 1,208 | low |
| Mississauga | \$ | 1,251 | low |
| Oakville | \$ | 1,260 | low |
| Oshawa | \$ | 1,299 | low |
| Burlington | \$ | 1,431 | mid |
| Ajax | \$ | 1,526 | mid |
| Markham | \$ | 1,542 | mid |
| Milton | \$ | 1,560 | mid |
| Brampton | \$ | 1,579 | mid |
| Caledon | \$ | 1,675 | mid |
| Vaughan | \$ | 2,027 | high |
| GTA | \$ | 1,306 | |
| | | | |
| Orillia | \$ | 1,352 | mid |
| Barrie | \$ | 1,577 | mid |
| Collingwood | \$ | 1,770 | high |
| Comingwood | | | |
| Orangeville | \$ | 3,154 | high |

| | 2014 | 2014 |
|---------------------|-------------|----------|
| Hotels | Total | Relative |
| Linada | axes | Taxes |
| Lincoln | \$ 919 | low |
| Fort Erie | \$ 1,021 | low |
| St. Catharines | \$ 1,438 | mid |
| Grimsby | \$ 1,531 | mid |
| Welland | \$ 1,581 | mid |
| Thorold | \$ 1,927 | high |
| Hamilton | \$ 2,141 | high |
| Niagara Falls | \$ 2,257 | high |
| Niagara-on-the-Lake | \$ 3,206 | high |
| Niagara/Hamilton | \$ 1,780 | |
| | | |
| Kenora | \$ 1,164 | low |
| Timmins | \$ 1,759 | mid |
| Sault Ste. Marie | \$ 1,791 | high |
| Thunder Bay | \$ 1,880 | high |
| Greater Sudbury | \$ 1,998 | high |
| North Bay | \$ 1,998 | high |
| North | \$ 1,765 | |
| | | |
| Lambton Shores | \$ 871 | low |
| Ingersoll | \$ 1,011 | low |
| Sarnia | \$ 1,022 | low |
| Windsor | \$ 1,308 | low |
| Guelph | \$ 1,528 | mid |
| Kitchener | \$ 1,638 | mid |
| London | \$ 1,644 | mid |
| Owen Sound | \$ 1,645 | mid |
| Cambridge | \$ 1,740 | mid |
| Stratford | \$ 1,934 | high |
| Waterloo | \$ 2,600 | high |
| Southwest | \$ 1,540 | |



Commercial Summary - Hotel

| LOW | MID | HIGH |
|----------------|----------------|---------------------|
| Aurora | Ajax | Belleville |
| Clarington | Barrie | Collingwood |
| Fort Erie | Brampton | Cornwall |
| Halton Hills | Brockville | Greater Sudbury |
| Ingersoll | Burlington | Hamilton |
| Kenora | Caledon | Kingston |
| Lambton Shores | Cambridge | Niagara Falls |
| Lincoln | Grimsby | Niagara-on-the-Lake |
| Mississauga | Guelph | North Bay |
| Newmarket | Kitchener | Orangeville |
| Oakville | London | Ottawa |
| Oshawa | Markham | Sault Ste. Marie |
| Port Hope | Milton | Stratford |
| Quinte West | Orillia | Thorold |
| Richmond Hill | Owen Sound | Thunder Bay |
| Sarnia | St. Catharines | Vaughan |
| Whitby | Timmins | Waterloo |
| Windsor | Welland | |



Commercial Comparisons—Motel (taxes per suite)

| | | | 1110101 | | er (tuxes per | | |
|----------------------|-----|------------------------|----------------------------|-----|---------------|------------------------|---------------------------|
| Commercial - Motels | Mui | 014 nicipal axes | 2014 Education Taxes | | | 2014 Fotal Faxes | 2014 Relative Taxes |
| Lakeshore | \$ | 139 | \$ | 128 | \$ | 267 | low |
| Kingsville | \$ | 195 | \$ | 221 | \$ | 416 | low |
| Gravenhurst | \$ | 302 | \$ | 176 | \$ | 478 | low |
| Central Huron | \$ | 287 | \$ | 212 | \$ | 499 | low |
| Springwater | \$ | 199 | \$ | 300 | \$ | 499 | low |
| Brant | \$ | 289 | \$ | 231 | \$ | 519 | low |
| Thorold | \$ | 384 | \$ | 190 | \$ | 575 | low |
| North Perth | \$ | 301 | \$ | 303 | \$ | 604 | low |
| Prince Edward County | \$ | 372 | \$ | 262 | \$ | 634 | low |
| Huntsville | \$ | 400 | \$ | 238 | \$ | 638 | low |
| Welland | \$ | 428 | \$ | 211 | \$ | 639 | low |
| Fort Erie | \$ | 465 | \$ | 249 | \$ | 714 | low |
| Wainfleet | \$ | 471 | \$ | 251 | \$ | 722 | low |
| Greenstone | \$ | 575 | \$ | 203 | \$ | 778 | low |
| Caledon | \$ | 399 | \$ | 395 | \$ | 794 | low |
| Grey Highlands | \$ | 360 | \$ | 471 | \$ | 831 | low |
| Lambton Shores | \$ | 445 | \$ | 399 | \$ | 844 | low |
| Richmond Hill | \$ | 365 | \$ | 517 | \$ | 882 | low |
| Port Colborne | \$ | 609 | \$ | 278 | \$ | 887 | low |
| Sault Ste. Marie | \$ | 646 | \$ | 244 | \$ | 890 | low |
| Clarington | \$ | 653 | \$ | 267 | \$ | 920 | low |
| Pickering | \$ | 564 | \$ | 408 | \$ | 973 | low |
| Orillia | \$ | 614 | \$ | 361 | \$ | 975 | low |
| Tillsonburg | \$ | 567 | \$ | 410 | \$ | 976 | mid |
| Mississauga | \$ | 465 | \$ | 518 | \$ | 983 | mid |
| Innisfil | \$ | 495 | \$ | 499 | \$ | 994 | mid |
| Oshawa | \$ | 655 | \$ | 343 | \$ | 998 | mid |
| Quinte West | \$ | 549 | \$ | 465 | \$ | 1,013 | mid |
| Grimsby | \$ | 637 | \$ | 411 | \$ | 1,048 | mid |
| Bracebridge | \$ | 707 | \$ | 397 | \$ | 1,104 | mid |
| St. Thomas | \$ | 724 | \$ | 417 | \$ | 1,141 | mid |
| Meaford | \$ | 607 | \$ | 534 | \$ | 1,141 | mid |
| Sarnia | \$ | 676 | \$ | 467 | \$ | 1,142 | mid |
| Pelham | \$ | 864 | \$ | 287 | \$ | 1,151 | mid |
| Burlington | \$ | 635 | \$ | 531 | \$ | 1,166 | mid |



Commercial Comparisons—Motel (cont'd) Taxes per suite

| | 2014 | 2014 | 2014 | 2014 |
|---------------------|-------------|-------------|-------------|----------|
| Commercial - Motels | ınicipal | ucation | Total - | Relative |
| _ | axes | Taxes | axes | Taxes |
| Brampton | \$ 623 | \$ 556 | \$ 1,179 | mid |
| Thunder Bay | \$ 829 | \$ 358 | \$ 1,187 | mid |
| North Bay | \$ 811 | \$ 384 | \$ 1,195 | mid |
| Orangeville | \$ 728 | \$ 493 | \$ 1,221 | mid |
| Vaughan | \$ 512 | \$ 725 | \$ 1,237 | mid |
| Ottawa | \$ 748 | \$ 533 | \$ 1,281 | mid |
| Owen Sound | \$ 896 | \$ 389 | \$ 1,285 | mid |
| Cambridge | \$ 760 | \$ 540 | \$ 1,299 | mid |
| Brockville | \$ 829 | \$ 475 | \$ 1,304 | mid |
| Ajax | \$ 772 | \$ 541 | \$ 1,312 | mid |
| Niagara Falls | \$ 832 | \$ 494 | \$ 1,325 | mid |
| Hanover | \$ 679 | \$ 652 | \$ 1,331 | high |
| Barrie | \$ 773 | \$ 562 | \$ 1,335 | high |
| Hamilton | \$ 880 | \$ 477 | \$ 1,358 | high |
| Whitby | \$ 825 | \$ 554 | \$ 1,379 | high |
| Stratford | \$ 939 | \$ 440 | \$ 1,380 | high |
| Windsor | \$ 988 | \$ 434 | \$ 1,422 | high |
| Saugeen Shores | \$ 683 | \$ 747 | \$ 1,430 | high |
| Cornwall | \$ 1,005 | \$ 517 | \$ 1,521 | high |
| Kitchener | \$ 887 | \$ 648 | \$ 1,534 | high |
| Kenora | \$ 1,079 | \$ 468 | \$ 1,546 | high |
| Greater Sudbury | \$ 1,087 | \$ 475 | \$ 1,562 | high |
| Guelph | \$ 915 | \$ 666 | \$ 1,581 | high |
| London | \$ 994 | \$ 626 | \$ 1,619 | high |
| St. Catharines | \$ 1,085 | \$ 543 | \$ 1,629 | high |
| Belleville | \$ 1,089 | \$ 574 | \$ 1,663 | high |
| Scugog | \$ 976 | \$ 718 | \$ 1,693 | high |
| Niagara-on-the-Lake | \$ 957 | \$ 777 | \$ 1,734 | high |
| Kingston | \$ 1,098 | \$ 669 | \$ 1,767 | high |
| Collingwood | \$ 1,045 | \$ 929 | \$ 1,974 | high |
| Timmins | \$ 1,479 | \$ 555 | \$ 2,034 | high |
| Peterborough | \$ 1,193 | \$ 878 | \$ 2,071 | high |
| Milton | \$ 1,063 | \$ 1,150 | \$ 2,213 | high |
| Waterloo | \$ 1,631 | \$ 1,251 | \$ 2,882 | high |
| Average | \$ 706 | \$ 472 | \$ 1,179 | |
| Median | \$ 679 | \$ 468 | \$ 1,166 | |
| Minimum | \$ 139 | \$ 128 | \$ 267 | |
| Maximum | \$ 1,631 | \$ 1,251 | \$ 2,882 | |



Commercial Comparisons—Motel Taxes per suite— sorted by Population

Municipalities with populations less than 15,000

| Commercial - Motels | 1 | 2014 Fotal Faxes | 2014 Relative Taxes |
|---------------------|----|------------------------|---------------------------|
| Gravenhurst | \$ | 478 | low |
| Central Huron | \$ | 499 | low |
| North Perth | \$ | 604 | low |
| Wainfleet | \$ | 722 | low |
| Greenstone | \$ | 778 | low |
| Grey Highlands | \$ | 831 | low |
| Lambton Shores | \$ | 844 | low |
| Meaford | \$ | 1,141 | mid |
| Hanover | \$ | 1,331 | high |
| Saugeen Shores | \$ | 1,430 | high |
| < 15,000 | \$ | 866 | |

Municipalities with populations between <u>15,000—29,999</u>

| Commercial - Motels | 1 | 2014 Total Taxes | 2014 Relative Taxes |
|----------------------|----|------------------------|---------------------------|
| Kingsville | \$ | 416 | low |
| Springwater | \$ | 499 | low |
| Thorold | \$ | 575 | low |
| Prince Edward County | \$ | 634 | low |
| Huntsville | \$ | 638 | low |
| Port Colborne | \$ | 887 | low |
| Tillsonburg | \$ | 976 | mid |
| Grimsby | \$ | 1,048 | mid |
| Bracebridge | \$ | 1,104 | mid |
| Pelham | \$ | 1,151 | mid |
| Orangeville | \$ | 1,221 | mid |
| Owen Sound | \$ | 1,285 | mid |
| Brockville | \$ | 1,304 | mid |
| Kenora | \$ | 1,546 | high |
| Scugog | \$ | 1,693 | high |
| Niagara-on-the-Lake | \$ | 1,734 | high |
| Collingwood | \$ | 1,974 | high |
| 15,000 - 29,999 | \$ | 1,099 | |



Commercial Comparisons—Motel Taxes per suite— sorted by Population (cont'd)

Municipalities with populations between <u>30,000—99,999</u>

| Commercial - Motels | 1 | 2014 Total Taxes | 2014 Relative Taxes |
|---------------------|----|------------------------|---------------------------|
| Lakeshore | \$ | 267 | low |
| Brant | \$ | 519 | low |
| Welland | \$ | 639 | low |
| Fort Erie | \$ | 714 | low |
| Caledon | \$ | 794 | low |
| Sault Ste. Marie | \$ | 890 | low |
| Clarington | \$ | 920 | low |
| Pickering | \$ | 973 | low |
| Orillia | \$ | 975 | low |
| Innisfil | \$ | 994 | mid |
| Quinte West | \$ | 1,013 | mid |
| St. Thomas | \$ | 1,141 | mid |
| Sarnia | \$ | 1,142 | mid |
| North Bay | \$ | 1,195 | mid |
| Niagara Falls | \$ | 1,325 | mid |
| Stratford | \$ | 1,380 | high |
| Cornwall | \$ | 1,521 | high |
| Belleville | \$ | 1,663 | high |
| Timmins | \$ | 2,034 | high |
| Peterborough | \$ | 2,071 | high |
| 30,000 - 99,999 | \$ | 1,108 | |

Municipalities with populations greater than 100,000

| Commercial - Motels | 1 | 2014 Total Taxes | 2014 Relative Taxes |
|---------------------|----|------------------------|---------------------------|
| Richmond Hill | \$ | 882 | low |
| Mississauga | \$ | 983 | mid |
| Oshawa | \$ | 998 | mid |
| Burlington | \$ | 1,166 | mid |
| Brampton | \$ | 1,179 | mid |
| Thunder Bay | \$ | 1,187 | mid |
| Vaughan | \$ | 1,237 | mid |
| Ottawa | \$ | 1,281 | mid |
| Cambridge | \$ | 1,299 | mid |
| Ajax | \$ | 1,312 | mid |
| Barrie | \$ | 1,335 | high |
| Hamilton | \$ | 1,358 | high |
| Whitby | \$ | 1,379 | high |
| Windsor | \$ | 1,422 | high |
| Kitchener | \$ | 1,534 | high |
| Greater Sudbury | \$ | 1,562 | high |
| Guelph | \$ | 1,581 | high |
| London | \$ | 1,619 | high |
| St. Catharines | \$ | 1,629 | high |
| Kingston | \$ | 1,767 | high |
| Milton | \$ | 2,213 | high |
| Waterloo | \$ | 2,882 | high |
| > 100,000 | \$ | 1,446 | |



Commercial Comparisons - Motel—by Location

| Commercial - Motels | 1 | 2014 Fotal Faxes | 2014 Relative Taxes |
|----------------------|----|------------------------|---------------------------|
| Prince Edward County | \$ | 634 | low |
| Quinte West | \$ | 1,013 | mid |
| Ottawa | \$ | 1,281 | mid |
| Brockville | \$ | 1,304 | mid |
| Cornwall | \$ | 1,521 | high |
| Belleville | \$ | 1,663 | high |
| Kingston | \$ | 1,767 | high |
| Peterborough | \$ | 2,071 | high |
| Eastern | \$ | 1,407 | |

| Caledon | \$ 794 | low |
|---------------|-------------|------|
| Richmond Hill | \$ 882 | low |
| Clarington | \$ 920 | low |
| Pickering | \$ 973 | low |
| Mississauga | \$ 983 | mid |
| Oshawa | \$ 998 | mid |
| Burlington | \$ 1,166 | mid |
| Brampton | \$ 1,179 | mid |
| Vaughan | \$ 1,237 | mid |
| Ajax | \$ 1,312 | mid |
| Whitby | \$ 1,379 | high |
| Scugog | \$ 1,693 | high |
| Milton | \$ 2,213 | high |
| GTA | \$ 1,210 | |
| | | |

| Commercial - Motels | 1 | 2014 Γotal Taxes | 2014 Relative Taxes |
|---------------------|----|------------------------|---------------------------|
| Thorold | \$ | 575 | low |
| Welland | \$ | 639 | low |
| Fort Erie | \$ | 714 | low |
| Wainfleet | \$ | 722 | low |
| Port Colborne | \$ | 887 | low |
| Grimsby | \$ | 1,048 | mid |
| Pelham | \$ | 1,151 | mid |
| Niagara Falls | \$ | 1,325 | mid |
| Hamilton | \$ | 1,358 | high |
| St. Catharines | \$ | 1,629 | high |
| Niagara-on-the-Lake | \$ | 1,734 | high |
| Niagara/Hamilton | \$ | 1,071 | |

| Greenstone | \$ 778 | low |
|------------------|-------------|------|
| Sault Ste. Marie | \$ 890 | low |
| Thunder Bay | \$ 1,187 | mid |
| North Bay | \$ 1,195 | mid |
| Kenora | \$ 1,546 | high |
| Greater Sudbury | \$ 1,562 | high |
| Timmins | \$ 2,034 | high |
| | | |
| North | \$ 1,313 | |
| | | |



Commercial Comparisons - Motel—by Location (cont'd)

| Commercial - Motels | 2014 Total Taxes | 2014 Relative Taxes |
|---------------------|------------------------|---------------------------|
| Gravenhurst | \$ 478 | low |
| Springwater | \$ 499 | low |
| Huntsville | \$ 638 | low |
| Orillia | \$ 975 | low |
| Innisfil | \$ 994 | mid |
| Bracebridge | \$ 1,104 | mid |
| Orangeville | \$ 1,221 | mid |
| Barrie | \$ 1,335 | high |
| Collingwood | \$ 1,974 | high |
| Simcoe/Musk./Duff. | \$ 1,024 | |

| Commercial - Motels | 1 | 2014 Total Taxes | 2014 Relative Taxes |
|---------------------|----|------------------------|---------------------------|
| Lakeshore | \$ | 267 | low |
| Kingsville | \$ | 416 | low |
| Central Huron | \$ | 499 | low |
| Brant | \$ | 519 | low |
| North Perth | \$ | 604 | low |
| Grey Highlands | \$ | 831 | low |
| Lambton Shores | \$ | 844 | low |
| Tillsonburg | \$ | 976 | mid |
| St. Thomas | \$ | 1,141 | mid |
| Meaford | \$ | 1,141 | mid |
| Sarnia | \$ | 1,142 | mid |
| Owen Sound | \$ | 1,285 | mid |
| Cambridge | \$ | 1,299 | mid |
| Hanover | \$ | 1,331 | high |
| Stratford | \$ | 1,380 | high |
| Windsor | \$ | 1,422 | high |
| Saugeen Shores | \$ | 1,430 | high |
| Kitchener | \$ | 1,534 | high |
| Guelph | \$ | 1,581 | high |
| London | \$ | 1,619 | high |
| Waterloo | \$ | 2,882 | high |
| Southwest | \$ | 1,150 | |



Commercial Summary - Motel

| LOW | MID | HIGH |
|----------------------|---------------|---------------------|
| Brant | Ajax | Barrie |
| Caledon | Bracebridge | Belleville |
| Central Huron | Brampton | Collingwood |
| Clarington | Brockville | Cornwall |
| Fort Erie | Burlington | Greater Sudbury |
| Gravenhurst | Cambridge | Guelph |
| Greenstone | Grimsby | Hamilton |
| Grey Highlands | Innisfil | Hanover |
| Huntsville | Meaford | Kenora |
| Kingsville | Mississauga | Kingston |
| Lakeshore | Niagara Falls | Kitchener |
| Lambton Shores | North Bay | London |
| North Perth | Orangeville | Milton |
| Orillia | Oshawa | Niagara-on-the-Lake |
| Pickering | Ottawa | Peterborough |
| Port Colborne | Owen Sound | Saugeen Shores |
| Prince Edward County | Pelham | Scugog |
| Richmond Hill | Quinte West | St. Catharines |
| Sault Ste. Marie | Sarnia | Stratford |
| Springwater | St. Thomas | Timmins |
| Thorold | Thunder Bay | Waterloo |
| Wainfleet | Tillsonburg | Whitby |
| Welland | Vaughan | Windsor |



Industrial Comparisons





Industrial Comparisons - Standard Industrial

| | 2 | 014 | 2014 | | 2 | 2014 | 2014 |
|-----------------------|----|---------|------|-----------|----|------|--------------|
| Industrial - Standard | | nicipal | | Education | | otal | Relative Tax |
| | T | axes | T | axes | T | axes | Burden |
| Meaford | \$ | 0.19 | \$ | 0.16 | \$ | 0.35 | low |
| Grey Highlands | \$ | 0.30 | \$ | 0.29 | \$ | 0.59 | low |
| Middlesex Centre | \$ | 0.35 | \$ | 0.34 | \$ | 0.68 | low |
| Central Huron | \$ | 0.36 | \$ | 0.35 | \$ | 0.70 | low |
| Quinte West | \$ | 0.46 | \$ | 0.27 | \$ | 0.73 | low |
| Hanover | \$ | 0.42 | \$ | 0.32 | \$ | 0.74 | low |
| North Perth | \$ | 0.46 | \$ | 0.38 | \$ | 0.84 | low |
| Cornwall | \$ | 0.61 | \$ | 0.26 | \$ | 0.88 | low |
| Orillia | \$ | 0.55 | \$ | 0.38 | \$ | 0.93 | low |
| St. Thomas | \$ | 0.63 | \$ | 0.34 | \$ | 0.97 | low |
| Huntsville | \$ | 0.58 | \$ | 0.44 | \$ | 1.02 | low |
| North Bay | \$ | 0.62 | \$ | 0.40 | \$ | 1.02 | low |
| Pelham | \$ | 0.72 | \$ | 0.39 | \$ | 1.12 | low |
| Welland | \$ | 0.80 | \$ | 0.32 | \$ | 1.12 | low |
| Bracebridge | \$ | 0.69 | \$ | 0.43 | \$ | 1.12 | low |
| South Frontenac | \$ | 0.35 | \$ | 0.79 | \$ | 1.13 | low |
| Barrie | \$ | 0.65 | \$ | 0.51 | \$ | 1.16 | low |
| Central Elgin | \$ | 0.80 | \$ | 0.37 | \$ | 1.17 | low |
| Owen Sound | \$ | 0.79 | \$ | 0.38 | \$ | 1.17 | low |
| Brock | \$ | 0.76 | \$ | 0.42 | \$ | 1.17 | low |
| Port Colborne | \$ | 0.83 | \$ | 0.35 | \$ | 1.18 | low |
| Lambton Shores | \$ | 0.66 | \$ | 0.52 | \$ | 1.19 | low |
| Wilmot | \$ | 0.60 | \$ | 0.59 | \$ | 1.19 | low |
| Brant | \$ | 0.72 | \$ | 0.49 | \$ | 1.21 | low |
| Brockville | \$ | 0.83 | \$ | 0.38 | \$ | 1.21 | low |
| Tillsonburg | \$ | 0.81 | \$ | 0.41 | \$ | 1.22 | low |
| Gravenhurst | \$ | 0.75 | \$ | 0.48 | \$ | 1.23 | low |
| Lakeshore | \$ | 0.69 | \$ | 0.57 | \$ | 1.26 | low |
| Penetanguishene | \$ | 0.72 | \$ | 0.60 | \$ | 1.32 | low |
| Elliot Lake | \$ | 0.97 | \$ | 0.36 | \$ | 1.34 | low |
| Strathroy-Caradoc | \$ | 0.74 | \$ | 0.61 | \$ | 1.35 | low |
| Kingston | \$ | 0.91 | \$ | 0.44 | \$ | 1.35 | low |



Industrial Comparisons - Standard Industrial (cont'd)

| Industrial - Standard | Mu | 2014 Municipal Taxes | | 2014 Ication axes | T | 2014 Total axes | 2014 Relative Tax Burden |
|------------------------|----|----------------------------|----|-------------------------|----|-----------------------|--------------------------------|
| London | \$ | 0.86 | \$ | 0.53 | \$ | 1.39 | mid |
| Greenstone | \$ | 1.13 | \$ | 0.28 | \$ | 1.41 | mid |
| Innisfil | \$ | 0.68 | \$ | 0.75 | \$ | 1.43 | mid |
| Halton Hills | \$ | 0.80 | \$ | 0.64 | \$ | 1.43 | mid |
| The Blue Mountains | \$ | 0.62 | \$ | 0.85 | \$ | 1.47 | mid |
| Kitchener | \$ | 0.82 | \$ | 0.66 | \$ | 1.48 | mid |
| Stratford | \$ | 1.03 | \$ | 0.46 | \$ | 1.50 | mid |
| Woolwich | \$ | 0.75 | \$ | 0.75 | \$ | 1.50 | mid |
| Kingsville | \$ | 0.85 | \$ | 0.65 | \$ | 1.51 | mid |
| Peterborough | \$ | 0.92 | \$ | 0.63 | \$ | 1.55 | mid |
| Windsor | \$ | 1.12 | \$ | 0.44 | \$ | 1.56 | mid |
| Collingwood | \$ | 0.80 | \$ | 0.76 | \$ | 1.56 | mid |
| Cambridge | \$ | 0.92 | \$ | 0.68 | \$ | 1.60 | mid |
| Sarnia | \$ | 1.02 | \$ | 0.60 | \$ | 1.62 | mid |
| Vaughan | \$ | 0.68 | \$ | 0.96 | \$ | 1.64 | mid |
| Niagara-on-the-Lake | \$ | 0.97 | \$ | 0.69 | \$ | 1.65 | mid |
| Niagara Falls | \$ | 1.11 | \$ | 0.56 | \$ | 1.67 | mid |
| Orangeville | \$ | 1.06 | \$ | 0.63 | \$ | 1.69 | mid |
| Thorold | \$ | 1.17 | \$ | 0.54 | \$ | 1.70 | mid |
| Belleville | \$ | 1.15 | \$ | 0.55 | \$ | 1.70 | mid |
| Grimsby | \$ | 1.10 | \$ | 0.61 | \$ | 1.71 | mid |
| Fort Erie | \$ | 1.19 | \$ | 0.56 | \$ | 1.75 | mid |
| Kenora | \$ | 1.24 | \$ | 0.52 | \$ | 1.76 | mid |
| St. Catharines | \$ | 1.22 | \$ | 0.57 | \$ | 1.79 | mid |
| Richmond Hill | \$ | 0.76 | \$ | 1.08 | \$ | 1.83 | mid |
| Lincoln | \$ | 1.18 | \$ | 0.67 | \$ | 1.84 | mid |
| Aurora | \$ | 0.84 | \$ | 1.02 | \$ | 1.87 | mid |
| West Lincoln | \$ | 1.17 | \$ | 0.70 | \$ | 1.87 | mid |
| Whitchurch-Stouffville | \$ | 0.80 | \$ | 1.08 | \$ | 1.88 | mid |



Industrial Comparisons - Standard Industrial (cont'd)

| Industrial - Standard | | .014 nicipal | 2014 Education | | | 014 otal | 2014 Relative Tax |
|-----------------------|---------|-----------------|-------------------|------|---------|-------------|----------------------|
| | | axes | | axes | | axes | Burden |
| Timmins | \$ | 1.41 | \$ | 0.48 | \$ | 1.89 | high |
| Thunder Bay | \$ | 1.46 | \$ | 0.43 | \$ | 1.89 | high |
| Sault Ste.Marie | \$ | 1.47 | \$ | 0.43 | \$ | 1.89 | high |
| Port Hope | \$ | 1.33 | \$ | 0.58 | \$ | 1.91 | high |
| Springwater | \$ | 0.76 | \$ | 1.19 | \$ | 1.96 | high |
| North Dumfries | \$ | 0.95 | \$ | 1.02 | \$ | 1.97 | high |
| Wainfleet | \$ | 1.35 | \$ | 0.62 | \$ | 1.97 | high |
| Newmarket | \$ | 0.92 | \$ | 1.06 | \$ | 1.98 | high |
| Waterloo | \$ | 1.12 | \$ | 0.92 | \$ | 2.04 | high |
| Clarington | \$ | 1.29 | \$ | 0.77 | \$ | 2.06 | high |
| Oshawa | \$ | 1.39 | \$ | 0.69 | \$ | 2.08 | high |
| King | \$ | 0.94 | \$ | 1.18 | \$ | 2.12 | high |
| Pickering | \$ | 1.31 | \$ | 0.82 | \$ | 2.13 | high |
| Guelph | \$ | 1.33 | \$ | 0.83 | \$ | 2.16 | high |
| Markham | \$ | 0.88 | \$ | 1.31 | \$ | 2.19 | high |
| East Gwillimbury | \$ | 1.01 | \$ | 1.24 | \$ | 2.25 | high |
| Mississauga | \$ | 1.04 | \$ | 1.27 | \$ | 2.31 | high |
| Georgina | \$ | 1.25 | \$ | 1.08 | \$ | 2.33 | high |
| Ingersoll | \$ | 1.63 | \$ | 0.71 | \$ | 2.34 | high |
| Burlington | \$ | 1.23 | \$ | 1.12 | \$ | 2.34 | high |
| Greater Sudbury | \$ | 1.77 | \$ | 0.60 | \$ | 2.36 | high |
| Ajax | \$ | 1.52 | \$ | 0.95 | \$ | 2.47 | high |
| Brampton | \$ | 1.25 | \$ | 1.25 | \$ | 2.50 | high |
| Whitby | \$ | 1.60 | \$ | 0.98 | \$ | 2.59 | high |
| Milton | \$ | 1.23 | \$ | 1.37 | \$ | 2.60 | high |
| Scugog | \$ | 1.59 | \$ | 1.03 | \$ | 2.62 | high |
| Hamilton | \$ | 1.87 | \$ | 0.76 | \$ | 2.63 | high |
| Caledon | \$ | 1.25 | \$ | 1.51 | \$ | 2.76 | high |
| Oakville | \$ | 1.44 | \$ | 1.38 | \$ | 2.82 | high |
| Ottawa | \$ | 1.98 | \$ | 1.27 | \$ | 3.25 | high |
| Average | \$ | 0.97 | \$ | 0.68 | \$ | 1.64 | |
| Median | \$ | 0.92 | \$ | 0.60 | \$ | 1.62 | |
| Minimum | \$ ¢ | 0.19 | \$ ¢ | 0.16 | \$ ¢ | 0.35 | |
| Maximum | \$ | 1.98 | \$ | 1.51 | \$ | 3.25 | |



Standard Industrial Comparisons—by Population Group Taxes per Sq. Ft.

Municipalities with populations less than 15,000

| Industrial - Standard | 4 Total axes | 2014 Relative Tax Burden |
|-----------------------|-----------------|--------------------------------|
| Meaford | \$ 0.35 | low |
| Grey Highlands | \$ 0.59 | low |
| Central Huron | \$ 0.70 | low |
| Hanover | \$ 0.74 | low |
| North Perth | \$ 0.84 | low |
| Central Elgin | \$ 1.17 | low |
| Brock | \$ 1.17 | low |
| Lambton Shores | \$ 1.19 | low |
| Gravenhurst | \$ 1.23 | low |
| Penetanguishene | \$ 1.32 | low |
| Elliot Lake | \$ 1.34 | low |
| Greenstone | \$ 1.41 | mid |
| The Blue Mountains | \$ 1.47 | mid |
| West Lincoln | \$ 1.87 | mid |
| North Dumfries | \$ 1.97 | high |
| Wainfleet | \$ 1.97 | high |
| Ingersoll | \$ 2.34 | high |
| > 15,000 | \$ 1.28 | |

Municipalities with populations between <u>15,000—29,999</u>

| Industrial - Standard | 4 Total axes | 2014 Relative Tax Burden |
|-----------------------|-----------------|--------------------------------|
| Middlesex Centre | \$ 0.68 | low |
| Huntsville | \$ 1.02 | low |
| Pelham | \$ 1.12 | low |
| Bracebridge | \$ 1.12 | low |
| South Frontenac | \$ 1.13 | low |
| Owen Sound | \$ 1.17 | low |
| Port Colborne | \$ 1.18 | low |
| Wilmot | \$ 1.19 | low |
| Brockville | \$ 1.21 | low |
| Tillsonburg | \$ 1.22 | low |
| Strathroy-Caradoc | \$ 1.35 | low |
| Woolwich | \$ 1.50 | mid |
| Kingsville | \$ 1.51 | mid |
| Collingwood | \$ 1.56 | mid |
| Niagara-on-the-Lake | \$ 1.65 | mid |
| Orangeville | \$ 1.69 | mid |
| Thorold | \$ 1.70 | mid |
| Grimsby | \$ 1.71 | mid |
| Kenora | \$ 1.76 | mid |
| Lincoln | \$ 1.84 | mid |
| Port Hope | \$ 1.91 | high |
| Springwater | \$ 1.96 | high |
| King | \$ 2.12 | high |
| East Gwillimbury | \$ 2.25 | high |
| Scugog | \$ 2.62 | high |
| 15,000 - 29,999 | \$ 1.53 | |



Standard Industrial Comparisons—by Population Group (cont'd) Taxes per Sq. Ft.

Municipalities with populations between <u>30,000—99,999</u>

| Industrial - Standard | 4 Total axes | 2014 Relative Tax Burden |
|------------------------|-----------------|--------------------------------|
| Quinte West | \$ 0.73 | low |
| Cornwall | \$ 0.88 | low |
| Orillia | \$ 0.93 | low |
| St. Thomas | \$ 0.97 | low |
| North Bay | \$ 1.02 | low |
| Welland | \$ 1.12 | low |
| Brant | \$ 1.21 | low |
| Lakeshore | \$ 1.26 | low |
| Innisfil | \$ 1.43 | mid |
| Halton Hills | \$ 1.43 | mid |
| Stratford | \$ 1.50 | mid |
| Peterborough | \$ 1.55 | mid |
| Sarnia | \$ 1.62 | mid |
| Niagara Falls | \$ 1.67 | mid |
| Belleville | \$ 1.70 | mid |
| Fort Erie | \$ 1.75 | mid |
| Aurora | \$ 1.87 | mid |
| Whitchurch-Stouffville | \$ 1.88 | mid |
| Timmins | \$ 1.89 | high |
| Sault Ste.Marie | \$ 1.89 | high |
| Newmarket | \$ 1.98 | high |
| Clarington | \$ 2.06 | high |
| Pickering | \$ 2.13 | high |
| Georgina | \$ 2.33 | high |
| Caledon | \$ 2.76 | high |
| 30,000 - 99,999 | \$ 1.58 | |

Municipalities with populations greater than 100,000

| | | | 2014 |
|-----------------------|-----|---------|---------------------|
| Industrial - Standard | 201 | 4 Total | Relative Tax |
| | T | axes | Burden |
| Barrie | \$ | 1.16 | low |
| Kingston | \$ | 1.35 | low |
| London | \$ | 1.39 | mid |
| Kitchener | \$ | 1.48 | mid |
| Windsor | \$ | 1.56 | mid |
| Cambridge | \$ | 1.60 | mid |
| Vaughan | \$ | 1.64 | mid |
| St. Catharines | \$ | 1.79 | mid |
| Richmond Hill | \$ | 1.83 | mid |
| Thunder Bay | \$ | 1.89 | high |
| Waterloo | \$ | 2.04 | high |
| Oshawa | \$ | 2.08 | high |
| Guelph | \$ | 2.16 | high |
| Markham | \$ | 2.19 | high |
| Mississauga | \$ | 2.31 | high |
| Burlington | \$ | 2.34 | high |
| Greater Sudbury | \$ | 2.36 | high |
| Ajax | \$ | 2.47 | high |
| Brampton | \$ | 2.50 | high |
| Whitby | \$ | 2.59 | high |
| Milton | \$ | 2.60 | high |
| Hamilton | \$ | 2.63 | high |
| Oakville | \$ | 2.82 | high |
| Ottawa | \$ | 3.25 | high |
| > 100,000 | \$ | 2.09 | |



Standard Industrial Comparisons—by Location (taxes per sq. ft.)

| Industrial - Standard | 4 Total axes | 2014 Relative Tax Burden |
|-----------------------|-----------------|--------------------------------|
| Quinte West | \$ 0.73 | low |
| Cornwall | \$ 0.88 | low |
| South Frontenac | \$ 1.13 | low |
| Brockville | \$ 1.21 | low |
| Kingston | \$ 1.35 | low |
| Peterborough | \$ 1.55 | mid |
| Belleville | \$ 1.70 | mid |
| Port Hope | \$ 1.91 | high |
| Ottawa | \$ 3.25 | high |
| Eastern | \$ 1.52 | |

| | | 2014 |
|------------------------|------------|--------|
| Industrial - Standard | 4 Total | |
| | axes | Burden |
| Brock | \$ 1.17 | low |
| Halton Hills | \$ 1.43 | mid |
| Vaughan | \$ 1.64 | mid |
| Richmond Hill | \$ 1.83 | mid |
| Aurora | \$ 1.87 | mid |
| Whitchurch-Stouffville | \$ 1.88 | mid |
| Newmarket | \$ 1.98 | high |
| Clarington | \$ 2.06 | high |
| Oshawa | \$ 2.08 | high |
| King | \$ 2.12 | high |
| Pickering | \$ 2.13 | high |
| Markham | \$ 2.19 | high |
| East Gwillimbury | \$ 2.25 | high |
| Mississauga | \$ 2.31 | high |
| Georgina | \$ 2.33 | high |
| Burlington | \$ 2.34 | high |
| Ajax | \$ 2.47 | high |
| Brampton | \$ 2.50 | high |
| Whitby | \$ 2.59 | high |
| Milton | \$ 2.60 | high |
| Scugog | \$ 2.62 | high |
| Caledon | \$ 2.76 | high |
| Oakville | \$ 2.82 | high |
| GTA | \$ 2.17 | |

| Industrial - Standard | 4 Total | |
|-----------------------|------------|--------|
| Dallague | axes | Burden |
| Pelham | \$ 1.12 | low |
| Welland | \$ 1.12 | .0.11 |
| Port Colborne | \$ 1.18 | low |
| Niagara-on-the-Lake | \$ 1.65 | mid |
| Niagara Falls | \$ 1.67 | mid |
| Thorold | \$ 1.70 | mid |
| Grimsby | \$ 1.71 | mid |
| Fort Erie | \$ 1.75 | mid |
| St. Catharines | \$ 1.79 | mid |
| Lincoln | \$ 1.84 | mid |
| West Lincoln | \$ 1.87 | mid |
| Wainfleet | \$ 1.97 | high |
| Hamilton | \$ 2.63 | high |
| Niagara/Hamilton | \$ 1.69 | |
| | | |
| North Bay | \$ 1.02 | low |
| Elliot Lake | \$ 1.34 | low |
| Greenstone | \$ 1.41 | mid |
| Kenora | \$ 1.76 | mid |
| Timmins | \$ 1.89 | high |
| Thunder Bay | \$ 1.89 | high |
| Sault Ste.Marie | \$ 1.89 | high |
| Greater Sudbury | \$ 2.36 | high |
| North | \$ 1.70 | |
| Orillia | \$ 0.93 | low |
| Huntsville | \$ 1.02 | low |
| Bracebridge | \$ 1.12 | low |
| Barrie | \$ 1.16 | low |
| Gravenhurst | \$ 1.23 | low |
| Penetanguishene | \$ 1.32 | low |
| Innisfil | \$ 1.43 | mid |
| Collingwood | \$ 1.56 | mid |
| Orangeville | \$ 1.69 | mid |
| Springwater | \$ 1.96 | high |
| | | 6,, |
| Simcoe/Musk./Duff. | \$ 1.34 | |



Standard Industrial Comparisons—by Location (taxes per sq. ft.) (cont'd)

| Industrial - Standard | 4 Total axes | 2014 Relative Tax Burden |
|-----------------------|-----------------|--------------------------------|
| Meaford | \$ 0.35 | low |
| Grey Highlands | \$ 0.59 | low |
| Middlesex Centre | \$ 0.68 | low |
| Central Huron | \$ 0.70 | low |
| Hanover | \$ 0.74 | low |
| North Perth | \$ 0.84 | low |
| St. Thomas | \$ 0.97 | low |
| Central Elgin | \$ 1.17 | low |
| Owen Sound | \$ 1.17 | low |
| Lambton Shores | \$ 1.19 | low |
| Wilmot | \$ 1.19 | low |
| Brant | \$ 1.21 | low |
| Tillsonburg | \$ 1.22 | low |
| Lakeshore | \$ 1.26 | low |
| Strathroy-Caradoc | \$ 1.35 | low |
| London | \$ 1.39 | mid |
| The Blue Mountains | \$ 1.47 | mid |
| Kitchener | \$ 1.48 | mid |
| Stratford | \$ 1.50 | mid |
| Woolwich | \$ 1.50 | mid |
| Kingsville | \$ 1.51 | mid |
| Windsor | \$ 1.56 | mid |
| Cambridge | \$ 1.60 | mid |
| Sarnia | \$ 1.62 | mid |
| North Dumfries | \$ 1.97 | high |
| Waterloo | \$ 2.04 | high |
| Guelph | \$ 2.16 | high |
| Ingersoll | \$ 2.34 | high |
| Southwest | \$ 1.31 | |



Large Industrial Comparisons (taxes per sq. ft.)

| Large Industrial | Mu Tax | 014 nicipal es per q. ft. | Edu Tax | 2014 Ication Kes per q. ft. | Tax | 4 Total kes per q. ft. | 2014 Relative Tax Burder |
|------------------------|-----------|------------------------------------|------------|--------------------------------------|-----|------------------------------|--------------------------------|
| North Bay | \$ | 0.18 | \$ | 0.12 | \$ | 0.30 | low |
| West Lincoln | \$ | 0.29 | \$ | 0.17 | \$ | 0.46 | low |
| Clarington | \$ | 0.31 | \$ | 0.19 | \$ | 0.50 | low |
| Welland | \$ | 0.42 | \$ | 0.18 | \$ | 0.59 | low |
| Stratford | \$ | 0.42 | \$ | 0.19 | \$ | 0.62 | low |
| North Perth | \$ | 0.35 | \$ | 0.28 | \$ | 0.63 | low |
| Collingwood | \$ | 0.36 | \$ | 0.34 | \$ | 0.69 | low |
| Fort Erie | \$ | 0.52 | \$ | 0.24 | \$ | 0.76 | low |
| Brant | \$ | 0.46 | \$ | 0.32 | \$ | 0.78 | low |
| Kingsville | \$ | 0.47 | \$ | 0.36 | \$ | 0.83 | low |
| Orangeville | \$ | 0.53 | \$ | 0.31 | \$ | 0.84 | low |
| Sault Ste. Marie | \$ | 0.74 | \$ | 0.13 | \$ | 0.87 | low |
| Thorold | \$ | 0.61 | \$ | 0.29 | \$ | 0.90 | low |
| Barrie | \$ | 0.51 | \$ | 0.40 | \$ | 0.91 | low |
| Windsor | \$ | 0.67 | \$ | 0.26 | \$ | 0.93 | low |
| Tillsonburg | \$ | 0.63 | \$ | 0.32 | \$ | 0.94 | low |
| Kitchener | \$ | 0.54 | \$ | 0.43 | \$ | 0.97 | low |
| Cornwall | \$ | 0.70 | \$ | 0.28 | \$ | 0.98 | low |
| Cambridge | \$ | 0.56 | \$ | 0.42 | \$ | 0.98 | low |
| Strathroy-Caradoc | \$ | 0.54 | \$ | 0.45 | \$ | 0.99 | low |
| St. Thomas | \$ | 0.70 | \$ | 0.31 | \$ | 1.02 | mid |
| Ingersoll | \$ | 0.72 | \$ | 0.32 | \$ | 1.04 | mid |
| Kingston | \$ | 0.71 | \$ | 0.35 | \$ | 1.06 | mid |
| Grey Highlands | \$ | 0.54 | \$ | 0.53 | \$ | 1.07 | mid |
| Central Elgin | \$ | 0.77 | \$ | 0.30 | \$ | 1.08 | mid |
| St. Catharines | \$ | 0.73 | \$ | 0.34 | \$ | 1.08 | mid |
| Niagara Falls | \$ | 0.73 | \$ | 0.38 | \$ | 1.10 | mid |
| Markham | \$ | 0.45 | \$ | 0.67 | \$ | 1.13 | mid |
| London | \$ | 0.72 | \$ | 0.43 | \$ | 1.15 | mid |
| Richmond Hill | \$ | 0.48 | \$ | 0.68 | \$ | 1.16 | mid |
| Hamilton | \$ | 0.89 | \$ | 0.28 | \$ | 1.17 | mid |
| Owen Sound | \$ | 0.91 | \$ | 0.29 | \$ | 1.20 | mid |
| Waterloo | \$ | 0.68 | \$ | 0.56 | \$ | 1.23 | mid |
| Caledon | \$ | 0.57 | \$ | 0.69 | \$ | 1.26 | mid |
| Whitchurch-Stouffville | \$ | 0.54 | \$ | 0.72 | \$ | 1.26 | mid |
| Brampton | \$ | 0.63 | \$ | 0.63 | \$ | 1.26 | mid |



Large Industrial Comparisons (taxes per sq. ft.) (cont'd)

| Large Industrial | Mu Tax | 2014 inicipal kes per q. ft. | icipal Education s per Taxes per | | Taxes per | | 2014 Relative Tax Burden |
|---|----------------------|---------------------------------------|-------------------------------------|------------------------------|----------------------|------------------------------|--------------------------------|
| East Gwillimbury | \$ | 0.57 | \$ | 0.70 | \$ | 1.27 | mid |
| Woolwich | \$ | 0.63 | \$ | 0.64 | \$ | 1.27 | mid |
| Aurora | \$ | 0.58 | \$ | 0.71 | \$ | 1.29 | mid |
| Guelph | \$ | 0.80 | \$ | 0.50 | \$ | 1.30 | mid |
| Brockville | \$ | 0.90 | \$ | 0.41 | \$ | 1.31 | mid |
| Peterborough | \$ | 0.80 | \$ | 0.54 | \$ | 1.34 | mid |
| Orillia | \$ | 0.79 | \$ | 0.56 | \$ | 1.36 | high |
| Ajax | \$ | 0.85 | \$ | 0.53 | \$ | 1.38 | high |
| Belleville | \$ | 0.97 | \$ | 0.46 | \$ | 1.43 | high |
| Thunder Bay | \$ | 1.19 | \$ | 0.28 | \$ | 1.48 | high |
| Port Colborne | \$ | 1.05 | \$ | 0.44 | \$ | 1.49 | high |
| Newmarket | \$ | 0.70 | \$ | 0.80 | \$ | 1.49 | high |
| Lakeshore | \$ | 0.96 | \$ | 0.56 | \$ | 1.52 | high |
| Milton | \$ | 0.74 | \$ | 0.83 | \$ | 1.56 | high |
| Halton Hills | \$ | 0.84 | \$ | 0.76 | \$ | 1.60 | high |
| Whitby | \$ | 1.00 | \$ | 0.61 | \$ | 1.61 | high |
| Vaughan | \$ | 0.67 | \$ | 0.94 | \$ | 1.61 | high |
| Grimsby | \$ | 1.06 | \$ | 0.58 | \$ | 1.65 | high |
| Oshawa | \$ | 1.12 | \$ | 0.56 | \$ | 1.67 | high |
| Burlington | \$ | 0.90 | \$ | 0.82 | \$ | 1.73 | high |
| Port Hope | \$ | 1.21 | \$ | 0.52 | \$ | 1.74 | high |
| Pickering | \$ | 1.25 | \$ | 0.78 | \$ | 2.03 | high |
| Mississauga | \$ | 0.92 | \$ | 1.13 | \$ | 2.04 | high |
| Greater Sudbury | \$ | 1.67 | \$ | 0.46 | \$ | 2.13 | high |
| Ottawa | \$ | 1.38 | \$ | 1.03 | \$ | 2.41 | high |
| Oakville | \$ | 1.31 | \$ | 1.26 | \$ | 2.57 | high |
| Average Median Minimum Maximum | \$ \$ \$ \$ | 0.73 0.70 0.18 1.67 | \$ \$ \$ \$ | 0.49 0.44 0.12 1.26 | \$ \$ \$ \$ | 1.23 1.18 0.30 2.57 | |



Large Industrial Comparisons—by Population Group Taxes per Sq. Ft.

Municipalities with populations less than 15,000

| Large Industrial | 2014 Total Taxes per sq. ft. | | 2014 Relative Tax Burden |
|------------------|------------------------------------|------|--------------------------------|
| West Lincoln | \$ | 0.46 | low |
| North Perth | \$ | 0.63 | low |
| Ingersoll | \$ | 1.04 | mid |
| Grey Highlands | \$ | 1.07 | mid |
| Central Elgin | \$ | 1.08 | mid |
| < 15,000 | \$ | 0.85 | |

Municipalities with populations between <u>15,000—29,999</u>

| Large Industrial | 2014 Total Taxes per sq. ft. | | 2014 Relative Tax Burden |
|-------------------|------------------------------------|------|--------------------------------|
| Collingwood | \$ | 0.69 | low |
| Kingsville | \$ | 0.83 | low |
| Orangeville | \$ | 0.84 | low |
| Thorold | \$ | 0.90 | low |
| Tillsonburg | \$ | 0.94 | low |
| Strathroy-Caradoc | \$ | 0.99 | low |
| Owen Sound | \$ | 1.20 | mid |
| Woolwich | \$ | 1.27 | mid |
| East Gwillimbury | \$ | 1.27 | mid |
| Brockville | \$ | 1.31 | mid |
| Port Colborne | \$ | 1.49 | high |
| Grimsby | \$ | 1.65 | high |
| Port Hope | \$ | 1.74 | high |
| 15,000 - 29,999 | \$ | 1.16 | |



Large Industrial Comparisons—by Population Group (cont'd) Taxes per Sq. Ft.

Municipalities with populations between <u>30,000—99,999</u>

| Large Industrial | Tax | 4 Total es per q. ft. | 2014 Relative Tax Burden |
|------------------------|-----|-----------------------------|--------------------------------|
| North Bay | \$ | 0.30 | low |
| Clarington | \$ | 0.50 | low |
| Welland | \$ | 0.59 | low |
| Stratford | \$ | 0.62 | low |
| Fort Erie | \$ | 0.76 | low |
| Brant | \$ | 0.78 | low |
| Sault Ste. Marie | \$ | 0.87 | low |
| Cornwall | \$ | 0.98 | low |
| St. Thomas | \$ | 1.02 | mid |
| Niagara Falls | \$ | 1.10 | mid |
| Caledon | \$ | 1.26 | mid |
| Whitchurch-Stouffville | \$ | 1.26 | mid |
| Aurora | \$ | 1.29 | mid |
| Peterborough | \$ | 1.34 | mid |
| Orillia | \$ | 1.36 | high |
| Belleville | \$ | 1.43 | high |
| Newmarket | \$ | 1.49 | high |
| Lakeshore | \$ | 1.52 | high |
| Halton Hills | \$ | 1.60 | high |
| Pickering | \$ | 2.03 | high |
| 30,000 - 99,999 | \$ | 1.10 | |

Municipalities with populations greater than 100,000

| Large Industrial | 2014 Total Taxes per sq. ft. | | 2014 Relative Tax Burden |
|------------------|------------------------------------|------|--------------------------------|
| Barrie | \$ | 0.91 | low |
| Windsor | \$ | 0.93 | low |
| Kitchener | \$ | 0.97 | low |
| Cambridge | \$ | 0.98 | low |
| Kingston | \$ | 1.06 | mid |
| St. Catharines | \$ | 1.08 | mid |
| Markham | \$ | 1.13 | mid |
| London | \$ | 1.15 | mid |
| Richmond Hill | \$ | 1.16 | mid |
| Hamilton | \$ | 1.17 | mid |
| Waterloo | \$ | 1.23 | mid |
| Brampton | \$ | 1.26 | mid |
| Guelph | \$ | 1.30 | mid |
| Ajax | \$ | 1.38 | high |
| Thunder Bay | \$ | 1.48 | high |
| Milton | \$ | 1.56 | high |
| Whitby | \$ | 1.61 | high |
| Vaughan | \$ | 1.61 | high |
| Oshawa | \$ | 1.67 | high |
| Burlington | \$ | 1.73 | high |
| Mississauga | \$ | 2.04 | high |
| Greater Sudbury | \$ | 2.13 | high |
| Ottawa | \$ | 2.41 | high |
| Oakville | \$ | 2.57 | high |
| > 100,000 | \$ | 1.44 | |



Large Industrial Comparisons —by Location Taxes per sq. ft.

| Large Industrial | Tax | Total es per J. ft. | 2014 Relative Tax Burden |
|------------------|-----|---------------------------|--------------------------------|
| Cornwall | \$ | 0.98 | low |
| Kingston | \$ | 1.06 | mid |
| Brockville | \$ | 1.31 | mid |
| Peterborough | \$ | 1.34 | mid |
| Belleville | \$ | 1.43 | high |
| Port Hope | \$ | 1.74 | high |
| Ottawa | \$ | 2.41 | high |
| Eastern | \$ | 1.46 | |

| Large Industrial | Tax | 4 Total ces per q. ft. | 2014 Relative Tax Burden |
|------------------------|-----|------------------------------|--------------------------------|
| Clarington | \$ | 0.50 | low |
| Markham | \$ | 1.13 | mid |
| Richmond Hill | \$ | 1.16 | mid |
| Caledon | \$ | 1.26 | mid |
| Whitchurch-Stouffville | \$ | 1.26 | mid |
| Brampton | \$ | 1.26 | mid |
| East Gwillimbury | \$ | 1.27 | mid |
| Aurora | \$ | 1.29 | mid |
| Ajax | \$ | 1.38 | high |
| Newmarket | \$ | 1.49 | high |
| Milton | \$ | 1.56 | high |
| Halton Hills | \$ | 1.60 | high |
| Whitby | \$ | 1.61 | high |
| Vaughan | \$ | 1.61 | high |
| Oshawa | \$ | 1.67 | high |
| Burlington | \$ | 1.73 | high |
| Pickering | \$ | 2.03 | high |
| Mississauga | \$ | 2.04 | high |
| Oakville | \$ | 2.57 | high |
| GTA | \$ | 1.50 | |

| Large Industrial | Та | L4 Total xes per sq. ft. | 2014 Relative Tax Burden |
|------------------|----|--------------------------------|--------------------------------|
| West Lincoln | \$ | 0.46 | low |
| Welland | \$ | 0.59 | low |
| Fort Erie | \$ | 0.76 | low |
| Thorold | \$ | 0.90 | low |
| St. Catharines | \$ | 1.08 | mid |
| Niagara Falls | \$ | 1.10 | mid |
| Hamilton | \$ | 1.17 | mid |
| Port Colborne | \$ | 1.49 | high |
| Grimsby | \$ | 1.65 | high |
| Niagara/Hamilton | \$ | 1.02 | |

| North Bay | \$ 0.30 | low |
|------------------|------------|------|
| Sault Ste. Marie | \$ 0.87 | low |
| Thunder Bay | \$ 1.48 | high |
| Greater Sudbury | \$ 2.13 | high |
| | | |
| North | \$ 1.19 | |
| | | |

| Collingwood | \$ 0.69 | low |
|--------------------|------------|------|
| Orangeville | \$ 0.84 | low |
| Barrie | \$ 0.91 | low |
| Orillia | \$ 1.36 | high |
| Simcoe/Musk./Duff. | \$ 0.95 | |



Large Industrial Comparisons —by Location (cont'd) Taxes per sq. ft.

| Large Industrial | Tax | 4 Total ces per q. ft. | 2014 Relative Tax Burden |
|-------------------|-----|------------------------------|--------------------------------|
| Stratford | \$ | 0.62 | low |
| North Perth | \$ | 0.63 | low |
| Brant | \$ | 0.78 | low |
| Kingsville | \$ | 0.83 | low |
| Windsor | \$ | 0.93 | low |
| Tillsonburg | \$ | 0.94 | low |
| Kitchener | \$ | 0.97 | low |
| Cambridge | \$ | 0.98 | low |
| Strathroy-Caradoc | \$ | 0.99 | low |
| St. Thomas | \$ | 1.02 | mid |
| Ingersoll | \$ | 1.04 | mid |
| Grey Highlands | \$ | 1.07 | mid |
| Central Elgin | \$ | 1.08 | mid |
| London | \$ | 1.15 | mid |
| Owen Sound | \$ | 1.20 | mid |
| Waterloo | \$ | 1.23 | mid |
| Woolwich | \$ | 1.27 | mid |
| Guelph | \$ | 1.30 | mid |
| Lakeshore | \$ | 1.52 | high |
| Southwest | \$ | 1.03 | |



Industrial Comparisons - Industrial Vacant Land (taxes per acre)

| Vocant | 2014 | 2014 | 2014 | Relative |
|-------------------|-------------------|------------------|-----------------|----------------|
| Vacant Land | unicipal Faxes | ucation Faxes | operty Taxes | Tax Ranking |
| Lambton Shores | \$ 156 | \$ 123 | \$ 279 | low |
| South Frontenac | \$ 91 | \$ 205 | \$ 296 | low |
| Grey Highlands | \$ 172 | \$ 169 | \$ 341 | low |
| Middlesex Centre | \$ 203 | \$ 198 | \$ 401 | low |
| Strathroy-Caradoc | \$ 254 | \$ 209 | \$ 463 | low |
| Penetanguishene | \$ 311 | \$ 243 | \$ 554 | low |
| North Perth | \$ 342 | \$ 279 | \$ 622 | low |
| Cornwall | \$ 579 | \$ 235 | \$ 814 | low |
| Saugeen Shores | \$ 401 | \$ 423 | \$ 824 | low |
| Port Colborne | \$ 625 | \$ 257 | \$ 881 | low |
| Springwater | \$ 351 | \$ 549 | \$ 899 | low |
| Port Hope | \$ 649 | \$ 277 | \$ 926 | low |
| Meaford | \$ 546 | \$ 389 | \$ 935 | low |
| Brock | \$ 609 | \$ 333 | \$ 942 | low |
| Owen Sound | \$ 663 | \$ 314 | \$ 977 | low |
| Kingsville | \$ 571 | \$ 437 | \$ 1,008 | low |
| Brockville | \$ 696 | \$ 318 | \$ 1,014 | low |
| St. Thomas | \$ 667 | \$ 359 | \$ 1,025 | low |
| Stratford | \$ 775 | \$ 349 | \$ 1,125 | low |
| Belleville | \$ 776 | \$ 366 | \$ 1,142 | low |
| Tillsonburg | \$ 759 | \$ 382 | \$ 1,142 | low |
| Ingersoll | \$ 794 | \$ 348 | \$ 1,142 | low |
| Fort Erie | \$ 810 | \$ 382 | \$ 1,192 | low |
| Brant | \$ 728 | \$ 500 | \$ 1,228 | low |
| Welland | \$ 880 | \$ 374 | \$ 1,254 | low |
| Quinte West | \$ 800 | \$ 465 | \$ 1,265 | low |
| West Lincoln | \$ 875 | \$ 514 | \$ 1,389 | low |
| Elliot Lake | \$ 1,052 | \$ 394 | \$ 1,446 | mid |
| Lakeshore | \$ 838 | \$ 681 | \$ 1,518 | mid |
| Sault Ste. Marie | \$ 1,187 | \$ 345 | \$ 1,532 | mid |
| Orillia | \$ 923 | \$ 657 | \$ 1,580 | mid |
| North Bay | \$ 965 | \$ 635 | \$ 1,600 | mid |
| Timmins | \$ 1,229 | \$ 376 | \$ 1,605 | mid |
| Thorold | \$ 1,120 | \$ 514 | \$ 1,634 | mid |
| Sarnia | \$ 1,085 | \$ 641 | \$ 1,726 | mid |
| Wilmot | \$ 927 | \$ 936 | \$ 1,863 | mid |
| Kingston | \$ 1,278 | \$ 627 | \$ 1,905 | mid |
| Peterborough | \$ 1,144 | \$ 770 | \$ 1,914 | mid |
| London | \$ 1,374 | \$ 829 | \$ 2,203 | mid |
| Greater Sudbury | \$ 1,711 | \$ 525 | \$ 2,236 | mid |



Industrial Comparisons - Industrial Vacant Land (taxes per acre) (cont'd)

| | | 2014 | | 2014 | | 2014 | Relative |
|------------------------|----|----------|----|---------|----|---------|----------|
| Vacant | M | unicipal | Ed | ucation | Pi | roperty | Tax |
| Land | • | Taxes | | Taxes | | Taxes | Ranking |
| Barrie | \$ | 1,304 | \$ | 1,013 | \$ | 2,317 | mid |
| Kenora | \$ | 1,714 | \$ | 728 | \$ | 2,442 | mid |
| East Gwillimbury | \$ | 1,109 | \$ | 1,358 | \$ | 2,467 | mid |
| Collingwood | \$ | 1,269 | \$ | 1,214 | \$ | 2,483 | mid |
| Woolwich | \$ | 1,306 | \$ | 1,319 | \$ | 2,625 | mid |
| Windsor | \$ | 2,143 | \$ | 841 | \$ | 2,984 | mid |
| Clarington | \$ | 1,884 | \$ | 1,124 | \$ | 3,008 | mid |
| Lincoln | \$ | 1,938 | \$ | 1,100 | \$ | 3,037 | mid |
| Georgina | \$ | 1,632 | \$ | 1,529 | \$ | 3,161 | mid |
| Niagara Falls | \$ | 2,151 | \$ | 1,091 | \$ | 3,242 | mid |
| Niagara-on-the-Lake | \$ | 1,951 | \$ | 1,385 | \$ | 3,336 | mid |
| Thunder Bay | \$ | 2,577 | \$ | 768 | \$ | 3,346 | mid |
| Scugog | \$ | 2,462 | \$ | 914 | \$ | 3,376 | mid |
| King | \$ | 1,669 | \$ | 2,099 | \$ | 3,768 | mid |
| Grimsby | \$ | 2,461 | \$ | 1,357 | \$ | 3,819 | high |
| Newmarket | \$ | 1,780 | \$ | 2,038 | \$ | 3,819 | high |
| Guelph | \$ | 2,442 | \$ | 1,511 | \$ | 3,953 | high |
| Kitchener | \$ | 2,224 | \$ | 1,779 | \$ | 4,003 | high |
| Innisfil | \$ | 1,920 | \$ | 2,127 | \$ | 4,047 | high |
| Waterloo | \$ | 2,581 | \$ | 2,115 | \$ | 4,696 | high |
| Cambridge | \$ | 2,778 | \$ | 2,125 | \$ | 4,903 | high |
| Whitchurch-Stouffville | \$ | 2,144 | \$ | 2,869 | \$ | 5,013 | high |
| Oshawa | \$ | 3,592 | \$ | 1,787 | \$ | 5,380 | high |
| St. Catharines | \$ | 3,766 | \$ | 1,743 | \$ | 5,509 | high |
| Orangeville | \$ | 3,552 | \$ | 2,094 | \$ | 5,646 | high |
| Aurora | \$ | 2,613 | \$ | 3,175 | \$ | 5,788 | high |
| Whitby | \$ | 3,622 | \$ | 2,226 | \$ | 5,848 | high |
| Hamilton | \$ | 5,142 | \$ | 1,831 | \$ | 6,973 | high |
| Caledon | \$ | 3,157 | \$ | 3,836 | \$ | 6,994 | high |
| Ajax | \$ | 4,361 | \$ | 2,717 | \$ | 7,078 | high |
| Pickering | \$ | 4,518 | \$ | 2,838 | \$ | 7,357 | high |
| Halton Hills | \$ | 3,930 | \$ | 3,573 | \$ | 7,502 | high |
| Burlington | \$ | 4,437 | \$ | 3,850 | \$ | 8,287 | high |
| Ottawa | \$ | 5,315 | \$ | 3,414 | \$ | 8,729 | high |
| Milton | \$ | 4,595 | \$ | 5,153 | \$ | 9,747 | high |
| Markham | \$ | 4,028 | \$ | 5,958 | \$ | 9,986 | high |
| Richmond Hill | \$ | 4,443 | \$ | 6,344 | \$ | 10,787 | high |
| Mississauga | \$ | 4,908 | \$ | 6,030 | \$ | 10,938 | high |
| Oakville | \$ | 5,896 | \$ | 5,658 | \$ | 11,553 | high |
| Vaughan | \$ | 5,206 | \$ | 7,342 | \$ | 12,549 | high |
| Average | \$ | 1,880 | \$ | 1,486 | \$ | 3,367 | |
| Median | \$ | 1,291 | \$ | 799 | \$ | 2,276 | |
| Minimum | \$ | 91 | \$ | 123 | \$ | 279 | |
| Maximum | \$ | 5,896 | \$ | 7,342 | Ş | 12,549 | |



Industrial Comparisons—Industrial Vacant Land—by Population Group Taxes per Acre

Municipalities with populations less than 15,000

| Vacant Land | Pr | 2014 operty Taxes | Relative Tax Ranking |
|-----------------|----|-------------------------|----------------------------|
| Lambton Shores | \$ | 279 | low |
| Grey Highlands | \$ | 341 | low |
| Penetanguishene | \$ | 554 | low |
| North Perth | \$ | 622 | low |
| Saugeen Shores | \$ | 824 | low |
| Meaford | \$ | 935 | low |
| Brock | \$ | 942 | low |
| Ingersoll | \$ | 1,142 | low |
| West Lincoln | \$ | 1,389 | low |
| Elliot Lake | \$ | 1,446 | mid |
| < 15,000 | \$ | 847 | |

Municipalities with populations between <u>15,000—29,999</u>

| Vacant Land | Pr | 2014 operty Faxes | Relative Tax Ranking |
|---------------------|----|-------------------------|----------------------------|
| South Frontenac | \$ | 296 | low |
| Middlesex Centre | \$ | 401 | low |
| Strathroy-Caradoc | \$ | 463 | low |
| Port Colborne | \$ | 881 | low |
| Springwater | \$ | 899 | low |
| Port Hope | \$ | 926 | low |
| Owen Sound | \$ | 977 | low |
| Kingsville | \$ | 1,008 | low |
| Brockville | \$ | 1,014 | low |
| Tillsonburg | \$ | 1,142 | low |
| Thorold | \$ | 1,634 | mid |
| Wilmot | \$ | 1,863 | mid |
| Kenora | \$ | 2,442 | mid |
| East Gwillimbury | \$ | 2,467 | mid |
| Collingwood | \$ | 2,483 | mid |
| Woolwich | \$ | 2,625 | mid |
| Lincoln | \$ | 3,037 | mid |
| Niagara-on-the-Lake | \$ | 3,336 | mid |
| Scugog | \$ | 3,376 | mid |
| King | \$ | 3,768 | mid |
| Grimsby | \$ | 3,819 | high |
| Orangeville | \$ | 5,646 | high |
| 15,000 - 29,999 | \$ | 2,023 | |



Industrial Comparisons—Industrial Vacant Land—by Population Group (cont'd) Taxes per Acre

Municipalities with populations between <u>30,000—99,999</u>

| | | 2014 | Relative |
|------------------------|----|--------|----------|
| Vacant | Pr | operty | Tax |
| Land | | Гахеѕ | Ranking |
| Cornwall | \$ | 814 | low |
| St. Thomas | \$ | 1,025 | low |
| Stratford | \$ | 1,125 | low |
| Belleville | \$ | 1,142 | low |
| Fort Erie | \$ | 1,192 | low |
| Brant | \$ | 1,228 | low |
| Welland | \$ | 1,254 | low |
| Quinte West | \$ | 1,265 | low |
| Lakeshore | \$ | 1,518 | mid |
| Sault Ste. Marie | \$ | 1,532 | mid |
| Orillia | \$ | 1,580 | mid |
| North Bay | \$ | 1,600 | mid |
| Timmins | \$ | 1,605 | mid |
| Sarnia | \$ | 1,726 | mid |
| Peterborough | \$ | 1,914 | mid |
| Clarington | \$ | 3,008 | mid |
| Georgina | \$ | 3,161 | mid |
| Niagara Falls | \$ | 3,242 | mid |
| Newmarket | \$ | 3,819 | high |
| Innisfil | \$ | 4,047 | high |
| Whitchurch-Stouffville | \$ | 5,013 | high |
| Aurora | \$ | 5,788 | high |
| Caledon | \$ | 6,994 | high |
| Pickering | \$ | 7,357 | high |
| Halton Hills | \$ | 7,502 | high |
| 30,000 - 99,999 | \$ | 2,818 | |

Municipalities with populations greater than 100,000

| Vacant Land | 2014 roperty Taxes | Relative Tax Ranking |
|-----------------|--------------------------|----------------------------|
| Kingston | \$ 1,905 | mid |
| London | \$ 2,203 | mid |
| Greater Sudbury | \$ 2,236 | mid |
| Barrie | \$ 2,317 | mid |
| Windsor | \$ 2,984 | mid |
| Thunder Bay | \$ 3,346 | mid |
| Guelph | \$ 3,953 | high |
| Kitchener | \$ 4,003 | high |
| Waterloo | \$ 4,696 | high |
| Cambridge | \$ 4,903 | high |
| Oshawa | \$ 5,380 | high |
| St. Catharines | \$ 5,509 | high |
| Whitby | \$ 5,848 | high |
| Hamilton | \$ 6,973 | high |
| Ajax | \$ 7,078 | high |
| Burlington | \$ 8,287 | high |
| Ottawa | \$ 8,729 | high |
| Milton | \$ 9,747 | high |
| Markham | \$ 9,986 | high |
| Richmond Hill | \$ 10,787 | high |
| Mississauga | \$ 10,938 | high |
| Oakville | \$ 11,553 | high |
| Vaughan | \$ 12,549 | high |
| > 100,000 | \$ 6,344 | |



Industrial Comparisons—Industrial Vacant Land —by Location Taxes per acre

| Vacant Land | 2014 Property Taxes | | Relative Tax Ranking |
|-----------------|---------------------------|-------|----------------------------|
| South Frontenac | \$ | 296 | low |
| Cornwall | \$ | 814 | low |
| Port Hope | \$ | 926 | low |
| Brockville | \$ | 1,014 | low |
| Belleville | \$ | 1,142 | low |
| Quinte West | \$ | 1,265 | low |
| Kingston | \$ | 1,905 | mid |
| Peterborough | \$ | 1,914 | mid |
| Ottawa | \$ | 8,729 | high |
| Eastern | \$ | 2,001 | |

| Brock | \$ 942 | low |
|------------------------|--------------|------|
| East Gwillimbury | \$ 2,467 | mid |
| Clarington | \$ 3,008 | mid |
| Georgina | \$ 3,161 | mid |
| Scugog | \$ 3,376 | mid |
| King | \$ 3,768 | mid |
| Newmarket | \$ 3,819 | high |
| Whitchurch-Stouffville | \$ 5,013 | high |
| Oshawa | \$ 5,380 | high |
| Aurora | \$ 5,788 | high |
| Whitby | \$ 5,848 | high |
| Caledon | \$ 6,994 | high |
| Ajax | \$ 7,078 | high |
| Pickering | \$ 7,357 | high |
| Halton Hills | \$ 7,502 | high |
| Burlington | \$ 8,287 | high |
| Milton | \$ 9,747 | high |
| Markham | \$ 9,986 | high |
| Richmond Hill | \$ 10,787 | high |
| Mississauga | \$ 10,938 | high |
| Oakville | \$ 11,553 | high |
| Vaughan | \$ 12,549 | high |
| GTA | \$ 6,607 | |

| Vacant Land | 2014 Property Taxes | | Relative Tax Ranking |
|---------------------|---------------------------|-------|----------------------------|
| Port Colborne | \$ | 881 | low |
| Fort Erie | \$ | 1,192 | low |
| Welland | \$ | 1,254 | low |
| West Lincoln | \$ | 1,389 | low |
| Thorold | \$ | 1,634 | mid |
| Lincoln | \$ | 3,037 | mid |
| Niagara Falls | \$ | 3,242 | mid |
| Niagara-on-the-Lake | \$ | 3,336 | mid |
| Grimsby | \$ | 3,819 | high |
| St. Catharines | \$ | 5,509 | high |
| Hamilton | \$ 6,973 | | high |
| Niagara/Hamilton | \$ | 2,933 | |

| Elliot Lake | \$ 1,446 | mid |
|------------------|-------------|-----|
| Sault Ste. Marie | \$ 1,532 | mid |
| North Bay | \$ 1,600 | mid |
| Timmins | \$ 1,605 | mid |
| Greater Sudbury | \$ 2,236 | mid |
| Kenora | \$ 2,442 | mid |
| Thunder Bay | \$ 3,346 | mid |
| | | |
| North | \$ 2,029 | |
| | | |

| Penetanguishene | \$ 554 | low |
|--------------------|-------------|------|
| Springwater | \$ 899 | low |
| Orillia | \$ 1,580 | mid |
| Barrie | \$ 2,317 | mid |
| Collingwood | \$ 2,483 | mid |
| Innisfil | \$ 4,047 | high |
| Orangeville | \$ 5,646 | high |
| | | |
| Simcoe/Musk./Duff. | \$ 2,504 | |
| | | |



Industrial Comparisons—Industrial Vacant Land —by Location (cont'd) Taxes per acre

| Vacant Land | Pr | 2014 operty Taxes | Relative Tax Ranking |
|-------------------|----|-------------------------|----------------------------|
| Lambton Shores | \$ | 279 | low |
| Grey Highlands | \$ | 341 | low |
| Middlesex Centre | \$ | 401 | low |
| Strathroy-Caradoc | \$ | 463 | low |
| North Perth | \$ | 622 | low |
| Saugeen Shores | \$ | 824 | low |
| Meaford | \$ | 935 | low |
| Owen Sound | \$ | 977 | low |
| Kingsville | \$ | 1,008 | low |
| St. Thomas | \$ | 1,025 | low |
| Stratford | \$ | 1,125 | low |
| Tillsonburg | \$ | 1,142 | low |
| Ingersoll | \$ | 1,142 | low |
| Brant | \$ | 1,228 | low |
| Lakeshore | \$ | 1,518 | mid |
| Sarnia | \$ | 1,726 | mid |
| Wilmot | \$ | 1,863 | mid |
| London | \$ | 2,203 | mid |
| Woolwich | \$ | 2,625 | mid |
| Windsor | \$ | 2,984 | mid |
| Guelph | \$ | 3,953 | high |
| Kitchener | \$ | 4,003 | high |
| Waterloo | \$ | 4,696 | high |
| Cambridge | \$ | 4,903 | high |
| Southwest | \$ | 1,749 | |

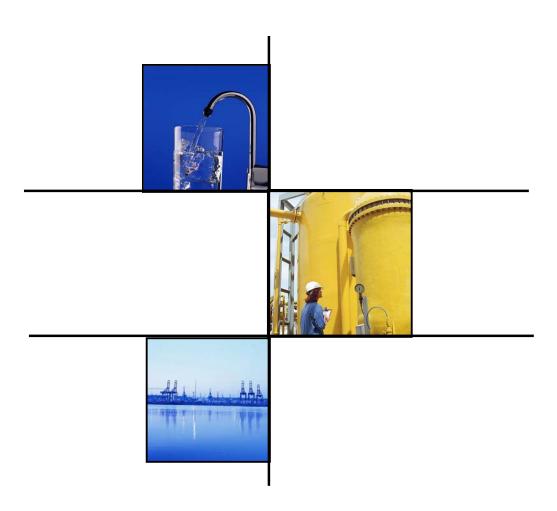


Industrial Comparisons - Summary (Blended Standard Industrial and Large Industrial)

| LOW | LOW-MID | MID | MID-HIGH | HIGH |
|-------------------|----------------|------------------------|------------------|-----------------|
| Barrie | Brockville | Aurora | Belleville | Ajax |
| Bracebridge | Cambridge | Clarington | Brampton | Burlington |
| Brant | Central Elgin | Greenstone | Caledon | Georgina |
| Brock | Collingwood | Innisfil | East Gwillimbury | Greater Sudbury |
| Central Huron | Fort Erie | Kenora | Grimsby | King |
| Cornwall | Grey Highlands | Lakeshore | Guelph | Milton |
| Elliot Lake | Kingston | Lincoln | Halton Hills | Mississauga |
| Gravenhurst | Kingsville | London | Hamilton | Newmarket |
| Hanover | Kitchener | Niagara Falls | Ingersoll | North Dumfries |
| Huntsville | Orangeville | Niagara-on-the-Lake | Markham | Oakville |
| Lambton Shores | Owen Sound | Orillia | Vaughan | Oshawa |
| Meaford | St. Thomas | Peterborough | Waterloo | Ottawa |
| Middlesex Centre | Stratford | Port Colborne | | Pickering |
| North Bay | Thorold | Richmond Hill | | Port Hope |
| North Perth | West Lincoln | Sarnia | | Scugog |
| Pelham | Windsor | Sault Ste.Marie | | Springwater |
| Penetanguishene | | St. Catharines | | Thunder Bay |
| Quinte West | | The Blue Mountains | | Timmins |
| South Frontenac | | Whitchurch-Stouffville | | Wainfleet |
| Strathroy-Caradoc | | Woolwich | | Whitby |
| Tillsonburg | | | | |
| Welland | | | | |
| Wilmot | | | | |



Water/Wastewater





Water and Wastewater Financial Information and Analysis

This section of the report includes the following financial information and analysis:

- Water and Wastewater Rate Structure Overview
 - Comparison of Residential Water/WW Fixed Costs as a % of Total Water/WW Costs
 - Comparison of Type of Rate Structure
- Comparison of Water/Wastewater Costs
- Water/Wastewater as a % of Average Household Income
- Financial Indicators
 - Water/WW Operating Surplus and Operating Surplus Ratio
 - Water/WW Asset Consumption Ratio
 - Water/WW Reserves as a % of Own Source Revenues
 - Water/WW Reserves as a % of Accumulated Amortization
 - Water/WW Debt Interest Cover Ratio
 - Water/WW Net Financial Liabilities Ratio
 - Water/WW MPMPs





Water and Wastewater Rate Structure

The establishment of water and wastewater rates is a municipal responsibility and the absence of standard procedures across Ontario has resulted in the evolution of a great variety of rate structure formats. It is important that rates be based on sound policies and principles and that they are defensible by staff and Council. There are recognized processes to be followed in undertaking water/wastewater rate studies, published by various industry leaders including the American and Canadian Waterworks Association (AWWA and CWWA). Municipalities, however, are limited in their options based on the availability of information to calculate class rate structures.

BMA has undertaken water and wastewater rate studies on behalf of numerous municipalities. During these studies, our findings are consistent with that of the CWWA which states that, despite industry trends in rate making, there is, and always will be, a lot of variation in rate setting practices given that there is no single rate setting approach or rate structure. Municipalities have different objectives in setting rates including but not limited to:

- Conservation
- Revenue Stability
- Fairness
- Economic Development
- Financial Sufficiency
- Rate Stability
- Ease of Implementation
- · Ease of Understanding

The process typically followed by municipalities in setting water and wastewater rates is to:

- Identify Evaluation Criteria/Objectives
- Identify Revenue Requirements for each Service
- Allocate Costs—Capital, Operating & Maintenance
- Calculate Unit Costs—Allocate Fixed and Volumetric Costs
- Design The Rate Structure—Inclining, Declining, Uniform, # of Blocks, etc.
- Assess The Effectiveness in meeting the Objectives
- Assess The impact on Various Classes and Types of Users



Residential Water/WW Fixed Costs as a Percentage of Total Annual Water/Wastewater Costs

| Municipality | An | ixed inual 5/8" | Fixed as % of Total Residential 200 m ³ |
|------------------------|----|-----------------------|---|
| Aurora | \$ | _ | 0% |
| Brampton | \$ | - | 0% |
| Caledon | \$ | - | 0% |
| Cornwall | \$ | - | 0% |
| Georgina | \$ | - | 0% |
| Greenstone | \$ | - | 0% |
| Kitchener | \$ | - | 0% |
| Markham | \$ | - | 0% |
| Middlesex Centre | \$ | - | 0% |
| Mississauga | \$ | - | 0% |
| Ottawa | \$ | - | 0% |
| Richmond Hill | \$ | - | 0% |
| Timmins | \$ | - | 0% |
| Toronto | \$ | - | 0% |
| Vaughan | \$ | - | 0% |
| Whitchurch-Stouffville | \$ | - | 0% |
| Waterloo | \$ | 34 | 5% |
| Lincoln | \$ | 65 | 7% |
| North Dumfries | \$ | 144 | 16% |
| Wellesley | \$ | 144 | 16% |
| Cambridge | \$ | 165 | 18% |
| Orangeville | \$ | 169 | 19% |
| Welland | \$ | 206 | 20% |
| Wilmot | \$ | 168 | 20% |
| Port Hope | \$ | 173 | 21% |
| Orillia | \$ | 152 | 23% |
| Bracebridge | \$ | 276 | 25% |
| Gravenhurst | \$ | 276 | 25% |
| Huntsville | \$ | 276 | 25% |
| St. Thomas | \$ | 190 | 25% |
| Guelph | \$ | 204 | 25% |
| Lambton Shores | \$ | 297 | 26% |
| Penetanguishene | \$ | 242 | 26% |
| East Gwillimbury | \$ | 304 | 28% |
| St. Catharines | \$ | 234 | 28% |
| Woolwich | \$ | 312 | 29% |
| Peterborough | \$ | 247 | 31% |
| Central Elgin | \$ | 410 | 32% |
| Ajax | \$ | 253 | 34% |
| Brock | \$ | 253 | 34% |
| Clarington | \$ | 253 | 34% |
| Oshawa | \$ | 253 | 34% |
| Pickering | \$ | 253 | 34% |
| Scugog | \$ | 253 | 34% |
| Whitby | \$ | 253 | 34% |

| | F | ixed | Fixed as % of Total |
|--------------------------------|----------|------|---------------------|
| | | nual | Residential |
| Municipality | | /8" | 200 m ³ |
| Stratford | \$ | 228 | 35% |
| Windsor | \$ | | 36% |
| | \$ | 393 | |
| Hamilton | | 212 | 37% |
| Newmarket | \$ | 336 | 37% |
| Innisfil | \$ | 369 | 37% |
| Pelham | \$ | 292 | 39% |
| Quinte West | \$ | 276 | 39% |
| London | \$ | 291 | 39% |
| Belleville | \$ | 401 | 40% |
| Barrie | \$ | 325 | 419 |
| North Bay | \$ | 371 | 429 |
| King | \$ | 341 | 429 |
| Burlington | \$ | 296 | 429 |
| Halton Hills | \$ | 296 | 429 |
| Milton | \$ | 296 | 429 |
| Oakville | \$ | 296 | 429 |
| Thorold | \$ | 375 | 42% |
| Greater Sudbury | \$ | 414 | 439 |
| Lakeshore | \$ | 400 | 43% |
| Prince Edward County | \$ | 664 | 449 |
| Hanover | \$ | 280 | 449 |
| Springwater | \$ | 532 | 449 |
| West Lincoln | \$ | 409 | 45% |
| Thunder Bay | \$ | 427 | 46% |
| Saugeen Shores | \$ | 401 | 50% |
| Grimsby | \$ | 251 | 51% |
| Owen Sound | \$ | 569 | 52% |
| North Perth | \$ | 466 | 53% |
| Meaford | \$ | 718 | 54% |
| | \$ \$ | | |
| Tillsonburg The Blue Mountains | \$ | 423 | 549 559 |
| | | 595 | |
| Niagara-on-the-Lake | \$ | 548 | 55% |
| Niagara Falls | \$ | 507 | 56% |
| Port Colborne | \$ | 608 | 57% |
| Brant | \$ | 722 | 60% |
| Central Huron | \$ | 724 | 619 |
| Fort Erie | \$ | 769 | 62% |
| Kingston | \$ | 634 | 63% |
| Kenora | \$ | 717 | 64% |
| Ingersoll | \$ | 632 | 649 |
| Kingsville | \$ | 330 | 67% |
| Brockville | \$ | 458 | 68% |
| Sault Ste. Marie | \$ | 525 | 69% |
| Collingwood | \$ | 780 | 75% |
| Elliot Lake | \$ | 550 | 819 |
| Grey Highlands | \$ | 868 | 849 |
| Sarnia | \$ | 829 | 88% |
| South Frontenac | \$ | 543 | 100% |
| Strathroy-Caradoc | \$ | 759 | 100% |
| Average | \$ | 315 | 36% |
| Median | \$ | 291 | 37% |



Fixed Costs

As stated by the CWWA, at the heart of the methodology for setting water rates is the concept of a two-part rate structure; a volumetric charge and a fixed charge. Municipalities must determine whether to separately charge a fixed cost to its customers and to determine the types of costs that are to be recovered from a monthly charge. These decisions are made as well, based on the overall objectives of the municipality. For example, a high allocation to the fixed charge is generally not practical since it results in a volumetric charge that is too low relative to the fixed charge. This is not recommended if water efficiency is an important objective in rate setting. While a high allocation of capital costs to volume will promote water efficiency, there is increased revenue risk brought about by the increased reliance on the volumetric charge to recover fixed costs.

The table on the next page summarizes the allocation of costs that are being recovered from a fixed monthly charge across the survey using a Residential customer consuming 200 m³. It should be noted that the percentage of fixed will vary within a municipality depending on the amount of water consumed and the type of customer. This example provides the allocation on a typical Residential customer for comparative purposes.

The following summarizes the findings based on the survey of 94 municipalities (Wainfleet does not have water and wastewater services):

- 77 of the 94 municipalities (82%), charge a monthly fixed charge to their customers to recover customer related costs.
- The extent to which fixed monthly charges as a percentage of the total residential bill varies from a low of 0% to a high of 100%.



Volumetric Rate Structure

There are a number of different rate structures used by municipalities. The following summarizes the most common types of rate structures:

- <u>Uniform Rate Structure</u> (U in the table in the next several pages)—The <u>most common</u> rate structure is the uniform rate for water and wastewater services. A uniform rate structure means that the price per unit remains constant despite consumption and despite the class of user. The cost is calculated by dividing the total cost of the service by the total volume used by customers.
- <u>Declining (Regressive) Block Rate Structure</u> (D in the table in the next several pages) —In a declining block rate structure, the unit price of water decreases as the volume consumed increases. This structure charges low volume users the highest rate, which is often residential consumers. Declining rate structures are the second most common type of rate structure.
- <u>Inclining (Progressive) Rate Structure</u> (I in the table in the next several pages) —The main objective of an increasing block structure is to encourage conservation. The rates in an inclining (progressive) rate structure increase as consumption increases by establishing thresholds or blocks at which the rate would change. For inclining block rate structures, the block (quantity) shift points are generally based upon the unique demand characteristics of each user class and are focused on user demand points to enhance water usage awareness. Customer awareness combined with price incentives, are critical elements in modifying consumption behavior.
- <u>Humpback Rate Structure</u> (H in the table in the next several pages) —A humpback rate structure uses a combination of increasing and decreasing block rates: rates first increase, then decrease in steps as consumption increases. This approach targets high volume users, and then provides lower cost for really high volume users.

The next several pages summarize the type of rate structure employed in each municipality. Four columns have been included as some municipalities employ a different type of rate structure for Residential and Non-Residential properties and also for water and wastewater services. The following table summarizes the results:

| | Water Rate Structure - Res. | Water Rate Structure - Non-Res. | WW Rate Structure - Res. | WW Rate Structure - Non-Res. |
|-----------|-----------------------------------|---------------------------------------|--------------------------------|------------------------------------|
| Uniform | 64% | 66% | 66% | 68% |
| Declining | 14% | 15% | 14% | 14% |
| Inclining | 12% | 9% | 10% | 7% |
| Humpback | 9% | 10% | 9% | 10% |
| Flat | 2% | 1% | 2% | 1% |



Comparison of Type of Rate Structure

| | Water Rate Structure - | Water Rate Structure - | WW Rate Structure - | WW Rate Structure - |
|----------------------|---------------------------|---------------------------|------------------------|------------------------|
| Municipality | Res. | Non-Res. | Res. | Non-Res. |
| Aurora | U | U | U | U |
| Bracebridge | U | U | U | U |
| Brampton | U | U | U | U |
| Brant | U | U | U | U |
| Caledon | U | U | U | U |
| Cambridge | U | U | U | U |
| Central Elgin | U | U | U | U |
| Central Huron | U | U | U | U |
| Collingwood * | U | U | U | U |
| Fort Erie | U | U | U | U |
| Georgina | U | U | U | U |
| Gravenhurst | U | U | U | U |
| Greater Sudbury | U | U | U | U |
| Grimsby | U | U | U | U |
| Guelph | U | U | U | U |
| Hanover | U | U | U | U |
| Huntsville | U | U | U | U |
| Innisfil | U | U | U | U |
| Kenora | U | U | U | U |
| Kingsville | U | U | U | U |
| Kitchener | U | U | U | U |
| Lakeshore | U | U | U | U |
| Lambton Shores | U | U | U | U |
| Lincoln | U | U | U | U |
| Markham | U | U | U | U |
| Meaford | U | U | U | U |
| Middlesex Centre | U | U | U | U |
| Mississauga | U | U | U | U |
| Newmarket | U | U | U | U |
| Niagara Falls | U | U | U | U |
| Niagara-on-the-Lake | U | U | U | U |
| North Dumfries | U | U | U | U |
| North Perth | U | U | U | U |
| Orangeville | U | U | U | U |
| Orillia | U | U | U | U |
| Ottawa | U | U | U | U |
| Pelham | U | U | U | U |
| Penetanguishene | U | U | U | U |
| Port Colborne | U | U | U | U |
| Prince Edward County | U | U | U | U |
| Quinte West | U | U | U | U |
| Richmond Hill | U | U | U | U |
| Sarnia | U | U | U | U |
| Saugeen Shores | U | U | U | U |
| South Frontenac | U | U | U | U |
| St. Catharines | U | U | U | U |
| St. Thomas | U | U | U | U |



Comparison of Type of Rate Structure (cont'd)

| | Water Rate | Water Rate | WW Rate | WW Rate |
|-------------------------|-------------|-------------|-------------|-------------|
| | Structure - | Structure - | Structure - | Structure - |
| Municipality | Res. | Non-Res. | Res. | Non-Res. |
| Thorold | U | U | U | U |
| Thunder Bay | U | U | U | U |
| Timmins | U | U | U | U |
| Toronto | U | U | U | U |
| Vaughan | U | U | U | U |
| Waterloo | U | U | U | U |
| Welland | U | U | U | U |
| Wellesley | U | U | U | U |
| West Lincoln | U | U | U | U |
| | | | | |
| Whitchurch-Stouffville | U | U | U | U |
| Wilmot | U | U | U | U |
| Windsor | U | U | U | U |
| Woolwich | U | U | U | U |
| Barrie | l | l | I | I |
| East Gwillimbury | I | I | U | U |
| Grey Highlands | I | I | I | I |
| Hamilton | 1 | I | 1 | I |
| King | I | 1 | I | 1 |
| Kingston | I | D | U | U |
| Owen Sound | I | I | I | I |
| Port Hope | 1 | 1 | I | 1 |
| Sault Ste. Marie | I | Н | | Н |
| Springwater | I | U | | U |
| The Blue Mountains | I | I | I | I |
| Burlington | Н | Н | Н | Н |
| Elliot Lake | Н | Н | Н | Н |
| Halton Hills | Н | Н | Н | Н |
| Ingersoll | Н | Н | Н | Н |
| London | Н | Н | Н | Н |
| Milton | Н | Н | Н | Н |
| Oakville | Н | H | H | H |
| Tillsonburg | Н | Н | Н | Н |
| Cornwall | F | F | F | F |
| Greenstone | F | U | F | U |
| Ajax | D | D | D | D |
| Belleville | D | D | D | D |
| Brock | D | D | D | D |
| Brockville | D | D | D | D |
| Clarington North Bay | D D | D D | D D | D D |
| Oshawa | D | D | D | D |
| Peterborough | D | D | D | D |
| Pickering | D | D | D | D |
| Scugog | D | D | D | D |
| Stratford | D | D | D | D |
| Strathroy-Caradoc | U | D | U | D |
| Whitby | D | D | D | D |



Comparison of Water and Wastewater Costs (sorted alphabetically)

| | Dog | Commercial | | l e | اماستما | Industrial | | Industrial | |
|------------------|-------------------|------------|----------------------|-----|----------------------|------------|----------------------|------------------------|--|
| | Res. | | | | dustrial | | | | |
| Volume | 00 m ³ | 10 |),000 m ³ | 30 |),000 m ³ | 10 | 0,000 m ³ | 500,000 m ³ | |
| Meter Size | 5/8" | | 2" | | 3" | | 4" | 6" | |
| Ajax | \$ 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ 941,670 | |
| Aurora | \$ 666 | \$ | 33,302 | \$ | 99,906 | \$ | 333,020 | \$ 1,665,100 | |
| Barrie | \$ 791 | \$ | 34,591 | \$ | 102,047 | \$ | 331,394 | \$ 1,629,282 | |
| Belleville | \$ 1,003 | \$ | 22,283 | \$ | 52,313 | \$ | 133,734 | \$ 564,766 | |
| Bracebridge | \$ 1,110 | \$ | 42,796 | \$ | 128,632 | \$ | 421,384 | \$ 2,088,464 | |
| Brampton | \$ 354 | \$ | 18,938 | \$ | 56,814 | \$ | 189,379 | \$ 946,895 | |
| Brant | \$ 1,197 | \$ | 29,294 | \$ | 79,248 | | N/A | N/A | |
| Brock | \$ 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ 941,670 | |
| Brockville | \$ 677 | \$ | 19,536 | \$ | 47,957 | \$ | 133,647 | \$ 606,437 | |
| Burlington | \$ 701 | \$ | 24,807 | \$ | 67,992 | \$ | 214,076 | \$ 1,040,132 | |
| Caledon | \$ 354 | \$ | 18,938 | \$ | 56,814 | \$ | 189,379 | \$ 946,895 | |
| Cambridge | \$ 901 | \$ | 37,690 | \$ | 111,982 | \$ | 368,545 | \$ 1,828,066 | |
| Central Elgin | \$ 1,268 | \$ | 43,310 | \$ | 129,110 | \$ | 429,410 | \$ 2,145,410 | |
| Central Huron | \$ 1,180 | \$ | 23,524 | \$ | 69,124 | \$ | 228,724 | \$ 1,140,724 | |
| Clarington | \$ 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ 941,670 | |
| Collingwood | \$ 1,044 | \$ | 17,177 | \$ | 35,842 | \$ | 113,472 | \$ 549,981 | |
| Cornwall | \$ 673 | \$ | 9,673 | \$ | 29,019 | \$ | 96,730 | \$ 483,650 | |
| East Gwillimbury | \$ 1,098 | \$ | 52,556 | \$ | 159,156 | \$ | 532,256 | \$ 2,664,256 | |
| Elliot Lake | \$ 680 | \$ | 23,684 | \$ | 65,284 | \$ | 210,884 | \$ 1,042,884 | |
| Fort Erie | \$ 1,242 | \$ | 25,851 | \$ | 79,324 | \$ | 246,972 | \$ 1,197,158 | |
| Georgina | \$ 686 | \$ | 32,187 | \$ | 96,475 | \$ | 321,483 | \$ 1,607,243 | |
| Gravenhurst | \$ 1,110 | \$ | 42,796 | \$ | 128,632 | \$ | 421,384 | \$ 2,088,464 | |
| Greater Sudbury | \$ 960 | \$ | 30,616 | \$ | 88,538 | \$ | 283,403 | \$ 1,385,980 | |
| Greenstone | \$ 1,369 | \$ | 49,344 | \$ | 148,032 | \$ | 493,440 | \$ 2,467,200 | |
| Grey Highlands | \$ 1,037 | \$ | 9,679 | \$ | 27,369 | \$ | 89,284 | \$ 443,084 | |
| Guelph | \$ 808 | \$ | 31,999 | \$ | 94,316 | \$ | 308,548 | \$ 1,522,293 | |
| Halton Hills | \$ 701 | \$ | 24,807 | \$ | 67,992 | \$ | 214,076 | \$ 1,040,132 | |
| Hamilton | \$ 579 | \$ | 27,794 | \$ | 81,581 | \$ | 266,293 | \$ 1,315,585 | |
| Hanover | \$ 636 | \$ | 19,565 | \$ | 56,272 | \$ | 183,721 | \$ 895,481 | |
| Huntsville | \$ 1,110 | \$ | 42,796 | \$ | 128,632 | \$ | | \$ 2,088,464 | |
| Ingersoll | \$ 981 | \$ | 23,393 | \$ | 67,952 | \$ | 207,748 | \$ 1,000,173 | |
| Innisfil | \$ 1,001 | \$ | 32,849 | \$ | 96,508 | \$ | 317,708 | \$ 1,581,708 | |
| Kenora | \$ 1,121 | \$ | 22,279 | \$ | 68,485 | \$ | 212,036 | \$ 1,025,053 | |
| King | \$ 813 | \$ | 37,134 | \$ | 113,095 | \$ | 370,317 | \$ 1,836,702 | |
| Kingston | \$ 1,005 | \$ | 18,831 | \$ | 52,761 | \$ | 167,004 | \$ 812,253 | |
| Kingsville | \$ 494 | \$ | 18,997 | \$ | 56,860 | \$ | 189,379 | \$ 946,631 | |
| Kitchener | \$ 748 | \$ | 37,416 | \$ | 112,248 | \$ | 374,160 | \$ 1,870,800 | |
| Lakeshore | \$ 920 | \$ | 26,400 | \$ | 78,400 | \$ | 260,400 | \$ 1,300,400 | |
| Lambton Shores | \$ 1,163 | \$ | 45,569 | \$ | 134,261 | \$ | 440,193 | \$ 2,179,010 | |
| Lincoln | \$ 935 | \$ | 43,843 | \$ | 130,969 | \$ | 435,494 | \$ 2,175,160 | |



Comparison of Water/Wastewater Costs (cont'd) (sorted alphabetically)

| | | Res. | Coi | mmercial | In | dustrial | lr | dustrial | Industrial |
|----------------------|----|-------------------|-----|---------------------|----|----------------------|----|----------------------|------------------------|
| Volume | 2 | 00 m ³ | 10 | ,000 m ³ | 30 |),000 m ³ | 10 | 0,000 m ³ | 500,000 m ³ |
| Meter Size | | 5/8" | | 2" | | 3" | | 4" | 6" |
| London | \$ | 737 | \$ | 21,565 | \$ | 60,632 | \$ | 188,758 | \$ 862,025 |
| Markham | \$ | 613 | \$ | 30,649 | \$ | 91,947 | \$ | 306,490 | \$ 1,532,450 |
| Meaford | \$ | 1,332 | \$ | 37,718 | \$ | 111,718 | \$ | 370,718 | \$ 1,850,718 |
| Middlesex Centre | \$ | 1,204 | \$ | 58,300 | \$ | 174,900 | \$ | 583,000 | \$ 2,915,000 |
| Milton | \$ | 701 | \$ | 24,807 | \$ | 67,992 | \$ | 214,076 | \$ 1,040,132 |
| Mississauga | \$ | 354 | \$ | 18,938 | \$ | 56,814 | \$ | 189,379 | \$ 946,895 |
| Newmarket | \$ | 914 | \$ | 29,256 | \$ | 87,096 | \$ | 289,536 | \$ 1,446,336 |
| Niagara Falls | \$ | 913 | \$ | 23,318 | \$ | 66,910 | \$ | 213,902 | \$ 1,035,009 |
| Niagara-on-the-Lake | \$ | 992 | \$ | 23,820 | \$ | 72,719 | \$ | 229,986 | \$ 1,123,099 |
| North Bay | \$ | 892 | \$ | 18,044 | \$ | 49,462 | \$ | 159,424 | \$ 787,782 |
| North Dumfries | \$ | 882 | \$ | 37,044 | \$ | 110,844 | \$ | 369,144 | \$ 1,845,144 |
| North Perth | \$ | 874 | \$ | 15,422 | \$ | 44,912 | \$ | 146,952 | \$ 727,352 |
| Oakville | \$ | 701 | \$ | 24,807 | \$ | 67,992 | \$ | 214,076 | \$ 1,040,132 |
| Orangeville | \$ | 913 | \$ | 37,708 | \$ | 112,192 | \$ | 372,846 | \$ 1,860,846 |
| Orillia | \$ | 668 | \$ | 26,518 | \$ | 80,124 | \$ | 261,468 | \$ 1,295,201 |
| Oshawa | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ 941,670 |
| Ottawa | \$ | 733 | \$ | 35,204 | \$ | 105,298 | \$ | 349,528 | \$ 1,743,027 |
| Owen Sound | \$ | 1,099 | \$ | 31,896 | \$ | 93,096 | \$ | 303,612 | \$ 1,496,869 |
| Pelham | \$ | 741 | \$ | 23,860 | \$ | 70,340 | \$ | 227,658 | \$ 1,126,618 |
| Penetanguishene | \$ | 914 | \$ | 34,299 | \$ | 103,454 | \$ | 339,348 | \$ 1,684,854 |
| Peterborough | \$ | 808 | \$ | 15,242 | \$ | 41,806 | \$ | 117,771 | \$ 470,343 |
| Pickering | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ 941,670 |
| Port Colborne | \$ | 1,062 | \$ | 26,309 | \$ | 74,702 | \$ | 252,251 | \$ 1,171,827 |
| Port Hope | \$ | 835 | \$ | 49,358 | \$ | 148,835 | \$ | 496,311 | \$ 2,480,864 |
| Prince Edward County | \$ | 1,520 | \$ | 46,121 | \$ | 134,378 | \$ | 437,298 | \$ 2,153,284 |
| Quinte West | \$ | 700 | \$ | 22,400 | \$ | 65,808 | \$ | 215,588 | \$ 1,066,900 |
| Richmond Hill | \$ | 628 | \$ | 31,400 | \$ | 94,200 | \$ | 314,000 | \$ 1,570,000 |
| Sarnia | \$ | 944 | \$ | 12,290 | \$ | 28,463 | \$ | 68,237 | \$ 272,512 |
| Saugeen Shores | \$ | 797 | \$ | 21,085 | \$ | 61,327 | \$ | 200,569 | \$ 993,853 |
| Sault Ste. Marie | \$ | 763 | \$ | 24,901 | \$ | 67,808 | \$ | 216,684 | \$ 1,065,064 |
| Scugog | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ 941,670 |
| South Frontenac * | \$ | 543 | \$ | 15,456 | \$ | 45,456 | \$ | 150,456 | \$ 750,456 |
| Springwater | \$ | 1,207 | \$ | 34,307 | \$ | 101,447 | \$ | 336,437 | \$ 1,679,237 |
| St. Catharines | \$ | 828 | \$ | 30,399 | \$ | 91,734 | \$ | 300,476 | \$ 1,490,914 |
| St. Thomas | \$ | 759 | \$ | 18,929 | \$ | 78,525 | \$ | 259,582 | \$ 1,287,642 |
| Stratford | \$ | 660 | \$ | 26,555 | \$ | 78,964 | \$ | 261,963 | \$ 1,307,088 |
| Strathroy-Caradoc | \$ | 759 | \$ | 26,759 | \$ | 79,671 | \$ | 179,127 | \$ 638,344 |
| The Blue Mountains | \$ | 1,090 | \$ | 45,655 | \$ | 138,581 | \$ | 454,039 | \$ 2,252,740 |
| Thorold | \$ | 884 | \$ | 25,855 | \$ | 76,815 | \$ | 255,175 | \$ 1,274,375 |
| Thunder Bay | \$ | 938 | \$ | 20,445 | \$ | 55,437 | \$ | 170,273 | \$ 813,017 |

^{*} no wastewater



Comparison of Water/Wastewater Costs (cont'd) (sorted alphabetically)

| Volume | Res. 200 m³ | | mmercial 0,000 m ³ | Industrial 30,000 m ³ | | Industrial 100,000 m ³ | | Industrial 500,000 m ³ |
|------------------------|----------------|----|----------------------------------|----------------------------------|---------|--------------------------------------|---------|-----------------------------------|
| Meter Size | 5/8" | 7(| 2" | | 3" | | 4" | 6" |
| Tillsonburg | \$ 779 | \$ | 22,916 | \$ | 66,399 | \$ | 207,676 | \$ 1,010,656 |
| Timmins | \$ 757 | \$ | 26,027 | \$ | 78,080 | \$ | 260,267 | \$ 1,301,337 |
| Toronto | \$ 592 | \$ | 29,579 | \$ | 67,439 | \$ | 212,374 | \$ 1,040,574 |
| Vaughan | \$ 617 | \$ | 30,856 | \$ | 92,568 | \$ | 308,560 | \$ 1,542,800 |
| Waterloo | \$ 754 | \$ | 36,158 | \$ | 108,331 | \$ | 360,484 | \$ 1,800,822 |
| Welland | \$ 1,045 | \$ | 42,524 | \$ | 128,048 | \$ | 422,149 | \$ 2,100,634 |
| Wellesley | \$ 882 | \$ | 37,044 | \$ | 110,844 | \$ | 369,144 | \$ 1,845,144 |
| West Lincoln | \$ 915 | \$ | 28,572 | \$ | 82,444 | \$ | 263,224 | \$ 1,285,449 |
| Whitby | \$ 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ 941,670 |
| Whitchurch-Stouffville | \$ 630 | \$ | 31,475 | \$ | 94,425 | \$ | 314,750 | \$ 1,573,750 |
| Wilmot | \$ 846 | \$ | 34,286 | \$ | 102,420 | \$ | 340,188 | \$ 1,697,689 |
| Windsor | \$ 1,078 | \$ | 20,146 | \$ | 53,431 | \$ | 161,744 | \$ 749,876 |
| Woolwich | \$ 1,070 | \$ | 39,412 | \$ | 117,492 | \$ | 385,060 | \$ 1,905,620 |
| Average | \$ 858 | \$ | 28,849 | \$ | 84,510 | \$ | 273,931 | \$1,344,195 |
| Median | \$ 821 | \$ | 26,400 | \$ | 78,525 | \$ | 257,378 | \$1,279,912 |
| Minimum | \$ 354 | \$ | 9,673 | \$ | 27,369 | \$ | 68,237 | \$ 272,512 |
| Maximum | \$ 1,520 | \$ | 58,300 | \$ | 174,900 | \$ | 583,000 | \$2,915,000 |



Comparison of Water/Wastewater Costs (sorted by location)

| | | Res. | Co | mmercial | lr | ndustrial | li | ndustrial | In | dustrial |
|--|----|-------------------|----|----------------------|----|----------------------|----|----------------------|------|----------------------|
| Volume | 2 | 00 m ³ | 10 |),000 m ³ | 30 | 0,000 m ³ | 10 | 0,000 m ³ | 50 | 0,000 m ³ |
| Meter Size | | 5/8" | | 2" | | 3" | | 4" | | 6" |
| Belleville | \$ | 1,003 | \$ | 22,283 | \$ | 52,313 | \$ | 133,734 | \$ | 564,766 |
| Brockville | \$ | 677 | \$ | 19,536 | \$ | 47,957 | \$ | 133,647 | \$ | 606,437 |
| Cornwall | \$ | 673 | \$ | 9,673 | \$ | 29,019 | \$ | 96,730 | \$ | 483,650 |
| Kingston | \$ | 1,005 | \$ | 18,831 | \$ | 52,761 | \$ | 167,004 | \$ | 812,253 |
| Ottawa | \$ | 733 | \$ | 35,204 | \$ | 105,298 | \$ | 349,528 | \$ 1 | L,743,027 |
| Peterborough | \$ | 808 | \$ | 15,242 | \$ | 41,806 | \$ | 117,771 | \$ | 470,343 |
| Port Hope | \$ | 835 | \$ | 49,358 | \$ | 148,835 | \$ | 496,311 | \$ 2 | 2,480,864 |
| Prince Edward County | \$ | 1,520 | \$ | 46,121 | \$ | 134,378 | \$ | 437,298 | | 2,153,284 |
| Quinte West | \$ | 700 | \$ | 22,400 | \$ | 65,808 | \$ | 215,588 | | ,066,900 |
| South Frontenac | \$ | 543 | \$ | 15,456 | \$ | 45,456 | \$ | 150,456 | \$ | 750,456 |
| Eastern Average | \$ | 850 | \$ | 25,410 | \$ | 72,363 | Ś | 229,807 | \$1 | ,113,198 |
| , and the second se | · | | · | ŕ | | ŕ | | , | • | , , |
| | | | | | | | | | | |
| Ajax | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ | 941,670 |
| Aurora | \$ | 666 | \$ | 33,302 | \$ | 99,906 | \$ | 333,020 | | ,665,100 |
| Brampton | \$ | 354 | \$ | 18,938 | \$ | 56,814 | \$ | 189,379 | \$ | 946,895 |
| Brock | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ | 941,670 |
| Burlington | \$ | 701 | \$ | 24,807 | \$ | 67,992 | \$ | 214,076 | | ,040,132 |
| Caledon | \$ | 354 | \$ | 18,938 | \$ | 56,814 | \$ | 189,379 | \$ | 946,895 |
| Clarington | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ | 941,670 |
| East Gwillimbury | \$ | 1,098 | \$ | 52,556 | \$ | 159,156 | \$ | 532,256 | \$ 2 | 2,664,256 |
| Georgina | \$ | 686 | \$ | 32,187 | \$ | 96,475 | \$ | 321,483 | \$ 1 | ,607,243 |
| Halton Hills | \$ | 701 | \$ | 24,807 | \$ | 67,992 | \$ | 214,076 | \$ 1 | ,040,132 |
| King | \$ | 813 | \$ | 37,134 | \$ | 113,095 | \$ | 370,317 | \$ 1 | ,836,702 |
| Markham | \$ | 613 | \$ | 30,649 | \$ | 91,947 | \$ | 306,490 | \$ 1 | ,532,450 |
| Milton | \$ | 701 | \$ | 24,807 | \$ | 67,992 | \$ | 214,076 | \$ 1 | ,040,132 |
| Mississauga | \$ | 354 | \$ | 18,938 | \$ | 56,814 | \$ | 189,379 | \$ | 946,895 |
| Newmarket | \$ | 914 | \$ | 29,256 | \$ | 87,096 | \$ | 289,536 | \$ 1 | ,446,336 |
| Oakville | \$ | 701 | \$ | 24,807 | \$ | 67,992 | \$ | 214,076 | \$ 1 | ,040,132 |
| Oshawa | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ | 941,670 |
| Pickering | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ | 941,670 |
| Richmond Hill | \$ | 628 | \$ | 31,400 | \$ | 94,200 | \$ | 314,000 | \$ 1 | ,570,000 |
| Scugog | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ | 941,670 |
| Toronto | \$ | 592 | \$ | 29,579 | \$ | 67,439 | \$ | 212,374 | \$ 1 | ,040,574 |
| Vaughan | \$ | 617 | \$ | 30,856 | \$ | 92,568 | \$ | 308,560 | \$ 1 | ,542,800 |
| Whitby | \$ | 739 | \$ | 23,012 | \$ | 66,451 | \$ | 204,203 | \$ | 941,670 |
| Whitchurch-Stouffville | \$ | 630 | \$ | 31,475 | \$ | 94,425 | \$ | 314,750 | \$ 1 | ,573,750 |
| GTA Average | \$ | 679 | \$ | 27,313 | \$ | 79,328 | \$ | 256,527 | \$1 | ,253,005 |



Comparison of Water/Wastewater Costs (cont'd) (sorted by location)

| | | Res. | Co | mmercial | In | dustrial | In | ndustrial | Industrial |
|----------------------------|----------|-------------------|----------|----------------------|---------------|----------------------|------------------------|--------------------|--|
| Volume | 20 | 00 m ³ | 10 |),000 m ³ | 30 |),000 m ³ | 100,000 m ³ | | 500,000 m ³ |
| Meter Size | | 5/8" | | 2" | | 3" | | 4" | 6" |
| Fort Erie | \$ | 1,242 | \$ | 25,851 | \$ | 79,324 | \$ | 246,972 | \$ 1,197,158 |
| Grimsby | \$ | 489 | • | N/A | | N/A | · | N/A | N/A |
| Hamilton | \$ | 579 | \$ | 27,794 | \$ | 81,581 | \$ | 266,293 | \$ 1,315,585 |
| Lincoln | \$ | 935 | \$ | 43,843 | \$ | 130,969 | \$ | 435,494 | \$ 2,175,160 |
| Niagara Falls | \$ | 913 | \$ | 23,318 | \$ | 66,910 | \$ | 213,902 | \$ 1,035,009 |
| Niagara-on-the-Lake | \$ | 992 | \$ | 23,820 | \$ | 72,719 | \$ | 229,986 | \$ 1,123,099 |
| Pelham | \$ | 741 | \$ | 23,860 | \$ | 70,340 | \$ | 227,658 | \$ 1,126,618 |
| Port Colborne | \$ | 1,062 | \$ | 26,309 | \$ | 74,702 | \$ | 252,251 | \$ 1,171,827 |
| St. Catharines | \$ | 828 | \$ | 30,399 | \$ | 91,734 | \$ | 300,476 | \$ 1,490,914 |
| Thorold | \$ | 884 | \$ | 25,855 | \$ | 76,815 | \$ | 255,175 | \$ 1,274,375 |
| Welland | \$ | 1,045 | \$ | 42,524 | \$ | 128,048 | \$ | 422,149 | \$ 2,100,634 |
| West Lincoln | \$ | 915 | \$ | 28,572 | \$ | 82,444 | \$ | 263,224 | \$ 1,285,449 |
| Niegovo / Lowilton Aug | Ļ | 005 | Ļ | 20.296 | ¢ | 06 071 | ¢ | 202.052 | ¢1 200 520 |
| Niagara/Hamilton Avg. | \$ | 885 | \$ | 29,286 | \$ | 86,871 | Ş | 283,053 | \$1,390,530 |
| | | | | | | | | | |
| Elliot Lake | \$ | 680 | \$ | 23,684 | \$ | 65,284 | \$ | 210,884 | \$ 1,042,884 |
| Greater Sudbury | \$ | 960 | \$ | 30,616 | \$ | 88,538 | \$ | 283,403 | \$ 1,385,980 |
| Greenstone | \$ | 1,369 | \$ | 49,344 | \$ | 148,032 | \$ | 493,440 | \$ 2,467,200 |
| Kenora | \$ | 1,121 | \$ | 22,279 | \$ | 68,485 | \$ | 212,036 | \$ 1,025,053 |
| North Bay | \$ | 892 | \$ | 18,044 | \$ | 49,462 | \$ | 159,424 | \$ 787,782 |
| Sault Ste. Marie | \$ | 763 | \$ | 24,901 | \$ | 67,808 | \$ | 216,684 | \$ 1,065,064 |
| Thunder Bay | \$ | 938 | \$ | 20,445 | \$ | 55,437 | \$ | 170,273 | \$ 813,017 |
| Timmins | \$ | 757 | \$ | 26,027 | \$ | 78,080 | \$ | 260,267 | \$ 1,301,337 |
| North Average | \$ | 935 | \$ | 26,917 | \$ | 77,641 | Ś | 250,801 | \$1,236,040 |
| | Ţ | | | | Ť | - 1,0 - 1 | , , | | 4 - |
| D | <u> </u> | 704 | ۸. | 24.504 | ۲. | 402.047 | <u>,</u> | 224 204 | ć 4 C20 202 |
| Barrie | \$ | 791 1,110 | \$ \$ | 34,591 | \$ | 102,047 | \$ | 331,394 | \$ 1,629,282 \$ 2,088,464 |
| Bracebridge | \$ \$ | 1,110 | _ | 42,796 | \$ * \$ | 128,632 35,842 | \$ * | 421,384 | · ' ' ' |
| Collingwood Gravenhurst | \$ | | \$ \$ | 17,177 | | 128,632 | | 113,472 | |
| Huntsville | \$ | 1,110 1,110 | \$ | 42,796 | \$ | 128,632 | \$ \$ | 421,384 421,384 | \$ 2,088,464 \$ 2,088,464 |
| Innisfil | \$ | 1,001 | \$ | 42,796 32,849 | \$ | 96,508 | \$ | 421,384 317,708 | \$ 2,088,464 |
| Orangeville | \$ | 913 | \$ | 37,708 | \$ | 112,192 | \$ | 372,846 | \$ 1,860,846 |
| Orillia | \$ | 668 | \$ \$ | 26,518 | \$ | 80,124 | \$ | 261,468 | \$ 1,295,201 |
| Penetanguishene | \$ | 914 | \$ | 34,299 | \$ | 103,454 | \$ | 339,348 | \$ 1,684,854 |
| Springwater | \$ | 1,207 | \$ | 34,299 | \$ | 103,434 | \$ | 336,437 | \$ 1,679,237 |
| | | | | J 1 ,307 | ڔ | | | | 7 1,013,231 |
| Simcoe/Musk./Duff. Avg. | \$ | 987 | \$ | 34,584 | \$ | 101,751 | \$ | 333,683 | \$1,654,650 |



Comparison of Water/Wastewater Costs (cont'd) (sorted by location)

| | | Res. | Co | mmercial | In | ndustrial | lr | ndustrial | Industrial |
|--------------------|----|-------------------|----|----------------------|----|----------------------|----|----------------------|------------------------|
| Volume | 20 | 00 m ³ | 10 |),000 m ³ | 30 | 0,000 m ³ | 10 | 0,000 m ³ | 500,000 m ³ |
| Meter Size | | 5/8" | | 2" | | 3" | | 4" | 6" |
| Brant | \$ | 1,197 | \$ | 29,294 | \$ | 79,248 | | N/A | N/A |
| Cambridge | \$ | 901 | \$ | 37,690 | \$ | 111,982 | \$ | 368,545 | \$ 1,828,066 |
| Central Elgin | \$ | 1,268 | \$ | 43,310 | \$ | 129,110 | \$ | 429,410 | \$ 2,145,410 |
| Central Huron | \$ | 1,180 | \$ | 23,524 | \$ | 69,124 | \$ | 228,724 | \$ 1,140,724 |
| Grey Highlands | \$ | 1,037 | \$ | 9,679 | \$ | 27,369 | \$ | 89,284 | \$ 443,084 |
| Guelph | \$ | 808 | \$ | 31,999 | \$ | 94,316 | \$ | 308,548 | \$ 1,522,293 |
| Hanover | \$ | 636 | \$ | 19,565 | \$ | 56,272 | \$ | 183,721 | \$ 895,481 |
| Ingersoll | \$ | 981 | \$ | 23,393 | \$ | 67,952 | \$ | 207,748 | \$ 1,000,173 |
| Kingsville | \$ | 494 | \$ | 18,997 | \$ | 56,860 | \$ | 189,379 | \$ 946,631 |
| Kitchener | \$ | 748 | \$ | 37,416 | \$ | 112,248 | \$ | 374,160 | \$ 1,870,800 |
| Lakeshore | \$ | 920 | \$ | 26,400 | \$ | 78,400 | \$ | 260,400 | \$ 1,300,400 |
| Lambton Shores | \$ | 1,163 | \$ | 45,569 | \$ | 134,261 | \$ | 440,193 | \$ 2,179,010 |
| London | \$ | 737 | \$ | 21,565 | \$ | 60,632 | \$ | 188,758 | \$ 862,025 |
| Meaford | \$ | 1,332 | \$ | 37,718 | \$ | 111,718 | \$ | 370,718 | \$ 1,850,718 |
| Middlesex Centre | \$ | 1,204 | \$ | 58,300 | \$ | 174,900 | \$ | 583,000 | \$ 2,915,000 |
| North Dumfries | \$ | 882 | \$ | 37,044 | \$ | 110,844 | \$ | 369,144 | \$ 1,845,144 |
| North Perth | \$ | 874 | \$ | 15,422 | \$ | 44,912 | \$ | 146,952 | \$ 727,352 |
| Owen Sound | \$ | 1,099 | \$ | 31,896 | \$ | 93,096 | \$ | 303,612 | \$ 1,496,869 |
| Sarnia | \$ | 944 | \$ | 12,290 | \$ | 28,463 | \$ | 68,237 | \$ 272,512 |
| Saugeen Shores | \$ | 797 | \$ | 21,085 | \$ | 61,327 | \$ | 200,569 | \$ 993,853 |
| St. Thomas | \$ | 759 | \$ | 18,929 | \$ | 78,525 | \$ | 259,582 | \$ 1,287,642 |
| Stratford | \$ | 660 | \$ | 26,555 | \$ | 78,964 | \$ | 261,963 | \$ 1,307,088 |
| Strathroy-Caradoc | \$ | 759 | \$ | 26,759 | \$ | 79,671 | \$ | 179,127 | \$ 638,344 |
| The Blue Mountains | \$ | 1,090 | \$ | 45,655 | \$ | 138,581 | \$ | 454,039 | \$ 2,252,740 |
| Tillsonburg | \$ | 779 | \$ | 22,916 | \$ | 66,399 | \$ | 207,676 | \$ 1,010,656 |
| Waterloo | \$ | 754 | \$ | 36,158 | \$ | 108,331 | \$ | 360,484 | \$ 1,800,822 |
| Wellesley | \$ | 882 | \$ | 37,044 | \$ | 110,844 | \$ | 369,144 | \$ 1,845,144 |
| Wilmot | \$ | 846 | \$ | 34,286 | \$ | 102,420 | \$ | 340,188 | \$ 1,697,689 |
| Windsor | \$ | 1,078 | \$ | 20,146 | \$ | 53,431 | \$ | 161,744 | \$ 749,876 |
| Woolwich | \$ | 1,070 | \$ | 39,412 | \$ | 117,492 | \$ | 385,060 | \$ 1,905,620 |
| Southwest Average | \$ | 929 | \$ | 29,667 | \$ | 87,923 | \$ | 285,866 | \$1,404,523 |



Comparison of Water/Wastewater Costs—Residential (sorted lowest to highest)

| | F | Res. | Res. |
|------------------------|----|------------------|--------------------|
| Volume | 20 | 0 m ³ | 200 m ³ |
| Meter Size | 5 | /8" | Ranking |
| Brampton | \$ | 354 | low |
| Caledon | \$ | 354 | low |
| Mississauga | \$ | 354 | low |
| Grimsby | \$ | 489 | low |
| Kingsville | \$ | 494 | low |
| South Frontenac | \$ | 543 | low |
| Hamilton | \$ | 579 | low |
| Toronto | \$ | 592 | low |
| Markham | \$ | 613 | low |
| Vaughan | \$ | 617 | low |
| Richmond Hill | \$ | 628 | low |
| Whitchurch-Stouffville | \$ | 630 | low |
| | \$ | 636 | low |
| Hanover Stratford | \$ | 660 | |
| | | | low |
| Aurora | \$ | 666 | low |
| Orillia | \$ | 668 | low |
| Cornwall | \$ | 673 | low |
| Brockville | \$ | 677 | low |
| Elliot Lake | \$ | 680 | low |
| Georgina | \$ | 686 | low |
| Quinte West | \$ | 700 | low |
| Burlington | \$ | 701 | low |
| Halton Hills | \$ | 701 | low |
| Milton | \$ | 701 | low |
| Oakville | \$ | 701 | low |
| Ottawa | \$ | 733 | low |
| London | \$ | 737 | low |
| Ajax | \$ | 739 | low |
| Brock | \$ | 739 | low |
| Clarington | \$ | 739 | low |
| Oshawa | \$ | 739 | low |
| Pickering | \$ | 739 | low |
| Scugog | \$ | 739 | low |
| Whitby | \$ | 739 | low |
| Pelham | \$ | 741 | mid |
| Kitchener | \$ | 748 | mid |
| Waterloo | \$ | 754 | mid |
| Timmins | \$ | 757 | mid |
| Strathroy-Caradoc | \$ | 759 | mid |
| St. Thomas | \$ | | mid |
| | | 759 762 | |
| Sault Ste. Marie | \$ | 763 | mid |
| Tillsonburg | \$ | 779 | mid |
| Barrie | \$ | 791 | mid |
| Saugeen Shores | \$ | 797 | mid |
| Peterborough | \$ | 808 | mid |
| Guelph | \$ | 808 | mid |
| King | \$ | 813 | mid |
| St. Catharines | \$ | 828 | mid |
| Port Hope | \$ | 835 | mid |
| Wilmot | \$ | 846 | mid |

| | | Res. | Res. |
|----------------------------|----------|----------------|--------------------|
| Volume | 2 | 00 m³ | 200 m ³ |
| Meter Size | | 5/8" | Ranking |
| North Perth | \$ | 874 | mid |
| North Dumfries | \$ | 882 | mid |
| Wellesley | \$ | 882 | mid |
| Thorold | \$ | 884 | mid |
| North Bay | \$ | 892 | mid |
| Cambridge | \$ | 901 | mid |
| Niagara Falls | \$ | 913 | mid |
| Orangeville | \$ | 913 | mid |
| Penetanguishene | \$ | 914 | mid |
| Newmarket | \$ | 914 | mid |
| West Lincoln | \$ | 915 | mid |
| Lakeshore | \$ | 920 | mid |
| Lincoln | \$ | 935 | mid |
| Thunder Bay | \$ | 938 | mid |
| Sarnia | \$ | 944 | mid |
| Greater Sudbury | \$ | 960 | high |
| Ingersoll | \$ | 981 | high |
| Niagara-on-the-Lake | \$ | 992 | high |
| Innisfil | \$ | 1,001 | high |
| Belleville | \$ | 1,003 | high |
| Kingston | \$ | 1,005 | high |
| Grey Highlands | \$ | 1,003 | high |
| Collingwood | \$ | 1,044 | high |
| Welland | \$ | 1,044 | high |
| Port Colborne | \$ | 1,043 | high |
| Woolwich | \$ | 1,002 | high |
| Windsor | \$ | 1,078 | high |
| The Blue Mountains | \$ | 1,078 | |
| | \$ | | high |
| East Gwillimbury | | 1,098 | high |
| Owen Sound | \$ \$ | 1,099 1,110 | high bigb |
| Bracebridge Cravenburst | - | | high |
| Gravenhurst | \$ | 1,110 | high |
| Huntsville | \$ | 1,110 | high |
| Kenora | \$ | 1,121 | high |
| Lambton Shores | \$ | 1,163 | high |
| Central Huron | \$ | 1,180 | high |
| Brant | \$ | 1,197 | high |
| Middlesex Centre | \$ | 1,204 | high |
| Springwater | \$ | 1,207 | high |
| Fort Erie | \$ | 1,242 | high |
| Central Elgin | \$ | 1,268 | high |
| Meaford | \$ | 1,332 | high |
| Greenstone | \$ | 1,369 | high |
| Prince Edward County | \$ | 1,520 | high |
| | _ | OFO | |
| Average | \$ | 858 | |



Comparison of Water/Wastewater Costs—Commercial (sorted lowest to highest)

| | Cor | nmercial | Commercial |
|---------------------|----------|---------------------|-----------------------|
| Volume | 10 | ,000 m ³ | 10,000 m ³ |
| Meter Size | | 2" | Ranking |
| Cornwall | \$ | 9,673 | low |
| Grey Highlands | \$ | 9,679 | low |
| Sarnia | \$ | 12,290 | low |
| Peterborough | \$ | 15,242 | low |
| North Perth | \$ | 15,422 | low |
| South Frontenac | \$ | 15,456 | low |
| Collingwood | \$ | 17,177 | low |
| North Bay | \$ | 18,044 | low |
| Kingston | \$ | 18,831 | low |
| St. Thomas | \$ | 18,929 | low |
| Brampton | \$ | 18,938 | low |
| Caledon | \$ | 18,938 | low |
| Mississauga | \$ | 18,938 | low |
| Kingsville | \$ | 18,997 | low |
| Brockville | \$ | 19,536 | low |
| Hanover | \$ | 19,565 | low |
| Windsor | \$ | 20,146 | low |
| Thunder Bay | \$ | 20,146 | low |
| | \$ | 21,085 | |
| Saugeen Shores | \$ \$ | | low |
| London | | 21,565 | low |
| Kenora | \$ | 22,279 | low |
| Belleville | \$ | 22,283 | low |
| Quinte West | \$ | 22,400 | low |
| Tillsonburg | \$ | 22,916 | low |
| Ajax | \$ | 23,012 | low |
| Brock | \$ | 23,012 | low |
| Clarington | \$ | 23,012 | low |
| Oshawa | \$ | 23,012 | low |
| Pickering | \$ | 23,012 | low |
| Scugog | \$ | 23,012 | low |
| Whitby | \$ | 23,012 | low |
| Niagara Falls | \$ | 23,318 | mid |
| Ingersoll | \$ | 23,393 | mid |
| Central Huron | \$ | 23,524 | mid |
| Elliot Lake | \$ | 23,684 | mid |
| Niagara-on-the-Lake | \$ | 23,820 | mid |
| Pelham | \$ | 23,860 | mid |
| Burlington | \$ | 24,807 | mid |
| Halton Hills | \$ | 24,807 | mid |
| Milton | \$ | 24,807 | mid |
| Oakville | \$ | 24,807 | mid |
| Sault Ste. Marie | \$ | 24,901 | mid |
| Fort Erie | \$ | 25,851 | mid |
| Thorold | \$ | 25,855 | mid |
| Timmins | \$ | 26,027 | mid |
| Port Colborne | \$ | 26,309 | mid |
| Lakeshore | \$ | 26,400 | mid |
| Orillia | \$ | 26,518 | mid |

| | Cor | nmercial | Commercial |
|------------------------|-----|---------------------|-----------------------|
| Volume | | ,000 m ³ | 10,000 m ³ |
| Meter Size | 10 | ,000 m 2" | Ranking |
| | Ċ | <u> </u> | |
| Stratford | \$ | 26,555 | mid |
| Strathroy-Caradoc | \$ | 26,759 | mid |
| Hamilton | \$ | 27,794 | mid |
| West Lincoln | \$ | 28,572 | mid |
| Newmarket | \$ | 29,256 | mid |
| Brant | \$ | 29,294 | mid |
| Toronto | \$ | 29,579 | mid |
| St. Catharines | \$ | 30,399 | mid |
| Greater Sudbury | \$ | 30,616 | mid |
| Markham | \$ | 30,649 | mid |
| Vaughan | \$ | 30,856 | mid |
| Richmond Hill | \$ | 31,400 | mid |
| Whitchurch-Stouffville | \$ | 31,475 | mid |
| Owen Sound | \$ | 31,896 | mid |
| Guelph | \$ | 31,999 | mid |
| Georgina | \$ | 32,187 | high |
| Innisfil | \$ | 32,849 | high |
| Aurora | \$ | 33,302 | high |
| Wilmot | \$ | 34,286 | high |
| Penetanguishene | \$ | 34,299 | high |
| Springwater | \$ | 34,307 | high |
| Barrie | \$ | 34,591 | high |
| Ottawa | \$ | 35,204 | high |
| Waterloo | \$ | 36,158 | high |
| North Dumfries | \$ | 37,044 | high |
| Wellesley | \$ | 37,044 | high |
| King | \$ | 37,134 | high |
| Kitchener | \$ | 37,416 | high |
| Cambridge | \$ | 37,690 | high |
| Orangeville | \$ | 37,708 | high |
| Meaford | \$ | 37,718 | high |
| Woolwich | \$ | 39,412 | high |
| Welland | \$ | 42,524 | high |
| Bracebridge | \$ | 42,796 | high |
| Gravenhurst | \$ | 42,796 | high |
| Huntsville | \$ | 42,796 | high |
| Central Elgin | \$ | 43,310 | high |
| Lincoln | \$ | | |
| | | 43,843 | high bigh |
| Lambton Shores | \$ | 45,569 | high bigb |
| The Blue Mountains | \$ | 45,655 | high |
| Prince Edward County | \$ | 46,121 | high |
| Greenstone | \$ | 49,344 | high |
| Port Hope | \$ | 49,358 | high |
| East Gwillimbury | \$ | 52,556 | high |
| Middlesex Centre | \$ | 58,300 | high |
| Average | \$ | 28,849 | |
| Median | \$ | 26,400 | |



Comparison of Water/Wastewater Costs—Industrial (sorted lowest to highest)

| Comparison of v | | dustrial | Industrial | Industrial | Industrial | Industrial | Industrial |
|---------------------|----|---------------------|-----------------------|------------------------|------------------------|------------------------|------------------------|
| Volume | 30 | ,000 m ³ | 30,000 m ³ | 100,000 m ³ | 100,000 m ³ | 500,000 m ³ | 500,000 m ³ |
| Meter Size | | 3" | Ranking | 4" | Ranking | 6" | Ranking |
| Sarnia | \$ | 28,463 | low | \$ 68,237 | low | \$ 272,512 | low |
| Grey Highlands | \$ | 27,369 | low | \$ 89,284 | low | \$ 443,084 | low |
| Peterborough | \$ | 41,806 | low | \$ 117,771 | low | \$ 470,343 | low |
| Cornwall | \$ | 29,019 | low | \$ 96,730 | low | \$ 483,650 | low |
| Collingwood | \$ | 35,842 | low | \$ 113,472 | low | \$ 549,981 | low |
| Belleville | \$ | 52,313 | low | \$ 133,734 | low | \$ 564,766 | low |
| Brockville | \$ | 47,957 | low | \$ 133,647 | low | \$ 606,437 | low |
| Strathroy-Caradoc | \$ | 79,671 | mid | \$ 179,127 | low | \$ 638,344 | low |
| North Perth | \$ | 44,912 | low | \$ 146,952 | low | \$ 727,352 | low |
| Windsor | \$ | 53,431 | low | \$ 161,744 | low | \$ 749,876 | low |
| South Frontenac | \$ | 45,456 | low | \$ 150,456 | low | \$ 750,456 | low |
| North Bay | \$ | 49,462 | low | \$ 159,424 | low | \$ 787,782 | low |
| Kingston | \$ | 52,761 | low | \$ 167,004 | low | \$ 812,253 | low |
| Thunder Bay | \$ | 55,437 | low | \$ 170,273 | low | \$ 813,017 | low |
| London | \$ | 60,632 | low | \$ 188,758 | low | \$ 862,025 | low |
| Hanover | \$ | 56,272 | low | \$ 183,721 | low | \$ 895,481 | low |
| Ajax | \$ | 66,451 | low | \$ 204,203 | low | \$ 941,670 | low |
| Brock | \$ | 66,451 | low | \$ 204,203 | low | \$ 941,670 | low |
| Clarington | \$ | 66,451 | low | \$ 204,203 | low | \$ 941,670 | low |
| Oshawa | \$ | 66,451 | low | \$ 204,203 | low | \$ 941,670 | low |
| Pickering | \$ | 66,451 | low | \$ 204,203 | low | \$ 941,670 | low |
| Scugog | \$ | 66,451 | low | \$ 204,203 | low | \$ 941,670 | low |
| Whitby | \$ | 66,451 | low | \$ 204,203 | low | \$ 941,670 | low |
| Kingsville | \$ | 56,860 | low | \$ 189,379 | low | \$ 946,631 | low |
| Brampton | \$ | 56,814 | low | \$ 189,379 | low | \$ 946,895 | low |
| Caledon | \$ | 56,814 | low | \$ 189,379 | low | \$ 946,895 | low |
| Mississauga | \$ | 56,814 | low | \$ 189,379 | low | \$ 946,895 | low |
| Saugeen Shores | \$ | 61,327 | low | \$ 200,569 | low | \$ 993,853 | low |
| Ingersoll | \$ | 67,952 | mid | \$ 207,748 | low | \$ 1,000,173 | low |
| Tillsonburg | \$ | 66,399 | low | \$ 207,676 | low | \$ 1,010,656 | low |
| Kenora | \$ | 68,485 | mid | \$ 212,036 | mid | \$ 1,025,053 | low |
| Niagara Falls | \$ | 66,910 | low | \$ 213,902 | mid | \$ 1,035,009 | low |
| Burlington | \$ | 67,992 | mid | \$ 214,076 | mid | \$ 1,040,132 | mid |
| Halton Hills | \$ | 67,992 | mid | \$ 214,076 | mid | \$ 1,040,132 | mid |
| Milton | \$ | 67,992 | mid | \$ 214,076 | mid | \$ 1,040,132 | mid |
| Oakville | \$ | 67,992 | mid | \$ 214,076 | mid | \$ 1,040,132 | mid |
| Toronto | \$ | 67,439 | low | \$ 212,374 | mid | \$ 1,040,574 | mid |
| Elliot Lake | \$ | 65,284 | low | \$ 210,884 | low | \$ 1,042,884 | mid |
| Sault Ste. Marie | \$ | 67,808 | mid | \$ 216,684 | mid | \$ 1,065,064 | mid |
| Quinte West | \$ | 65,808 | low | \$ 215,588 | mid | \$ 1,066,900 | mid |
| Niagara-on-the-Lake | \$ | 72,719 | mid | \$ 229,986 | mid | \$ 1,123,099 | mid |
| Pelham | \$ | 70,340 | mid | \$ 227,658 | mid | \$ 1,126,618 | mid |
| Central Huron | \$ | 69,124 | mid | \$ 228,724 | mid | \$ 1,140,724 | mid |
| Port Colborne | \$ | 74,702 | mid | \$ 252,251 | mid | \$ 1,171,827 | mid |
| Fort Erie | \$ | 79,324 | mid | \$ 246,972 | mid | \$ 1,197,158 | mid |
| Thorold | \$ | 76,815 | mid | \$ 255,175 | mid | \$ 1,274,375 | mid |
| West Lincoln | \$ | 82,444 | mid | \$ 263,224 | mid | \$ 1,285,449 | mid |
| St. Thomas | \$ | 78,525 | mid | \$ 259,582 | mid | \$ 1,287,642 | mid |



Comparison of Water/Wastewater Costs—Industrial (cont'd) (sorted lowest to highest)

| | lr | dustrial | Industrial | lr | ndustrial | Industrial | Industrial | Industrial |
|------------------------|----------|----------------------|-----------------------|----------|----------------------|------------------------|------------------------|------------------------|
| Volume | 30 | 0,000 m ³ | 30,000 m ³ | 10 | 0,000 m ³ | 100,000 m ³ | 500,000 m ³ | 500,000 m ³ |
| Meter Size | | 3" | Ranking | | 4" | Ranking | 6" | Ranking |
| Orillia | \$ | 80,124 | mid | \$ | 261,468 | mid | \$ 1,295,201 | mid |
| Lakeshore | \$ | 78,400 | mid | \$ | 260,400 | mid | \$ 1,300,400 | mid |
| Timmins | \$ | 78,080 | mid | \$ | 260,267 | mid | \$ 1,301,337 | mid |
| Stratford | \$ | 78,964 | mid | \$ | 261,963 | mid | \$ 1,307,088 | mid |
| Hamilton | \$ | 81,581 | mid | \$ | 266,293 | mid | \$ 1,315,585 | mid |
| Greater Sudbury | \$ | 88,538 | mid | \$ | 283,403 | mid | \$ 1,385,980 | mid |
| Newmarket | \$ | 87,096 | mid | \$ | 289,536 | mid | \$ 1,446,336 | mid |
| St. Catharines | \$ | 91,734 | mid | \$ | 300,476 | mid | \$ 1,490,914 | mid |
| Owen Sound | \$ | 93,096 | mid | \$ | 303,612 | mid | \$ 1,496,869 | mid |
| Guelph | \$ | 94,316 | mid | \$ | 308,548 | mid | \$ 1,522,293 | mid |
| Markham | \$ | 91,947 | mid | \$ | 306,490 | mid | \$ 1,532,450 | mid |
| Vaughan | \$ | 92,568 | mid | \$ | 308,560 | mid | \$ 1,542,800 | mid |
| Richmond Hill | \$ | 94,200 | mid | \$ | 314,000 | mid | \$ 1,570,000 | mid |
| Whitchurch-Stouffville | \$ | 94,425 | mid | \$ | 314,750 | mid | \$ 1,573,750 | mid |
| Innisfil | \$ | 96,508 | high | \$ | 317,708 | high | \$ 1,581,708 | mid |
| Georgina | \$ | 96,475 | high | \$ | 321,483 | high | \$ 1,607,243 | high |
| Barrie | \$ | 102,047 | high | \$ | 331,394 | high | \$ 1,629,282 | high |
| Aurora | \$ | 99,906 | high | \$ | 333,020 | high | \$ 1,665,100 | high |
| Springwater | \$ | 101,447 | high | \$ | 336,437 | high | \$ 1,679,237 | high |
| Penetanguishene | \$ | 103,454 | high | \$ | 339,348 | high | \$ 1,684,854 | high |
| Wilmot | \$ | 102,420 | high | \$ | 340,188 | high | \$ 1,697,689 | high |
| Ottawa | \$ | 105,298 | high | \$ | 349,528 | high | \$ 1,037,083 | high |
| Waterloo | \$ | 103,238 | high | \$ | 360,484 | high | \$ 1,800,822 | high |
| Cambridge | \$ | 111,982 | high | \$ | 368,545 | high | \$ 1,800,822 | high |
| King | \$ | 113,095 | high | \$ | 370,317 | high | \$ 1,836,702 | high |
| North Dumfries | \$ | 110,844 | high | \$ | 369,144 | high | \$ 1,830,702 | high |
| Wellesley | \$ | 110,844 | high | \$ | 369,144 | high | \$ 1,845,144 | high |
| Meaford | \$ | 111,718 | high | \$ | 370,718 | high | \$ 1,850,718 | high |
| Orangeville | \$ | 112,192 | high | \$ | 370,718 | high | \$ 1,860,846 | high |
| Kitchener | \$ | 112,132 | high | \$ | 374,160 | high | \$ 1,800,840 | high |
| Woolwich | \$ | 117,492 | high | \$ | 385,060 | high | \$ 1,870,800 | high |
| Bracebridge | \$ | 128,632 | high | ۶ \$ | 421,384 | high | \$ 2,088,464 | high |
| Gravenhurst | \$ | 128,632 | high | \$ | 421,384 | high | \$ 2,088,464 | high |
| Huntsville | \$ | 128,632 | high | | 421,384 | high | \$ 2,088,464 | high |
| Welland | \$ | 128,032 | high | \$ | 422,149 | high | \$ 2,088,404 | high |
| Central Elgin | \$ | 129,110 | high | \$ | | high | \$ 2,100,034 | high |
| Prince Edward County | ۶ \$ | 134,378 | high | \$ | 437,298 | high | \$ 2,143,410 | high |
| Lincoln | \$ | 130,969 | high | \$ \$ | 437,298 | high | \$ 2,155,264 | high |
| Lambton Shores | \$ \$ | 134,261 | high | \$ | 440,193 | high | \$ 2,173,160 | high |
| The Blue Mountains | \$ | 138,581 | high | \$ | 454,039 | high | \$ 2,179,010 | high |
| Greenstone | \$ | 148,032 | high | \$ | 493,440 | high | \$ 2,232,740 | high |
| Port Hope | \$ | 148,835 | high | \$ | 496,311 | high | \$ 2,480,864 | high |
| East Gwillimbury | \$ \$ | 159,156 | nign high | \$ | 532,256 | nign high | \$ 2,480,864 | nign high |
| Middlesex Centre | \$ | 174,900 | nign high | \$ \$ | 583,000 | nign high | \$ 2,004,250 | nign high |
| ivilualesex Centre | Ş | | — mgn | | | nign | | nign |
| Average | \$ | 84,510 | | | 273,931 | | \$1,344,195 | |
| Median | \$ | 78,525 | | \$ | 257,378 | | \$1,279,912 | |



Water/Wastewater Costs as a Percentage of Household Income

| Municipality | 2013 Est. Avg. Household Income | | 2013 Income Ranking | Wa | 2014 sidential ster/WW ts 200 m ³ | 2014 Water/WW as a % of Household Income | 2014 W/WW Burden Ranking |
|------------------------|--|---------|---------------------------|----|---|--|-----------------------------------|
| Caledon | \$ | 129,199 | high | \$ | 354 | 0.3% | low |
| Mississauga | \$ | 99,314 | mid | \$ | 354 | 0.4% | low |
| Brampton | \$ | 92,317 | mid | \$ | 354 | 0.4% | low |
| King | \$ | 174,855 | high | \$ | 813 | 0.5% | low |
| Aurora | \$ | 143,008 | high | \$ | 666 | 0.5% | low |
| Oakville | \$ | 149,522 | high | \$ | 701 | 0.5% | low |
| Whitchurch-Stouffville | \$ | 131,868 | high | \$ | 630 | 0.5% | low |
| Grimsby | \$ | 102,428 | high | \$ | 489 | 0.5% | low |
| Vaughan | \$ | 123,032 | high | \$ | 617 | 0.5% | low |
| Markham | \$ | 115,376 | high | \$ | 613 | 0.5% | low |
| Richmond Hill | \$ | 114,469 | high | \$ | 628 | 0.5% | low |
| South Frontenac | \$ | 98,680 | mid | \$ | 543 | 0.6% | low |
| Kingsville | \$ | 88,746 | mid | \$ | 494 | 0.6% | low |
| Halton Hills | \$ | 118,396 | high | \$ | 701 | 0.6% | low |
| Milton | \$ | 117,930 | high | \$ | 701 | 0.6% | low |
| Whitby | \$ | 116,550 | high | \$ | 739 | 0.6% | low |
| Pelham | \$ | 116,842 | high | \$ | 741 | 0.6% | low |
| Burlington | \$ | 109,961 | high | \$ | 701 | 0.6% | low |
| Toronto | \$ | 92,467 | mid | \$ | 592 | 0.6% | low |
| Pickering | \$ | 114,188 | high | \$ | 739 | 0.6% | low |
| Saugeen Shores | \$ | 117,776 | high | \$ | 797 | 0.7% | low |
| Scugog | \$ | 108,547 | high | \$ | 739 | 0.7% | low |
| Hamilton | \$ | 84,956 | mid | \$ | 579 | 0.7% | low |
| Waterloo | \$ | 108,789 | high | \$ | 754 | 0.7% | low |
| Ajax | \$ | 106,088 | high | \$ | 739 | 0.7% | low |
| Clarington | \$ | 103,461 | high | \$ | 739 | 0.7% | low |
| Ottawa | \$ | 101,105 | high | \$ | 733 | 0.7% | low |
| North Dumfries | \$ | 115,000 | high | \$ | 882 | 0.8% | low |
| Wilmot | \$ | 107,540 | high | \$ | 846 | 0.8% | low |
| Woolwich | \$ | 134,333 | high | \$ | 1,070 | 0.8% | low |
| Newmarket | \$ | 113,616 | high | \$ | 914 | 0.8% | low |
| Georgina | \$ | 85,182 | mid | \$ | 686 | 0.8% | low |
| Wellesley | \$ | 108,390 | high | \$ | 882 | 0.8% | low |



Water/Wastewater Costs as a Percentage of Household Income (cont'd)

| Municipality | 2013 Est. Avg. Household Income | | 2013 Income Ranking | Wa | 2014 sidential ater/WW ts 200 m ³ | 2014 Water/WW as a % of Household Income | 2014 W/WW Burden Ranking |
|---------------------|--|---------|---------------------------|----|---|--|-----------------------------------|
| Stratford | \$ | 76,504 | low | \$ | 660 | 0.9% | mid |
| Timmins | \$ | 86,026 | mid | \$ | 757 | 0.9% | mid |
| Guelph | \$ | 91,342 | mid | \$ | 808 | 0.9% | mid |
| Oshawa | \$ | 82,838 | mid | \$ | 739 | 0.9% | mid |
| Brock | \$ | 81,501 | mid | \$ | 739 | 0.9% | mid |
| East Gwillimbury | \$ | 120,786 | high | \$ | 1,098 | 0.9% | mid |
| London | \$ | 81,034 | mid | \$ | 737 | 0.9% | mid |
| Barrie | \$ | 86,833 | mid | \$ | 791 | 0.9% | mid |
| Kitchener | \$ | 81,830 | mid | \$ | 748 | 0.9% | mid |
| Lakeshore | \$ | 100,594 | mid | \$ | 920 | 0.9% | mid |
| Quinte West | \$ | 75,822 | low | \$ | 700 | 0.9% | mid |
| Springwater | \$ | 129,421 | high | \$ | 1,207 | 0.9% | mid |
| Hanover | \$ | 68,117 | low | \$ | 636 | 0.9% | mid |
| Niagara-on-the-Lake | \$ | 105,806 | high | \$ | 992 | 0.9% | mid |
| Lincoln | \$ | 97,248 | mid | \$ | 935 | 1.0% | mid |
| Middlesex Centre | \$ | 124,464 | high | \$ | 1,204 | 1.0% | mid |
| West Lincoln | \$ | 93,326 | mid | \$ | 915 | 1.0% | mid |
| Sault Ste. Marie | \$ | 77,558 | low | \$ | 763 | 1.0% | mid |
| Orillia | \$ | 67,009 | low | \$ | 668 | 1.0% | mid |
| Port Hope | \$ | 83,044 | mid | \$ | 835 | 1.0% | mid |
| Orangeville | \$ | 90,053 | mid | \$ | 913 | 1.0% | mid |
| Strathroy-Caradoc | \$ | 74,057 | low | \$ | 759 | 1.0% | mid |
| Cambridge | \$ | 86,773 | mid | \$ | 901 | 1.0% | mid |
| St. Thomas | \$ | 72,575 | low | \$ | 759 | 1.0% | mid |
| Brockville | \$ | 63,691 | low | \$ | 677 | 1.1% | mid |
| The Blue Mountains | \$ | 100,989 | high | \$ | 1,090 | 1.1% | mid |
| Sarnia | \$ | 87,392 | mid | \$ | 944 | 1.1% | mid |
| Tillsonburg | \$ | 71,349 | low | \$ | 779 | 1.1% | mid |
| Innisfil | \$ | 90,753 | mid | \$ | 1,001 | 1.1% | mid |
| St. Catharines | \$ | 75,096 | low | \$ | 828 | 1.1% | mid |
| Thorold | \$ | 80,018 | low | \$ | 884 | 1.1% | mid |
| North Perth | \$ | 79,024 | low | \$ | 874 | 1.1% | mid |
| Greater Sudbury | \$ | 86,682 | mid | \$ | 960 | 1.1% | mid |
| Peterborough | \$ | 72,573 | low | \$ | 808 | 1.1% | mid |
| Cornwall | \$ | 58,845 | low | \$ | 673 | 1.1% | mid |



Water/Wastewater Costs as a Percentage of Household Income (cont'd)

| Municipality | Н | 2013 Est. Avg. ousehold Income | 2013 | | 2014 esidential ater/WW sts 200 m ³ | 2014 Water/WW as a % of Household Income | 2014 W/WW Burden Ranking |
|-----------------------|----------|---|------------|----------|---|--|-----------------------------------|
| Brant | \$ | 100,698 | mid | \$ | 1,197 | 1.2% | high |
| North Bay | \$ | 74,662 | low | \$ | 892 | 1.2% | high |
| Kingston | \$ | 82,558 | mid | \$ | 1,005 | 1.2% | high |
| Ingersoll | \$ | 80,225 | low | \$ | 981 | 1.2% | high |
| Elliot Lake | \$ | 55,056 | low | \$ | 680 | 1.2% | high |
| Thunder Bay | \$ | 75,668 | low | \$ | 938 | 1.2% | high |
| Penetanguishene | \$ | 73,546 | low | \$ | 914 | 1.2% | high |
| Niagara Falls | \$ | 73,145 | low | \$ | 913 | 1.2% | high |
| | • | | | | | | |
| Huntsville | \$ | 85,984 | mid | \$ | 1,110 | 1.3% | high |
| Bracebridge | \$ | 85,045 | mid | \$ | 1,110 | 1.3% | high |
| Central Elgin | \$ | 96,847 | mid | \$ | 1,268 | 1.3% | high |
| Collingwood | \$ | 78,401 | low | \$ | 1,044 | 1.3% | high |
| Grey Highlands | \$ | 75,726 | low | \$ | 1,037 | 1.4% | high |
| Kenora | \$ | 78,671 | low | \$ | 1,121 | 1.4% | high |
| Belleville | \$ | 69,706 | low | \$ | 1,003 | 1.4% | high |
| Lambton Shores | \$ | 80,391 | mid | \$ | 1,163 | 1.4% | high |
| Port Colborne | \$ | 71,632 | low | \$ | 1,062 | 1.5% | high |
| Welland | \$ | 68,900 | low | \$ | 1,045 | 1.5% | high |
| Central Huron | \$ | 77,116 | low | \$ | 1,180 | 1.5% | high |
| Gravenhurst | \$ | 71,130 | low | \$ | 1,110 | 1.6% | high |
| Greenstone | \$ | 87,714 | mid | \$ | 1,369 | 1.6% | high |
| Windsor | \$ | 68,184 | low | \$ | 1,078 | 1.6% | high |
| Owen Sound Meaford | \$ \$ | 65,931 76,701 | low low | \$ \$ | 1,099 | 1.7% 1.7% | high bigb |
| Fort Erie | \$ | 76,701 70,745 | low | \$ | 1,332 1,242 | 1.7% 1.8% | high high |
| Prince Edward County | \$ \$ | 84,782 | mid | \$ | 1,520 | 1.8% | high |
| Timee Edward County | ۲ | 07,702 | mu | ۲ | 1,320 | 1.0/0 | IIIgii |
| Average | \$ | 93,038 | | \$ | 858 | 1.0% | |
| Median | \$ | 86,773 | | \$ | 821 | 1.0% | |
| Minimum | \$ | 55,056 | | \$ | 354 | 0.3% | |
| Maximum | \$ | 174,855 | | \$ | 1,520 | 1.8% | |



Water and Wastewater Financial Indicators

Ontario municipalities that are responsible for the provision of drinking water are required to meet the requirements set out in the Financial Plans Regulations O.Reg.453/07. Ontario Reg. 453/07 provides the following parameters with regards to s.30 (1) part b of the SDWA for new water systems:

- Financial plan must be <u>approved by Council resolution</u> (or governing body) indicating that the drinking water system is financially viable;
- Financial plan must include a statement that the financial impacts have been considered and apply for a minimum six year period (commencing when the system first serves the public);
- Financial plan must include detail regarding proposed or projected financial operations itemized by total revenues, total expenses, annual surplus/deficit and accumulated surplus/deficit (i.e. the components of a "Statement of Operations" as per PSAB) for each year in which the financial plans apply;
- Financial plans are to be made available to the public upon request and at no charge;
- If a website is maintained, financial plans are to be <u>made available to the public</u> through publication on the Internet at no charge; and
- Notice of the availability of the financial plans is to be given to the public.

The Ministry of the Environment released a guideline ("Towards Financially Sustainable Drinking-Water and Wastewater Systems") that provides possible approaches to achieving sustainability. The Province's Principles of Financially Sustainable Water and Wastewater Services are provided below:

- **Principle #1**: Ongoing public engagement and transparency can build support for, and confidence in, financial plans and the system(s) to which they relate.
- **Principle #2**: An integrated approach to planning among water, wastewater, and storm water systems is desirable given the inherent relationship among these services.
- **Principle #3**: Revenues collected for the provision of water and wastewater services should ultimately be used to meet the needs of those services.
- **Principle #4**: Life-cycle planning with mid-course corrections is preferable to planning over the short-term, or not planning at all.
- **Principle #5**: An asset management plan is a key input to the development of a financial plan.
- **Principle #6**: A sustainable level of revenue allows for reliable service that meets or exceeds environmental protection standards, while providing sufficient resources for future rehabilitation and replacement needs.



- Principle #7: Ensuring users pay for the services they are provided leads to equitable outcomes and can
 improve conservation. In general, metering and the use of rates can help ensure users pay for services
 received.
- **Principle #8**: Financial Plans are "living" documents that require continuous improvement. Comparing the accuracy of financial projections with actual results can lead to improved planning in the future.
- **Principle #9**: Financial plans benefit from the close collaboration of various groups, including engineers, accountants, auditors, utility staff, and municipal council.

Monitoring of the financial indicators guide planning and decision making will help ensure that:

- Assets are protected and maintained
- Rates are stable and predictable
- There is a fair sharing in the distribution of future and current ratepayers
- There are sustainable cash flows
- There is financial flexibility
- Financial vulnerability is minimized

Past financial performance should be assessed relative to the financial indicators. This will reveal any areas of a municipality's financial strategies that require particular focus in order to secure ongoing financial sustainability.



Water and Wastewater Operating Surplus and Operating Surplus Ratio

An operating surplus (deficit) arises when operating revenue exceeds (is less than) operating expenses including amortization. When an operating surplus is achieved, the amount is available for capital expenditure over and above amortization expenses. Long term financial sustainability is dependent upon ensuring that on average, over time, expenses are less than revenues. In essence, this requires current ratepayers to fully meet the cost of water and wastewater services. Municipalities operating with a deficit over several years should ensure that the long range financial plan provides clear direction to turn this around.

The presence of an accounting surplus does not necessarily represent financial sustainability. While a surplus is clearly better than a deficit, the accounting surplus may not be large enough for future asset replacement. Amortization expense is based on historic cost and will not reflect increased cost of replacement in the future. Taking into account future replacement costs in determining the appropriate level of surplus is a critical step towards financial sustainability. Some level of surplus is both appropriate and required. Identifying the appropriate level of surplus must be done as a long term forward looking planning process that takes into account future capital investment needs.

The operating surplus has been calculated on an accrual basis, excluding asset revaluations, developer contributions, capital grants and accounting corrections.

The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of user rates. A negative ratio indicates the percentage increase in total rates that would be required to achieve a breakeven result. Municipalities consistently achieving operating surpluses, with regard to asset management and meeting service level needs, are a good indication of financial sustainability.



Water Operating Surplus and Water Operating Surplus Ratio

| | | | | Water |
|------------------------|--------------------|-----|-------------|-----------|
| | Water | | | Operating |
| | Operating | C | wn Source | Surplus |
| | Surplus | | Revenues | Ratio |
| South Frontenac | \$ (173,662) | \$ | 208,374 | -83% |
| Barrie | \$ (10,272,990) | \$ | 21,440,516 | -48% |
| Prince Edward County | \$ (812,110) | \$ | 3,060,848 | -27% |
| Meaford | \$ (526,207) | \$ | 2,028,249 | -26% |
| Greenstone | \$ (360,621) | \$ | 1,459,374 | -25% |
| West Lincoln | \$ (194,495) | \$ | 1,088,725 | -18% |
| Saugeen Shores | \$ (461,079) | \$ | 2,591,185 | -18% |
| Quinte West | \$ (951,275) | \$ | 5,704,991 | -17% |
| Middlesex Centre | \$ (364,720) | \$ | 2,424,211 | -15% |
| Kingsville | \$ (424,665) | \$ | 4,430,973 | -10% |
| East Gwillimbury | \$ (331,722) | \$ | 3,611,638 | -9% |
| St. Thomas | \$ (935,639) | \$ | 11,664,752 | -8% |
| Sarnia | \$ (989,347) | \$ | 14,379,413 | -7% |
| Toronto | \$ (14,916,603) | \$2 | 231,877,197 | -6% |
| Cambridge | \$ (992,892) | \$ | 26,570,820 | -4% |
| Vaughan | \$ (408,281) | \$ | 46,473,935 | -1% |
| Pelham | \$ (9,229) | \$ | 2,210,418 | 0% |
| Elliot Lake | \$ - | \$ | | 0% |
| Aurora | \$ 9,189 | \$ | 7,650,874 | 0% |
| Markham | \$ 292,481 | \$ | 47,087,071 | 1% |
| Collingwood | \$ 52,497 | \$ | 6,620,164 | 1% |
| Port Hope | \$ 98,240 | \$ | 3,315,512 | 3% |
| King | \$ 84,824 | \$ | 2,330,696 | 4% |
| Welland | \$ 322,208 | \$ | 8,779,435 | 4% |
| Brockville | \$ 189,635 | \$ | 3,729,240 | 5% |
| Whitchurch-Stouffville | \$ 241,436 | \$ | 4,005,182 | 6% |
| Newmarket | \$ 862,818 | \$ | 13,564,398 | 6% |
| Guelph | \$ 1,607,836 | \$ | 21,963,728 | 7% |
| Waterloo | \$ 1,348,110 | \$ | 18,137,423 | 7% |
| Thunder Bay | \$ 2,310,058 | \$ | 25,075,224 | 9% |
| Niagara-on-the-Lake | \$ 447,466 | \$ | 4,752,246 | 9% |
| Timmins | \$ 979,972 | \$ | 9,370,767 | 10% |
| Kenora | \$ 327,126 | \$ | 3,069,872 | 11% |
| Orillia | \$ 531,552 | \$ | 4,838,788 | 11% |
| Ottawa | \$ 14,607,461 | | 132,738,960 | 11% |
| North Bay | \$ 1,349,976 | | 11,990,874 | 11% |

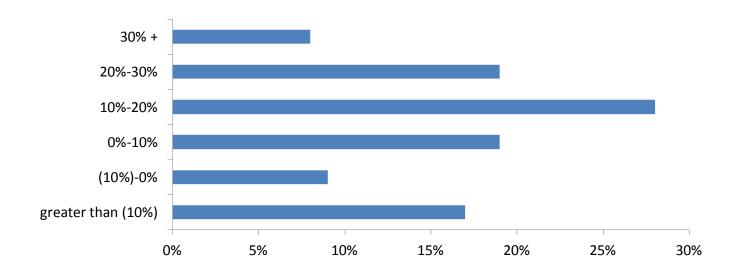
| | Water Operating | C | own Source | Water Operating Surplus |
|--------------------|--------------------|----|------------|-------------------------------|
| | Surplus | | Revenues | Ratio |
| Sault Ste. Marie | \$ 1,858,024 | \$ | 16,314,782 | 11% |
| Thorold | \$ 360,629 | \$ | 3,109,685 | 12% |
| Lakeshore | \$ 988,894 | \$ | 7,404,392 | 13% |
| Greater Sudbury | \$ 4,374,366 | \$ | 31,913,898 | 14% |
| Fort Erie | \$ 1,048,740 | \$ | 7,308,599 | 14% |
| Innisfil | \$ 802,704 | \$ | 5,519,407 | 15% |
| Springwater | \$ 300,886 | \$ | 2,045,410 | 15% |
| Georgina | \$ 726,981 | \$ | 4,928,101 | 15% |
| Brant County | \$ 849,558 | \$ | 5,617,422 | 15% |
| The Blue Mountains | \$ 532,489 | \$ | 3,433,887 | 16% |
| Peterborough | \$ 2,484,434 | \$ | 15,702,206 | 16% |
| Stratford | \$ 616,165 | \$ | 3,772,831 | 16% |
| Kitchener | \$ 6,078,277 | \$ | 35,194,430 | 17% |
| Central Huron | \$ 216,126 | \$ | 1,247,339 | 17% |
| Owen Sound | \$ 953,716 | \$ | 4,945,473 | 19% |
| Strathroy-Caradoc | \$ 678,730 | \$ | 3,445,037 | 20% |
| Cornwall | \$ 1,398,928 | \$ | 7,078,392 | 20% |
| Belleville | \$ 2,233,558 | \$ | 11,245,266 | 20% |
| Lambton Shores | \$ 795,023 | \$ | 3,865,719 | 21% |
| St. Catharines | \$ 2,478,524 | \$ | 11,803,630 | 21% |
| Woolwich | \$ 831,025 | \$ | 3,692,567 | 23% |
| Hanover | \$ 336,489 | \$ | 1,433,224 | 23% |
| London | \$ 15,578,639 | \$ | 65,182,205 | 24% |
| Kingston | \$ 5,480,824 | \$ | 22,868,222 | 24% |
| Wilmot | \$ 519,979 | \$ | 2,125,733 | 24% |
| Penetanguishene | \$ 471,315 | \$ | 1,879,568 | 25% |
| Orangeville | \$ 1,271,155 | \$ | 5,049,103 | 25% |
| Windsor | \$ 14,390,000 | \$ | 55,129,000 | 26% |
| Hamilton | \$ 22,811,203 | \$ | 81,975,671 | 28% |
| Lincoln | \$ 1,286,045 | \$ | 4,175,710 | 31% |
| Niagara Falls | \$ 2,725,194 | \$ | 8,665,033 | 31% |
| North Perth | \$ 474,678 | \$ | 1,446,327 | 33% |
| Grey Highlands | \$ 293,450 | \$ | 827,289 | 35% |
| Central Elgin | \$ 672,270 | \$ | 1,770,094 | 38% |
| Average | | | | 7% |
| Median | | | | 11% |



Water Operating Surplus and Water Operating Surplus Ratio (cont'd)

| | Water | | Water Operating |
|---------------------|----------------------|------------------------|--------------------|
| | Operating Surplus | Own Source Revenues | Surplus Ratio |
| Region Peel | \$ (27,069,280) | \$168,112,828 | -16% |
| Region York | \$ (11,651,754) | \$ 95,876,197 | -12% |
| District of Muskoka | \$ (1,218,169) | \$ 11,360,670 | -11% |
| Region Waterloo | \$ 6,455,973 | \$ 48,895,616 | 13% |
| Region Halton | \$ 12,382,247 | \$ 76,875,170 | 16% |
| Region Durham | \$ 19,698,339 | \$ 89,000,235 | 22% |
| Region Niagara | \$ 15,128,842 | \$ 45,058,701 | 34% |
| | | | |
| Average | | | 7% |
| Median | | | 13% |

Summary—Water Operating Surplus Ratio—Total Survey



• The graph above reflects that 74% of municipalities have a positive operating surplus ratio



Wastewater Operating Surplus and Wastewater Operating Surplus Ratio

| | | | | ww |
|----------------------|--------------------|----|------------|-----------|
| | ww | | | Operating |
| | Operating | 0 | wn Source | Surplus |
| | Surplus | | Revenues | Ratio |
| King | \$ (2,120,015) | \$ | 2,007,590 | -106% |
| Greenstone | \$ (684,344) | \$ | 1,221,954 | -56% |
| Saugeen Shores | \$ (1,127,905) | \$ | 2,551,120 | -44% |
| Port Hope | \$ (1,225,561) | \$ | 3,094,120 | -40% |
| East Gwillimbury | \$ (549,526) | \$ | 1,750,433 | -31% |
| Barrie | \$ (7,291,936) | \$ | 26,247,754 | -28% |
| Prince Edward County | \$ (606,856) | \$ | 2,746,336 | -22% |
| Niagara-on-the-Lake | \$ (676,986) | \$ | 3,115,212 | -22% |
| Vaughan | \$ (10,576,528) | \$ | 51,553,613 | -21% |
| Pelham | \$ (263,176) | \$ | 1,596,570 | -16% |
| Lakeshore | \$ (675,770) | \$ | 4,296,171 | -16% |
| Woolwich | \$ (499,797) | \$ | 3,202,579 | -16% |
| West Lincoln | \$ (196,226) | \$ | 1,305,540 | -15% |
| Niagara Falls | \$ (900,536) | \$ | 6,709,588 | -13% |
| Thunder Bay | \$ (2,292,698) | \$ | 17,227,851 | -13% |
| Lambton Shores | \$ (167,787) | \$ | 1,272,990 | -13% |
| Middlesex Centre | \$ (241,077) | \$ | 2,036,878 | -12% |
| London | \$ (7,559,549) | \$ | 74,334,028 | -10% |
| Brockville | \$ (470,569) | \$ | 4,671,477 | -10% |
| Stratford | \$ (545,643) | \$ | 5,667,579 | -10% |
| Quinte West | \$ (362,132) | \$ | 4,369,102 | -8% |
| Belleville | \$ (538,279) | \$ | 7,836,058 | -7% |
| Markham | \$ (2,063,336) | \$ | 39,915,540 | -5% |
| Cambridge | \$ (1,253,852) | \$ | 24,300,757 | -5% |
| Aurora | \$ (331,264) | \$ | 6,496,596 | -5% |
| Elliot Lake | \$ (64,979) | \$ | 1,735,994 | -4% |
| Welland | \$ (342,057) | \$ | 12,192,158 | -3% |
| Kenora | \$ (29,883) | \$ | 2,974,011 | -1% |
| Owen Sound | \$ 25,587 | \$ | 4,519,047 | 1% |
| Central Elgin | \$ 14,770 | \$ | 1,319,437 | 1% |
| Newmarket | \$ 181,561 | \$ | 13,166,556 | 1% |
| Waterloo | \$ 491,969 | \$ | 20,733,386 | 2% |
| Orangeville | \$ 171,071 | \$ | 5,500,909 | 3% |
| St. Thomas | \$ 235,482 | \$ | 6,158,972 | 4% |
| Central Huron | \$ 32,977 | \$ | 837,301 | 4% |

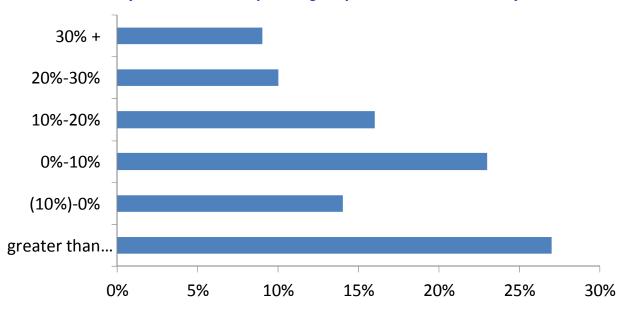
| | | | | | WW Operating |
|------------------------|----|-------------|----|-------------|-----------------|
| | W | W Operating | (| Own Source | Surplus |
| | | Surplus | | Revenues | Ratio |
| Thorold | \$ | 190,783 | \$ | 4,587,904 | 4% |
| Whitchurch-Stouffville | \$ | 189,257 | | 3,686,872 | 5% |
| The Blue Mountains | \$ | 144,099 | \$ | 2,646,300 | 5% |
| Grey Highlands | \$ | 49,896 | \$ | 753,279 | 7% |
| Meaford | \$ | 87,344 | \$ | 1,213,842 | 7% |
| Ottawa | \$ | 10,453,769 | \$ | 140,010,798 | 7% |
| Kingston | \$ | 1,997,401 | \$ | 26,641,612 | 7% |
| St. Catharines | \$ | 448,748 | \$ | 5,873,638 | 8% |
| Fort Erie | \$ | 744,952 | \$ | 9,167,126 | 8% |
| Greater Sudbury | \$ | 2,665,170 | \$ | 30,507,199 | 9% |
| Wilmot | \$ | 187,361 | \$ | 1,825,124 | 10% |
| Sarnia | \$ | 1,672,457 | \$ | 14,894,308 | 11% |
| Innisfil | \$ | 470,004 | \$ | 4,053,631 | 12% |
| Georgina | \$ | 686,851 | \$ | 5,385,137 | 13% |
| Springwater | \$ | 107,225 | \$ | 814,663 | 13% |
| Kingsville | \$ | 329,758 | \$ | 2,451,004 | 13% |
| North Bay | \$ | 1,181,538 | \$ | 8,000,478 | 15% |
| Sault Ste. Marie | \$ | 2,254,079 | \$ | 14,458,211 | 16% |
| Guelph | \$ | 4,295,570 | \$ | 25,938,417 | 17% |
| Collingwood | \$ | 1,434,351 | \$ | 8,015,782 | 18% |
| Strathroy-Caradoc | \$ | 558,638 | \$ | 2,722,262 | 21% |
| North Perth | \$ | 604,772 | \$ | 2,758,616 | 22% |
| Lincoln | \$ | 708,541 | \$ | 3,198,689 | 22% |
| Kitchener | \$ | 9,058,170 | \$ | 40,661,354 | 22% |
| Orillia | \$ | 1,403,373 | \$ | 5,675,832 | 25% |
| Brant County | \$ | 845,643 | \$ | 3,224,704 | 26% |
| Hamilton | \$ | 22,897,484 | \$ | 81,967,303 | 28% |
| Hanover | \$ | 418,197 | \$ | 1,484,660 | 28% |
| Timmins | \$ | 2,212,969 | \$ | 7,432,910 | 30% |
| Cornwall | \$ | 2,843,672 | \$ | 8,522,102 | 33% |
| Penetanguishene | \$ | 751,973 | \$ | 2,159,441 | 35% |
| Peterborough | \$ | 5,299,967 | \$ | 14,767,492 | 36% |
| Windsor | \$ | 28,887,995 | \$ | 63,431,572 | 46% |
| Toronto | \$ | 313,876,261 | • | 655,514,063 | 48% |
| Average | | | | | 1% |
| Median | | | | | 4% |
| | | | | | |



Wastewater Operating Surplus and Wastewater Operating Surplus Ratio (cont'd)

| • | W Operating | (| Own Source | Operating Surplus Ratio |
|----|---|--|---|---|
| ċ | • | Ċ | | -23% |
| | • | | | -23% |
| • | . , , , | | , , | • |
| | | ÷ | | -18% |
| \$ | (10,514,070) | \$ | 80,395,204 | -13% |
| \$ | 6,857,058 | \$ | 67,061,726 | 10% |
| \$ | 15,700,346 | \$ | 118,219,666 | 13% |
| \$ | 17,253,109 | \$ | 56,086,441 | 31% |
| | | | | |
| | | | | -3% |
| | | | | -13% |
| | \$ \$ \$ \$ \$ | \$ (26,246,004) \$ (29,904,104) \$ (2,502,713) \$ (10,514,070) \$ 6,857,058 \$ 15,700,346 | Surplus \$ (26,246,004) \$ \$ (29,904,104) \$ \$ (2,502,713) \$ \$ (10,514,070) \$ \$ 6,857,058 \$ \$ 15,700,346 \$ | Surplus Revenues \$ (26,246,004) \$ 115,936,144 \$ (29,904,104) \$ 135,722,673 \$ (2,502,713) \$ 14,031,167 \$ (10,514,070) \$ 80,395,204 \$ 6,857,058 \$ 67,061,726 \$ 15,700,346 \$ 118,219,666 |

Summary—Wastewater Operating Surplus Ratio—Total Survey



• The graph above reflects that 59% of municipalities have a positive operating surplus ratio



Water Asset Consumption Ratio

This ratio shows the written down value of the tangible capital assets relative to their historical costs. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern.

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|-------|-------|-------|-------|-------|
| South Frontenac | | | | | 10.4% |
| Barrie | 14.2% | 13.9% | 8.8% | 10.9% | 13.1% |
| Middlesex Centre | 17.3% | 11.0% | 11.8% | 13.1% | 14.2% |
| Lakeshore | | | | | 15.4% |
| Whitchurch-Stouffville | 20.0% | 13.8% | 16.6% | 15.0% | 16.0% |
| Lambton Shores | | | 14.5% | 15.6% | 16.6% |
| Windsor | 35.7% | | 36.3% | 6.7% | 16.6% |
| Central Elgin | 14.9% | | 16.9% | 16.8% | 18.1% |
| Woolwich | 19.8% | 17.3% | 18.6% | 18.1% | 18.5% |
| Kitchener | 22.2% | 21.4% | 19.7% | 20.3% | 18.9% |
| Innisfil | | | 18.5% | 19.5% | 19.0% |
| Georgina | 14.8% | 15.6% | 16.7% | 18.0% | 19.3% |
| Niagara-on-the-Lake | 15.4% | 16.4% | 17.7% | 18.6% | 19.5% |
| West Lincoln | 15.3% | 16.6% | 18.0% | 19.1% | 20.5% |
| Springwater | | | 20.0% | 21.2% | 22.4% |
| Brant County | | | | 24.0% | 23.0% |
| Hanover | | | 23.5% | 21.6% | 23.2% |
| Port Hope | | | | | 23.2% |
| St. Catharines | 24.7% | 24.5% | 23.8% | 23.9% | 23.7% |
| Vaughan | 20.0% | | 22.3% | 23.2% | 24.0% |
| Lincoln | 23.5% | 24.6% | 24.9% | 25.9% | 25.5% |
| Saugeen Shores | 21.6% | | | 24.6% | 25.8% |
| Ottawa | 27.4% | 27.0% | 25.8% | 25.8% | 26.2% |
| Markham | 22.4% | 23.5% | 24.6% | 25.3% | 26.4% |
| North Bay | 39.2% | 23.3% | 24.4% | 25.2% | 27.0% |
| Aurora | 24.5% | | 25.7% | 0.0% | 27.0% |
| Fort Erie | 25.5% | 26.1% | 26.6% | 26.6% | 27.7% |
| Strathroy-Caradoc | | | | | 28.1% |
| Wilmot | 24.3% | 23.6% | 25.2% | 26.6% | 28.3% |
| The Blue Mountains | | 24.3% | 25.7% | 27.4% | 28.8% |
| North Perth | | | | | 29.5% |
| King | 27.4% | 28.5% | 28.5% | 29.1% | 30.0% |
| Thorold | 30.3% | 30.9% | 30.9% | 32.4% | 30.1% |



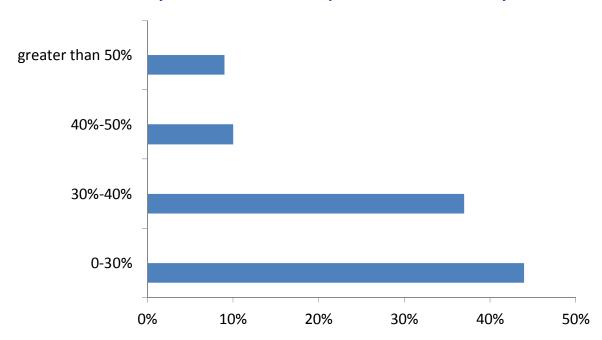
Water Asset Consumption Ratio (cont'd)

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------------|-------|-------|-------|-------|-------|
| Hamilton | 33.7% | 33.3% | 31.4% | 29.6% | 30.5% |
| Waterloo | 27.1% | 28.7% | 29.4% | 30.4% | 30.6% |
| Cambridge | 29.8% | 30.9% | 31.0% | 31.0% | 31.0% |
| Kingston | 30.3% | 28.9% | 29.7% | 30.3% | 31.2% |
| Belleville | | | 32.9% | 33.1% | 31.2% |
| London | 29.6% | 29.5% | 29.8% | 30.1% | 31.5% |
| Prince Edward County | | | 28.2% | 30.1% | 31.8% |
| Greater Sudbury | 30.3% | 30.7% | 31.2% | 31.7% | 32.6% |
| Welland | 26.9% | 27.7% | 29.5% | 30.9% | 32.6% |
| Orangeville | | | 30.3% | | 32.6% |
| Pelham | 31.5% | | 30.7% | 31.4% | 33.0% |
| Toronto | 37.3% | 38.4% | 36.7% | 33.8% | 33.4% |
| Kenora | | 31.4% | 32.5% | 33.7% | 34.4% |
| Kingsville | | | 31.8% | 33.2% | 34.4% |
| Sarnia | 31.7% | 32.4% | 33.2% | 34.0% | 35.4% |
| Penetanguishene | | 31.3% | 33.7% | 35.1% | 37.0% |
| Orillia | 34.1% | | | 35.8% | 37.1% |
| Cornwall | | 37.3% | | 37.7% | 37.3% |
| Sault Ste. Marie | 36.5% | | 37.2% | 37.5% | 37.9% |
| Newmarket | 34.5% | 35.6% | 37.0% | 38.5% | 39.0% |
| Central Huron | | | | 38.7% | 39.1% |
| Timmins | 33.0% | 34.6% | 36.3% | 37.1% | 39.1% |
| Guelph | 41.8% | 41.0% | 40.9% | 38.1% | 39.3% |
| Niagara Falls | 34.2% | 36.1% | 37.0% | 38.3% | 39.8% |
| Quinte West | 38.0% | 39.6% | 39.1% | 40.3% | 40.8% |
| East Gwillimbury | 38.9% | 39.2% | 40.0% | 41.9% | 43.7% |
| Stratford | 43.2% | 43.8% | 43.5% | 44.0% | 44.3% |
| Peterborough | 43.1% | 42.5% | 44.1% | 43.2% | 44.4% |
| Brockville | 47.2% | | 47.2% | 46.4% | 47.1% |
| Grey Highlands | | | | | 47.4% |
| Collingwood | | | | | 48.2% |
| St. Thomas | 49.9% | 49.9% | 49.9% | 48.6% | 50.1% |
| Greenstone | | | | 59.4% | 50.9% |
| Thunder Bay | 53.0% | 54.2% | 53.2% | 54.1% | 54.3% |
| Owen Sound | | | 44.3% | 34.8% | 54.6% |
| Meaford | | 43.5% | 47.7% | 51.0% | 54.9% |
| Elliot Lake | | | | | 79.8% |
| Average | 29.7% | 29.8% | 29.7% | 29.9% | 31.8% |
| Median | 29.8% | 29.5% | 29.7% | 30.3% | 30.8% |



| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|-------|-------|-------|-------|-------|
| Region Peel | 23.1% | 23.6% | 21.3% | 22.1% | 20.4% |
| Region Halton | 18.4% | 18.2% | 18.8% | 20.9% | 20.5% |
| Region York | 22.6% | 23.0% | 24.1% | 23.1% | 23.6% |
| Region Durham | 22.4% | 23.2% | 24.1% | 24.9% | 26.2% |
| District of Muskoka | 28.8% | 30.6% | 32.8% | | 35.3% |
| Region Waterloo | 42.5% | 44.4% | 46.2% | 46.0% | 46.8% |
| Region Niagara | 44.5% | 43.3% | 45.4% | 46.6% | 47.0% |
| Average | 28.9% | 29.5% | 30.4% | 30.6% | 31.4% |
| Median | 23.1% | 23.6% | 24.1% | 24.0% | 26.2% |

Summary -Water Asset Consumption Ratio- Total Survey



As shown above, there is considerable range in the asset consumption ratio across the survey of municipalities:

- 44% have a relatively low asset consumption ratio of between 0-30%
- 37% have an asset consumption ratio between 30-40%
- Approximately 10% of municipalities surveyed have a ratio between 40%-50%
- 9% of the municipalities have a ratio of 50% or greater



Wastewater Asset Consumption Ratio

This ratio shows the written down value of the tangible capital assets relative to their historical costs. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern.

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|-------|-------|-------|-------|-------|
| Tillsonburg | | | | 33.2% | 4.1% |
| Whitchurch-Stouffville | 22.1% | 21.0% | 11.6% | 8.5% | 9.9% |
| Brockville | | | 62.4% | 10.0% | 12.3% |
| King | 15.6% | 16.4% | 11.1% | 12.3% | 13.4% |
| Strathroy-Caradoc | | | | | 15.7% |
| Woolwich | 18.9% | 14.7% | 16.3% | 16.6% | 16.6% |
| Lakeshore | | | | | 17.2% |
| Middlesex Centre | 17.1% | 18.7% | 19.7% | 15.6% | 17.4% |
| Prince Edward County | | | 13.0% | 15.3% | 17.6% |
| Aurora | 20.5% | | 21.2% | | 18.4% |
| Port Hope | | | | | 18.9% |
| Georgina | 15.4% | 16.5% | 17.7% | 18.9% | 20.1% |
| Vaughan | 18.1% | | 19.9% | 21.0% | 22.2% |
| Niagara-on-the-Lake | 17.3% | 18.6% | 19.9% | 21.1% | 22.3% |
| Thorold | 30.5% | 23.9% | 23.2% | 22.8% | 23.9% |
| Ottawa | 23.4% | 23.7% | 24.2% | 24.7% | 25.1% |
| The Blue Mountains | | 20.9% | 22.3% | 23.9% | 25.2% |
| Lincoln | 22.6% | 23.5% | 24.4% | 25.4% | 25.8% |
| Saugeen Shores | 29.2% | | | 24.2% | 25.9% |
| Central Elgin | 24.1% | | 23.4% | 23.4% | 25.9% |
| Springwater | | | 23.6% | 24.8% | 26.0% |
| Fort Erie | 27.1% | 27.4% | 27.1% | 25.1% | 26.6% |
| Hanover | | | 27.2% | 27.8% | 26.8% |
| Belleville | | | 26.0% | 26.8% | 26.9% |
| Welland | 26.2% | 25.1% | 26.0% | 27.1% | 27.2% |
| West Lincoln | 21.8% | 23.4% | 24.3% | 25.7% | 27.4% |
| Innisfil | | | 26.7% | 27.9% | 27.9% |
| Bracebridge | | | 30.7% | 32.5% | 28.3% |
| Kitchener | 29.2% | 29.0% | 29.5% | 30.9% | 28.3% |
| Wilmot | 21.6% | 23.2% | 25.1% | 26.9% | 28.8% |
| Markham | 25.3% | 26.5% | 27.5% | 28.2% | 29.3% |
| Brant County | | | | 29.5% | 29.6% |
| Waterloo | 27.8% | 29.1% | 30.3% | 30.6% | 29.8% |
| Barrie | 30.5% | 30.0% | 26.5% | 29.0% | 30.9% |
| Hamilton | 33.5% | 34.1% | 34.1% | 32.4% | 31.3% |
| Penetanguishene | | 28.9% | 30.4% | 31.0% | 31.9% |



Wastewater Asset Consumption Ratio (cont'd)

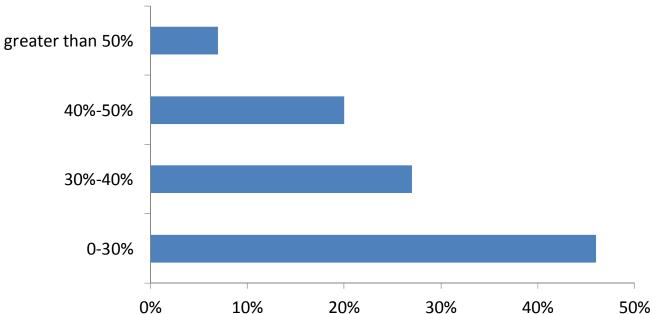
| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------|-------|-------|-------|-------|-------|
| Kingston | 24.9% | 26.8% | 28.6% | 30.9% | 32.0% |
| North Perth | | | | | 32.4% |
| Kingsville | | | 29.3% | 30.7% | 33.0% |
| St. Catharines | 30.3% | 31.3% | 32.4% | 32.4% | 33.4% |
| Lambton Shores | | | 31.9% | 33.2% | 34.8% |
| Windsor | 35.7% | 37.6% | 38.3% | 33.5% | 35.0% |
| Peterborough | 37.6% | 39.2% | 40.5% | 36.1% | 35.6% |
| North Bay | 34.5% | 5.4% | 34.5% | 35.6% | 36.0% |
| Collingwood | | | | | 36.2% |
| Kenora | | 33.9% | 35.0% | 36.7% | 37.0% |
| Stratford | 29.5% | 29.7% | 29.2% | 29.8% | 37.0% |
| Timmins | 45.9% | 36.6% | 36.7% | 38.1% | 37.6% |
| London | 36.0% | 36.9% | 36.0% | 37.6% | 37.9% |
| Orangeville | | | 33.7% | | 38.3% |
| Meaford | | 34.1% | 36.3% | 37.3% | 38.4% |
| Newmarket | 35.0% | 35.7% | 37.5% | 38.7% | 38.7% |
| Orillia | 38.6% | | | 39.1% | 40.4% |
| Sault Ste. Marie | | 39.1% | 38.4% | 39.0% | 40.8% |
| Sarnia | 40.4% | 42.0% | 39.3% | 41.0% | 42.7% |
| Cambridge | 40.2% | 41.6% | 42.3% | 42.6% | 43.1% |
| Quinte West | 47.1% | 45.5% | 44.6% | 44.0% | 43.1% |
| East Gwillimbury | 40.8% | 38.3% | 40.2% | 42.0% | 43.8% |
| St. Thomas | | 41.6% | 41.6% | 42.9% | 44.6% |
| Greater Sudbury | 40.3% | 41.8% | 42.4% | 44.1% | 45.3% |
| Toronto | 42.8% | 43.0% | 43.5% | 44.9% | 45.5% |
| Pelham | 41.9% | | 42.7% | 44.1% | 45.5% |
| Grey Highlands | | | | | 47.9% |
| Guelph | 44.3% | 46.9% | 48.6% | 48.9% | 48.2% |
| Greenstone | | | | 46.1% | 48.9% |
| Niagara Falls | 48.6% | 46.5% | 47.7% | 48.7% | 49.9% |
| Central Huron | | | | 51.1% | 51.4% |
| Owen Sound | | | 37.1% | 75.4% | 53.9% |
| Cornwall | | 55.5% | | 55.4% | 55.5% |
| Thunder Bay | 63.5% | 60.4% | 59.7% | 61.7% | 62.9% |
| Elliot Lake | | | | | 80.2% |
| Average | 31.3% | 31.7% | 31.5% | 32.8% | 33.0% |
| Median | 29.9% | 30.0% | 30.3% | 31.0% | 31.9% |



Wastewater Asset Consumption Ratio (cont'd)

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|-------|-------|-------|-------|-------|
| Region York | 17.8% | 16.1% | 17.8% | 18.9% | 18.5% |
| Region Peel | 23.5% | 23.5% | 23.0% | 24.0% | 24.7% |
| Region Halton | 27.6% | 27.7% | 27.6% | 27.3% | 28.4% |
| Region Durham | 25.8% | 27.1% | 28.0% | 29.2% | 30.5% |
| District of Muskoka | 34.3% | 36.5% | 32.9% | 34.7% | 37.3% |
| Region Niagara | 49.9% | 50.1% | 42.9% | 48.1% | 46.0% |
| Region Waterloo | 63.6% | 65.3% | 57.3% | 55.2% | 52.0% |
| Average | 34.6% | 35.2% | 32.8% | 33.9% | 33.9% |
| Median | 27.6% | 27.7% | 28.0% | 29.2% | 30.5% |

Summary -Wastewater Asset Consumption Ratio- Total Survey



As shown above, there is considerable range in the asset consumption ratio across the survey of municipalities:

- 46% have a relatively low asset consumption ratio of between 0-30%
- 27% have an asset consumption ratio between 30-40%
- Approximately 20% of municipalities surveyed have a ratio between 40%-50%
- 7% of the municipalities have a ratio of 50% or greater



Water Reserves as a % of Own Source Revenues

| Water Reserves | 2013 Water | | | 2013 Total Water Own Source | Water Reserves as % Total Water Own Source | |
|------------------------|------------|-------------|----|-----------------------------------|---|--|
| Municipalities | <u>ر</u> | Reserves | ۲. | Revenues | Revenues | |
| Aurora | \$ | (1,527,892) | | | -20.3% | |
| King | \$ | (318,156) | | | -15.2% | |
| Ottawa | \$ | (103,729) | | 132,200,593 | -0.1% | |
| Collingwood | \$ | - | \$ | 5,511,728 | 0.0% | |
| Elliot Lake | \$ | - | \$ | 1,612,357 | 0.0% | |
| Sault Ste. Marie | \$ | - | \$ | 14,734,085 | 0.0% | |
| South Frontenac | \$ | - | \$ | 228,370 | 0.0% | |
| Springwater | \$ | - | \$ | 2,045,410 | 0.0% | |
| Waterloo | \$ | - | \$ | 18,137,423 | 0.0% | |
| Welland | \$ | - | \$ | 8,564,590 | 0.0% | |
| Whitchurch-Stouffville | \$ | - | \$ | 4,005,182 | 0.0% | |
| Timmins | \$ | - | \$ | 9,370,767 | 0.0% | |
| Windsor | \$ | - | \$ | 55,129,000 | 0.0% | |
| Orangeville | \$ | 173 | \$ | 5,049,103 | 0.0% | |
| Greenstone | \$ | 17,758 | \$ | 1,459,374 | 1.2% | |
| Thunder Bay | \$ | 317,587 | \$ | 25,075,452 | 1.3% | |
| Innisfil | \$ | 408,205 | \$ | 5,463,199 | 7.5% | |
| Port Hope | \$ | 345,983 | \$ | 3,315,512 | 10.4% | |
| North Bay | \$ | 1,633,941 | \$ | 12,234,274 | 13.4% | |
| Kitchener | \$ | 5,722,383 | \$ | 34,193,266 | 16.7% | |
| Central Elgin | \$ | 313,900 | \$ | 1,770,094 | 17.7% | |
| Cambridge | \$ | 4,718,305 | \$ | 26,570,819 | 17.8% | |
| Niagara Falls | \$ | 1,533,363 | \$ | 8,524,672 | 18.0% | |
| Owen Sound | \$ | 1,021,788 | \$ | 4,945,473 | 20.7% | |
| Fort Erie | \$ | 1,552,480 | \$ | 7,049,688 | 22.0% | |
| East Gwillimbury | \$ | 1,377,520 | \$ | 5,362,071 | 25.7% | |
| Prince Edward County | \$ | 824,307 | \$ | 2,936,643 | 28.1% | |
| Sarnia | \$ | 4,370,144 | \$ | 14,320,001 | 30.5% | |
| Hamilton | \$ | 25,789,574 | \$ | 80,998,087 | 31.8% | |
| Meaford | \$ | 608,286 | \$ | 1,810,105 | 33.6% | |
| St. Thomas | \$ | 3,642,275 | \$ | 10,320,915 | 35.3% | |
| Central Huron | \$ | 476,714 | \$ | 1,258,465 | 37.9% | |
| Kenora | \$ | 1,169,024 | \$ | 3,069,872 | 38.1% | |
| Peterborough | \$ | 6,354,428 | \$ | | 42.6% | |



Water Reserves as a % of Own Source Revenues (cont'd)

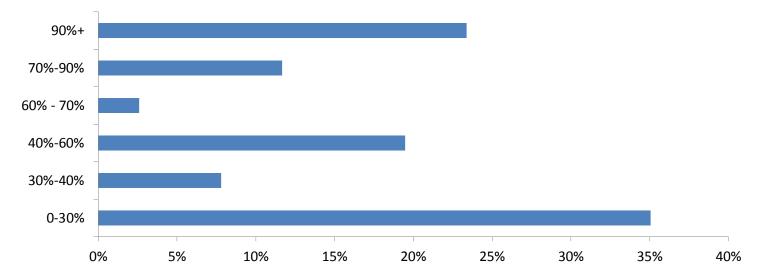
| | 7 | 2013 Water | , | 2013 Total Water Own Source | Water Reserves as % Total Water Own Source |
|---------------------|----|-------------|----|-----------------------------------|---|
| Municipalities | | Reserves | | Revenues | Revenues |
| Wilmot | \$ | 950,962 | \$ | 2,108,577 | 45.1% |
| North Perth | \$ | 653,926 | \$ | 1,446,327 | 45.2% |
| Middlesex Centre | \$ | 1,100,000 | \$ | 2,424,211 | 45.4% |
| Orillia | \$ | 2,153,050 | \$ | 4,738,788 | 45.4% |
| St. Catharines | \$ | 5,791,575 | \$ | 12,389,878 | 46.7% |
| Cornwall | \$ | 3,357,934 | \$ | 6,986,952 | 48.1% |
| Quinte West | \$ | 2,894,451 | \$ | 5,379,828 | 53.8% |
| Penetanguishene | \$ | 1,021,084 | \$ | 1,879,568 | 54.3% |
| Niagara-on-the-Lake | \$ | 2,588,469 | \$ | 4,752,246 | 54.5% |
| Lakeshore | \$ | 4,080,987 | \$ | 7,395,533 | 55.2% |
| Greater Sudbury | \$ | 15,901,336 | \$ | 28,340,017 | 56.1% |
| Woolwich | \$ | 1,189,083 | \$ | 2,077,530 | 57.2% |
| Belleville | \$ | 7,537,164 | \$ | 11,245,266 | 67.0% |
| Saugeen Shores | \$ | 1,800,400 | \$ | 2,591,185 | 69.5% |
| Brockville | \$ | 2,706,406 | \$ | 3,662,662 | 73.9% |
| Pelham | \$ | 1,665,635 | \$ | 2,196,179 | 75.8% |
| London | \$ | 48,445,665 | \$ | 63,591,346 | 76.2% |
| West Lincoln | \$ | 864,739 | \$ | 1,088,725 | 79.4% |
| Barrie | \$ | 17,570,920 | \$ | 21,481,413 | 81.8% |
| Vaughan | \$ | 38,151,738 | \$ | 46,217,415 | 82.5% |
| Stratford | \$ | 3,385,289 | \$ | 3,772,028 | 89.7% |
| Markham | \$ | 42,227,999 | \$ | 46,784,023 | 90.3% |
| Lambton Shores | \$ | 3,757,476 | \$ | 3,838,937 | 97.9% |
| Kingston | \$ | 22,730,129 | \$ | 22,868,222 | 99.4% |
| Thorold | \$ | 3,196,407 | | | |
| Georgina | \$ | 1,802,266 | \$ | 1,713,170 | 105.2% |
| Grey Highlands | \$ | 1,032,139 | \$ | 827,289 | 124.8% |
| Toronto | | 313,261,640 | | 231,877,339 | 135.1% |
| Newmarket | \$ | 19,246,403 | \$ | 13,691,007 | 140.6% |
| The Blue Mountains | \$ | 4,900,388 | \$ | 3,412,259 | 143.6% |
| Hanover | \$ | 2,123,221 | \$ | 1,433,224 | 148.1% |
| Guelph | \$ | 35,693,554 | \$ | 23,175,719 | 154.0% |
| Kingsville | \$ | 7,000,531 | \$ | 4,414,000 | 158.6% |
| Lincoln | \$ | 4,741,133 | \$ | 2,472,575 | 191.7% |
| Brant County | \$ | 12,179,259 | \$ | 5,592,729 | 217.8% |
| Strathroy-Caradoc | \$ | 7,689,967 | \$ | 3,445,037 | 223.2% |
| Caracino y Caradoc | Ų | 7,005,507 | Ţ | 3,443,037 | 223.270 |
| Average | | | | | 55.0% |
| Median | | | | | 45.2% |



Water Reserves as a % of Own Source Revenues (cont'd)

| Municipalities | 2013 Water Reserves | | , | 2013 Total Water Own Source Revenues | Water Reserves as % Total Water Own Source Revenues |
|---------------------|------------------------|-------------|----|---|---|
| Region Waterloo | \$ | 21,744,207 | \$ | 48,895,616 | 44.5% |
| Region York | \$ | 44,227,066 | \$ | 98,590,486 | 44.9% |
| Region Durham | \$ | 58,575,753 | \$ | 81,693,870 | 71.7% |
| District of Muskoka | \$ | 6,541,797 | \$ | 7,838,470 | 83.5% |
| Region Halton | \$ | 77,559,586 | \$ | 76,880,913 | 100.9% |
| Region Peel | \$ | 171,214,535 | \$ | 167,722,088 | 102.1% |
| Region Niagara | \$ | 78,841,986 | \$ | 41,491,268 | 190.0% |
| Average Median | | | | | 91.1% 83.5% |

Summary—Water Reserves as a % of Own Source Revenues—Total Survey



As shown above:

- 35% of the municipalities surveyed have a water reserve balance as a percentage of own source revenues 30% or lower
- 8% have a ratio of 30-40%
- 19% have a ratio of 40-60%
- 3% have a ratio of 60%-70%
- 12% have a ratio of 70%-90%
- 23% have a ratio of 90%+



Wastewater Reserves as a % of Own Source Revenues

| | | u 70 0, 011 | | 2013 Total | Wastewater Reserves as % Total |
|----------------------|----|------------------------|----|------------------------|--------------------------------------|
| | | 2013 | | Wastewater | Wastewater |
| Municipalities | V | Vastewater Reserves | (| Own Source Revenues | Own Source Revenues |
| North Perth | \$ | (2,629,516) | ς | | -95.3% |
| Stratford | \$ | (4,908,135) | | | -86.1% |
| Barrie | \$ | (5,822,227) | | | -22.1% |
| Port Hope | \$ | (393,373) | | 3,171,724 | -12.4% |
| Ottawa | \$ | | | 138,981,125 | -1.6% |
| Aurora | \$ | (3,521) | | | -0.1% |
| Elliot Lake | \$ | - | \$ | 1,735,994 | 0.0% |
| Markham | \$ | - | \$ | 39,809,144 | 0.0% |
| Middlesex Centre | \$ | - | \$ | 2,036,878 | 0.0% |
| Orangeville | \$ | - | \$ | 5,500,909 | 0.0% |
| Springwater | \$ | - | \$ | 814,663 | 0.0% |
| Timmins | \$ | - | \$ | 16,794,143 | 0.0% |
| Waterloo | \$ | - | \$ | 20,733,386 | 0.0% |
| Welland | \$ | - | \$ | 11,918,559 | 0.0% |
| Greenstone | \$ | - | \$ | 1,221,954 | 0.0% |
| Sault Ste. Marie | \$ | 497,484 | \$ | 14,458,211 | 3.4% |
| Penetanguishene | \$ | 95,423 | \$ | 2,294,997 | 4.2% |
| Kitchener | \$ | 2,249,422 | \$ | 39,394,734 | 5.7% |
| Kingsville | \$ | 146,900 | \$ | 2,312,514 | 6.4% |
| North Bay | \$ | 589,790 | \$ | 8,068,675 | 7.3% |
| Central Elgin | \$ | 105,270 | \$ | 1,319,437 | 8.0% |
| Toronto | \$ | 53,637,132 | \$ | 655,514,063 | 8.2% |
| Thunder Bay | \$ | 1,903,553 | \$ | 17,217,171 | 11.1% |
| Windsor | \$ | 9,883,891 | \$ | 63,431,572 | 15.6% |
| Kenora | \$ | 653,129 | \$ | 2,974,011 | 22.0% |
| Fort Erie | \$ | 2,106,664 | \$ | 8,786,562 | 24.0% |
| Sarnia | \$ | 3,743,263 | \$ | 14,862,806 | 25.2% |
| Belleville | \$ | 2,230,208 | \$ | 7,836,058 | 28.5% |
| Prince Edward County | \$ | 856,370 | \$ | 2,746,336 | 31.2% |
| Owen Sound | \$ | 1,487,301 | \$ | 4,519,047 | 32.9% |
| Quinte West | \$ | 1,544,906 | \$ | 4,245,505 | 36.4% |
| Pelham | \$ | 581,045 | \$ | 1,564,670 | 37.1% |
| Wilmot | \$ | 675,872 | \$ | 1,807,710 | 37.4% |



Wastewater Reserves as a % of Own Source Revenues (cont'd)

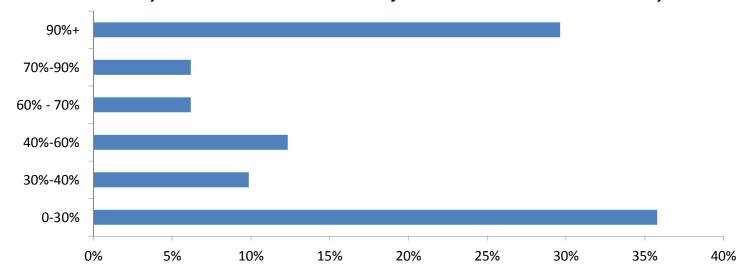
| | | | | | - |
|------------------------|------|-------------|------------|------------|---------------------|
| | | | | | Wastewater |
| | | | | 2013 Total | Reserves as % Total |
| | 2013 | | | Vastewater | Wastewater |
| | , | | Own Source | | Own Source |
| Municipalities | | Reserves | Revenues | | Revenues |
| Orillia | \$ | 2,153,050 | \$ | 5,675,832 | 37.9% |
| Lakeshore | \$ | 1,557,561 | \$ | 4,090,333 | 38.1% |
| Central Huron | \$ | 329,934 | \$ | 837,302 | 39.4% |
| St. Catharines | \$ | 2,381,400 | \$ | 5,881,040 | 40.5% |
| Saugeen Shores | \$ | 1,126,864 | \$ | 2,524,389 | 44.6% |
| Thorold | \$ | 1,969,911 | \$ | 4,382,515 | 44.9% |
| Whitchurch-Stouffville | \$ | 1,684,710 | \$ | 3,686,872 | 45.7% |
| Brockville | \$ | 2,171,368 | \$ | 4,630,660 | 46.9% |
| East Gwillimbury | \$ | 842,933 | \$ | 1,750,433 | 48.2% |
| Greater Sudbury | \$ | 15,928,565 | \$ | 30,209,265 | 52.7% |
| Lambton Shores | \$ | 684,223 | \$ | 1,275,285 | 53.7% |
| Cambridge | \$ | 14,167,307 | \$ | 24,300,758 | 58.3% |
| West Lincoln | \$ | 826,817 | \$ | 1,305,541 | 63.3% |
| Meaford | \$ | 813,400 | \$ | 1,232,482 | 66.0% |
| Niagara-on-the-Lake | \$ | 2,127,566 | \$ | 3,115,212 | 68.3% |
| Vaughan | \$ | 37,543,371 | \$ | 51,746,516 | 72.6% |
| Cornwall | \$ | 6,601,768 | \$ | 8,598,390 | 76.8% |
| Newmarket | \$ | 12,343,364 | \$ | 13,312,235 | 92.7% |
| Niagara Falls | \$ | 6,465,587 | \$ | 6,709,588 | 96.4% |
| Hanover | \$ | 1,609,130 | \$ | 1,484,660 | 108.4% |
| Kingston | \$ | 35,998,914 | \$ | 26,641,612 | 135.1% |
| Brant County | \$ | 4,617,707 | \$ | 3,216,599 | 143.6% |
| London | \$ | 70,401,696 | \$ | 46,804,024 | 150.4% |
| Strathroy-Caradoc | \$ | 4,309,518 | \$ | 2,722,262 | 158.3% |
| St. Thomas | \$ | 10,206,037 | \$ | 6,158,972 | 165.7% |
| Guelph | \$ | 45,990,053 | \$ | 27,222,765 | 168.9% |
| Grey Highlands | \$ | 1,343,460 | \$ | 753,279 | 178.3% |
| Collingwood | \$ | 15,449,517 | \$ | 8,015,782 | 192.7% |
| Innisfil | \$ | 8,145,671 | \$ | 3,932,257 | 207.2% |
| Hamilton | \$ | 172,972,671 | \$ | 81,767,955 | 211.5% |
| Woolwich | \$ | 2,842,158 | \$ | 1,022,240 | 278.0% |
| Peterborough | \$ | 42,154,170 | \$ | 14,767,492 | 285.5% |
| Georgina | \$ | 3,717,456 | \$ | 1,279,659 | 290.5% |
| Lincoln | \$ | 3,587,276 | \$ | 839,777 | 427.2% |
| King | \$ | 5,939,449 | \$ | 1,260,773 | 471.1% |
| The Blue Mountains | \$ | 13,829,776 | \$ | 2,646,300 | 522.6% |
| Average | \$ | 9,012,063 | \$ | 22,361,124 | 76.9% |
| Median | \$ | 1,609,130 | \$ | 4,519,047 | 38.1% |



Wastewater Reserves as a % of Own Source Revenues (cont'd)

| Municipalities | , | 2013 Wastewater Reserves | ١ | 2013 Total Wastewater Own Source Revenues | Wastewater Reserves as % Total Wastewater Own Source Revenues |
|---------------------|----------|--------------------------------|----------|--|---|
| Region York | \$ | (15,125,641) | \$ | 116,083,252 | -13.0% |
| Region Waterloo | \$ | 23,557,416 | \$ | 56,727,825 | 41.5% |
| Region Niagara | \$ | 60,906,879 | \$ | 66,439,768 | 91.7% |
| Region Halton | \$ | 76,435,409 | \$ | 80,395,204 | 95.1% |
| Region Durham | \$ | 119,354,242 | \$ | 114,161,636 | 104.5% |
| District of Muskoka | \$ | 10,138,924 | \$ | 6,571,739 | 154.3% |
| Region Peel | \$ | 283,922,702 | \$ | 117,991,393 | 240.6% |
| Average Median | \$ \$ | 79,884,276 60,906,879 | \$ \$ | 79,767,260 80,395,204 | 102.1% 95.1% |

Summary—Wastewater Reserves as a % of Own Source Revenues—Total Survey



As shown above:

- 36% of the municipalities surveyed have a water reserve balance as a percentage of own source revenues 30% or lower
- 10% have a ratio of 30-40%
- 12% have a ratio of 40-60%
- 6% have a ratio of 60%-70%
- 6% have a ratio of 70%-90%
- 30% have a ratio of 90%+



Water Debt Interest Cover Ratio

This ratio indicates the extent to which rate revenues are committed to interest expenses and is calculated as Debt Interest as a percentage of water revenues. It is important to monitor this trend to help ensure that debt interest does not overly reduce flexibility.

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|------|------|------|------|------|
| Aurora | 0.0% | 0.0% | 0.0% | | 0.0% |
| Central Huron | | | 0.0% | 0.0% | 0.0% |
| Cornwall | | 0.0% | | 0.0% | 0.0% |
| East Gwillimbury | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Elliot Lake | | | | | 0.0% |
| Greenstone | | | 0.0% | 0.0% | 0.0% |
| Grey Highlands | | | | | 0.0% |
| Hanover | | | 0.0% | 0.0% | 0.0% |
| Innisfil | | | 0.7% | 0.0% | 0.0% |
| King | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Kitchener | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Lincoln | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Markham | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Niagara Falls | 0.0% | 0.2% | 0.1% | 0.0% | 0.0% |
| Orangeville | | | 0.4% | | 0.0% |
| Orillia | | | 0.0% | 0.0% | 0.0% |
| Penetanguishene | | 0.0% | 0.0% | 0.0% | 0.0% |
| St. Thomas | | 1.4% | 1.3% | 1.4% | 0.0% |
| Thorold | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Toronto | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| West Lincoln | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Wilmot | 0.0% | 4.9% | 0.0% | 0.0% | 0.0% |
| Stratford | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Waterloo | 0.0% | 0.4% | 0.3% | 0.2% | 0.1% |
| Vaughan | 0.2% | 0.0% | 0.1% | 0.1% | 0.1% |
| Strathroy-Caradoc | | | | | 0.3% |
| Cambridge | 0.0% | 0.0% | 0.0% | 0.4% | 0.4% |
| Whitchurch-Stouffville | 0.0% | 0.0% | 0.0% | 0.0% | 0.5% |
| Woolwich | 0.6% | 0.9% | 0.7% | 0.7% | 0.6% |
| London | 1.0% | 0.3% | 0.4% | 0.5% | 0.6% |
| Kenora | | | 0.0% | 0.8% | 0.6% |
| Greater Sudbury | 0.3% | 2.7% | 1.2% | 0.7% | 0.7% |
| Kingston | 1.2% | 1.0% | 0.9% | 0.8% | 0.7% |
| Sault Ste. Marie | 0.1% | 0.0% | 0.0% | 0.0% | 0.8% |



Water Debt Interest Cover Ratio (cont'd)

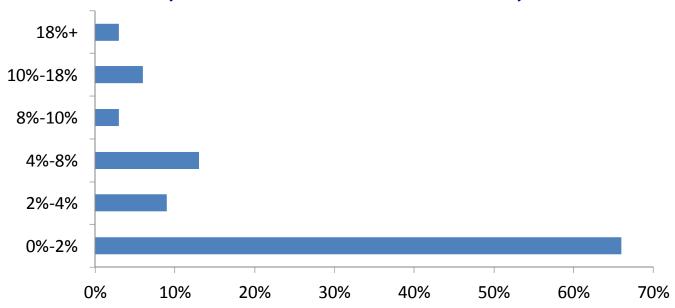
| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------------|-------|-------|-------|-------|-------|
| Guelph | 0.0% | 1.2% | 1.0% | 0.9% | 0.8% |
| Fort Erie | 1.6% | 1.5% | 1.3% | 1.0% | 0.8% |
| North Perth | | | | | 1.1% |
| Hamilton | 0.1% | 0.1% | 0.1% | 1.0% | 1.1% |
| Springwater | | | 7.4% | 6.1% | 1.2% |
| Brockville | 0.8% | | 1.3% | 1.2% | 1.2% |
| Pelham | 0.0% | 0.0% | 0.0% | 0.8% | 1.4% |
| Niagara-on-the-Lake | 0.0% | 0.9% | 1.6% | 1.4% | 1.4% |
| Owen Sound | | | 2.3% | 2.0% | 1.6% |
| St. Catharines | 2.8% | 2.2% | 2.0% | 1.6% | 1.6% |
| Collingwood | | | | | 1.7% |
| Welland | 0.0% | 2.9% | 2.5% | 2.3% | 2.1% |
| Newmarket | 0.2% | 0.8% | 2.5% | 2.4% | 2.2% |
| The Blue Mountains | | 3.1% | 2.7% | 2.9% | 2.5% |
| Peterborough | 0.0% | 1.7% | 1.8% | 1.9% | 2.7% |
| South Frontenac | | | | | 2.8% |
| North Bay | 4.4% | 4.1% | 3.7% | 3.3% | 3.0% |
| Sarnia | 9.3% | 0.6% | 7.4% | 4.8% | 4.2% |
| Belleville | 0.0% | 0.0% | 4.9% | 4.0% | 4.4% |
| Quinte West | 0.0% | 0.2% | 1.5% | 3.3% | 4.6% |
| Port Hope | | | 14.9% | | 5.3% |
| Ottawa | 2.7% | 3.3% | 4.6% | 5.2% | 5.9% |
| Lambton Shores | 0.0% | 0.0% | 8.8% | 7.0% | 5.9% |
| Lakeshore | | | | | 6.3% |
| Middlesex Centre | 0.8% | 1.1% | 0.9% | 7.8% | 6.8% |
| Brant County | | | | 7.0% | 7.0% |
| Thunder Bay | 16.5% | 11.8% | 10.1% | 8.9% | 9.0% |
| Prince Edward County | 0.0% | 0.0% | 8.4% | 8.2% | 9.8% |
| Meaford | | 12.8% | 12.0% | 11.1% | 10.2% |
| Georgina | 21.4% | 19.7% | 16.4% | 15.3% | 13.7% |
| Kingsville | | | 13.1% | 14.2% | 14.9% |
| Saugeen Shores | 17.6% | 0.0% | 0.0% | 16.6% | 15.1% |
| Central Elgin | 10.2% | | 19.9% | 18.1% | 18.7% |
| Barrie | 0.0% | 0.0% | 14.4% | 24.6% | 30.4% |
| Average | 1.4% | 1.1% | 2.5% | 3.6% | 3.0% |
| Median | 0.0% | 0.0% | 0.0% | 0.8% | 0.8% |



Water Debt Interest Cover Ratio (cont'd)

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|-------|-------|-------|-------|-------|
| Region Durham | 1.7% | 1.2% | 0.8% | 0.4% | 0.2% |
| Region Waterloo | 1.9% | 1.6% | 1.4% | 1.4% | 1.2% |
| Region Niagara | 0.0% | 0.7% | 1.4% | 1.4% | 1.4% |
| Region Halton | 6.0% | 5.2% | 4.8% | 5.9% | 5.6% |
| Region Peel | 0.0% | 2.3% | 9.8% | 11.5% | 14.9% |
| District of Muskoka | 0.0% | 20.8% | 18.4% | 16.2% | 15.4% |
| Region York | 24.8% | 23.5% | 24.8% | 33.3% | 35.6% |
| Average | 4.9% | 7.9% | 8.8% | 10.0% | 10.6% |
| Median | 1.7% | 2.3% | 4.8% | 5.9% | 5.6% |

Summary—Water Debt Interest Cover Ratio—Total Survey





Wastewater Debt Interest Cover Ratio

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|------------------------|------|------|------|------|------|
| Aurora | 0.0% | 0.0% | 0.0% | | 0.0% |
| Cambridge | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Central Huron | | | 0.0% | 0.0% | 0.0% |
| Elliot Lake | | | | | 0.0% |
| Greater Sudbury | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Hanover | | | 0.0% | 0.0% | 0.0% |
| Innisfil | | | 0.2% | 0.0% | 0.0% |
| Kenora | | | 0.0% | 0.0% | 0.0% |
| Kitchener | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Lincoln | 0.0% | 0.0% | 2.0% | 0.0% | 0.0% |
| Markham | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Orangeville | | | 0.2% | | 0.0% |
| Orillia | | | 0.0% | 0.0% | 0.0% |
| Pelham | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Penetanguishene | | | 0.0% | 0.0% | 0.0% |
| Sault Ste. Marie | 0.6% | 0.0% | 0.0% | 0.0% | 0.0% |
| Springwater | | | 0.7% | 0.0% | 0.0% |
| Thorold | 0.2% | 0.0% | 0.0% | 0.0% | 0.0% |
| Timmins | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Toronto | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Waterloo | 0.0% | 0.1% | 0.1% | 0.0% | 0.0% |
| West Lincoln | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Wilmot | 0.2% | 0.0% | 0.0% | 0.0% | 0.0% |
| Vaughan | 0.2% | 0.0% | 0.2% | 0.1% | 0.1% |
| Cornwall | | | | 0.0% | 0.3% |
| North Bay | 0.0% | 0.0% | 0.0% | 0.4% | 0.4% |
| Whitchurch-Stouffville | 0.0% | 0.0% | 0.0% | 0.0% | 0.5% |
| Guelph | 0.0% | 1.2% | 0.9% | 0.7% | 0.6% |
| Woolwich | 0.0% | 0.7% | 0.7% | 0.5% | 0.6% |
| Niagara-on-the-Lake | 1.4% | 1.0% | 0.8% | 0.8% | 0.7% |
| Belleville | 0.0% | 0.0% | 5.0% | 2.5% | 0.7% |
| Welland | 0.0% | 0.7% | 0.6% | 0.7% | 0.7% |
| Brockville | 1.5% | 0.0% | 1.4% | 0.9% | 0.8% |
| Hamilton | 0.3% | 0.2% | 0.1% | 0.8% | 0.9% |
| Grey Highlands | | | | | 1.0% |
| Windsor | 0.0% | 1.7% | 1.6% | 1.5% | 1.4% |



Wastewater Debt Interest Cover Ratio (cont'd)

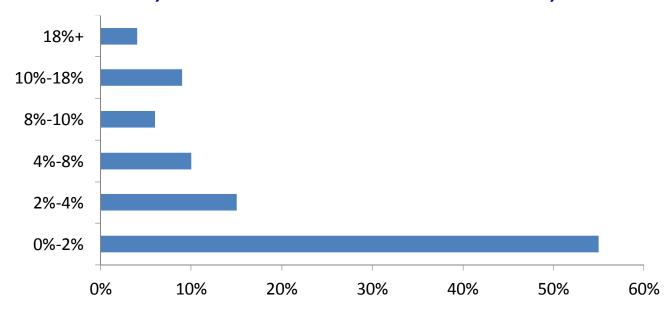
| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------------|-------|-------|-------|-------|-------|
| The Blue Mountains | | 5.4% | 4.0% | 2.9% | 1.8% |
| North Perth | | | | | 2.0% |
| Peterborough | 0.0% | 1.6% | 1.7% | 1.8% | 2.2% |
| Newmarket | 0.3% | 0.9% | 2.8% | 2.5% | 2.2% |
| Fort Erie | 1.6% | 1.4% | 1.3% | 1.7% | 2.3% |
| St. Thomas | 0.0% | 0.0% | 0.0% | 0.0% | 2.6% |
| Lambton Shores | | | 3.2% | 3.2% | 2.7% |
| St. Catharines | 11.7% | 5.8% | 4.5% | 3.2% | 3.1% |
| London | 4.8% | 2.3% | 0.0% | 3.8% | 3.4% |
| Sarnia | 9.0% | 6.2% | 0.4% | 0.8% | 3.6% |
| Meaford | | 6.8% | 6.0% | 5.1% | 3.7% |
| Strathroy-Caradoc | | | | | 4.3% |
| Ottawa | 6.6% | 6.0% | 4.8% | 4.9% | 5.3% |
| Owen Sound | | | 5.2% | 7.0% | 5.4% |
| Thunder Bay | 8.6% | 7.5% | 6.6% | 5.8% | 5.8% |
| Niagara Falls | 0.0% | 2.7% | 6.1% | 5.8% | 6.8% |
| Collingwood | | | | | 7.0% |
| Saugeen Shores | 3.1% | 0.0% | 0.0% | 8.8% | 7.7% |
| Quinte West | 0.1% | 0.0% | 3.3% | 6.0% | 8.0% |
| Kingsville | 0.0% | 0.0% | 6.6% | 9.5% | 8.1% |
| Brant County | | | | 8.9% | 8.3% |
| Middlesex Centre | 9.9% | 6.0% | 6.0% | 2.8% | 9.9% |
| Lakeshore | 5.1% | | | | 11.4% |
| Kingston | 7.0% | 10.5% | 14.0% | 12.6% | 11.7% |
| Prince Edward County | 0.0% | 0.0% | 0.0% | 17.6% | 15.6% |
| Barrie | 0.0% | 14.8% | 17.5% | 14.3% | 16.3% |
| Stratford | 1.1% | 1.0% | 20.0% | 17.5% | 16.6% |
| Central Elgin | 25.4% | 0.0% | 23.2% | 20.9% | 16.7% |
| Georgina | 13.9% | 33.6% | 29.9% | 29.1% | 27.5% |
| Port Hope | | | 60.7% | | 43.0% |
| King | 0.0% | 86.0% | 72.1% | 59.9% | 56.7% |
| Average | 1.5% | 2.7% | 3.7% | 4.4% | 4.9% |
| Median | 0.0% | 0.0% | 0.0% | 0.7% | 0.9% |



Wastewater Debt Interest Cover Ratio (cont'd)

| Municipalities | 2009 | 2010 | 2011 | 2012 | 2013 |
|---------------------|-------|-------|-------|-------|-------|
| Region Durham | 3.2% | 2.8% | 3.0% | 2.7% | 2.3% |
| Region Waterloo | 0.0% | 0.0% | 0.0% | 0.0% | 4.2% |
| Region Niagara | 0.0% | 3.4% | 5.9% | 5.5% | 5.3% |
| Region Halton | 3.8% | 3.6% | 4.1% | 6.0% | 6.1% |
| Region Peel | 0.0% | 3.6% | 10.2% | 13.7% | 19.0% |
| District of Muskoka | 0.0% | 40.7% | 38.0% | 34.9% | 33.4% |
| Region York | 39.4% | 39.1% | 37.5% | 38.2% | 45.5% |
| Average | 6.6% | 13.3% | 14.1% | 14.4% | 16.5% |
| Median | 0.0% | 3.6% | 5.9% | 6.0% | 6.1% |

Summary—Wastewater Debt Interest Cover Ratio—Total Survey





Water Net Financial Liabilities Ratio

Net Financial Ratio is debt principal outstanding minus reserves as a percentage of operating revenue. This Ratio indicates the extent to which financial liabilities could be met by its operating revenue. Where this ratio is falling it indicates that the municipality's capacity to meet its financial obligations from operating revenue is strengthening. An increase in the net financial liabilities ratio means that a municipality is incurring higher net operating costs (e.g. as a result of additional maintenance and amortization costs associated with acquiring new assets). There is no optimal number or range for this indicator. What is important is that a municipality understands and is comfortable with the ratio that has been determined based on future needs and long term financial sustainability.

| | | | | | | 2013 Total | | | |
|----------------------------------|----|------------------------|----|--|----|-------------|----------------------------------|--|--|
| | | 2013 Water | | | | Water Own | 2013 Water | | |
| Municipalities | , | Debt Outstanding | 2 | 2013 Water | | Source | Net Financial Liability Ratio | | |
| · | | | ć | Reserves | ć | Revenues | | | |
| Barrie | | 142,203,122 | \$ | 17,570,920 | \$ | 21,481,413 | 5.8 | | |
| Central Elgin | \$ | 7,129,015 | \$ | 313,900 | \$ | | 3.9 | | |
| Saugeen Shores | \$ | 8,036,412 7,428,642 | \$ | 1,800,400 | \$ | | 2.4 | | |
| Prince Edward County Thunder Bay | \$ | | | 824,307 | \$ | , , | 2.2 | | |
| , | \$ | 52,026,821 | \$ | 317,587 | \$ | | | | |
| Georgina | | 4,801,754 | \$ | 1,802,266 | \$ | | 1.8 | | |
| South Frontenac | \$ | 357,895 | \$ | (402.720) | \$ | 228,370 | 1.6 | | |
| Ottawa | \$ | 187,661,900 | \$ | (103,729) | | 132,200,593 | 1.4 | | |
| Meaford | \$ | 2,941,905 | \$ | 608,286 | \$ | | 1.3 | | |
| Middlesex Centre | \$ | 4,118,203 | \$ | 1,100,000 | \$ | | 1.2 | | |
| Lakeshore | \$ | 12,954,683 | \$ | 4,080,987 | \$ | | 1.2 | | |
| North Bay | \$ | 15,191,350 | \$ | 1,633,941 | \$ | , , | 1.1 | | |
| Quinte West | \$ | 8,260,888 | \$ | 2,894,451 | \$ | | 1.0 | | |
| Lambton Shores | \$ | 5,874,243 | \$ | 3,757,476 | \$ | | 0.6 | | |
| Belleville | \$ | 12,503,613 | \$ | 7,537,164 | \$ | | 0.4 | | |
| Welland | \$ | 3,707,113 | \$ | - | \$ | 8,564,590 | 0.4 | | |
| Springwater | \$ | 879,511 | \$ | - 2.642.275 | \$ | 2,045,410 | 0.4 | | |
| St. Thomas | \$ | 6,945,534 | \$ | 3,642,275 | \$ | 10,320,915 | 0.3 | | |
| Peterborough | \$ | 10,775,744 | \$ | 6,354,428 | \$ | | 0.3 | | |
| Collingwood | \$ | 1,209,214 | \$ | - (4 = 2 = 2 = 2 = 2 = 2 = 2 = 2 = 2 = 2 = | \$ | | 0.2 | | |
| Aurora | \$ | - | \$ | (1,527,892) | \$ | | 0.2 | | |
| King | \$ | 71,000 | \$ | (318,156) | \$ | 2,098,790 | 0.2 | | |
| Sarnia | \$ | 7,002,901 | \$ | 4,370,144 | \$ | 14,320,001 | 0.2 | | |
| Owen Sound | \$ | 1,255,193 | \$ | 1,021,788 | \$ | , , | 0.0 | | |
| Hamilton | \$ | 27,604,222 | \$ | 25,789,574 | \$ | 80,998,087 | 0.0 | | |
| Waterloo | \$ | 270,595 | \$ | - | \$ | 18,137,423 | 0.0 | | |
| Elliot Lake | \$ | - | \$ | - | \$ | 1,612,357 | - | | |
| Sault Ste. Marie | \$ | - | \$ | - | \$ | 14,734,085 | - | | |
| Whitchurch-Stouffville | \$ | - | \$ | - | \$ | 4,005,182 | - | | |
| Orangeville | \$ | - | \$ | 173 | \$ | 5,049,103 | (0.0) | | |
| Greenstone | \$ | - | \$ | 17,758 | \$ | 1,459,374 | (0.0) | | |
| Fort Erie | \$ | 1,301,229 | \$ | 1,552,480 | \$ | | (0.0) | | |
| Cambridge | \$ | 3,424,581 | \$ | 4,718,305 | \$ | 26,570,819 | (0.0) | | |
| St. Catharines | \$ | 4,897,983 | \$ | 5,791,575 | \$ | 12,389,878 | (0.1) | | |



Water Net Financial Liabilities Ratio (cont'd)

| Municipalities | 2013 Water Debt Outstanding | | | 2013 Water Reserves | 2013 Total Water Own Source Revenues | 2013 Water Net Financial Liability Ratio |
|---------------------|-----------------------------------|------------|---------|------------------------|---|--|
| Innisfil | \$ | - | \$ | | \$ | (0.1) |
| North Perth | \$ | 503,297 | \$ | 653,926 | \$ | (0.1) |
| Port Hope | \$ | - | \$ | 345,983 | \$ | (0.1) |
| Kingsville | \$ | 6,424,184 | \$ | 7,000,531 | \$ 4,414,000 | (0.1) |
| Kitchener | \$ | - | \$ | 5,722,383 | \$ 34,193,266 | (0.2) |
| Pelham | \$ | 1,286,031 | \$ | 1,665,635 | \$ 2,196,179 | (0.2) |
| Niagara Falls | \$ | - | \$ | 1,533,363 | \$ 8,524,672 | (0.2) |
| Niagara-on-the-Lake | \$ | 1,675,865 | \$ | 2,588,469 | \$ 4,752,246 | (0.2) |
| Kenora | \$ | 567,623 | \$ | 1,169,024 | \$ 3,069,872 | (0.2) |
| East Gwillimbury | \$ | - | \$ | 1,377,520 | \$ 5,362,071 | (0.3) |
| Woolwich | \$ | 422,675 | \$ | 1,189,083 | \$ 2,077,530 | (0.4) |
| Central Huron | \$ | - | \$ | 476,714 | \$ 1,258,465 | (0.4) |
| Brockville | \$ | 1,266,519 | \$ | 2,706,406 | \$ 3,662,662 | (0.4) |
| Greater Sudbury | \$ | 3,290,725 | \$ | 15,901,336 | \$ 28,340,017 | (0.4) |
| Wilmot | \$ | - | \$ | 950,962 | \$ 2,108,577 | (0.5) |
| Orillia | \$ | - | \$ | 2,153,050 | \$ 4,738,788 | (0.5) |
| Cornwall | \$ | - | \$ | 3,357,934 | \$ 6,986,952 | (0.5) |
| Vaughan | \$ | 15,490,508 | \$ | 38,151,738 | \$ 46,217,415 | (0.5) |
| Kingston | \$ | 11,174,830 | \$ | 22,730,129 | \$ 22,868,222 | (0.5) |
| Penetanguishene | \$ | - | \$ | 1,021,084 | \$ 1,879,568 | (0.5) |
| London | \$ | 12,428,764 | \$ | 48,445,665 | \$ 63,591,346 | (0.6) |
| West Lincoln | \$ | - | \$ | 864,739 | \$ 1,088,725 | (0.8) |
| Stratford | \$ | 24,840 | \$ | 3,385,289 | \$ 3,772,028 | (0.9) |
| Markham | \$ | - | \$ | 42,227,999 | \$ 46,784,023 | (0.9) |
| Newmarket | \$ | 6,022,890 | \$ | 19,246,403 | \$ 13,691,007 | (1.0) |
| The Blue Mountains | \$ | 1,440,000 | \$ | 4,900,388 | \$ 3,412,259 | (1.0) |
| Thorold | \$ | - | \$ | 3,196,407 | \$ 3,109,684 | (1.0) |
| Brant County | \$ | 6,392,728 | \$ | 12,179,259 | \$ 5,592,729 | (1.0) |
| Grey Highlands | \$ | 171,000 | \$ | 1,032,139 | \$ 827,289 | (1.0) |
| Toronto | \$ | - | \$ | 313,261,640 | \$ 231,877,339 | (1.4) |
| Guelph | \$ | 4,029,454 | \$ | 35,693,554 | \$ 23,175,719 | (1.4) |
| Hanover | \$ | - | \$ | 2,123,221 | \$ 1,433,224 | (1.5) |
| Lincoln | \$ | - | \$ | 4,741,133 | \$ 2,472,575 | (1.9) |
| Strathroy-Caradoc | \$ | 300,208 | \$ | 7,689,967 | \$ 3,445,037 | (2.1) |
| Average | \$ | 6,744,477 | \$ | 7,754,304 | \$ 11,777,242 | 0.1 |
| Median | \$ | 24,840 | , \$ | | \$ | (0.1) |



Water Net Financial Liabilities Ratio (cont'd)

| Municipalities | 2013 Water Debt Outstanding | 2013 Water | 2013 Total Water Own Source Revenues | 2013 Water Net Financial Liability Ratio |
|---------------------|-----------------------------------|------------------|---|--|
| Region York | \$ 861,366,87 | 6 \$ 44,227,066 | \$ 98,590,486 | 8.3 |
| Region Peel | \$ 687,721,25 | 8 \$ 171,214,535 | \$ 167,722,088 | 3.1 |
| District of Muskoka | \$ 26,092,62 | 5 \$ 6,541,797 | \$ 7,838,470 | 2.5 |
| Region Halton | \$ 112,652,10 | 4 \$ 77,559,586 | \$ 76,880,913 | 0.5 |
| Region Waterloo | \$ 11,566,96 | 5 \$ 21,744,207 | \$ 48,895,616 | (0.2) |
| Region Durham | \$ - | \$ 58,575,753 | \$ 81,693,870 | (0.7) |
| Region Niagara | \$ 11,111,54 | 5 \$ 78,841,986 | \$ 41,491,268 | (1.6) |
| Average | \$ 244,358,76 | 8 \$ 65,529,276 | \$ 74,730,387 | 1.7 |
| Median | \$ 26,092,62 | 5 \$ 58,575,753 | \$ 76,880,913 | 0.5 |



Wastewater Net Financial Liabilities Ratio

| | | 2013 | | | 2013 Total | 2013 | | | |
|----------------------|----|--------------------|----|--------------------|--------------------------|-----------------------------|--|--|--|
| | 1 | Wastewater Debt | V | 2013 Vastewater | Nastewater Own Source | Wastewater Net Financial | | | |
| Municipalities | (| Outstanding | | Reserves | Revenues | Liability Ratio | | | |
| Stratford | \$ | 32,146,512 | \$ | (4,908,135) | \$ 5,701,875 | 6.5 | | | |
| Prince Edward County | \$ | 18,602,905 | \$ | 856,370 | \$ 2,746,336 | 6.5 | | | |
| Middlesex Centre | \$ | 10,459,505 | \$ | - | \$ 2,036,878 | 5.1 | | | |
| North Perth | \$ | 8,302,128 | \$ | (2,629,516) | \$ 2,758,616 | 4.0 | | | |
| Barrie | \$ | 97,493,393 | \$ | (5,822,227) | \$ 26,333,322 | 3.9 | | | |
| King | \$ | 10,302,409 | \$ | 5,939,449 | \$ 1,260,773 | 3.5 | | | |
| Central Elgin | \$ | 4,156,995 | \$ | 105,270 | \$ 1,319,437 | 3.1 | | | |
| Georgina | \$ | 7,202,632 | \$ | 3,717,456 | \$ 1,279,659 | 2.7 | | | |
| Lakeshore | \$ | 10,243,596 | \$ | 1,557,561 | \$ 4,090,333 | 2.1 | | | |
| Port Hope | \$ | 5,793,863 | \$ | (393,373) | \$ 3,171,724 | 2.0 | | | |
| Thunder Bay | \$ | 34,907,118 | \$ | 1,903,553 | \$ 17,217,171 | 1.9 | | | |
| Quinte West | \$ | 9,490,858 | \$ | 1,544,906 | \$ 4,245,505 | 1.9 | | | |
| Kingsville | \$ | 3,923,590 | \$ | 146,900 | \$ 2,312,514 | 1.6 | | | |
| Saugeen Shores | \$ | 4,357,222 | \$ | 1,126,864 | \$ 2,524,389 | 1.3 | | | |
| Ottawa | \$ | 172,328,451 | \$ | (2,232,831) | \$ 138,981,125 | 1.3 | | | |
| Owen Sound | \$ | 6,837,898 | \$ | 1,487,301 | \$ 4,519,047 | 1.2 | | | |
| Penetanguishene | \$ | 2,680,931 | \$ | 95,423 | \$ 2,294,997 | 1.1 | | | |
| Kingston | \$ | 64,583,816 | \$ | 35,998,914 | \$ 26,641,612 | 1.1 | | | |
| Niagara Falls | \$ | 10,177,517 | \$ | 6,465,587 | \$ 6,709,588 | 0.6 | | | |
| Sarnia | \$ | 10,677,072 | \$ | 3,743,263 | \$ 14,862,806 | 0.5 | | | |
| Meaford | \$ | 1,321,565 | \$ | 813,400 | \$ 1,232,482 | 0.4 | | | |
| Windsor | \$ | 31,753,164 | \$ | 9,883,891 | \$ 63,431,572 | 0.3 | | | |
| Lambton Shores | \$ | 1,120,000 | \$ | 684,223 | \$ 1,275,285 | 0.3 | | | |
| Fort Erie | \$ | 4,942,170 | \$ | 2,106,664 | \$ 8,786,562 | 0.3 | | | |
| Belleville | \$ | 4,203,581 | \$ | 2,230,208 | \$ 7,836,058 | 0.3 | | | |
| St. Catharines | \$ | 3,741,471 | \$ | 2,381,400 | \$ 5,881,040 | 0.2 | | | |
| Welland | \$ | 2,277,789 | \$ | - | \$ 11,918,559 | 0.2 | | | |
| Waterloo | \$ | 3,838,000 | \$ | - | \$ 20,733,386 | 0.2 | | | |
| Strathroy-Caradoc | \$ | 4,442,322 | \$ | 4,309,518 | \$ 2,722,262 | 0.0 | | | |
| North Bay | \$ | 940,000 | \$ | 589,790 | \$ 8,068,675 | 0.0 | | | |
| Aurora | \$ | - | \$ | (3,521) | \$ 6,250,125 | 0.0 | | | |
| Elliot Lake | \$ | - | \$ | - | \$ 1,735,994 | - | | | |
| Markham | \$ | - | \$ | - | \$ 39,809,144 | | | | |
| Orangeville | \$ | - | \$ | - | \$ 5,500,909 | - | | | |
| Springwater | \$ | - | \$ | - | \$ 814,663 | - | | | |
| Timmins | \$ | - | \$ | - | \$ 16,794,143 | - | | | |



Wastewater Net Financial Liabilities Ratio (cont'd)

| | | 2013 | | | | 2013 Total | 2013 | | | |
|------------------------|----|--------------|---------|-------------|---------|-------------------|------------------------|--|--|--|
| | W | /astewater | | 2013 | 1 | Nastewater | Wastewater | | | |
| | | Debt | 1 | Wastewater | (| Own Source | Net Financial | | | |
| Municipalities | | utstanding | | Reserves | | Revenues | Liability Ratio | | | |
| Brant County | \$ | 4,525,326 | \$ | | \$ | | (0.0) | | | |
| Sault Ste. Marie | \$ | - | \$ | 497,484 | \$ | , , | (0.0) | | | |
| Kitchener | \$ | - | \$ | | \$ | 39,394,734 | (0.1) | | | |
| Toronto | \$ | - | \$ | 53,637,132 | \$ | 655,514,063 | (0.1) | | | |
| London | \$ | 65,892,263 | \$ | 70,401,696 | \$ | 46,804,024 | (0.1) | | | |
| Kenora | \$ | - | \$ | 653,129 | \$ | 2,974,011 | (0.2) | | | |
| Brockville | \$ | 791,636 | \$ | 2,171,368 | \$ | 4,630,660 | (0.3) | | | |
| Collingwood | \$ | 12,850,558 | \$ | 15,449,517 | \$ | 8,015,782 | (0.3) | | | |
| Pelham | \$ | - | \$ | 581,045 | \$ | 1,564,670 | (0.4) | | | |
| Wilmot | \$ | - | \$ | 675,872 | \$ | 1,807,710 | (0.4) | | | |
| Orillia | \$ | - | \$ | 2,153,050 | \$ | 5,675,832 | (0.4) | | | |
| Central Huron | \$ | - | \$ | 329,934 | \$ | 837,302 | (0.4) | | | |
| Niagara-on-the-Lake | \$ | 810,970 | \$ | 2,127,566 | \$ | 3,115,212 | (0.4) | | | |
| Thorold | \$ | - | \$ | 1,969,911 | \$ | 4,382,515 | (0.4) | | | |
| Whitchurch-Stouffville | \$ | - | \$ | 1,684,710 | \$ | 3,686,872 | (0.5) | | | |
| Newmarket | \$ | 6,032,110 | \$ | 12,343,364 | \$ | 13,312,235 | (0.5) | | | |
| Greater Sudbury | \$ | - | \$ | 15,928,565 | \$ | 30,209,265 | (0.5) | | | |
| Cambridge | \$ | - | \$ | 14,167,307 | \$ | 24,300,758 | (0.6) | | | |
| Grey Highlands | \$ | 867,913 | \$ | 1,343,460 | \$ | 753,279 | (0.6) | | | |
| West Lincoln | \$ | - | \$ | 826,817 | \$ | 1,305,541 | (0.6) | | | |
| Vaughan | \$ | 1,133,878 | \$ | 37,543,371 | \$ | 51,746,516 | (0.7) | | | |
| Cornwall | \$ | - | \$ | 6,601,768 | \$ | 8,598,390 | (0.8) | | | |
| Hanover | \$ | = | \$ | 1,609,130 | \$ | 1,484,660 | (1.1) | | | |
| Guelph | \$ | 3,703,384 | \$ | 45,990,053 | \$ | 27,222,765 | (1.6) | | | |
| St. Thomas | \$ | - | \$ | 10,206,037 | \$ | 6,158,972 | (1.7) | | | |
| Hamilton | \$ | 23,214,276 | \$ | 172,972,671 | \$ | 81,767,955 | (1.8) | | | |
| Innisfil | \$ | - | \$ | 8,145,671 | \$ | 3,932,257 | (2.1) | | | |
| Peterborough | \$ | 11,352,705 | \$ | 42,154,170 | \$ | 14,767,492 | (2.1) | | | |
| Woolwich | \$ | - | \$ | | \$ | 1,022,240 | (2.8) | | | |
| Lincoln | \$ | - | \$ | | \$ | 839,777 | (4.3) | | | |
| The Blue Mountains | \$ | 527,433 | \$ | | \$ | 2,646,300 | (5.0) | | | |
| Average | \$ | 7,857,024 | \$ | 6,833,323 | \$ | 16,922,474 | 0.3 | | | |
| Median | \$ | | ۶ \$ | | ۶ \$ | | _ | | | |
| IVICUIAII | Ą | - | Ą | 0/5,6/2 | Ģ | 4,740,330 | - | | | |



Wastewater Net Financial Liabilities Ratio (cont'd)

| Debt | ٧ | 2013 Wastewater Reserves | ١ | | 2013 Wastewater Net Financial Liability Ratio |
|----------------------------------|--|---|---|--|---|
| \$ 1,278,680,930 | \$ | (15,125,641) | \$ | 116,083,252 | 11.1 |
| \$ 47,876,297 | \$ | 10,138,924 | \$ | 6,571,739 | 5.7 |
| \$ 109,219,566 | \$ | 23,557,416 | \$ | 56,727,825 | 1.5 |
| \$ 125,469,671 | \$ | 76,435,409 | \$ | 80,395,204 | 0.6 |
| \$ 70,083,264 | \$ | 60,906,879 | \$ | 66,439,768 | 0.1 |
| \$ 43,439,877 | \$ | 119,354,242 | \$ | 114,161,636 | (0.7) |
| \$ - | \$ | 283,922,702 | \$ | 117,991,393 | (2.4) |
| \$ 239,252,801 | \$ | 79,884,276 | \$ | 79,767,260 | 2.3 0.6 |
| \$ \$ \$ \$ \$ \$ | Outstanding \$ 1,278,680,930 \$ 47,876,297 \$ 109,219,566 \$ 125,469,671 \$ 70,083,264 \$ 43,439,877 \$ - \$ 239,252,801 | Debt Outstanding \$ 1,278,680,930 \$ \$ 47,876,297 \$ \$ 109,219,566 \$ \$ 125,469,671 \$ \$ 70,083,264 \$ \$ 43,439,877 \$ \$ - \$ \$ 239,252,801 \$ | Debt Wastewater Outstanding Reserves \$ 1,278,680,930 \$ (15,125,641) \$ 47,876,297 \$ 10,138,924 \$ 109,219,566 \$ 23,557,416 \$ 125,469,671 \$ 76,435,409 \$ 70,083,264 \$ 60,906,879 \$ 43,439,877 \$ 119,354,242 \$ - \$ 283,922,702 \$ 239,252,801 \$ 79,884,276 | Debt Wastewater Reserves \$ 1,278,680,930 \$ (15,125,641) \$ \$ 47,876,297 \$ 10,138,924 \$ \$ 109,219,566 \$ 23,557,416 \$ \$ 125,469,671 \$ 76,435,409 \$ \$ 70,083,264 \$ 60,906,879 \$ \$ 43,439,877 \$ 119,354,242 \$ \$ 239,252,801 \$ 79,884,276 \$ | Debt Wastewater Reserves Own Source Revenues \$ 1,278,680,930 \$ (15,125,641) \$ 116,083,252 \$ 47,876,297 \$ 10,138,924 \$ 6,571,739 \$ 109,219,566 \$ 23,557,416 \$ 56,727,825 \$ 125,469,671 \$ 76,435,409 \$ 80,395,204 \$ 70,083,264 \$ 60,906,879 \$ 66,439,768 \$ 43,439,877 \$ 119,354,242 \$ 114,161,636 \$ - \$ 283,922,702 \$ 117,991,393 \$ 239,252,801 \$ 79,884,276 \$ 79,767,260 |



Water MPMPs

| | Tre | perating osts for eatment Drinking ater per | Trof | for eatment Drinking | fo Tr | perating Costs or Distribution/ ansmission per km of Water | | Total Costs for Distribution/ ransmission per km of Water | perating Costs tegrated | tal Costs tegrated | Water main Breaks /100 | |
|------------------|-----|---|------|----------------------------|----------|---|----|---|-------------------------------|-----------------------|---------------------------|--|
| Municipalities | | egalitre | | legalitre | | stribution Pipe | D | Distribution Pipe | System | System | km | |
| Aurora | | N/A | | N/A | \$ | 34,734 | \$ | 40,574 | N/A | N/A | 4 | |
| Barrie | \$ | 617 | \$ | 1,526 | \$ | 12,351 | \$ | 16,886 | \$ 1,175 | \$ 2,289 | 7 | |
| Belleville | \$ | 467 | \$ | 645 | \$ | 11,111 | \$ | 17,066 | \$ 817 | \$ 1,183 | 5 | |
| Brant County | \$ | 669 | \$ | 1,126 | \$ | 18,724 | \$ | 23,097 | \$ 2,050 | \$ 2,829 | 8 | |
| Brockville | \$ | 456 | \$ | 516 | \$ | 9,157 | \$ | 10,559 | \$ 800 | \$ 911 | 15 | |
| Cambridge | | N/A | | N/A | \$ | 43,290 | \$ | 45,203 | N/A | N/A | 5 | |
| Central Elgin | \$ | 611 | \$ | 1,112 | \$ | 15,059 | \$ | 27,790 | \$ 7,342 | \$ 13,534 | 5 | |
| Central Huron | \$ | 851 | \$ | 1,003 | \$ | 13,245 | \$ | 16,483 | \$ 1,472 | \$ 1,776 | 31 | |
| Collingwood | \$ | 357 | \$ | 496 | \$ | 12,920 | \$ | 17,432 | \$ 652 | \$ 895 | 4 | |
| Cornwall | \$ | 162 | \$ | 204 | \$ | 9,532 | \$ | 11,226 | \$ 381 | \$ 461 | 21 | |
| Elliot Lake | \$ | 459 | \$ | 526 | \$ | 3,354 | \$ | 3,803 | \$ 614 | \$ 702 | 16 | |
| Fort Erie | \$ | 729 | \$ | 729 | \$ | 9,307 | \$ | 12,127 | \$ 1,295 | \$ 1,466 | 17 | |
| Georgina | | N/A | | N/A | \$ | 7,337 | \$ | 13,349 | N/A | N/A | | |
| Greater Sudbury | \$ | 441 | \$ | 562 | \$ | 11,820 | \$ | 16,581 | \$ 977 | \$ 1,313 | 11 | |
| Greenstone | \$ | 1,767 | \$ | 1,935 | \$ | 887 | \$ | 2,568 | \$ 1,842 | \$ 2,154 | 11 | |
| Grey Highlands | | N/A | | N/A | \$ | 3,263 | \$ | 4,828 | N/A | N/A | | |
| Guelph | \$ | 716 | \$ | 889 | \$ | 6,830 | \$ | 10,547 | \$ 946 | \$ 1,245 | 7 | |
| Hamilton | \$ | 247 | \$ | 294 | \$ | 9,529 | \$ | 16,958 | \$ 501 | \$ 747 | 13 | |
| Hanover | \$ | 342 | \$ | 510 | \$ | 7,258 | \$ | 7,258 | \$ 616 | \$ 783 | 12 | |
| Innisfil | \$ | 516 | \$ | 948 | \$ | 7,978 | \$ | 13,528 | \$ 1,138 | \$ 2,003 | 3 | |
| Kenora | \$ | 438 | \$ | 455 | \$ | 10,291 | \$ | 14,236 | \$ 992 | \$ 1,221 | 15 | |
| King | \$ | 822 | \$ | 822 | \$ | 12,368 | \$ | 13,811 | \$ 1,607 | \$ 1,699 | 18 | |
| Kingston | \$ | 133 | \$ | 211 | \$ | 14,644 | \$ | 22,568 | \$ 441 | \$ 686 | 10 | |
| Kingsville | \$ | 199 | \$ | 389 | \$ | 4,320 | \$ | 6,437 | \$ 456 | \$ 771 | 2 | |
| Kitchener | | N/A | | N/A | \$ | 8,965 | \$ | 10,644 | N/A | N/A | 12 | |
| Lakeshore | \$ | 614 | \$ | 912 | \$ | 3,428 | \$ | 4,735 | \$ 1,134 | \$ 1,631 | 4 | |
| Lambton Shores | | N/A | | N/A | \$ | 5,419 | \$ | 8,920 | N/A | N/A | 1 | |
| Lincoln | | N/A | | N/A | \$ | 11,886 | \$ | 16,508 | N/A | N/A | 13 | |
| London | \$ | 153 | \$ | 222 | \$ | 13,680 | \$ | 23,271 | \$ 615 | \$ 1,007 | 9 | |
| Markham | \$ | 864 | \$ | 864 | \$ | 13,503 | \$ | 13,503 | \$ 1,266 | \$ 1,266 | 3 | |
| Meaford | \$ | 1,120 | \$ | 3,336 | \$ | 6,492 | \$ | 12,702 | N/A | N/A | 14 | |
| Middlesex Centre | \$ | 1,061 | \$ | 1,369 | \$ | 16,831 | \$ | 23,685 | \$ 2,648 | \$ 3,603 | 5 | |
| Newmarket | \$ | 542 | \$ | 542 | \$ | 22,938 | \$ | 28,253 | \$ 1,357 | \$ 1,546 | 17 | |
| Niagara Falls | | N/A | | N/A | \$ | 10,816 | \$ | 14,705 | N/A | N/A | 16 | |



Water MPMPs (cont'd)

| Municipalities | Co Tre of D Wa | erating osts for atment Orinking oter per egalitre | Tr of W | for for reatment Drinking /ater per /legalitre | km of Water | | Total Costs for Distribution/ Transmission per km of Water Distribution Pipe | | In | Operating Costs Integrated System | | tal Costs tegrated System | Water main Breaks /100 km |
|------------------------|-------------------------|--|---------------|---|-------------|--------|--|--------|----|--|----|---------------------------------|---------------------------------|
| Niagara-on-the-Lake | | N/A | | N/A | \$ | 16,797 | \$ | 20,702 | | N/A | | N/A | 3 |
| North Bay | \$ | 222 | \$ | 408 | \$ | 16,951 | \$ | 20,868 | \$ | 707 | \$ | 1,006 | 22 |
| North Perth | \$ | 442 | \$ | 646 | \$ | 4,744 | \$ | 7,855 | \$ | 755 | \$ | 1,164 | 2 |
| Orillia | \$ | 379 | \$ | 497 | \$ | 4,829 | \$ | 12,739 | \$ | 605 | \$ | 1,091 | 9 |
| Ottawa | \$ | 417 | \$ | 426 | \$ | 12,993 | \$ | 25,295 | \$ | 802 | \$ | 1,175 | 8 |
| Owen Sound | \$ | 363 | \$ | 474 | \$ | 15,096 | \$ | 17,530 | \$ | 1,052 | \$ | 1,274 | 13 |
| Pelham | | N/A | | N/A | \$ | 24,417 | \$ | 29,485 | | N/A | | N/A | 1 |
| Penetanguishene | | N/A | | N/A | \$ | 18,143 | \$ | 23,140 | | N/A | | N/A | 12 |
| Peterborough | \$ | 449 | \$ | 540 | \$ | 5,804 | \$ | 16,739 | \$ | 661 | \$ | 1,149 | 5 |
| Port Hope | \$ | 608 | \$ | 1,157 | \$ | 8,106 | \$ | 11,794 | \$ | 1,063 | \$ | 1,818 | 6 |
| Prince Edward County | \$ | 1,046 | \$ | 1,858 | \$ | 10,095 | \$ | 14,973 | \$ | 1,653 | \$ | 2,722 | 7 |
| Quinte West | \$ | 585 | \$ | 769 | \$ | 6,822 | \$ | 11,203 | \$ | 817 | \$ | 1,151 | 8 |
| Sarnia | \$ | 624 | \$ | 789 | \$ | 12,639 | \$ | 15,358 | \$ | 1,229 | \$ | 1,524 | 24 |
| Saugeen Shores | \$ | 190 | \$ | 463 | \$ | 3,686 | \$ | 7,962 | \$ | 468 | \$ | 1,063 | 2 |
| Sault Ste. Marie | \$ | 642 | \$ | 763 | \$ | 8,552 | \$ | 10,174 | \$ | 972 | \$ | 1,157 | 18 |
| Springwater | \$ | 1,085 | \$ | 1,497 | \$ | 3,068 | \$ | 3,068 | \$ | 1,324 | \$ | 1,736 | 1 |
| St. Catharines | | N/A | | N/A | \$ | 11,531 | \$ | 14,170 | | N/A | | N/A | 17 |
| St. Thomas | | N/A | | N/A | \$ | 22,908 | \$ | 33,398 | | N/A | | N/A | 11 |
| Stratford | \$ | 545 | \$ | 545 | \$ | 5,281 | \$ | 6,960 | \$ | 830 | \$ | 920 | 16 |
| The Blue Mountains | \$ | 63 | \$ | 562 | \$ | 19,429 | \$ | 25,012 | \$ | 4,110 | \$ | 5,772 | 3 |
| Thorold | | N/A | | N/A | \$ | 8,187 | \$ | 12,028 | | N/A | | N/A | 8 |
| Thunder Bay | \$ | 530 | \$ | 768 | \$ | 12,356 | \$ | 16,921 | \$ | 1,179 | \$ | 1,657 | 14 |
| Timmins | \$ | 387 | \$ | 491 | \$ | 11,763 | \$ | 16,033 | \$ | 663 | \$ | 867 | 27 |
| Vaughan | \$ | 885 | \$ | 885 | \$ | 10,908 | \$ | 16,774 | \$ | 1,120 | \$ | 1,246 | 2 |
| Waterloo | | N/A | | N/A | \$ | 11,626 | \$ | 14,487 | | N/A | | N/A | 14 |
| Welland | | N/A | | N/A | \$ | 30,702 | \$ | 35,130 | | N/A | | N/A | 41 |
| West Lincoln | \$ | 742 | \$ | 742 | \$ | 14,846 | \$ | 23,442 | \$ | 1,312 | \$ | 1,642 | N/A |
| Whitchurch-Stouffville | \$ | 796 | \$ | 796 | \$ | 7,009 | \$ | 9,781 | \$ | 1,080 | \$ | 1,193 | 3 |
| Wilmot | | N/A | | N/A | \$ | 27,244 | \$ | 36,257 | | N/A | | N/A | 3 |
| Windsor | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | 17 |
| Woolwich | | N/A | | N/A | \$ | 8,966 | \$ | 11,581 | | N/A | | N/A | 4 |
| Average | \$ | 573 | \$ | 809 | \$ | 11,810 | \$ | 16,224 | \$ | 1,234 | \$ | 1,757 | 11 |
| Median | \$ | 536 | | 688 | | 10,908 | | | | | | 1,245 | 9 |



Water MPMPs (cont'd)

| Municipalities | Trea D W | perating osts for atment of Prinking ater per legalitre | Water per | | Operating Costs for Distribution/ Transmission per km of Water Distribution Pipe | | | Total Costs for Distribution/ ansmission per km of Water istribution Pipe | In | perating Costs tegrated System | In | | Water mair Breaks /100 km | | |
|---------------------|----------------|--|-----------|-------|--|--------|-----------|---|----|---|----|-------|---------------------------------|---|--|
| Region Durham | \$ | 344 | \$ | 395 | \$ | 11,240 | \$ | 18,435 | \$ | 769 | \$ | 1,093 | \$ | 6 | |
| Region Halton | \$ | 349 | \$ | 311 | \$ | 11,720 | \$ | 19,943 | \$ | 779 | \$ | 1,043 | \$ | 5 | |
| District of Muskoka | \$ | 880 | \$ | 1,768 | \$ | 7,798 | \$ | 16,204 | \$ | 1,504 | \$ | 3,064 | \$ | 3 | |
| Region Peel | \$ | 87 | \$ | 344 | \$ | 15,164 | \$ | 24,930 | \$ | 449 | \$ | 939 | \$ | 7 | |
| Region York | | N/A | | N/A | | N/A | | N/A | \$ | 613 | \$ | 1,025 | \$ | 0 | |
| Average | \$ | 415 | \$ | 705 | \$ | 11,480 | \$ | 19,878 | \$ | 823 | \$ | 1,433 | \$ | 4 | |
| Median | \$ | 346 | \$ | 370 | \$ 11,480 | | \$ 19,189 | | \$ | 769 | \$ | 1,043 | \$ | 5 | |



Wastewater MPMPs

| | Outsting |) o a un time | | | | | | | | | | |
|---------------------|----------|--------------------------|----|-------------------|----|--------------------|----|-------------|----|-----------|----|-----------|
| | | Operating Costs for | I | otal Costs for | | perating Costs for | | otal Costs | | | | |
| | (| Costs for Collection/ | C | ollection/ | | reatment | | Treatment | c | Operating | | |
| | | onveyance | | nveyance | | d Disposal | | d Disposal | Ť | Costs | To | tal Costs |
| | | per km of | | er km of | | of | | of | lr | ntegrated | | egrated |
| | | Vastewater | | astewater | w | astewater | W | /astewater | | ystem per | | tem per |
| Municipalities | | Main | | Main | pe | r Megalitre | рe | r Megalitre | N | Megalitre | M | egalitre |
| Aurora | \$ | 38,163 | \$ | 42,808 | | N/A | | N/A | | N/A | | N/A |
| Barrie | \$ | 6,761 | \$ | 13,322 | \$ | 670 | \$ | 1,430 | \$ | 864 | \$ | 1,812 |
| Belleville | \$ | 10,851 | \$ | 18,069 | \$ | 382 | \$ | 524 | \$ | 610 | \$ | 904 |
| Brant County | | 3,977 | \$ | 8,719 | \$ | 1,091 | \$ | 1,343 | \$ | 1,301 | \$ | 1,804 |
| Brockville | | 3,083 | \$ | 4,335 | \$ | 602 | \$ | 831 | \$ | 665 | \$ | 920 |
| Cambridge | | 42,539 | \$ | 44,983 | | N/A | | N/A | | N/A | • | N/A |
| Central Elgin | | 6,575 | \$ | 17,945 | \$ | 622 | \$ | 964 | \$ | 1,079 | \$ | 2,211 |
| Central Huron | | 14,290 | \$ | 18,047 | \$ | 525 | \$ | 659 | \$ | 1,034 | \$ | 1,301 |
| Collingwood | \$ | 10,324 | \$ | 25,958 | \$ | 429 | \$ | 559 | \$ | 594 | \$ | 974 |
| Cornwall | \$ | 7,387 | \$ | 10,044 | \$ | 142 | \$ | 146 | \$ | 253 | \$ | 298 |
| Elliot Lake | \$ | 5,443 | \$ | 6,152 | \$ | 435 | \$ | 477 | \$ | 678 | \$ | 752 |
| Georgina | \$ | 6,395 | \$ | 15,043 | | N/A | | N/A | | N/A | | N/A |
| Greater Sudbury | \$ | 9,661 | \$ | 13,913 | \$ | 329 | \$ | 520 | \$ | 557 | \$ | 848 |
| Greenstone | \$ | 498 | \$ | 4,410 | \$ | 743 | \$ | 1,139 | \$ | 771 | \$ | 1,382 |
| Grey Highlands | \$ | 3,555 | \$ | 7,407 | \$ | 1,090 | \$ | 1,451 | | N/A | | N/A |
| Guelph | \$ | 10,331 | \$ | 13,227 | \$ | 624 | \$ | 815 | \$ | 925 | \$ | 1,200 |
| Hamilton | \$ | 12,220 | \$ | 20,149 | \$ | 150 | \$ | 194 | \$ | 330 | \$ | 492 |
| Hanover | \$ | 3,990 | \$ | 3,990 | \$ | 432 | \$ | 626 | \$ | 559 | \$ | 752 |
| Innisfil | \$ | 6,364 | \$ | 11,591 | \$ | 611 | \$ | 722 | \$ | 833 | \$ | 1,127 |
| Kenora | \$ | 13,338 | \$ | 16,788 | \$ | 321 | \$ | 337 | \$ | 938 | \$ | 1,114 |
| King | \$ | 9,336 | \$ | 27,043 | \$ | 988 | \$ | 988 | \$ | 1,496 | \$ | 2,459 |
| Kingston | \$ | 13,849 | \$ | 17,470 | \$ | 183 | \$ | 540 | \$ | 398 | \$ | 812 |
| Kingsville | \$ | 8,451 | \$ | 18,866 | \$ | 317 | \$ | 317 | \$ | 808 | \$ | 1,414 |
| Kitchener | \$ | 8,734 | \$ | 11,808 | | N/A | | N/A | | N/A | | N/A |
| Lakeshore | \$ | 8,218 | \$ | 10,561 | \$ | 585 | \$ | 959 | \$ | 942 | \$ | 1,417 |
| Lambton Shores | \$ | 15,853 | \$ | 20,643 | | N/A | | N/A | | N/A | | N/A |
| Lincoln | \$ | 1,315 | \$ | 3,800 | | N/A | | N/A | | N/A | | N/A |
| London | \$ | 6,118 | \$ | 15,335 | \$ | 260 | \$ | 484 | \$ | 366 | \$ | 751 |
| Markham | \$ | 2,052 | \$ | 2,052 | \$ | 1,048 | \$ | 1,048 | \$ | 1,100 | \$ | 1,100 |
| Meaford | | N/A | \$ | 2,392 | \$ | 792 | \$ | 920 | | N/A | | N/A |
| Middlesex Centre | \$ | 4,542 | \$ | 10,643 | \$ | 1,510 | \$ | 2,413 | \$ | 1,776 | \$ | 3,037 |
| Newmarket | \$ | 14,737 | \$ | 22,247 | \$ | 853 | \$ | 853 | \$ | 1,334 | \$ | 1,578 |
| Niagara Falls | \$ | 7,640 | \$ | 13,658 | | N/A | | N/A | | N/A | | N/A |
| Niagara-on-the-Lake | \$ | 29,446 | \$ | 34,440 | | N/A | | N/A | | N/A | | N/A |
| North Bay | \$ | 10,038 | \$ | 13,323 | \$ | 199 | \$ | 213 | \$ | 378 | \$ | 451 |
| North Perth | \$ | 6,931 | \$ | 12,364 | \$ | 352 | \$ | 461 | \$ | 509 | \$ | 742 |
| Orangeville | \$ | 32,126 | \$ | 53,837 | | N/A | | N/A | | N/A | | N/A |
| Orillia | \$ | 5,773 | \$ | 13,493 | \$ | 328 | \$ | 388 | \$ | 504 | \$ | 799 |



Wastewater MPMPs (Cont'd)

| | C | Operating Costs for Collection/ onveyance per km of Vastewater | Co Co | for Collection/ Conveyance per km of Wastewater | | Operating Costs for Treatment and Disposal of Wastewater | | Total Costs for Treatment and Disposal of Wastewater | | Operating Costs Integrated System per | | tal Costs tegrated stem per |
|------------------------|----------|--|----------|---|---------------|--|---------------|--|-----------|--|-----------|-----------------------------------|
| Municipalities | | Main | | Main | per Megalitre | | per Megalitre | | Megalitre | | Megalitre | |
| Ottawa | \$ | 13,300 | \$ | 23,038 | \$ | 159 | \$ | 216 | \$ | 424 | \$ | 674 |
| Owen Sound | \$ | 20,753 | \$ | 22,980 | \$ | 417 | \$ | 485 | \$ | 993 | \$ | 1,123 |
| Pelham | \$ | 20,007 | \$ | 24,705 | | N/A | | N/A | | N/A | | N/A |
| Penetanguishene | \$ | 5,054 | \$ | 7,360 | \$ | 670 | \$ | 750 | \$ | 849 | \$ | 1,011 |
| Peterborough | \$ | 5,739 | \$ | 9,155 | \$ | 306 | \$ | 383 | \$ | 435 | \$ | 589 |
| Port Hope | \$ | 1,129 | \$ | 2,587 | \$ | 793 | \$ | 1,992 | \$ | 856 | \$ | 2,136 |
| Prince Edward County | \$ | 18,952 | \$ | 25,664 | \$ | 788 | \$ | 1,587 | \$ | 1,452 | \$ | 2,486 |
| Quinte West | \$ | 2,368 | \$ | 5,525 | \$ | 641 | \$ | 822 | \$ | 696 | \$ | 953 |
| Sarnia | \$ | 14,117 | \$ | 23,113 | \$ | 477 | \$ | 532 | \$ | 1,083 | \$ | 1,525 |
| Saugeen Shores | \$ | 2,272 | \$ | 6,568 | \$ | 610 | \$ | 930 | \$ | 729 | \$ | 1,275 |
| Sault Ste. Marie | \$ | 9,450 | \$ | 13,211 | \$ | 205 | \$ | 362 | \$ | 402 | \$ | 638 |
| Springwater | \$ | 10,167 | \$ | 10,167 | \$ | 841 | \$ | 1,219 | \$ | 1,235 | \$ | 1,613 |
| St. Catharines | \$ | 5,946 | \$ | 9,657 | | N/A | | N/A | | N/A | | N/A |
| St. Thomas | \$ | 6,672 | \$ | 13,154 | \$ | 378 | \$ | 429 | \$ | 571 | \$ | 810 |
| Stratford | \$ | 3,540 | \$ | 11,614 | \$ | 187 | \$ | 537 | \$ | 263 | \$ | 785 |
| The Blue Mountains | \$ | 8,293 | \$ | 17,043 | \$ | 576 | \$ | 801 | \$ | 896 | \$ | 1,459 |
| Thorold | \$ | 10,055 | \$ | 8,720 | | N/A | | N/A | | N/A | | N/A |
| Thunder Bay | \$ | 9,878 | \$ | 12,922 | \$ | 322 | \$ | 430 | \$ | 491 | \$ | 652 |
| Timmins | \$ | 9,647 | \$ | 13,315 | \$ | 252 | \$ | 261 | \$ | 396 | \$ | 460 |
| Vaughan | \$ | 8,858 | \$ | 14,479 | \$ | 1,054 | \$ | 1,054 | \$ | 1,242 | \$ | 1,362 |
| Waterloo | \$ | 10,692 | \$ | 15,005 | | N/A | | N/A | | N/A | | N/A |
| Welland | \$ | 57,531 | \$ | 60,330 | | N/A | | N/A | | N/A | | N/A |
| West Lincoln | | 13,131 | \$ | 19,290 | \$ | 818 | \$ | 818 | \$ | 1,149 | \$ | 1,304 |
| Whitchurch-Stouffville | \$ | 5,582 | \$ | 12,349 | \$ | 966 | \$ | 966 | \$ | 1,110 | \$ | 1,284 |
| Wilmot | | 35,748 | \$ | 40,893 | | N/A | | N/A | | N/A | | N/A |
| Windsor | | 4,151 | \$ | 9,057 | \$ | 247 | \$ | 335 | \$ | 297 | \$ | 444 |
| Woolwich | \$ | 9,804 | \$ | 12,703 | | N/A | | N/A | | N/A | | N/A |
| Average Median | \$ \$ | 10,882 8,734 | \$ \$ | 15,979 13,319 | \$ \$ | 558 525 | \$ \$ | 760 659 | \$ \$ | 791 771 | \$ \$ | 1,171 1,100 |



Wastewater MPMPs (Cont'd)

| Municipalities | Co Co p | perating osts for Illection/ nveyance er km of astewater Main | Co Co | al Costs for ollection/ nveyance er km of astewater Main | Tro and Wa | perating osts for eatment I Disposal of estewater Megalitre | Tre and Wa | l Costs for eatment Disposal of stewater Megalitre | In Sy | perating Costs tegrated stem per legalitre | Int | tal Costs egrated stem per egalitre |
|---------------------|---------------|---|----------|---|------------------|---|------------------|---|----------|--|----------|--|
| Region Durham | \$ | 8,656 | \$ | 16,308 | \$ | 410 | \$ | 541 | \$ | 638 | \$ | 971 |
| Region Halton | \$ | 10,149 | \$ | 18,560 | \$ | 420 | \$ | 657 | \$ | 638 | \$ | 1,056 |
| Region Peel | \$ | 9,259 | \$ | 17,292 | \$ | 166 | \$ | 406 | \$ | 304 | \$ | 665 |
| Region York | \$ | 68,491 | \$ | 297,441 | \$ | 347 | \$ | 568 | \$ | 518 | \$ | 1,309 |
| District of Muskoka | \$ | 8,822 | \$ | 21,364 | \$ | 862 | \$ | 2,047 | \$ | 1,367 | \$ | 3,269 |
| Average Median | \$ \$ | 21,075 9,259 | \$ \$ | 74,193 18,560 | \$ \$ | 441 410 | \$ \$ | 844 568 | \$ \$ | 693 638 | \$ \$ | 1,454 1,056 |



Average Municipal Burden as a % of Income









Taxes and Water and Wastewater Costs as a Percentage of Income

A comparison was made earlier in the report of relative property tax burdens and water/wastewater costs on comparable properties. This section of the report provides a comparison of the allocation of gross income to fund municipal services on a typical household in each municipality.

The approach used to calculate taxes as a percentage of income was to compare the average income in a municipality from the 2013 Manifold Data Mining report against the tax burden on a typical home in the municipality using weighted average dwelling values (2014 MPAC data) and applying the 2014 residential tax rates for each municipality.

A comparison was also made with the inclusion of water and wastewater costs on a typical Residential property. This assumed an average annual consumption of 200 m³.



Average Household Income and Dwelling Value

| Municipality | Med of | /eighted lian Value Dwelling MPAC) | Weighted Median Value of Dwelling (MPAC) | Median 2013 Est. Value of Avg. Welling Household | | | |
|-------------------|-----------|---|--|--|--------|-----|--|
| Elliot Lake | \$ | 94,294 | low | \$ | 55,056 | low | |
| Cornwall | \$ | 155,688 | low | \$ | 58,845 | low | |
| Brockville | \$ | 189,457 | low | \$ | 63,691 | low | |
| Owen Sound | \$ | 196,148 | low | \$ | 65,931 | low | |
| Orillia | \$ | 238,750 | mid | \$ | 67,009 | low | |
| Hanover | \$ | 190,716 | low | \$ | 68,117 | low | |
| Windsor | \$ | 138,463 | low | \$ | 68,184 | low | |
| Welland | \$ | 179,971 | low | \$ | 68,900 | low | |
| Belleville | \$ | 191,411 | low | \$ | 69,706 | low | |
| Fort Erie | \$ | 206,730 | low | \$ | 70,745 | low | |
| Gravenhurst | \$ | 328,183 | high | \$ | 71,130 | low | |
| Tillsonburg | \$ | 199,715 | low | \$ | 71,349 | low | |
| Port Colborne | \$ | 177,990 | low | \$ | 71,632 | low | |
| Peterborough | \$ | 225,004 | low | \$ | 72,573 | low | |
| St. Thomas | \$ | 178,053 | low | \$ | 72,575 | low | |
| Niagara Falls | \$ | 199,000 | low | \$ | 73,145 | low | |
| Penetanguishene | \$ | 235,463 | mid | \$ | 73,546 | low | |
| Strathroy-Caradoc | \$ | 211,903 | low | \$ | 74,057 | low | |
| North Bay | \$ | 228,742 | low | \$ | 74,662 | low | |
| St. Catharines | \$ | 208,491 | low | \$ | 75,096 | low | |
| Thunder Bay | \$ | 172,358 | low | \$ | 75,668 | low | |
| Grey Highlands | \$ | 260,428 | mid | \$ | 75,726 | low | |
| Quinte West | \$ | 192,552 | low | \$ | 75,822 | low | |
| Stratford | \$ | 234,866 | mid | \$ | 76,504 | low | |
| Meaford | \$ | 275,303 | mid | \$ | 76,701 | low | |
| Central Huron | \$ | 218,111 | low | \$ | 77,116 | low | |
| Sault Ste. Marie | \$ | 174,572 | low | \$ | 77,558 | low | |
| Collingwood | \$ | 251,563 | mid | \$ | 78,401 | low | |
| Kenora | \$ | 190,145 | low | \$ | 78,671 | low | |
| North Perth | \$ | 208,438 | low | \$ | 79,024 | low | |
| Thorold | \$ | 203,574 | low | \$ | 80,018 | low | |
| Ingersoll | \$ | 199,040 | low | \$ | 80,225 | low | |



Average Household Income and Dwelling Value (cont'd)

| Municipality | Med of (| Veighted dian Value Dwelling MPAC) | Weighted Median Value of Dwelling (MPAC) | ledian 2013 Est. llue of Avg. velling Household | | |
|----------------------|----------------|---|--|---|---------|-----|
| Lambton Shores | \$ | 233,494 | mid | \$ | 80,391 | mid |
| London | \$ | 202,084 | low | \$ | 81,034 | mid |
| Brock | \$ | 256,816 | mid | \$ | 81,501 | mid |
| Kitchener | \$ | 266,294 | mid | \$ | 81,830 | mid |
| Kingston | \$ | 257,961 | mid | \$ | 82,558 | mid |
| Oshawa | \$ | 242,300 | mid | \$ | 82,838 | mid |
| Port Hope | \$ | 230,353 | low | \$ | 83,044 | mid |
| Wainfleet | \$ | 264,728 | mid | \$ | 84,500 | mid |
| Prince Edward County | \$ | 249,124 | mid | \$ | 84,782 | mid |
| Hamilton | \$ | 272,197 | mid | \$ | 84,956 | mid |
| Bracebridge | \$ | 316,840 | mid | \$ | 85,045 | mid |
| Georgina | \$ | 295,520 | mid | \$ | 85,182 | mid |
| Huntsville | \$ | 284,801 | mid | \$ | 85,984 | mid |
| Timmins | \$ | 168,487 | low | \$ | 86,026 | mid |
| Greater Sudbury | \$ | 236,161 | mid | \$ | 86,682 | mid |
| Cambridge | \$ | 265,584 | mid | \$ | 86,773 | mid |
| Barrie | \$ | 266,608 | mid | \$ | 86,833 | mid |
| Sarnia | \$ | 174,083 | low | \$ | 87,392 | mid |
| Greenstone | \$ | 50,439 | low | \$ | 87,714 | mid |
| Kingsville | \$ | 195,789 | low | \$ | 88,746 | mid |
| Orangeville | \$ | 296,895 | mid | \$ | 90,053 | mid |
| Innisfil | \$ | 334,660 | high | \$ | 90,753 | mid |
| Guelph | \$ | 296,528 | mid | \$ | 91,342 | mid |
| Brampton | \$ | 390,418 | high | \$ | 92,317 | mid |
| Toronto | \$ | 449,217 | high | \$ | 92,467 | mid |
| West Lincoln | \$ | 277,350 | mid | \$ | 93,326 | mid |
| Central Elgin | \$ | 245,678 | mid | \$ | 96,847 | mid |
| Lincoln | \$ | 292,575 | mid | \$ | 97,248 | mid |
| South Frontenac | \$ | 273,144 | mid | \$ | 98,680 | mid |
| Mississauga | \$ | 444,285 | high | \$ | 99,314 | mid |
| Lakeshore | \$ | 228,431 | low | \$ | 100,594 | mid |
| Brant | \$ | 289,453 | mid | \$ | 100,698 | mid |



Average Household Income and Dwelling Value (cont'd)

| Municipality | Value | ted Median of Dwelling MPAC) | Weighted Median Value of Dwelling (MPAC) | Н | 2013 Est. Avg. Dusehold Income | 2013 Income Ranking |
|-------------------------------|----------|------------------------------------|--|----------|---|---------------------------|
| The Blue Mountains | \$ | 406,811 | high | \$ | 100,989 | high |
| Ottawa | \$ | 350,118 | high | \$ | 101,105 | high |
| Grimsby | \$ | 309,073 | mid | \$ | 102,428 | high |
| Clarington | \$ | 284,156 | mid | \$ | 103,461 | high |
| Niagara-on-the-Lake | \$ | 388,775 | high | \$ | 105,806 | high |
| Ajax | \$ | 348,407 | high | \$ | 106,088 | high |
| Wilmot | \$ | 346,711 | high | \$ | 107,540 | high |
| Wellesley | \$ | 362,016 | high | \$ | 108,390 | high |
| Scugog | \$ | 338,762 | high | \$ | 108,547 | high |
| Waterloo | \$ | 327,478 | mid | \$ | 108,789 | high |
| | \$ | | | \$ | | |
| Burlington | \$ | 407,836 | high | | 109,961 | high |
| Newmarket | | 423,988 | high | \$ | 113,616 | high |
| Pickering | \$ | 368,296 | high | \$ | 114,188 | high |
| Richmond Hill | \$ | 589,681 | high | \$ | 114,469 | high |
| North Dumfries | \$ | 364,158 | high | \$ | 115,000 | high |
| Markham | \$ | 555,976 | high | \$ | 115,376 | high |
| Whitby | \$ | 352,659 | high | \$ | 116,550 | high |
| Pelham | \$ | 308,256 | mid | \$ | 116,842 | high |
| Saugeen Shores | \$ | 305,922 | mid | \$ | 117,776 | high |
| Milton | \$ | 429,139 | high | \$ | 117,930 | high |
| Halton Hills East Gwillimbury | \$ | 429,162 409,744 | high high | \$ | 118,396 120,786 | high bigh |
| Vaughan | \$ \$ | 577,765 | high | \$ \$ | 123,032 | high high |
| Middlesex Centre | \$ | 352,517 | high | \$ | 124,464 | high |
| Caledon | \$ | 492,897 | high | \$ | 129,199 | high |
| Springwater | \$ | 332,594 | high | \$ | 129,421 | high |
| Whitchurch-Stouffville | \$ | 473,597 | high | \$ | 131,868 | high |
| Woolwich | \$ | 337,734 | high | \$ | 134,333 | high |
| Aurora | \$ | 485,818 | high | \$ | 143,008 | high |
| Oakville | \$ | 557,877 | high | \$ | 149,522 | high |
| King | \$ | 637,034 | high | \$ | 174,855 | high |
| Average | \$ | 292,193 | | \$ | 93,038 | |
| Median | \$ | 266,608 | | \$ | 86,773 | |
| Minimum | \$ | 50,439 | | \$ | 55,056 | |
| Maximum | \$ | 637,034 | | \$ | 174,855 | |



Property Taxes as a Percentage of Income

| 2014 | | | | | | | | | | |
|------------------------|----|---|---------------------------|----|---------------------------------------|----------|---|--|--|--|
| Municipality | Н | 2013 Est. Avg. ousehold Income | 2013 Income Ranking | Re | 2014 Average sidential Taxes | Property | 2014 Property Taxes as a % of Household Income | | | |
| Greenstone | \$ | 87,714 | mid | \$ | 1,378 | 1.6% | low | | | |
| Springwater | \$ | 129,421 | high | \$ | 2,830 | 2.2% | low | | | |
| South Frontenac | \$ | 98,680 | mid | \$ | 2,450 | 2.5% | low | | | |
| Woolwich | \$ | 134,333 | high | \$ | 3,360 | 2.5% | low | | | |
| Lakeshore | \$ | 100,594 | mid | \$ | 2,722 | 2.7% | low | | | |
| Saugeen Shores | \$ | 117,776 | high | \$ | 3,209 | 2.7% | low | | | |
| Kingsville | \$ | 88,746 | mid | \$ | 2,454 | 2.8% | low | | | |
| Milton | \$ | 117,930 | high | \$ | 3,337 | 2.8% | low | | | |
| Sarnia | \$ | 87,392 | mid | \$ | 2,599 | 3.0% | low | | | |
| North Dumfries | \$ | 115,000 | high | \$ | 3,458 | 3.0% | low | | | |
| North Perth | \$ | 79,024 | low | \$ | 2,450 | 3.1% | low | | | |
| Brant | \$ | 100,698 | mid | \$ | 3,148 | 3.1% | low | | | |
| Middlesex Centre | \$ | 124,464 | high | \$ | 3,949 | 3.2% | low | | | |
| Prince Edward County | \$ | 84,782 | mid | \$ | 2,708 | 3.2% | low | | | |
| Wilmot | \$ | 107,540 | high | \$ | 3,451 | 3.2% | low | | | |
| Whitchurch-Stouffville | \$ | 131,868 | high | \$ | 4,252 | 3.2% | low | | | |
| Oakville | \$ | 149,522 | high | \$ | 4,878 | 3.3% | low | | | |
| East Gwillimbury | \$ | 120,786 | high | \$ | 3,942 | 3.3% | low | | | |
| Aurora | \$ | 143,008 | high | \$ | 4,702 | 3.3% | low | | | |
| Quinte West | \$ | 75,822 | low | \$ | 2,503 | 3.3% | low | | | |
| Halton Hills | \$ | 118,396 | high | \$ | 3,913 | 3.3% | low | | | |
| Burlington | \$ | 109,961 | high | \$ | 3,714 | 3.4% | low | | | |
| Lambton Shores | \$ | 80,391 | mid | \$ | 2,738 | 3.4% | low | | | |
| London | \$ | 81,034 | mid | \$ | 2,764 | 3.4% | low | | | |
| King | \$ | 174,855 | high | \$ | 6,001 | 3.4% | low | | | |
| Pelham | \$ | 116,842 | high | \$ | 4,037 | 3.5% | low | | | |
| Caledon | \$ | 129,199 | high | \$ | 4,494 | 3.5% | low | | | |
| Wellesley | \$ | 108,390 | high | \$ | 3,798 | 3.5% | low | | | |
| Toronto | \$ | 92,467 | mid | \$ | 3,248 | 3.5% | low | | | |
| Waterloo | \$ | 108,789 | high | \$ | 3,862 | 3.5% | low | | | |
| West Lincoln | \$ | 93,326 | mid | \$ | 3,362 | 3.6% | low | | | |
| Grey Highlands | \$ | 75,726 | low | \$ | 2,751 | 3.6% | low | | | |



Property Taxes as a Percentage of Income (cont'd)

| | | | | | 2014 | |
|---------------------|----|-------------------|-------------------|--------------------|---------------------|------------------------|
| | | | | | Property | |
| | 2 | 013 Est. | | 2014 | | 2014 Property |
| | | Avg. | 2013 | verage | of | Taxes as a % |
| Municipality | | ousehold ncome | Income Ranking | sidential Taxes | Household Income | of Household Income |
| | | | | | | |
| Elliot Lake | \$ | 55,056 | low | \$ 2,023 | 3.7% | mid |
| Strathroy-Caradoc | \$ | 74,057 | low | \$ 2,732 | 3.7% | mid |
| St. Thomas | \$ | 72,575 | low | \$ 2,679 | 3.7% | mid |
| Niagara Falls | \$ | 73,145 | low | \$ 2,730 | 3.7% | mid |
| Clarington | \$ | 103,461 | high | \$ 3,865 | 3.7% | mid |
| Hanover | \$ | 68,117 | low | \$ 2,552 | 3.7% | mid |
| Windsor | \$ | 68,184 | low | \$ 2,557 | 3.7% | mid |
| Lincoln | \$ | 97,248 | mid | \$ 3,652 | 3.8% | mid |
| Kenora | \$ | 78,671 | low | \$ 2,960 | 3.8% | mid |
| Sault Ste. Marie | \$ | 77,558 | low | \$ 2,932 | 3.8% | mid |
| Central Huron | \$ | 77,116 | low | \$ 2,916 | 3.8% | mid |
| Newmarket | \$ | 113,616 | high | \$ 4,303 | 3.8% | mid |
| Thorold | \$ | 80,018 | low | \$ 3,043 | 3.8% | mid |
| Niagara-on-the-Lake | \$ | 105,806 | high | \$ 4,037 | 3.8% | mid |
| Cambridge | \$ | 86,773 | mid | \$ 3,316 | 3.8% | mid |
| Huntsville | \$ | 85,984 | mid | \$ 3,289 | 3.8% | mid |
| Timmins | \$ | 86,026 | mid | \$ 3,299 | 3.8% | mid |
| The Blue Mountains | \$ | 100,989 | high | \$ 3,887 | 3.8% | mid |
| Grimsby | \$ | 102,428 | high | \$ 3,952 | 3.9% | mid |
| Ingersoll | \$ | 80,225 | low | \$ 3,100 | 3.9% | mid |
| Tillsonburg | \$ | 71,349 | low | \$ 2,757 | 3.9% | mid |
| Ottawa | \$ | 101,105 | high | \$ 3,946 | 3.9% | mid |
| Kitchener | \$ | 81,830 | mid | \$ 3,204 | 3.9% | mid |
| Scugog | \$ | 108,547 | high | \$ 4,285 | 3.9% | mid |
| Greater Sudbury | \$ | 86,682 | mid | \$ 3,473 | 4.0% | mid |
| Markham | \$ | 115,376 | high | \$ 4,623 | 4.0% | mid |
| Whitby | \$ | 116,550 | high | \$ 4,677 | 4.0% | mid |
| Central Elgin | \$ | 96,847 | mid | \$ 3,889 | 4.0% | mid |
| Barrie | \$ | 86,833 | mid | \$ 3,499 | 4.0% | mid |
| Guelph | \$ | 91,342 | mid | \$ 3,696 | 4.0% | mid |
| Vaughan | \$ | 123,032 | high | \$ 4,981 | 4.0% | mid |
| Collingwood | \$ | 78,401 | low | \$ 3,178 | 4.1% | mid |
| Mississauga | \$ | 99,314 | mid | \$ 4,036 | 4.1% | mid |
| Port Colborne | \$ | 71,632 | low | \$ 2,927 | 4.1% | mid |
| St. Catharines | \$ | 75,096 | low | \$ 3,095 | 4.1% | mid |
| Innisfil | \$ | 90,753 | mid | \$ 3,744 | 4.1% | mid |
| Georgina | \$ | 85,182 | mid | \$ 3,533 | 4.1% | mid |



Property Taxes as a Percentage of Income (cont'd)

| | | | | | 2014 | |
|-----------------|----|-----------|---------|-------------|-----------|---------------|
| | | | | | Property | |
| | 2 | 2013 Est. | | 2014 | | 2014 Property |
| | | Avg. | 2013 | verage | of | Taxes as a % |
| | | ousehold | Income | sidential | Household | of Household |
| Municipality | | ncome | Ranking | Taxes | Income | Income |
| Thunder Bay | \$ | 75,668 | low | \$ 3,145 | 4.2% | high |
| Welland | \$ | 68,900 | low | \$ 2,879 | 4.2% | high |
| Pickering | \$ | 114,188 | high | \$ 4,795 | 4.2% | high |
| Fort Erie | \$ | 70,745 | low | \$ 3,020 | 4.3% | high |
| Ajax | \$ | 106,088 | high | \$ 4,567 | 4.3% | high |
| Stratford | \$ | 76,504 | low | \$ 3,306 | 4.3% | high |
| Belleville | \$ | 69,706 | low | \$ 3,025 | 4.3% | high |
| Peterborough | \$ | 72,573 | low | \$ 3,187 | 4.4% | high |
| Richmond Hill | \$ | 114,469 | high | \$ 5,036 | 4.4% | high |
| Cornwall | \$ | 58,845 | low | \$ 2,594 | 4.4% | high |
| Port Hope | \$ | 83,044 | mid | \$ 3,670 | 4.4% | high |
| Hamilton | \$ | 84,956 | mid | \$ 3,776 | 4.4% | high |
| Kingston | \$ | 82,558 | mid | \$ 3,678 | 4.5% | |
| Brockville | \$ | 63,691 | low | \$ 2,859 | 4.5% | high |
| Penetanguishene | \$ | 73,546 | low | \$ 3,317 | 4.5% | high |
| Wainfleet | \$ | 84,500 | mid | \$ 3,871 | 4.6% | high |
| Brock | \$ | 81,501 | mid | \$ 3,765 | 4.6% | high |
| Orangeville | \$ | 90,053 | mid | \$ 4,177 | 4.6% | high |
| Oshawa | \$ | 82,838 | mid | \$ 3,854 | 4.7% | high |
| Bracebridge | \$ | 85,045 | mid | \$ 3,970 | 4.7% | high |
| North Bay | \$ | 74,662 | low | \$ 3,493 | 4.7% | high |
| Owen Sound | \$ | 65,931 | low | \$ 3,103 | 4.7% | high |
| Brampton | \$ | 92,317 | mid | \$ 4,397 | 4.8% | high |
| Orillia | \$ | 67,009 | low | \$ 3,213 | 4.8% | high |
| Meaford | \$ | 76,701 | low | \$ 3,804 | 5.0% | high |
| Gravenhurst | \$ | 71,130 | low | \$ 3,926 | 5.5% | high |
| Average | \$ | 93,038 | | \$ 3,499 | 3.8% | |
| Median | \$ | 86,773 | | \$ 3,406 | 3.8% | |
| Minimum | \$ | 55,056 | | \$ 2,023 | 1.6% | |
| Maximum | \$ | 174,855 | | \$ 6,001 | 5.5% | |



Total Municipal Burden as a Percentage of Income

The following table includes property taxes as well as water and sewer costs on a typical home and calculates the total municipal burden as a % of household income.

| Municipality | Ave Resid | 014 erage lential xes | 2014 Residential Water/WW Costs 200 m ³ | | 2014 Total Municipal Tax Burden | | 2014 Total Municipal Burden as a % of Household Income | 2014 Relative Ranking % of Income |
|------------------------|--------------|--------------------------------|---|-------|---------------------------------------|-------|--|---|
| South Frontenac | \$ | 2,450 | \$ | 543 | \$ | 2,993 | 3.0% | low |
| Springwater | \$ | 2,830 | \$ | 1,207 | \$ | 4,037 | 3.1% | low |
| Greenstone | \$ | 1,378 | \$ | 1,369 | \$ | 2,747 | 3.1% | low |
| Woolwich | \$ | 3,360 | \$ | 1,070 | \$ | 4,430 | 3.3% | low |
| Kingsville | \$ | 2,454 | \$ | 494 | \$ | 2,948 | 3.3% | low |
| Saugeen Shores | \$ | 3,209 | \$ | 797 | \$ | 4,006 | 3.4% | low |
| Milton | \$ | 3,337 | \$ | 701 | \$ | 4,037 | 3.4% | low |
| Lakeshore | \$ | 2,722 | \$ | 920 | \$ | 3,642 | 3.6% | low |
| Whitchurch-Stouffville | \$ | 4,252 | \$ | 630 | \$ | 4,881 | 3.7% | low |
| Oakville | \$ | 4,878 | \$ | 701 | \$ | 5,579 | 3.7% | low |
| Caledon | \$ | 4,494 | \$ | 354 | \$ | 4,848 | 3.8% | low |
| Aurora | \$ | 4,702 | \$ | 666 | \$ | 5,368 | 3.8% | low |
| North Dumfries | \$ | 3,458 | \$ | 882 | \$ | 4,340 | 3.8% | low |
| Halton Hills | \$ | 3,913 | \$ | 701 | \$ | 4,613 | 3.9% | low |
| King | \$ | 6,001 | \$ | 813 | \$ | 6,814 | 3.9% | low |
| Wilmot | \$ | 3,451 | \$ | 846 | \$ | 4,298 | 4.0% | low |
| Burlington | \$ | 3,714 | \$ | 701 | \$ | 4,414 | 4.0% | low |
| Sarnia | \$ | 2,599 | \$ | 944 | \$ | 3,543 | 4.1% | low |
| Pelham | \$ | 4,037 | \$ | 741 | \$ | 4,778 | 4.1% | low |
| Middlesex Centre | \$ | 3,949 | \$ | 1,204 | \$ | 5,153 | 4.1% | low |
| Toronto | \$ | 3,248 | \$ | 592 | \$ | 3,839 | 4.2% | low |
| East Gwillimbury | \$ | 3,942 | \$ | 1,098 | \$ | 5,040 | 4.2% | low |
| North Perth | \$ | 2,450 | \$ | 874 | \$ | 3,324 | 4.2% | low |
| Quinte West | \$ | 2,503 | \$ | 700 | \$ | 3,203 | 4.2% | low |
| Waterloo | \$ | 3,862 | \$ | 754 | \$ | 4,616 | 4.2% | low |
| Brant | \$ | 3,148 | \$ | 1,197 | \$ | 4,345 | 4.3% | low |
| Wellesley | \$ | 3,798 | \$ | 882 | \$ | 4,680 | 4.3% | low |
| London | \$ | 2,764 | \$ | 737 | \$ | 3,501 | 4.3% | low |
| Grimsby | \$ | 3,952 | \$ | 489 | \$ | 4,441 | 4.3% | low |
| Mississauga | \$ | 4,036 | \$ | 354 | \$ | 4,390 | 4.4% | low |
| Clarington | \$ | 3,865 | \$ | 739 | \$ | 4,604 | 4.5% | low |
| Markham | \$ | 4,623 | \$ | 613 | \$ | 5,236 | 4.5% | low |



Total Municipal and Property Tax Burden as a Percentage of Income (cont'd)

| | Res | 2014 verage sidential | l Water/WW | | 2014 Total Municipal | | 2014 Total Municipal Burden as a % of Household | 2014 Relative Ranking % of |
|----------------------|-----|-----------------------------|------------|------------------------|-------------------------|--------|--|-------------------------------------|
| Municipality | | Taxes | | sts 200 m ³ | | Burden | Income | Income |
| Vaughan | \$ | 4,981 | \$ | 617 | \$ | 5,598 | 4.6% | mid |
| West Lincoln | \$ | 3,362 | \$ | 915 | \$ | 4,277 | 4.6% | mid |
| Newmarket | \$ | 4,303 | \$ | 914 | \$ | 5,217 | 4.6% | mid |
| Ottawa | \$ | 3,946 | \$ | 733 | \$ | 4,679 | 4.6% | mid |
| Scugog | \$ | 4,285 | \$ | 739 | \$ | 5,023 | 4.6% | mid |
| Whitby | \$ | 4,677 | \$ | 739 | \$ | 5,416 | 4.6% | mid |
| Hanover | \$ | 2,552 | \$ | 636 | \$ | 3,188 | 4.7% | mid |
| Strathroy-Caradoc | \$ | 2,732 | \$ | 759 | \$ | 3,491 | 4.7% | mid |
| Timmins | \$ | 3,299 | \$ | 757 | \$ | 4,056 | 4.7% | mid |
| Lincoln | \$ | 3,652 | \$ | 935 | \$ | 4,586 | 4.7% | mid |
| St. Thomas | \$ | 2,679 | \$ | 759 | \$ | 3,438 | 4.7% | mid |
| Niagara-on-the-Lake | \$ | 4,037 | \$ | 992 | \$ | 5,029 | 4.8% | mid |
| Sault Ste. Marie | \$ | 2,932 | \$ | 763 | \$ | 3,695 | 4.8% | mid |
| Kitchener | \$ | 3,204 | \$ | 748 | \$ | 3,952 | 4.8% | mid |
| Pickering | \$ | 4,795 | \$ | 739 | \$ | 5,533 | 4.8% | mid |
| Lambton Shores | \$ | 2,738 | \$ | 1,163 | \$ | 3,901 | 4.9% | mid |
| Cambridge | \$ | 3,316 | \$ | 901 | \$ | 4,217 | 4.9% | mid |
| Thorold | \$ | 3,043 | \$ | 884 | \$ | 3,928 | 4.9% | mid |
| Elliot Lake | \$ | 2,023 | \$ | 680 | \$ | 2,703 | 4.9% | mid |
| The Blue Mountains | \$ | 3,887 | \$ | 1,090 | \$ | 4,977 | 4.9% | mid |
| Guelph | \$ | 3,696 | \$ | 808 | \$ | 4,504 | 4.9% | mid |
| Barrie | \$ | 3,499 | \$ | 791 | \$ | 4,290 | 4.9% | mid |
| Richmond Hill | \$ | 5,036 | \$ | 628 | \$ | 5,664 | 4.9% | mid |
| Georgina | \$ | 3,533 | \$ | 686 | \$ | 4,219 | 5.0% | mid |
| Tillsonburg | \$ | 2,757 | \$ | 779 | \$ | 3,536 | 5.0% | mid |
| Niagara Falls | \$ | 2,730 | \$ | 913 | \$ | 3,643 | 5.0% | mid |
| Prince Edward County | \$ | 2,708 | \$ | 1,520 | \$ | 4,228 | 5.0% | mid |
| Ajax | \$ | 4,567 | \$ | 739 | \$ | 5,306 | 5.0% | mid |
| Grey Highlands | \$ | 2,751 | \$ | 1,037 | \$ | 3,789 | 5.0% | mid |
| Ingersoll | \$ | 3,100 | \$ | 981 | \$ | 4,081 | 5.1% | mid |
| Greater Sudbury | \$ | 3,473 | \$ | 960 | \$ | 4,433 | 5.1% | mid |
| Huntsville | \$ | 3,289 | \$ | 1,110 | \$ | 4,399 | 5.1% | mid |
| Hamilton | \$ | 3,776 | \$ | 579 | \$ | 4,355 | 5.1% | mid |
| Brampton | \$ | 4,397 | \$ | 354 | \$ | 4,751 | 5.1% | mid |



Total Municipal and Property Tax Burden as a Percentage of Income (cont'd)

| Municipality | Av Res | 2014 verage idential vaxes | Water/WW Munic | | .4 Total inicipal Burden | 2014 Total Municipal Burden as a % of Household Income | 2014 Relative Ranking % of Income | |
|--------------------------|-----------|-------------------------------------|----------------|----------------|--------------------------------|--|---|--------------|
| Stratford | \$ | 3,306 | \$ | 660 | \$ | 3,965 | 5.2% | high |
| Kenora | \$ | 2,960 | \$ | 1,121 | \$ | 4,081 | 5.2% | high |
| St. Catharines | \$ | 3,095 | \$ | 828 | \$ | 3,923 | 5.2% | high |
| Innisfil | \$ | 3,744 | \$ | 1,001 | \$ | 4,745 | 5.2% | high |
| Central Huron | \$ | 2,916 | \$ | 1,180 | \$ | 4,095 | 5.3% | high |
| | \$ | | \$ | | \$ | | | |
| Central Elgin | | 3,889 | | 1,268 | | 5,156 | 5.3% | high |
| Windsor | \$ | 2,557 | \$ | 1,078 | \$ | 3,634 | 5.3% | high |
| Collingwood | \$ | 3,178 | \$ | 1,044 | \$ | 4,221 | 5.4% | high |
| Thunder Bay | \$ | 3,145 | \$ | 938 | \$ | 4,083 | 5.4% | high |
| Port Hope | \$ | 3,670 | \$ | 835 | \$ | 4,505 | 5.4% | high |
| Peterborough | \$ | 3,187 | \$ | 808 | \$ | 3,995 | 5.5% | high |
| Brock | \$ | 3,765 | \$ | 739 | \$ | 4,504 | 5.5% | high |
| Oshawa | \$ | 3,854 | \$ | 739 | \$ | 4,593 | 5.5% | high |
| Brockville | \$ | 2,859 | \$ | 677 | \$ | 3,535 | 5.6% | high |
| Cornwall | \$ | 2,594 | \$ | 673 | \$ | 3,266 | 5.6% | high |
| Port Colborne | \$ | 2,927 | \$ | 1,062 | \$ | 3,989 | 5.6% | high |
| Orangeville | \$ | 4,177 | \$ | 913 | \$ | 5,090 | 5.7% | high |
| Kingston | \$ | 3,678 | \$ | 1,005 | \$ | 4,683 | 5.7% | high |
| Welland | \$ | 2,879 | \$ | 1,045 | \$ | 3,923 | 5.7% | high |
| Penetanguishene | \$ | 3,317 | \$ | 914 | \$ | 4,232 | 5.8% | high |
| Belleville | \$ | 3,025 | \$ | 1,003 | \$ | 4,028 | 5.8% | high |
| Orillia | \$ | 3,213 | \$ | 668 | \$ | 3,882 | 5.8% | high |
| North Bay Bracebridge | \$ \$ | 3,493 3,970 | \$ | 892 | \$ | 4,384 5,080 | 5.9% 6.0% | high bigb |
| Fort Erie | \$ | 3,970 | \$ | 1,110 1,242 | \$ | 4,262 | 6.0% 6.0% | high high |
| Owen Sound | \$ | 3,103 | \$ | 1,099 | \$ | 4,202 | 6.4% | high |
| Meaford | \$ | 3,804 | \$ | 1,332 | \$ | 5,135 | 6.7% | high |
| Gravenhurst | \$ | 3,926 | \$ | 1,110 | \$ | 5,035 | 7.1% | high |
| Average | \$ | 3,476 | \$ | 858 | \$ | 4,330 | 4.8% | |
| Median | \$ | 3,362 | \$ | 821 | \$ | 4,294 | 4.8% | |
| Minimum | \$ | 1,378 | \$ | 354 | \$ | 2,703 | 3.0% | |
| Maximum | \$ | 6,001 | \$ | 1,520 | \$ | 6,814 | 7.1% | |



Total Municipal and Property Tax Burden as a Percentage of Income by Location

| | ui uiiu i | IUp | Terty ru | Λ <i>ν</i> | uruen us | u F | ercent. | age of med | me by Locati | |
|------------------------|----------------|-----|-------------------------------|-------------------|--------------------------------|-----|----------------------|---------------------------------------|--|-------------------------------------|
| | 2013 Income | Re | 2014 Average esidential | W | 2014 esidential /ater/WW | Mı | 14 Total unicipal | 2014 Total Municipal Tax Burden | 2014 Total Municipal Burden as a % of Household | 2014 Relative Ranking % of |
| Municipality | Ranking | | Taxes | | osts 200 m ³ | | Burden | Ranking | Income | Income |
| South Frontenac | mid | \$ | 2,450 | | 543 | \$ | 2,993 | low | 3.0% | low |
| Quinte West | low | \$ | | \$ | 700 | \$ | 3,203 | low | 4.2% | low |
| Ottawa | high | \$ | 3,946 | \$ | 733 | \$ | 4,679 | high | 4.6% | mid |
| Prince Edward County | mid | \$ | 2,708 | \$ | 1,520 | \$ | 4,228 | mid | 5.0% | mid |
| Port Hope | mid | \$ | , | \$ | 835 | \$ | 4,505 | mid | 5.4% | high |
| Peterborough | low | \$ | 3,187 | \$ | 808 | \$ | 3,995 | low | 5.5% | high |
| Brockville | low | \$ | 2,859 | \$ | 677 | \$ | 3,535 | low | 5.6% | high |
| Cornwall | low | \$ | 2,594 | \$ | 673 | \$ | 3,266 | low | 5.6% | high |
| Kingston | mid | \$ | , | \$ | 1,005 | \$ | 4,683 | high | 5.7% | high |
| Belleville | low | \$ | 3,025 | \$ | 1,003 | \$ | 4,028 | low | 5.8% | high |
| Eastern Average | | \$ | 3,062 | \$ | 850 | \$ | 3,911 | | 5.0% | |
| | | | | | | | | | | |
| Milton | high | \$ | 3,337 | \$ | 701 | \$ | 4,037 | low | 3.4% | low |
| Whitchurch-Stouffville | high | \$ | 4,252 | \$ | 630 | \$ | 4,881 | high | 3.7% | low |
| Oakville | high | \$ | 4,878 | \$ | 701 | \$ | 5,579 | high | 3.7% | low |
| Caledon | high | \$ | 4,494 | \$ | 354 | \$ | 4,848 | high | 3.8% | low |
| Aurora | high | \$ | 4,702 | \$ | 666 | \$ | 5,368 | high | 3.8% | low |
| Halton Hills | high | \$ | 3,913 | \$ | 701 | \$ | 4,613 | mid | 3.9% | low |
| King | high | \$ | 6,001 | \$ | 813 | \$ | 6,814 | high | 3.9% | low |
| Burlington | high | \$ | 3,714 | \$ | 701 | \$ | 4,414 | mid | 4.0% | low |
| Toronto | mid | \$ | 3,248 | \$ | 592 | \$ | 3,839 | low | 4.2% | low |
| East Gwillimbury | high | \$ | 3,942 | \$ | 1,098 | \$ | 5,040 | high | 4.2% | low |
| Mississauga | mid | \$ | 4,036 | \$ | 354 | \$ | 4,390 | mid | 4.4% | low |
| Clarington | high | \$ | 3,865 | \$ | 739 | \$ | 4,604 | mid | 4.5% | low |
| Markham | high | \$ | 4,623 | \$ | 613 | \$ | 5,236 | high | 4.5% | low |
| Vaughan | high | \$ | 4,981 | \$ | 617 | \$ | 5,598 | high | 4.6% | mid |
| Newmarket | high | \$ | 4,303 | \$ | 914 | \$ | 5,217 | high | 4.6% | mid |
| Scugog | high | \$ | 4,285 | \$ | 739 | \$ | 5,023 | high | 4.6% | mid |
| Whitby | high | \$ | 4,677 | \$ | 739 | \$ | 5,416 | high | 4.6% | mid |
| Pickering | high | \$ | 4,795 | \$ | 739 | \$ | 5,533 | high | 4.8% | mid |
| Richmond Hill | high | \$ | 5,036 | \$ | 628 | \$ | 5,664 | high | 4.9% | mid |
| Georgina | mid | \$ | 3,533 | \$ | 686 | \$ | 4,219 | mid | 5.0% | mid |
| Ajax | high | \$ | 4,567 | \$ | 739 | \$ | 5,306 | high | 5.0% | mid |
| Brampton | mid | \$ | 4,397 | \$ | 354 | \$ | 4,751 | high | 5.1% | mid |
| Brock | mid | \$ | 3,765 | \$ | 739 | \$ | 4,504 | mid | 5.5% | high |
| Oshawa | mid | \$ | 3,854 | \$ | 739 | \$ | 4,593 | mid | 5.5% | high |
| GTA Average | | \$ | 4,300 | \$ | 679 | \$ | 4,979 | | 4.4% | |



Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

| B. G. continue time. | 2013 Income | Av Res | 2014 verage idential | W | 2014 sidential ater/WW | M | 14 Total unicipal | 2014 Total Municipal Tax Burden | 2014 Total Municipal Burden as a % of Household | 2014 Relative Ranking % of |
|------------------------|----------------|-----------|----------------------------|----|------------------------------|----|----------------------|---------------------------------------|--|-------------------------------------|
| Municipality | Ranking | | axes | | ts 200 m ³ | | Burden | Ranking | Income | Income |
| Pelham | high | \$ | 4,037 | | 741 | \$ | 4,778 | high | 4.1% | low |
| Grimsby | high | \$ | 3,952 | \$ | 489 | \$ | 4,441 | mid | 4.3% | low |
| West Lincoln | mid | \$ | | \$ | 915 | \$ | 4,277 | mid | 4.6% | mid |
| Lincoln | mid | \$ | | \$ | 935 | \$ | 4,586 | mid | 4.7% | mid |
| Niagara-on-the-Lake | high | \$ | 4,037 | | 992 | \$ | 5,029 | high | 4.8% | mid |
| Thorold | low | \$ | 3,043 | \$ | 884 | \$ | 3,928 | low | 4.9% | mid |
| Niagara Falls | low | \$ | 2,730 | \$ | 913 | \$ | 3,643 | low | 5.0% | mid |
| Hamilton | mid | \$ | 3,776 | \$ | 579 | \$ | 4,355 | mid | 5.1% | mid |
| St. Catharines | low | \$ | 3,095 | \$ | 828 | \$ | 3,923 | low | 5.2% | high |
| Port Colborne | low | \$ | 2,927 | \$ | 1,062 | \$ | 3,989 | low | 5.6% | high |
| Welland | low | \$ | 2,879 | \$ | 1,045 | \$ | 3,923 | low | 5.7% | high |
| Fort Erie | low | \$ | 3,020 | \$ | 1,242 | \$ | 4,262 | mid | 6.0% | high |
| Niagara/Hamilton Avg. | | \$ | 3,414 | \$ | 885 | \$ | 4,261 | | 5.0% | |
| | | | | | | | | | | |
| Greenstone | mid | \$ | 1,378 | \$ | 1,369 | \$ | 2,747 | low | 3.1% | low |
| Timmins | mid | \$ | 3,299 | \$ | 757 | \$ | 4,056 | mid | 4.7% | mid |
| Sault Ste. Marie | low | \$ | 2,932 | \$ | 763 | \$ | 3,695 | low | 4.8% | mid |
| Elliot Lake | low | \$ | 2,023 | \$ | 680 | \$ | 2,703 | low | 4.9% | mid |
| Greater Sudbury | mid | \$ | 3,473 | \$ | 960 | \$ | 4,433 | mid | 5.1% | mid |
| Kenora | low | \$ | 2,960 | \$ | 1,121 | \$ | 4,081 | mid | 5.2% | high |
| Thunder Bay | low | \$ | 3,145 | \$ | 938 | \$ | 4,083 | mid | 5.4% | high |
| North Bay | low | \$ | 3,493 | \$ | 892 | \$ | 4,384 | mid | 5.9% | high |
| North Average | | \$ | 2,838 | \$ | 935 | \$ | 3,773 | | 4.9% | |
| Springwater | high | \$ | 2,830 | \$ | 1,207 | \$ | 4,037 | low | 3.1% | low |
| Barrie | mid | \$ | 3,499 | | 791 | \$ | 4,290 | mid | 4.9% | mid |
| Huntsville | mid | \$ | 3,289 | | 1,110 | \$ | 4,399 | mid | 5.1% | mid |
| Innisfil | mid | \$ | 3,744 | | | \$ | 4,745 | high | 5.2% | high |
| Collingwood | low | \$ | 3,178 | - | 1,044 | \$ | 4,221 | mid | 5.4% | high |
| Orangeville | mid | \$ | 4,177 | | | \$ | 5,090 | high | 5.7% | high |
| Penetanguishene | low | \$ | 3,317 | | 914 | \$ | 4,232 | mid | 5.8% | high |
| Orillia | low | \$ | 3,213 | | 668 | \$ | 3,882 | low | 5.8% | high |
| Bracebridge | mid | \$ | 3,970 | | 1,110 | \$ | 5,080 | high | 6.0% | high |
| Gravenhurst | low | \$ | 3,926 | | 1,110 | | 5,035 | high | 7.1% | high |
| Simcoe/Musk.Duff. Avg. | | \$ | 3,514 | | 987 | | 4,501 | | 5.4% | 3 |



Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

| Municipality | 2013 Income Ranking | Re | 2014 verage sidential Taxes | W | 2014 esidential /ater/WW osts 200 m ³ | M | 14 Total unicipal Burden | 2014 Total Municipal Tax Burden Ranking | 2014 Total Municipal Burden as a % of Household Income | 2014 Relative Ranking % of Income |
|--------------------------|---------------------------|----------|--------------------------------------|----------|---|----------|--------------------------------|--|--|---|
| Woolwich | high | \$ | 3,360 | \$ | 1,070 | \$ | 4,430 | mid | 3.3% | low |
| Kingsville | mid | \$ | 2,454 | \$ | 494 | \$ | 2,948 | low | 3.3% | low |
| Saugeen Shores | high | \$ | 3,209 | \$ | 797 | \$ | 4,006 | low | 3.4% | low |
| Lakeshore | mid | \$ | 2,722 | \$ | 920 | \$ | 3,642 | low | 3.6% | low |
| North Dumfries | high | \$ | 3,458 | \$ | 882 | \$ | 4,340 | mid | 3.8% | low |
| Wilmot | high | \$ | 3,451 | \$ | 846 | \$ | 4,298 | mid | 4.0% | low |
| Sarnia | mid | \$ | 2,599 | \$ | 944 | \$ | 3,543 | low | 4.1% | low |
| Middlesex Centre | high | \$ | 3,949 | \$ | 1,204 | \$ | 5,153 | high | 4.1% | low |
| | | \$ | 2,450 | \$ | 874 | \$ | | | | |
| North Perth | low | | | | | | 3,324 | low | 4.2% | low |
| Waterloo | high | \$ | 3,862 | \$ | 754 | \$ | 4,616 | high | 4.2% | low |
| Brant | mid | \$ | 3,148 | \$ | 1,197 | \$ | 4,345 | mid | 4.3% | low |
| Wellesley | high | \$ | 3,798 | \$ | 882 | \$ | 4,680 | high | 4.3% | low |
| London | mid | \$ | 2,764 | \$ | 737 | \$ | 3,501 | low | 4.3% | low |
| Hanover | low | \$ | 2,552 | \$ | 636 | \$ | 3,188 | low | 4.7% | mid |
| Strathroy-Caradoc | low | \$ | 2,732 | \$ | 759 | \$ | 3,491 | low | 4.7% | mid |
| St. Thomas | low | \$ | 2,679 | \$ | 759 | \$ | 3,438 | low | 4.7% | mid |
| Kitchener | mid | \$ | 3,204 | \$ | 748 | \$ | 3,952 | low | 4.8% | mid |
| Lambton Shores | mid | \$ | 2,738 | \$ | 1,163 | \$ | 3,901 | low | 4.9% | mid |
| Cambridge | mid | \$ | 3,316 | \$ | 901 | \$ | 4,217 | mid | 4.9% | mid |
| The Blue Mountains | high | \$ | 3,887 | \$ | 1,090 | \$ | 4,977 | high | 4.9% | mid |
| Guelph | mid | \$ | 3,696 | \$ | 808 | \$ | 4,504 | mid | 4.9% | mid |
| Tillsonburg | low | \$ | 2,757 | \$ | 779 | \$ | 3,536 | low | 5.0% | mid mid |
| Grey Highlands Ingersoll | low low | \$ \$ | 2,751 3,100 | \$ \$ | 1,037 981 | \$ \$ | 3,789 4,081 | low mid | 5.0% 5.1% | mid |
| Stratford | low | \$ | 3,306 | \$ \$ | 660 | \$ \$ | 3,965 | low | 5.1% | high |
| Central Huron | low | \$ | 2,916 | \$ | 1,180 | \$ | 4,095 | mid | 5.3% | high |
| Central Elgin | mid | \$ | 3,889 | \$ | 1,268 | \$ | 5,156 | high | 5.3% | high |
| Windsor | low | \$ | 2,557 | \$ | 1,078 | \$ | 3,634 | low | 5.3% | high |
| Owen Sound | low | \$ | 3,103 | \$ | 1,099 | \$ | 4,202 | mid | 6.4% | high |
| Meaford | low | \$ | 3,804 | \$ | 1,332 | \$ | 5,135 | high | 6.7% | high |
| Southwest Average | | \$ | 3,140 | \$ | 929 | \$ | 4,070 | | 4.6% | |



Economic Development Programs









Economic Development Programs

Many communities are struggling to maintain a competitive advantage in a rapidly changing global economy. There are many forms of economic development programs used across Ontario to encourage growth. Programs to promote economic development include, but are not limited to:

- Grants
- Interest Free Loans
- Tax Incremental Financing
- Corporate Visitation Programs
- Ambassador Programs
- Refund/waiving of fees

- Business Enterprise Centres
- Municipal land assembly
- Brownfield programs
- Downtown programs
- Heritage restoration programs
- Developing networks and business directories

These activities are directly linked to the long term ability of communities to foster new public and private investment, create employment opportunities, increase income levels and reduce poverty.

The report focuses on the following key areas of economic development programs.

- Business Retention & Expansion Programs
- Downtown/Area Specific Programs
- Brownfield Redevelopment
- Industrial Parks





Legislation

Ontario Legislation

The following section provides an overview of various Ontario legislation related to financial assistance and other financial incentives that may be used to encourage development and redevelopment in municipalities. This information has been taken from excerpts from a Ministry of Municipal Affairs and Housing document "Municipal Financial Tools for Planning and Development".

Municipal Act

The Municipal Act (subsection 111(1)) prohibits municipalities from directly or indirectly assisting any manufacturing business or other industrial or commercial enterprise through the granting of bonuses. Notwithstanding the bonusing rule, subsection 111 (2) of the Municipal Act permits, with the Municipal Affairs and Housing Minister's approval, certain financial assistance for the purpose of implementing a community improvement plan that has been adopted under the provision of Section 28 of the Planning Act.

Planning Act

Section 28 of the Planning Act sets out the authority for municipalities to designate community improvement project areas and adopt community improvement plans. This is done through a legal process involving public notice, a public meeting and the right of appeal. Once approved by the Ministry of Municipal Affairs and Housing, a community improvement plan can provide municipalities with broad powers to acquire, hold, clear, lease and sell land in designated areas for the purposes of community improvement.

Once a municipality has approved community improvement policies and designated a community improvement project area, it may use the powers afforded through subsection 28(7) to issue grants or loans to registered or assessed owners of lands and buildings within the designated areas.

Ontario Heritage Act

Section 39 of the Ontario Heritage Act allows municipalities to make grants or loans to owners of heritage designated properties. These grants or loans are to pay for all, or part of, the cost of alteration of the designated property, on terms and conditions established by municipal council.

Development Charges Act

The *Development Charges Act, 1997* provides the legal basis for Ontario municipalities to impose growth-related development charges (sometimes known as impact fees) in order to recover some or all of the capital costs of new municipal infrastructure requirements resulting from new development. The services eligible to be funded from this source include transportation (roads and transit), sewer, water and other services that must be provided to serve residential and non-residential growth.



Section 4 of the *Development Charges Act, 1997* exempts the first 50 per cent of existing industrial building expansions from municipal development charges.

Paragraph 10 of subsection 5(1) of the *Development Charges Act, 1997* permits municipalities to give full or partial exemption for some types of development.

In the interests of economic competitiveness and job creation or preservation, many Ontario municipalities have chosen to use this section to wholly or partially exempt new industrial development and larger expansions of existing industrial buildings from the imposition of local development charges and impact fees.

Under subsection 2(7) of the *Development Charges Act, 1997,* municipalities may exempt areas of the municipality from the application of a development charges bylaw. Such areas could include a downtown or development area, including community improvement project areas under the *Planning Act.* Municipalities may also adopt area bylaws not including a specific area.

Bill 56—Brownfield Statute Amendment Act

Brownfields are defined by the Province as derelict, dysfunctional or under-used industrial and commercial facilities where expansion or redevelopment is complicated by real or perceived contamination. Despite the complexity of developing these properties, they are often in desirable and strategic locations. Redeveloping brownfields means transforming environmentally challenged properties into productive properties. Brownfields are lands on which industrial or commercial activity took place in the past. They may be vacant, underused or abandoned. Brownfields are usually located in strategic areas of the community, with existing transportation, infrastructure and facilities and close to or in the downtown core.

The Act removes the main barriers to brownfield cleanup and redevelopment. It sets out clear rules for the clean up of contaminated brownfield sites to ensure that environmental liability standards are met and public health protected. It would limit future environmental liability for municipalities, developers and owners of brownfield properties. In addition, it streamlines the planning process to expedite brownfield projects and help municipalities provide financial support for brownfield clean up costs.



Ajax

The Town of Ajax continues to build partnerships to help strengthen the local economy through the implementation of its 10-year Economic Development & Tourism Strategy. The efforts have resulted in the Town's international recognition for its business development, retention and expansion initiatives: being named the first CompetitiveReady community in Canada; and recognized by Site Selection Magazine as one of the 2014 "Best 2 Invest" locations in Canada, ranking Ajax as a top economic development group in the country.

- **Site Selection Services** A full array of services are available to both new and existing businesses wishing to relocate in the Town of Ajax. These services range from location assistance and navigating the development approvals process, to assisting with the grand opening of the new facility and connecting the business with other organizations or supply chain companies that can assist in promotion and growth.
- **PriorityPath** was developed in 2010 and launched in 2011. It is a unique customized municipal process to streamline development approvals for new investment and expanding businesses.
- **PriorityPriority** the first Certified Site program in Canada was launched in early 2014. "Shovel Ready" sites with this designation meet specific criteria for site selection and investment.
- First for Business Corporate Calling Program—consistent connection with local businesses to provide expansion support, joint venture connections and access to funding. This award-winning program includes all businesses within the Town with the objective to assist organic growth of business to create local jobs.
- Partnership Development— The Business Development Team leads partnerships with local, regional and provincial public and private organizations to enable a variety of connections in demand by our businesses. Some partners include: The Ajax-Pickering Board of Trade, Greater Toronto Marketing Alliance, Durham Strategic Energy Alliance, The Region of Durham Economic Development Partnership, and many more.
- **Publications**—The Town's online Business Directory is a great resource for up to date information on the 2000 businesses in the community. A minimum of three times per year the Town connects with the Ajax Business network (and other businesses) through its electronic opt-in newsletter. Released each year is the Planning & Development Annual Report, and new in 2014 is the quarterly Development Update.
- **Networking and Business Education**—The Business Development team continues to bring resources and information to the business community through networking events and seminars including: Quarterly Ajax Business Networking and Social Marketing for Business Workshops.



Aurora

The Town of Aurora has implemented a number of initiatives to promote economic development which include, but are not limited to the following:

- Business Networking/Information Seminars Town staff host these sessions semi-annually. Some sessions are organized in conjunction with the Aurora Chamber of Commerce. .
- Business Newsletter semi-annual publication is available to all local businesses and contains news and announcements dealing with Aurora companies.
- Aurora Business Ambassadors Program created in 1996, the Program involves prominent local business leaders who promote the Town globally. Ambassadors provide important feedback to Town staff on a variety of business issues as well as contacts with national and international companies.
- Corporate Visitation Program On a monthly basis, a team of Town officials, consisting of the EDO, the CAO, and Business Ambassadors, visit a local business in order to meet company representatives, tour facilities and discuss issues of importance to each company.
- Investment Retention & Attraction Strategy the EDO acts as a champion for business interests, gathers community intelligence, prepares economic market information and provides a liaison between municipal government and local businesses.
- **Development Coordination Role** The Economic Development Division staff undertake a 'One-Point-Of-Contact' role, working closely with the development community to assist non-residential investors in navigating the municipal approvals process.



Barrie

The following programs are utilized in the City of Barrie:

- Corporate Visitation Program City officials undertake visits to businesses
- Business Enterprise Centre. The Centre offers a library, forms and publications, seminars, workshops, workstations and other resources.
- Business Seminars/Events: The City of Barrie, in partnership with the Ministry of Economic Development & Trade, Greater Barrie Chamber of Commerce and the Greater Barrie Small Business Enterprise Centre host a number of seminars and events during the course of the year.
- The City of Barrie works closely with a community based **Doctor Recruitment** Task Force with funding from the City of Barrie and the Royal Victoria Hospital.
- Business Ambassador Program more than 200 local businesses make up Barrie's Business Ambassadors
- Workforce Development Barrie works with local businesses and Georgian College to maximize opportunities for the integration of Georgian's practical program into the business community.
- Business Research & Development Assistance The City provides research on local statistics, land inventory and other relevant site selection information. Economic development staff also act as a point-of-contact for expansion and new development to help business navigate the development process.

Brampton

- Brampton's BR&E program includes the following initiatives: Corporate Calling, Business Alliances, Attention = Retention, Inquiry Facilitation, and Economic Policy & Research.
- Workforce Development—The city is a strategic partner and investor in the new Sheridan Centre for Advanced Manufacturing and Design Technologies.
- **Investment Marketing Program**—The Economic Development Office has set up a strategic economic development marketing initiative.
- **Small Business Enterprise Centre**—Access to business planning, business registration, counseling, research, leadership, and mentorship, advice, tools and seminars.
- Tourism Brampton to attract residents and businesses to the City every year.
- Ambassador Program—Senior business executives from some of Brampton's largest businesses.
- ICI Land Use Strategy—Brampton's land use strategy preserves prime business-building lands for targeted development.
- Economic Development Research Program—Brampton's Research Program provides business owners, site selectors and ICI clients, with customized research on current economic trends, in addition to Brampton's demographic, socio-economic and employment statistics.



Brockville

• The Leeds and Grenville Small Business Enterprise Centre offers information and advice to anyone starting or managing a business. Working in partnership with the local Community Futures Development Corporations provides expertise and start-up capital. Economic Development programming includes: investment attraction initiatives, outbound and inbound promotional missions/trade shows, Aftercare Programming including corporate call programs/BR&E, residential relocation programs, community register, local and regional partnerships, public relations and community communications and image building, newsletters/media releases, website development, data base management, industrial park management, advocacy, festival coordination, tourism investment and Investment attraction, waterfront development, anchor attraction development, Investment/Market Readiness Initiatives, Award Recognitions Program, Direct Marketing, Infrastructure Assessment and Strategy, Professional Training, Ambassador Program/Speaking Engagements, Economic Impact Analysis, Advisory Board Participation and Facilitation, Branding, Performance Measurement and Tracking, Sector Development, Special Projects, Print Advertising, Gateway Signage

Burlington

• The **Burlington Economic Development Corporation (BEDC)** is a public/private partnership providing economic development services for Burlington. They provide an aggressive company calling program to assist business retention and growth. Burlington has a "Jobs Burlington Campaign" which includes a website for high tech businesses to link to labour and workforce development. Tourism Burlington operates active programs to support tourism and has a destination marketing fund in operation with local hoteliers.

Caledon

- In addition to offering site selection, business research and development process facilitation services:
- The Town conducts a **Corporate Visit Program**.
- A Mayor's Business Breakfast is held semiannually to offer the local business community networking opportunities and to hear from a keynote speaker.
- Published monthly, **The Business Report e-Newsletter** highlights local economic development news and activities.
- The **Caledon Small Enterprise Business Centre** provides free consultations, business plan reviews, financing and mentoring services, free access to accountants, lawyers and other professionals, business registration, workshops and seminars to new and growing businesses.
- The Town has successful, dedicated partnerships with established organizations, including the Caledon Chamber
 of Commerce, The Hills of Headwaters Tourism Association, Peel Federation of Agriculture, Greater Toronto
 Marketing Alliance, Excellence in Manufacturing Consortium and the Research Innovation and
 Commercialization (CRIC) Centre.
- As a business to business tool, the Caledon Business Directory CD lists Caledon-based businesses and contains contact information, company descriptions, website links, and a mapping function. The CD also provides data that enables the Town to track and monitor the local economic and employment base; essential information for planning Caledon's future.
- In partnership with Partners in Project Green, Caledon's Eco-Business Program provides local companies with access to programming to help them identify ways to improve their financial and environmental performance.



Cambridge

• The City supports existing businesses with their expansion by having regular contact with the business community through networking and a visitation program. The City also provides information and resource material through the Business Enterprise Centre.

Clarington

The Business Retention and Expansion (BR&E) program includes two essential elements:

- First, the **Visitation Program** surveys a large sample of our local companies to determine the needs, concerns and opportunities of existing local companies.
- Secondly, an ongoing **BR&E Implementation Program** sets out to implement the actions to help businesses become more competitive.
- In partnership with the Board of Trade, the municipality is working on a "shop local" program.
- The Municipality has a contract with the Clarington Board of Trade for the purpose of providing **Economic Development and Physician Recruitment** services.

Cornwall

- **Development Assistance** with site selection and development approvals
- Development Charges—Cornwall does not levy development charges
- Business Directory and quarterly Newsletter
- Cornwall Business Enterprise—helps small business owners and entrepreneurs succeed in Cornwall and Stormont, Dundas and Glengarry by offering information, tools and support during the start-up and growth stages of business operation. The CBEC offers a wide variety of seminars, workshops, and networking opportunities.
- Strategic partnerships—the City of Cornwall maintains strategic partnerships with a variety of organizations including the Cornwall and Area Chamber of Commerce, the Eastern Ontario Training Board, S, D and G Community Futures Development Corporation and Cornwall and Seaway Valley Tourism.
- **Team Cornwall**—The City teams with an innovative group of more than 300 business and community leaders who have banded together to promote Cornwall both locally and abroad.
- **Doctor Recruitment**—The City spearheads a Medical Recruitment Task Force which works to attract physicians to Cornwall.



East Gwillimbury

In 2012 the Town of East Gwillimbury implemented its 10-year Economic Development Strategy which guides the Town's Economic Development Branch in planning and preparing for future growth. The Town is an economic development partner with the northern six (N6) municipalities of York region, which has been established to help strengthen and grow the local economy. The following are some of the Town's key economic development programs and projects that are currently underway:

- East Gwillimbury Post-Secondary Attraction Initiative
- Advantage EG promotional economic development materials
- Economic Development Website
- Mount Albert Downtown Revitalization Strategy and Community Improvement Plan
- Business First Program—facilitates and expedites the development planning approvals process for new or existing businesses

Fort Erie

· Company Visitation Program.

Georgina

• The Council of the Town of Georgina recently endorsed an Economic Strategy and Mission Statement and in 2008 established an **Economic Development Division**. The Division has been working to assist with the promotion of local businesses and has partnered with a number of local organizations to leverage additional funds from South Lake Community Futures for a number of initiatives.

Greater Sudbury

- Regional Business Centre operating from the office of Sudbury Development Corporation, the Regional Business
 Centre is an independent multi-sector partnership, which includes banking, educational, municipal, and private
 involvement. Workshops and seminars are provided. The City operates trades shows and conducts trade
 missions. In addition, businesses are visited on a regular basis through a visitation program.
- Greater Sudbury Economic Development & the Greater Sudbury Economic Development Corporation work in
 conjunction with local partners to deliver a number of business development and business retention programs
 across the community. Guided by the community economic development strategic plan, *Digging Deeper*, the
 Board and staff provide support to local businesses in export, workforce development and investment attraction.

Grimsby

The Town conducts a Business Visitation Program that is intended to maintain contact with local businesses, as
well as host business breakfasts on a semi-regular basis to provide the opportunity for the local Chamber of
Commerce in this regard.



Guelph

In early 2012 **Finance and Enterprise Services** was established for the purpose of better integrating the City's financial management and planning functions through an "enterprise" focused approach to program delivery. Ongoing and ever evolving activities include:

- Foreign Direct Investment (FDI) In 2013 the City developed a multi-year FDI strategy which is being implemented through the City's participation in partnership with other Ontario municipalities.
- Business Retention and Expansion (BRE): interviewing local businesses and industries and drawing up an action plan to address matters that were identified in this process. Objectives were also to provide business assistance outreach services and to better understand the local business needs.
- **Business Capacity:** Enterprise Services plays a number of roles to help build the local capacity that is required to attract new investment to the City.
- Partnerships: Where possible, Enterprise Services leverages funding and resources with a wide range of local, regional, provincial and national partners. Connect Guelph/Wellington includes members from local and regional economic development programs whose objective is to better coordinate and align programs and where possible leverage resources. Through a partnership with the Guelph Chamber of Commerce a Guelph based industrial, commercial and institutional real estate search engine was achieved.
- **Community Energy:** A Corporate Energy team continues to focus on building the corporation's capacity to manage its energy use.

Halton Hills

Provide a proactive company calling program. New industrial areas are being developed along Highway 401.
 Also provided for the agricultural sector, tourism support and an active "shop local" small business support program.

Halton Region

- Halton Region's Economic Development Division offers one-window access to government programs and services, information on Halton's business environment and services to help establish, expand or consolidate a business within Halton's borders.
- Export and import resources
- Site selection resources and assistance
- Access to market research, financing sources and training programs
- Provides a full service Business Enterprise Centre with Small Business and Business Start-Up assistance, including resources, one-on-one consultations, workshops and seminars
- Networks in the field of real estate, industry, government, business associations and community groups
- Support for all business sectors including Tourism and Agriculture
- Publications and reports



Hamilton

Hamilton's Investment & Expansion Programs consist of the following sections:

- Becoming an Investment Ready Community
- Identifying and targeting the prospects
- Marketing Hamilton for Investment
- Tracking, working with and securing the investment
- After sales service—extension of our BR&E Program

Business Retention and Expansion within the City of Hamilton—The City of Hamilton has put into place one of the most aggressive Business Retention and Expansion Programs in the province of Ontario. The Program "Hamilton Calling" focuses on establishing long term relationships with existing companies in order to address their needs and concerns. It has also been designed to ensure, wherever possible, that each company's jobs and assessment are maintained and expanded within the City of Hamilton.

One-Stop

Establishing a positive business environment begins at City Hall, with the establishment of a business friendly attitude and the creation of a "one-stop shopping" business model. This One-Stop provides key planning and economic development functions into one area of City Hall, therefore, maximizing the business they can accomplish on the ground floor. The following services can be accessed at the One-Stop:

- The Small Business Entrepreneurship Centre
- The Business Facilitation Service for expanding or relocating businesses
- The Business Licensing Service

The Hamilton Small Business Enterprise Centre (SBEC) has an extensive resource library, monthly newsletter, professional consultants, training, networking, youth programming, community outreach to both new and existing small and medium businesses.

The **Hamilton Technology Centre** is a modern 40,000 square foot, fibre optic equipped facility funded and operated by the Economic Development and real Estate Division of the City of Hamilton. The Centre's mission is to have a positive impact on the City of Hamilton's economic development by maximizing the success of emerging companies.



Hamilton (cont'd)

Hamilton's Regional Innovation Centre - The Innovation Factory

The City and community partners have endeavored to provide assistance to local companies and entrepreneurs to make them more competitive and sustainable, but there remains a gap between available expertise and an "environment" for young companies to interact, collaborate and innovate. The Innovation factory relies on public and private sector contributions to address six key areas:

- Clustering of business resources
- Accessing university research, colleges and key researchers
- Providing business infrastructure support to grow businesses
- Accessing business mentorship networks
- Assisting with access to capital
- Providing a Business Centre which will facilitate meetings in-person or remotely Hamilton

Hamilton is a city of innovators and has numerous organizations, commercialization engines and research facilities that help companies develop new products and processes and turn them into commercial reality.

<u>Innisfil</u>

The Town of Innisfil continues to build partnerships throughout the community and beyond to help strengthen the local economy.

- Economic & Community Development Strategy: In 2010, the Town of Innisfil completed a community-wide strategic planning exercise which culminated in a comprehensive development strategy that will work towards economic growth and prosperity for the Town of Innisfil. Economic Development was identified as the number one priority.
- Community Health Care Initiative: The Town is actively working with partners to attract and retain new physicians, medical professionals and facilities to the area.
- BR & E Study: The Town of Innisfil is currently working with the Ministry of Agriculture, Food and Rural Affairs on the introduction of a BR&E Study. The Study will look at the key sectors in Innisfil to determine how the Town can support these businesses to help them succeed in Innisfil.



King

- **Economic Development Strategy**—King has most recently embarked on the development of its first ever 5 year Economic Development Strategy. .
- **Spotlight on Business Profiles** profiles, acknowledges and awards innovation and successful businesses in King that shares the community values.
- Cultivating Business Retention + Expansion—the King + WS Cultivating Business BR+E. In total 71 business respondents from King (33 respondents) and Whitchurch-Stouffville (38 respondents) were interviewed. to address issues and opportunities effecting agricultural, agri-business and rural base businesses in both municipalities.
- 2012 Business and Community Directory
- **Beautification**—An annual Commercial Core Physical Improvement beautification program was initiated in 2012.
- Grants— The economic development function provided financial assistance and guidance to the three Village/ Business Associations with their marketing and promotional efforts.

Kingston

The Kingston Economic Development Corporation (KEDCO) supports the community through:

- **Investment Attraction Program** promoting Kingston as a premier investment and business location including Foreign Direct Investment marketing in key sectors.
- Business Growth and Retention Program building relationships with local businesses through company visits, events and grant writing support.
- Labour Relations support through online job board, partnerships, events and company visits.
- Physician Recruitment to meet growing demands of the community.
- KEDCO's Small Business Office provides support for businesses at all stages with one-on-one personal
 consultations to discuss ideas and needs.
- Tourism Kingston (a division of KEDCO) is the region's destination marketing organization (DMO) which
 manages the visitor services, leisure, conference and travel trade, and sport and entertainment tourism
 initiatives.



Kingsville

• Marketing initiatives, attendance at tourism trade shows, advertising annual tourism promotion materials, in partnership with our tourism and commerce stakeholders.

Kitchener

- The City has a Corporate Calling Program, the purpose of which is to connect with the local business
 community, offer any appropriate services, and update our business data base. The City has identified a number
 of key business clusters which we wish to study more closely with a view to maximizing growth opportunities.
 The corporate visits are conducted by business specialists aligned with particular clusters or groups of like
 businesses.
- The City has a **Small Business Enterprise Centre**. The services provided include business plan review, market research, workshops and seminars, small business events, computer use, internet use, one-on-one business consultations, youth entrepreneurship programs, government information. The City, Provincial government and private sector sponsors provide funding for the Centre.

Lambton Shores

• Economic Development, especially Industrial/Commercial land is promoted by the Sarnia-Lambton Economic Partnership on behalf of Lambton Shores.

London

- London Economic Development Corporation (LEDC) is a partnership between the City and the private sector.
- Business retention activities include providing site selection data, information on government programs, providing advice and assistance, acting as a liaison with the municipal government.
- The LEDC also partners with a host of local service providers to assist companies with financial, regulatory, taxation and legal issues.
- Some Development Charge exemptions.

Markham

- Innovation Synergy Centre in Markham (ISCM) is a business advisory "hub" designed to accelerate the development of thriving enterprises with 10 to 50 employees. It is not an incubator but will partner with qualified companies to support their development into larger, more prosperous organizations.
- Markham Small Business Centre
- Investment and Attraction Programs
- International Economic Alliances with Hong Kong Trade Development Council, Haidan District (Beijing), China,
 Town of Cary, North Carolina and Wuhan Hubei Province, China
- Markham Convergence Centre
- International Trade Missions
- Markham Business Directory—interactive online Business Directory listing and map with customizable search criteria.



Middlesex Centre

Business Newsletter, Visitation Program, Small Business Help Centre

Milton

- The City operates a proactive visitation and company calling program. The **Milton Economic Development Advisory Committee** (MEDAC) was established in order to obtain strategic advice from the business community comprised of 16 members from a broad spectrum of industries including manufacturing, financial institutions, real estate, small businesses and the Chamber of Commerce.
- The Economic Development Office works closely with the development community and the major landowners in the 401 Industrial Park to ensure that economic development prospects are serviced.

Mississauga

- Business Call Program The City hosts a proactive corporate call program in key industry sectors. Elected
 officials and senior staff from the City visit major new companies to the City each year to develop a rapport with
 the business community, determine the level of satisfaction with City services and address issues.
- Mississauga Business Enterprise Centre (MBEC) assists entrepreneurs to start-up businesses and existing small businesses to grow and expand.
- Facilitation Services site location assistance; industry and business networks; business and government contacts.
- In addition, the City supplies partnership options and offers seminars for small and medium sized companies.

Muskoka

 Muskoka Enterprise Centre servicing all of Muskoka; it is funded from municipal contributions and a grant from the Province.

Niagara Falls

• The City operates a proactive **Visitation Program**.



North Bay

- North Bay's Business Retention & Expansion program was implemented for the first time in 2005 as a communication tool between the Mayor's Office of Economic Development in partnership with the North Bay & District Chamber of Commerce and the local business community.
- The Business Centre Nipissing, Parry Sound, a partnership between the City, the Province of Ontario and various community stakeholders assists in the start-up and expansion of new and existing businesses.
- Incentive and grant initiatives specific to Northern Ontario such as the Northern Ontario Young Entrepreneurs,
 Emerging Technology, Infrastructure and Community Development programs offered through the Northern
 Ontario Heritage Fund and those available through FedNor and their Community Futures Development
 Corporations assist with the expansion of existing companies and the attraction of new investment to the
 region.
- To help private sector proponents overcome the financial barriers associated with new development, the City of North Bay has launched the Airport Community Improvement Plan, which provides a combination of financial incentives, including: Municipal Fee Rebate Program, Tax Assistance Program, Landfill Tipping Fee Reduction.

Oakville

• The Oakville Economic Development Department provides a proactive company visitation program to assist businesses and ensure that they are satisfied with Oakville. In addition, the Department provides site information, economic data and acts as the lead advisor to the Oakville Council, Chamber of Commerce and developers on expansion opportunities/constraints.



Orangeville

- **Economic Development Services**—full range of community economic development services including: detailed site selection research and information, economic data, statistics on Orangeville's business environment. Referral and liaison services for government, industrial and community-based associations and organizations exist to support businesses.
- Orangeville & Area Small Business Enterprise Centre (SBEC) provides new, emerging and existing businesses with free guidance, support and resources during their initial years of operation. Services include business registration assistance, one-on-one consultations, a variety of literature on business related topics and affordable workshops and seminars throughout the year.
- **Business Visitation Program**—enables staff to learn more about the operations of existing businesses in Orangeville, demonstrate a pro-business attitude, improve communication between business and the Municipality, resolve any issues, and remove any barriers to conducting business in Orangeville.
- **Development Charge Exemption**—to encourage industrial development and employment in Orangeville, a 100 percent exemption of non-residential development charges for certain industrial use exists.
- **Dedicated Business and Tourism Sites**—provide up-to-date, industry specific information in a user-friendly, interactive format. The business site features current property listings, an interactive community profile, an interactive mapping function and community and business sector videos.
- **Visitor Information Services** provides tourists to the community with easy access to information on attractions, events, accommodations, and shopping and dining options in Orangeville and the surrounding region.
- Publications –The Orangeville Economic Development Office produces a variety of publications to provide information to businesses, the general public and tourists. Current publications include a community profile, industrial directory, quick facts sheet, tourist guide, and the quarterly Orangeville Business Connections Newsletter.

Orillia

- **Site Plan Streamlining Initiative**—successfully launched in the spring of 2014 with the goal of reducing the redtape, time and costs associated with site plan applications.
- Business Enterprise Resource Network (BERN) assists small business owners and entrepreneurs.
- Orillia Area Community Development Corp.—assists businesses with business plans, marketing plans, loans, grants and business counselling.
- Moratorium on Industrial Development Charges—initiated in 2011
- **Business Visitation Program**—businesses are able to share input, ideas and challenges with staff and dignitaries, who in turn are able to learn more about local business.
- Orillia and Area Physician Recruitment
- Orillia & Lake Country Business Expo—strives to promote local businesses and services.
- Ontario's Lake Country Tourism Organization—focusses efforts on promoting local tourism attractions and events, while attracting visitors to the area.



Oshawa

- The City of Oshawa is implementing a new Sector Analysis and Cluster Development Strategy approved by Council in 2013. Through this strategy, the City aims to support business in the Advanced Manufacturing, Health & BioScience, Energy Generation, Multimodal Transportation & Logistics and Information Technology Sectors. As a result of this strategy, the City has a comprehensive Business Retention & Expansion Program called Business Connects
- Oshawa is home to a Regional Innovation Centre called SPARK. SPARK offers support for technology-based businesses to grow from an idea through various stages of growth. The City provides financial support for "The Loft", an incubator centre within SPARK's facility that provides low cost space for fledgling entrepreneurs.
- **Fast Tracking Development Approvals Process**—The City's Development Services Team offers a fast tracking development approvals process to accommodate approvals when timelines are tight.
- Partnerships—The City of Oshawa partners with a number of local, regional and provincial partners both from the public and private sector to promote our area's business opportunities and make those strategic connections. Partnerships include: the Greater Oshawa Chamber of Commerce, the Greater Toronto Marketing Alliance, Durham Economic Development Partnership and Durham Workforce Authority in addition to others.
- **Site Selection Tools**—Services provided range from location assistance to navigating through the development approvals process and access to demographics and statistical information through ED Tools.
- The City of Oshawa has no City development charges for industrial development.

Ottawa

- **Invest Ottawa**—delivers economic development programs and initiatives in the areas of entrepreneurial mentorship, start-up development, business incubation services, commercialization, targeted sector development, investment attraction, business retention, expansion and global trade development.
- The **Entrepreneurship Centre** is an initiative of the Ottawa Centre for Research and Innovation (ORCI); The City of Ottawa, the Ontario Ministry of Enterprise and Innovation, the Royal Bank, Nelligan O'Brien and numerous other business partners fund the Centre.
- **BizPal** an innovative online service that provides entrepreneurs with simplified access to information about business permits, licences and other requirements needed to start, operate and grow their business.
- The Ottawa Centre for Research and Innovation (OCRI) is a not-for-profit organization supported by over 600 members.
- Ottawa Global Marketing, a division of OCRI works with the private sector and all three levels of government to attract investment, people, and companies to the region.
- Innovation Centre at Bayview Yards—approved plan for developing 46,000 square feet of old, empty municipal works space into a complex that will house early-stage companies, anchor companies, professional service firms, government and non-profit entrepreneurial support agencies.
- Capital Investment Track—guides development investments deemed a priority by the Economic Development and Innovation Department through all aspects of City approvals and requirements in order to ensure timely and customer-sensitive service.



Penetanguishene

- BizPal—BizPal provides a free streamlined approach to navigate the various requirements of starting a new business in Penetanguishene.
- **Business Directory**—Local businesses are listed in an online directory and provided with individual logins to provide them with mini websites for their business listing.
- Partnerships—The Town of Penetanguishene works with the three (3) adjacent local municipalities as well as the County of Simcoe Economic Development Office and the North Simcoe Community Futures Development

Peterborough

- Operated through the Peterborough Economic development (PED). The PED is governed as a public/private non-profit partnership corporation. The following programs are used:
- Proactive business retention and expansion program, including business visitation programs, government funding programs, and acting as a government liaison
- Maintain economic data, statistics and information
- Develop partnerships to promote, support and sustain growth
- Mediate conflicts and advocate for business concerns
- Market Peterborough to prospective businesses
- The **Business Advisory Centre** has consultants to advise both prospective and established business owners on key aspects of start-up and the maintaining of successful businesses.
- The City has a Physician Recruitment Program, which is funded by the Federal Government.
- **Skilled Labour Recruitment Program**, which is funded by the province to attract new manufacturing companies to the community and help retain a skilled labour force in existing companies.
- The City of Peterborough also has a comprehensive **Affordable Housing Program** which provides incentives to developers including the waiving of DC's, Planning Fees and Building Permit Fees.
- Central Area Revitalization Grant (Tax Increment Based)
- Municipal Incentive Program—Planning application fees, including cash-in-lieu of parkland can simply be waived.



Pickering

- Corporate Calling Program
- The Economic Development Office partners with local, regional and provincial groups as a means to enhancing and protecting the interests of our local businesses. Partners include the Ajax-Pickering Board of Trade (APBOT), The Greater Toronto Marketing Alliance (GTMA), Durham Strategic Energy Alliance (DSEA), The Region of Durham Economic Development Office, the Durham Region Local Training Board, The Business Advisory Centre Durham (BACD) and more.
- Publications Publish an Available Land & Space Directory, View on Business Newsletter, Economic & Community Profile, Business Start-Up Directory and Business Directory listing over 2400 local businesses by size and sector.
- The City also maintains a business website providing statistics, news, and economic development program
 details, film permit access, land and space inventories with aerial mapping, development news and images,
 links to all manner of local and regional business interests and much more.
- Seminars and Business Start-Up Consultations are also offered to anyone interested in business matters.

Port Colborne

• **Corporate Visitation Program**. The Economic Development Office assists firms in developing new export markets and expanding existing companies.

Prince Edward County

 Positioned itself as Canada's First Creative Rural Economy – an investment attraction program situated on www.buildanewlife.ca

Richmond Hill

- Corporate Calling Program. This program responds to leads from within the local business community.
- Small Business Coordinator seminars, queries, etc.
- The **Office of Economic Development (OED)** facilitates strategic alliances to promote increased opportunities for Richmond Hill companies, which would result in diversification, expansion, and job creation.
- Film and Conference Attraction

Sault Ste. Marie

- Sault Ste. Marie Economic Development Corporation offers programs, services and government program facilitation for small to large business as it relates to:
- **Invest Sault Ste. Marie**, implementation of Sector Development Strategies, Enterprise Services (small business development), Youth Development, Virtual Advisors
- International Relations and Regional Partnerships
- Small Business Incubators, Site Selection, Tourism Promotion, Conference Attraction and Development
- Film Attraction, Industry Seminars and Workshops, Physician Recruitment, Corporate Aftercare



St. Catharines

- Corporate Visitation Program
- Physician Recruitment
- Domestic and International Marketing
- Event Planning
- Business Recruitment and Site Selection
- Small Business Development
- Industry Seminars & Workshops

St. Thomas

- The St. Thomas E.D.C operates under a Board of Directors comprised of City Council and representatives from business and industry in St. Thomas.
- Company Visitation Program
- **Site Selection Services**—full array of services to businesses wishing to expand or re-locate in St. Thomas or the Municipality of Central Elgin.
- Investment Attraction—the St. Thomas EDC is a founding member of the Southwestern Ontario Marketing Alliance (SOMA), an association which includes the municipalities of Aylmer, Ingersoll, St. Marys, Stratford, Tillsonburg and Woodstock.
- Free Employment Assistance—St. Thomas provides the services of Employment Services Elgin (ESE), a unique partnership with Fanshawe College and the Youth Employment Counselling Centre. ESE will assist new companies with many of the administrative tasks associated with start-up and staffing. Free services include the pre-screening of potential employees, the use of computers, office space, and other communication equipment, recruiting services, aptitude testing, and the provision of labour market information. ESE also provides information on funding programs for employers.
- Publications—The Economic development Corporation publishes an annual Industrial and Business Directory, a comprehensive Community Profile and a periodic newsletter.
- Elgin Business Resource Centre (EBRC) as a federal Community Futures Development Corporation, the EBRC finances new businesses and expansion, oversees the Small Business Enterprise Centre (SBEC) and the Innovation Centre for Entrepreneurs (ICE) business incubator, provides business services and referrals and funds economic development projects in St. Thomas and Elgin County.
- There are no Industrial Development Charges in the City of St. Thomas and Building Permit fees are capped at \$25,000.



Stratford

- The City does not levy a fee on industrial development and offers a graduated building permit fee for industrial construction.
- The City has developed a delegated site plan approval process to assist new businesses in navigating the government approval process.

Thunder Bay

- The Thunder Bay Community Economic Development Commission (CEDC) promotes business development, retention and expansion, entrepreneurial support, opportunity promotion and collection and assessment of key business data.
- The Thunder Bay & District Entrepreneur Centre located within CEDC's administration office provides seminars, workshops and free and confidential business counselling services for new and existing small businesses.
- Community Futures Development Corporation (CFDC) finances new businesses and expansions, provides business services and referrals and funds economic development projects in the Thunder Bay Census Metropolitan Area.
- Physician Recruitment

Timmins

- Services include site selection, exporting information, community statistics, demographics and assistance on government assistance programs
- The **Business Enterprise Centre** (BEC) provides a full range of business support (training, business plan development, advice, referrals, a business library, provincial registration of businesses, etc.).
- The City has formed a Community Development Committee which is comprised of a team of senior staff who
 meet weekly to deal with matters relating to land acquisitions/purchases, development proposals, special
 projects and are available to meet face-to-face with residents and business people to discuss issues and
 proposals relating to community development.
- **Timmins and Area Business Self-Help Office** offers a walk-in resource library of business information with a knowledgeable Business Consultant.
- Council has eliminated development charges in the City for all classes of development.

Toronto

- Economic Development manages **Enterprise Toronto** <u>www.enterprisetoronto.com</u>, a public-private alliance assisting entrepreneurs and small business. Its four business centres provide one-on-one assistance to those starting or growing an early stage business.
- Toronto cost-shares capital improvement in designated retail business districts and traditional employment areas.
- Toronto's Economic Development team provides specialized business knowledge and information on Toronto's key industry clusters



Vaughan

- Corporate Calling Program
- Economic Cluster Development
- Business Roundtables
- Economic Gardening Initiatives through the Vaughan Business Enterprise centre
- Ambassador Program
- Economic & Market Research Services
- Corporate Branding
- Marketing & Communications Services (e.g. website; collateral materials; newsletters)

Waterloo (Region)

 The Region coordinates an annual survey of all businesses in the community. This is done in conjunction with the lower tiers.

Welland

- Site Location
- Business Facilitation
- Venture Niagara
- Club 2000

Wellesley

- BizPal—provides a one stop shop for information required to do business in the Township
- Business Directory prepared and posted on website
- No development charges for commercial and industrial
- Wellesley and District Board of Trade has a Township staff liaison to provide or obtain information regarding business activities in the community

Whitby

- Information on available development sites, industrial and office properties
- Demographics and statistics relevant to businesses and investors
- An online Business Directory
- Corporate calls with the local business communities to learn about their products/services and their markets to assist in promoting them
- Staff also provide local businesses with information about <u>financial incentives</u>, new developments and <u>upcoming events</u>
- Organizing investment and trade support programs



Whitchurch-Stouffville

- Visitation Program
- **Rural Development Consultations** These are used to identify appropriate and realistic ways in which rural areas can participate in the Town's overall economic growth.
- General promotion for both business and tourism attraction. Continuous data collection and revisions to facilitate investment decisions in favour of Whitchurch-Stouffville.

Windsor

Economic Revitalization Community Improvement Plan (City-wide)

- Offers financial incentives in the form of a tax increment-based grants to new, existing and small businesses.
- Grants may be approved by City Council for up to 100% of the municipal property tax increase created by the project for up to 10 years after project completion

Windsor Essex Economic Development Corporation (WEEDC) is the lead economic development agency representing the Windsor-Essex Region and works to positively impact the Region by providing services including busiess attraction, retention, and expansion: small business and entrepreneurial development; and community development activities. WEEDC provides the following services

- Regional Economic Data
- Site Selection Property Search
- Assisting Windsor-Essex Region Companies to Expand Locally and Internationally
- Development Charges Exemptions
- There are no Industrial Development Charges in the City of Windsor

Windsor Essex Small Business Centre

- Source for small business information, guidance and professional advice on starting and operating a small business. Services provided include:
- Complimentary business information, consultations, business plan support, access to professionals, Business
 Resource Centre, research assistance, workshops/seminars and networking opportunities



Ajax

Municipal Property Acquisition, Investment and Partnership

 Rehabilitation of existing Town property, acquisition of property and public/private partnerships for rehabilitation of public or private lands

Grant

Reimbursement of 80% to 100% of development and building permit fees

DC Exemptions/Reductions

• Full exemption or reduction (50% to 75%) to encourage higher density and more intensive residential and mixed use developments

Parkland Dedication Reduction

 Provides relief in form of reduced parkland dedication requirements for medium and high density residential development

Exemption from Parking Requirements

Relief in the form of a reduction in the number of parking spaces required

Barrie

Loans, Grants, DC Exemptions, Tax Incremental, Financing

• The City of Barrie has implemented incentive programs in the City Centre Planning Area to encourage development and redevelopment in the Downtown and Allandale communities. The historic downtown core and former Village of Allandale together form two focal points at either end of Kempenfelt Bay. This area constitutes one of the City's primary mixed use intensification areas which generally corresponds with the Provincial Places to Grow Plan, Urban Growth Centre. The long term vision is to see the entire City Centre area grow and offer more opportunities for business, residents and lifestyle/culture. The Downtown Community Improvement Plan (CIP) and the Allandale CIP complement each other and offer a range of programs in the form of loans, grants and tax incremental financing. A development charge exemption is also in place in certain areas within the Downtown CIP and the Allandale CIP.

Financial Incentives – reduction in building permit fees, planning fees and Tax Incremental Financing

Georgian College Neighbourhood Strategy and Community Improvement Plan – applies to an area located within
a reasonable walking distance of the College and the strategy consists of 4 key elements: Safety and
Enforcement, Communication and Information Sharing, Land Use, Financial Incentives



Brampton

Downtown Development Corporation

- The Brampton Downtown Development Corporation (BDDC): a financially sustainable funded, semi-autonomous
 organization that has evolved from the existing Brampton Downtown Business Association (BDBA), and will have
 expanded powers pursuant to existing municipal legislation, namely: Community Development Corporation, BIA,
 Municipal Business Corporations legislation.
- The Brampton Downtown Development Corporation is the first Development Corporation of this kind in the Province of Ontario. After a 5-year process, the regulation was finally passed through Provincial Cabinet in April 2005. It is a new development tool that will have the capacity to undertake considerably more than the existing BIA is able to currently undertake as a Part III Corporation. This includes undertaking a program of grant making, and other promotion, improvement, development and redevelopment programs.
- Downtown and Queen Street Corridor CIP and Incentive Program
- DC Discounts on targeted non-retail ICI
- Cash in Lieu of Parking Waiver in the Downtown

Brockville

- Tax Increment Equivalent for Rehabilitation and Redevelopment (TIERR) Grant Program: The program provides a grant to owners of lands and buildings who undertake improvements or redevelopment that would result in an increased property assessment. The amount of the grant provided depends on the increase in the municipal portion of property taxes resulting from the improvements. The program offers a grant of 100% of the increase in municipal realty taxes paid annually for a maximum period of five (5) years.
- Residential and/or Commercial Conversion/Rehabilitation (RCCR) Grant Program: This program provides a
 grant to owners or tenants of buildings who choose to upgrade existing space on upper floors to create new or
 improved residential and/or commercial space in keeping with the original goals of the Downtown CIP. The
 program will provide the property owner or tenant with a grant equal to 50% of the costs for space converted or
 rehabilitated up to \$20,000 per property subject to the approval of the Planning Department,
- **Façade Improvement Grant Program:** This program provides a grant to owners or tenants of buildings who undertake restoration and/or rehabilitation of Program Area buildings in a fashion consistent with the original design or with the City's Urban Design Guidelines and the requirements of the Ontario Building Code.
 - The Façade Improvement Grant Program offers a grant of up to 50% of the total cost of façade improvements where a project has a value of more than \$2,000, to a maximum of \$10,000 per annum, per property, per façade. The number of front facades eligible for grant purposes is based on the number of "distinct facades".



Caledon

Exemption of development charges for the Caledon East Commercial Core Area and the Bolton Business Improvement Area (BIA)

The Town assists the Bolton Business Improvement Area (BIA) Board of Management by providing funds that are allocated to enhance the economic viability and competitiveness of the downtown core

Following extensive stakeholder consultation and input, Council approved a **Community Improvement Plans (CIP)** for Bolton and Caledon East. Its approval and implementation is a significant step toward fostering private/public partnerships in the municipality's highest-populated community.

The CIP is designed to remove barriers to the redevelopment and reinvestment in businesses and properties within the CIP area in Bolton. Together with the companion Urban Design Guidelines (UDG), a flexible, comprehensive and strategic framework for the municipality has been developed which will enable the Town to plan and finance development activities to use, reuse and restore lands, buildings and infrastructure in Bolton.

Cambridge

- **Building Revitalization Program** The City offers interest-free and partially forgivable loans (on a matching-share basis) for property improvements that focus on improving the street appearance of buildings and encourage structural and weather/waterproofing repairs. The City will lend up to \$20,000 per building, with partial loan forgiveness of up to 35% available. (A maximum of \$60,000 per property owner is available).
- Instead of entering into a loan arrangement with the City, the program can also be arranged so that the partially forgivable portion can be given as a grant.
- **Design Guide Program** This program offers grants for owners to retain professional assistance in designing property improvements. The City offers a \$750 grant for design assistance in the downtown core.
- Realty Tax Rebate Program— a three year program that provides a rebate of a percentage of the City's portion of the increase in City property taxes as a result of building improvements and/or new development. All properties in the core are eligible where the property improvements result in an increase in the City property taxes.
- Development Application Fee Waiver—no fees for applications under the Planning Act (Site Plan, Zone Change,
 Official Plan Amendment, Subdivision) for new residential development in the downtown core
- Building Permit and Sign Permit Fee Exemption—all properties in the core areas do not pay a fee for obtaining a building permit or permits for sign



Clarington

- Upgrade to Building Code Grant Program. Intended to assist property owners with the financing of building improvements required to bring existing older buildings into compliance with the current Ontario Building Code. It will provide a grant for up to 50% of the costs for eligible work per building to a maximum of \$5,000 per municipal street address or storefront. There is a maximum of \$45,000 per property owner for a building with multiple street addresses or storefronts.
- **Signage Program**. Assist business owners with financing the design and installation of new signage within the Community Improvement Plan area. Provides a grant equivalent to 50% of the cost, up to a maximum of \$2,000
- **Façade Improvement Grant Program.** Provides a grant for up to 50% of the costs for eligible work per building to a maximum of \$5,000 per municipal street address or storefront. There is a maximum of \$45,000 per property owner for a building with multiple street addresses or storefronts.
- Building Permit Grant Program: Provides a one time grant to offset the amount of the building permit fee to a maximum of \$3,000
- **Infill Project Grant Program:** Assist property owners within the Community Improvement Plan area with financing the cost of the development process. The program allows the Municipality of Clarington to provide a one time grant to offset the cost of the construction to a maximum of \$10,000 per property.

Greater Sudbury

- Designated a Community Improvement Area to allow the City to provide a **Tax Incremental Financing Scheme** to support downtown redevelopment or rehabilitation. This is a 10-year program whereby the maximum amount of the tax rebate shall not exceed the anticipated increase in municipal realty taxes as a direct result of the redevelopment. The rebate is on a declining basis whereby in year 1 it is equal to 100% of the municipal realty increase, declining 10% each year. The total amount of the rebate shall not exceed the costs of the property's rehabilitation.
- Elimination of development charges in the downtown core
- Permits the conversion of vacant commercial or retail space to residential uses without the requirement of providing parking. No zoning requirements for parking for commercial uses.



Guelph

- Major Downtown Activation Grant—this tax increment program is a grant equal to the increase of the
 estimated municipal property tax after the property is redeveloped for up to 10 years based on eligible costs.
 This program was introduced in 2012 and has been awarded to large scale residential and commercial
 redevelopments on under-utilized and vacant sites.
- **Façade Improvement Grant**—the Façade Improvement Grant program encourages business and property owners to improve the appearance of the streetscape, heritage properties and other buildings in Downtown Guelph. Eligible façade improvement projects may receive up to \$30,000 in matching funding.
- **Feasibility Study Grant**—the Feasibility Study Grant program promotes building redevelopment and rehabilitation. The grant assists business and property owners to determine if building renovations or upgrades are physically and financially feasible. Eligible study grants receive up to \$5,000 in matching funding.
- Minor Downtown Activation Grant—the Minor Downtown Activation Grant provides assistance with capital costs needed to convert or rehabilitate vacant and underused properties into new residential or commercial uses. This new program was introduced in 2012 and provides funding for up to 30 per cent of the capital costs to a maximum of \$120,000 per property.

Halton

• All of the local municipalities in Halton have active partnerships with Downtown Business Improvement Area Associations (BIA's) to maintain and improve Downtown areas. Burlington, Milton and Oakville have specific urban areas designated as Urban Growth Centres under the Provincial "Place to Grow" legislation and plans.



Hamilton

- The City of Hamilton offers financial incentive programs in the form of loans and grants to assist with various
 costs associated with the development/redevelopment of the downtown. Downtown development is exempt
 from development charges within a defined area. Additionally, there is a program to provide assistance to
 property owners within the 11 Citywide Business Improvement Areas for commercial
 property façade improvements.
- Hamilton Downtown Multi-Residential Property Investment Program—offers an interest free loan based on 25% of the costs-to-construct budget to a maximum of \$5 million per development
- The Gore Building Improvement Grant Program—available to owners and authorized tenants of properties
 fronting on King Street East between James and Catharine Street around Gore Park. It offers a matching grant to
 a maximum of \$50,000 for building improvements.
- **Development Charges**—90% of City and Go Transit Development Charges are waived in the Downtown Hamilton Community Improvement Project Area otherwise payable, after all other credits and exemptions are considered.

Other Programs

- Hamilton Tax Increment Grant Program
- Office Tenancy Assistance Program
- Commercial Corridor Housing Loan and Grant Program
- Commercial Façade Property Improvement Grant Program
- Hamilton Heritage Property Grant Program
- Hamilton Community Heritage Fund Loan Program
- Business Improvement Area Commercial Property Improvement Grant Program
- Hamilton Heritage Conservation Grant Program

Innisfil

The Town of Innisfil has recently launched a Community Improvement Plan for the neighbourhood of Cookstown.

- Façade, Building and Signage Improvement Grant
- Accessibility Improvement Grant
- Building Code Compliance Grant
- Landscaping and Property Improvement Grant
- Building Permit and Planning Application Fee Rebate Program
- Tax Increment Equivalent Grant Program

Kitchener

- Startup Landing Pad Program-Leasehold Improvements— Maximum grant \$20,000 per eligible floor per municipal street address.
- Startup Landing Pad Program—Accessibility Improvements— maximum grant \$40,000 per eligible municipal street address
- Façade Improvement Grant Program- maximum grant \$10,000 per store front.



Lakeshore

- **DC Charges Grant Back** eligible properties could receive a grant for a portion or all of the development charges for certain classes of development when developing underutilized sites and redevelopment on commercial and mixed use properties in the downtown area.
- **Exemption from Parking**—where there are improvements, and or a change in use to an existing commercial building in the downtown area
- Façade Improvement Grant—up to 50% of renovation costs to a maximum of \$5,000
- **Public Art Grant**—up to a maximum of \$1,000 to promote community spirit and vibrancy in the downtown area.
- **Property Tax Increment Grant**—Traditional / historic downtown area and waterfront district: A program to provide grants that would offset increases in municipal property taxes that are as a result of an increase in assessment, due to redevelopment in the traditional downtown area and waterfront district.

London

- Façade Improvement Loan Program assists Downtown property owners interested in improving their building façade. May be eligible for a ten-year interest-free loan up to a maximum of \$25,000 or half the value of the façade improvements being proposed.
- **Upgrade to Building Code Loan Program** assists Downtown property owners with interior improvements that relate to Fire and Building Code requirements. May be eligible for a ten-year interest-free loan up to a maximum of \$50,000, or half the value of the work proposed.
- Forgivable Façade Restoration Loan Program
- Forgivable Upgrade to Building Code Loan Program
- Tax Grant Program



Newmarket

- Façade Improvements & Restoration Program The grant program will see property owners receive a matching
 grant of up to 50% of eligible costs to a maximum of \$15,000 per property, except for corner and laneway
 properties which shall be eligible to receive a matching grant of up to 50% of eligible costs to a maximum of
 \$20,000 per property.
- The **Project Feasibility Study Program** is intended to undertake studies necessary to determine project feasibility be they adaptive re-uses of existing facilities or complete redevelopment projects in the Community Improvement Plan. This program applies to all properties within the CIP.
- The grant program will see property owners receive matching grants of up to 50% of eligible costs to a maximum of \$10,000 per property.
- The **Interior Renovation and Improvement Program** is intended to promote upgrading of and improvement to the interior of deteriorated or functionally obsolete buildings in order that they may be brought into compliance with the Building Code and the Fire Code. Grant program provides property owners with a matching grant of up to 50% of eligible costs to a maximum of \$15,000 per property.
- The **Business Sign Program** This program is directed at commercial and industrial properties within the CIP area to update their signs consistent with the neighbourhood. The grant program will provide property owners or business tenants up to 50% of eligible costs to a maximum of \$2,500 per business.
- The Redevelopment and Rehabilitation Tax Incremental Program is intended to provide financial incentives in the form of grants to property owners who undertake appropriate redevelopment of properties that increases property assessment resulting in increased Town property taxes. This program will function as an annual grant for up to 10 years equivalent to a portion of the tax increase the property will experience as a result of the improvement/redevelopment.
- Residential Conversion and Intensification Program The loan program will provide property owners with an
 interest-free loan to pay for up to 50% of eligible costs to a maximum of \$100,000 of the conversion of
 commercial/industrial space to residential units and construction of new units on vacant land or as part of an
 existing structure along Main Street.
- Parking Requirement Program. Allows for relief or reduction or waiving of standard parking requirements.



Niagara Falls

- **Development Charge Exemption Program** will provide a financial incentive in the form of an exemption from payment of 75% of the City development charge on residential, commercial and mixed use development and redevelopment projects that create additional residential units and/or commercial space.
- **Residential Loan Program** 0% interest loan based on \$20 per sq. ft. of habitable residential space constructed to a maximum of \$20,000 per residential unit created.
- **Commercial Building Loan and Façade Grant** 0% interest loan equal to 50% of the cost of building maintenance and improvements to a maximum loan of \$15,000 per property.
- **Revitalization Grant Program** annual grant equivalent to 80% of the increase in City property taxes for first 5 years, 60% in years 6 and 7, 40% in year 8, and 20% in years 9 and 10. Building renovations, additions and new construction

North Bay

- **Downtown Community Improvement Plan** provides funding in the form of both grants and interest free loans to either building or business owners for façade/leasehold improvements, feasibility studies and the revitalization/redevelopment of buildings. Grants of up to \$15,000 and interest free loans of up to \$50,000.
- Municipal tax assistance over 10 years. In the first 5 years, all taxes related to the increased assessment are rebated. In years 6 to 10 the City rebates 80%, then 60%, 40%, 20% in year 9 and in year 10 the taxpayer receives no rebates.
- Airport Community Improvement Plan (ACIP) Municipal Fee Rebate Program including those related to
 Planning, Legal and Building permits, a Municipal Tax assistance Program providing 100% relief in year one of the
 increased assessed value of the improvement, 66% in year two and 33% in year three, and a 50% Landfill Tipping
 Fee reduction to \$10/tonne



Orillia

• **Downtown Façade Improvement Programme**—this grant encourages the improvement of downtown facades to beautify and attract shoppers to the downtown core.

Oshawa

- **Façade Improvement Loan Program**—designed to help property owners finance building façade improvements, this interest-free loan program provides funding up to \$15,000 per municipal address, to a maximum of \$45,000 per property owner.
- **Residential Development Charge Grant Program**—The City of Oshawa may provide a grant towards the amount of the applicable City of Oshawa Development Charges payable for residential development within the Downtown Shoulder Area Renaissance Community Improvement Area.
- City of Oshawa University and College Area Renaissance Community Improvement Increased Assessment Grant—The City may provide a grant, on a sliding scale for part or all of the increase in City taxes attributable to the improvement of a building and/or redevelopment of a property located within this area.

Ottawa

The City of Ottawa offers the following incentives:

- No development charges for residential construction in the Central Area and Centretown
- Reduced parking requirements for mixed use development on selected downtown streets
- Expedited development approval process

Penetanguishene

- **Downtown Improvement Committee**—The Downtown Improvement Committee is an advisory committee reporting to the Planning & Development Section Committee of Council. The mandate for the Downtown Improvement Committee is to maintain and increase the commercial/tourism tax base in the Downtown Improvement Area of the Town of Penetanguishene.
- **Façade Improvement Program**—Financial incentives are provided to businesses located within the Downtown Improvement Area for the purpose of encouraging aesthetic improvements to the storefronts.
- **Heritage Property Tax Rebate Program**—As a Town with a lot of history, several properties are eligible for designation under the *Ontario Heritage Act*. The Town offers a tax rebate program to encourage the protection and maintenance of these eligible heritage properties.
- **Rejuvenate, Refresh Downtown Penetanguishene Program**—This newly launched program is about rallying downtown businesses to work together to help each other paint their business facades. Local merchants sign up for the program with a commitment to volunteer in painting other businesses, and in return they are able to access paint and supplies at cost.



Peterborough

- All properties in the Downtown commercial core and the waterfront commercial sub areas. DC's are also waived for the re-development of existing buildings in the City's Central Area.
- Properties in the Central Area that are designated under the Ontario Heritage Act qualify, as of right, under the Heritage Tax Rebate Program (20% rebate for Commercial and 40% for Residential)
- The Façade Improvement Grant Program would provide grants to property owners who rehabilitate and improve the facades (including signs) of buildings within the Central Area Target Area. Façades will include rear facing facades where it has high public visibility.

Pickering

Direct marketing to promote specific developments and targeted sectors.

Port Colborne

- Refunds of the taxes for up to 10 years for City municipal purposes on all improved residential and commercial properties in the Community Improvement Plan Areas.
- Loans of up to \$1,000 per project for design projects and up to \$10,000 per project for improvement projects for commercial facades
- Exemptions for the creation of new residential or commercial units of building and planning fees as well as an exemption of parkland dedication fees and parking and loading space requirements

Quinte West

- Planning and Design one-time grant of 50% to a maximum of \$1,000 toward cost of preparation of architectural plans for building façade improvements. Also, one-time similar grant of 50% (maximum \$1,000) for cost of preparation of a site plan. The City may provide a grant equivalent to the amount of the applicable Development Charge.
- **Building Façade Improvements** one-time grant of 50% to a maximum of \$5,000 of the costs to improve building façade. Secondary grant for improvements to each exterior side and rear of buildings, where building fronts onto a street, river or public area to a maximum of \$5,000. The City will provide a grant equal to the amount of the property tax increases, as a result from the development, for up to a maximum of three years.
- Improved Signage grant of 50% to a maximum of \$1,000.
- Landscaping and Property Improvement grant of 50% to a maximum of \$1,000 for improving landscape between parking areas and the roadway.
- **Building Retrofit Program** 50% no interest matching loan to a maximum of \$5,000 for the purpose of bringing buildings up to the minimum standards of the Building Code and Fire Codes.

Richmond Hill

• The City provides a façade matching interest free program of up to \$10,000 for downtown properties.



Sarnia

- The City provides grants to property owners who undertake renovations/rehabilitation to their properties that result in an increase in their assessment and a corresponding increase in their taxes. The grant is equal to any increase in taxes paid as a result of the work being done. The grant is available for a period of 10 years for non-heritage properties. The grant is 100% of actual tax increases as a result of increased assessment in years 1-8, decreasing to 75% in year 9 and 50% in year 10.
- Loans are available to a maximum of \$20,000 per storefront or the total cost per storefront of the proposed eligible improvements, whichever is the less, to a maximum of \$60,000 per property. Interest will be charged at one half the prime rate of the City's banker at the time of the application. Term is open not to exceed 10 years

Sault Ste. Marie

- No City Development Charges.
- Economic Development Fund (\$500,000/year) for sector specific industry infrastructure and community projects.

St. Thomas

 The City operates a Community Improvement Program whereby grants, interest-free loans, financial aid for façade and residential improvements and the waiving of building permit fees are offered to pre-approved applicants.

Thorold

• Façade Improvement Grant Program – grants will be available for the Downtown Thorold Area equal to 50% of the eligible costs to a maximum of \$10,000 per building.

Thunder Bay

- Core Area Rehabilitation & Redevelopment Grant Program eligible property owners can receive a grant equal to 100% of any increase in municipal taxes that result from the re-assessment of improved property for a tenyear period.
- Core Area Façade Loan Improvement Program eligible property owners can receive interest-free loans, amortized over 10 years for 50% of the cost to improve the exterior facades of buildings to a maximum of \$15,000 per loan.
- Amendments to the Central Business District Zones (CBD) now allow for an increased number of uses within the
 city's downtown areas. It also alters various standards such as yard, frontage and parking requirements in an
 effort to facilitate positive development.

Timmins

A Community Improvement Plan for the downtown core areas of the City is currently underway and will identify a variety of incentive programs to encourage investment and improvements.



Toronto

Supplementary programs in Streetscape Improvement, Commercial Facade Improvement, Banner and Mural,
 Commercial Research, and Community Festivals and Special Events are also offered.

Vaughan

• Kleinburg / Area Specific Programs (KEDS) – completed in June 2011 to assist Kleinburg-area merchants and the Business Improvement Area (BIA) to revitalize main street.

Waterloo

• The City has a façade program that provides up to \$15,000 in interest free loans.

Welland

- **Façade Improvement Loan Program**. Provides assistance to rehabilitate and improve facades of commercial buildings in the Downtown Community Improvement Area. The loan covers 50% of the eligible improvement costs to a maximum of \$15,000 per municipal address.
- Residential DC exemptions in the downtown
- Refunding most planning and building permit fees and parkland dedication fees. Assistance will be 50% for
 projects other than those creating new residential units and 100% for new residential rentals.
- Interest free loans to pay for conversion of existing commercial space to residential units and the construction of new units on vacant land. The maximum loan amount is to be calculated based on \$10 per square foot of habitable space, with a maximum term of 10 years.
- This program promotes the redevelopment and rehabilitation of the downtown by removing the financial disincentive of increased property taxes associated with redevelopment in the short term. The municipality will give grants equivalent to a portion of the property tax increase for a period not to exceed 10 years (80% in year 1 and 2, 70% in year 3 and 4, etc.)
- Waiving or reduction in residential parking requirements for improvements or change of use to existing buildings and additions or new building construction as set out in the Zoning by-law.



Whitby

- Façade Grant Program in place since 2005 a minimum investment of \$10,000 will result in a \$5,000 grant for approved items. Applicants can also receive a grant for up to \$1,500 for architectural, engineering and design fees associated with an approved façade grant.
- The Town of Whitby offers a **Heritage Tax Rebate Program**. This applies to the heritage portion of properties that are designated as having cultural heritage value or interest under Part IV of the Ontario Heritage Act (an individual property designation).
- Properties that are designated within a heritage conservation district designated under Part IV of the Ontario Heritage Act, such as Brooklin's Heritage Conservation District, and rated as having excellent, very good, or good heritage value in the heritage district inventory are also eligible for the heritage property tax rebate.
- The amount of the annual property tax rebate is 40 percent on the eligible portion of the property (historical portion) for the Town and school board share of the property taxes. The Region of Durham is not currently participating in this program.

Whitchurch-Stouffville

• **Downtown Community Improvement Program** – aims to revitalize the downtown area restoring the 'country town' feel and centrality to the community. The program has been designed to brand the downtown area, and create an atmosphere that encourages the consumer to visit and stay longer in downtown Stouffville.

Windsor

- Development Feasibility Rebate Program—eligible projects, grant of up to 50% to max. of \$20,000 per property
- Parkland Dedication Fee Rebate Program 100 % grant
- Property Improvement Rebate Grant Program tax rebates of up to \$200,00 are available
- Commercial Façade Improvement Program grant of 50% to maximum of \$15,000
- Development Charges and Building Fee Rebate Grant Program rebate of up to 100% of eligible costs for development charges and building fees
- Sale of City Land at Less Than Market Value sold to developers at less than market value
- Downtown Windsor BIA—Façade Improvement Grant grant of up to 50% of eligible costs to a maximum of \$10,000 or \$15,000 for corner properties.
- Residential Development Charge Reduced Rates percentage based on specific area 25% Area 1, 50% Area 2, 75% Area 3



A "Brownfield site" is considered to be a property with or without buildings or structures, having a history of either industrial or commercial uses and which, as a result of these uses, has become environmentally contaminated under circumstances where there is no reasonable prospect that the remediation of such contamination will be accomplished solely by the private sector. Brownfields are viewed by many as opportunities for revitalizing urban communities. Some of the advantages of Brownfield Redevelopment include:

- Revitalization of the downtown core and surrounding neighbourhoods
- More effective use of existing municipal infrastructure
- Reduction in pressure for suburban expansion
- Clean-up of environmentally contaminated sites
- Increased tax revenue
- Create jobs
- Improve the overall liveability of urban neighbourhoods



Brockville

Tax Increment Equivalent Grant (TIEG): The grant is equivalent to 70% of the municipal portion of the increase in property tax which is generated through redevelopment, payable for a maximum of ten (10) years, or until the grant equals total eligible costs.

Brownfield Financial Tax Incentive program (BFTIP): Brownfields property tax cancellation may include both the municipal portion of property tax as well as the provincial education portion of property taxes. The application of this program is limited to cancellation of the increase in property tax arising from the remediation and redevelopment of major development sites.

Environmental Site Assessment (ESA) Grant Program: The aim of the program is to provide assistance to further specify the extent and nature of environmental contamination through part-funding of Phase II ESA and Phase III ESA (Remedial Action Plan). The program will reimburse the owner for costs associated with eligible studies with a maximum individual grant of \$15,000 or 50% of the cost of ESA, whichever is less, and a maximum assistance per property of 2 studies per property, to a maximum of \$25,000 per property.

Brownfield Building Permit Fees Grant Program: Assistance is in the form of a grant paid against building permit fees payable for each project. The grant may be less than 100% and in all cases is limited by the 100% cap or total eligible cost, whichever is less.

Caledon

Environmental Study Grant Program offers grants to eligible property owners for the completion of Phase II Environmental Site Assessment (ESA), a Phase III ESA, Remedial Work Plan, and/or Risk Assessment Plan for properties that are within the designated **Community Improvement Project Area for Bolton.**

Cambridge

Opportunities are available to potential purchasers of contaminated sites to cancel a portion of all outstanding taxes. It may be possible to receive a Development Charges credit equal to the restoration costs of the property (not to exceed the total development Charges payable to the City on the project)

Clarington

No development charge shall be imposed with respect to developments or portions of developments that result in the addition of a single unit within the existing footprint.



Greater Sudbury

The CGS Brownfield Strategy and Community Improvement Plan is designed to help overcome barriers to redevelopment by:

Implementing a new failed tax sale procedure to address arrears and ownership;

Making four financial incentive programs available to help reduce upfront costs;

Calling for a brownfield marketing strategy to better attract interest and investment; and,

Setting the stage for continued local awareness and capacity building.

Four financial incentive programs are available under the Brownfield Strategy and Community Improvement Plan to help reduce upfront costs associated with remediation, reuse and redevelopment. These are the Tax Assistance Program, the Landfill Tipping Fee Rebate Program, the Planning and Building Permit Fee Rebate Program, and the Tax Increment Equivalent Grant Program.

Guelph

- City of Guelph Brownfield Strategy
- City of Guelph Brownfield Redevelopment Community Improvement Plan
- Environmental Study Grant Program
- Tax Increment-Based Grant Application Program
- Tax Assistance and Tax Arrears Cancellation Policy

Hamilton

Environmental Programs—The **Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan** is a comprehensive set of programs designed to encourage and promote brownfield redevelopment. Most ERASE programs are available in the entire urban area of the City of Hamilton.

- ERASE Redevelopment Grant Program (ERG)
- ERASE Development Charge Reduction Option
- ERASE Education Tax Assistance Program
- ERASE Municipal Acquisition and Partnership Program
- ERASE Study Grant Program
- LEED Grant Program
- Downtown/West Harbourfront Remediation Loan Program

Innisfil

Barrie Road Community Improvement Plan—Developed to stimulate high quality redevelopment along the Barrie Road corridor, this CIP features a property improvement tax grant program.



Kitchener

The City in conjunction with the Region of Waterloo have a Brownfield Financial Incentive Program. They include a series of financial incentives that will assist property owners and developers with costs associated with the environmental investigation, remediation and ultimate redevelopment of brownfield sites

London

Community Improvement Plan for Brownfield Incentives: Property Tax Assistance Program; Development Charge Rebate Program; Tax Increment Equivalent Grant Program; Green Municipal Fund Program

Niagara Falls

Brownfields Development Charge Exemption Program – Region's Development Charge Waiver/Exemption Program exempts a development from 75% of the Regional development charge if it is in a downtown, surrounding built-up urban area or brownfield area. Up to an additional 25% development charge exemption is provided depending on the Inclusion of Smart Growth principles into the proposed development.

North Bay

The plan sets out various incentive programs including Building Permit, Planning and Legal Fee Rebates, Exemption from Development Charges, Tipping Fee Reduction, Environmental Study Grant Program and Tax Increment Financing (TIF) rebate.

Orillia

The **Barrier Road Improvement Corridor CIP** was adopted by Council in 2003. The primary funding program (development incentive) offered is the "Property Improvement Tax Grant Program". The Program provides eligible property owners with a grant equivalent to the portion of the property tax increase which results from the increase in property value following remediation.

The **Downtown Tomorrow Community Improvement Plan**—"Downtown Tomorrow, Linking Orillia's Core to the Water" study, dated September 17, 2012, identifies the creation of a new Community Improvement Plan as a key component of achieving the first Goal of the Plan, that being to increase the residential population within the downtown area. The proposed CIP would be intended to provide the broadest range of financial incentives designed to facilitate private sector investment. A Draft RFP for the new CIP has been prepared and is anticipated to be released in the spring of 2015.



Oshawa

Brownfields Property Tax Cancellation Program—is intended to provide incentives to encourage the rehabilitation of brownfield sites by utilizing the tax cancellation provisions under section 365.1 of the Municipal Act, 2001. The City may also apply to the Region of Durham for regional property tax assistance, and to the Province for matching education property tax assistance.

City of Oshawa Brownfields Redevelopment Grant Program—starts after the Brownfields Tax Cancellation Program ends and will provide an annual City grant to property owners who undertake redevelopment of their properties in the Community Improvement Project Area that will result in an increase in assessment. The program also serves to encourage re-development that may not otherwise occur on lands that have undergone or require site remediation as confirmed in a Phase II Environmental Site Assessment.

Thorold

A property tax assistance that provides for the exemption of up to 100% of taxes levied, subject to budget consideration, for the period immediately following the approval of the Property Tax Assistance By-Law and continuing during the Rehabilitation Period and Development Period.

Windsor

- Feasibility Study Grant Program 50% of cost of study, maximum \$7,500
- Environmental Site Assessment Grant Program 50% to maximum \$15,000 per study, maximum 2 studies per property/project, maximum \$25,000 per property/project
- Brownfields Tax Assistance Program cancellation of municipal and education property tax increase for up to 3 years
- **Brownfields Rehabilitation Grant Program** 70% (no LEED certification) or 100% (any LEED certification) of the municipal property tax increase for up to 10 years after project completion.
- **Brownfields Development Charge Exemption Program** up to 60% reduction of development charge payable on a brownfield site approved under the Brownfields Rehabilitation Program.



Industrial Parks

| | | Size | Price Per Acre | | | |
|------------------|---------------------------------------|--------------|----------------|----|---------|----------------|
| Municipality | Industrial Park | Acres | High | | Low | Ownership |
| Ajax | Salem Road Business Park | 71 | \$ 395,000 | \$ | 395,000 | Private |
| | Ajax Business Park | 20 | \$ 285,000 | \$ | 285,000 | Private |
| Aurora | Aurora Gateway Business Park | 81 | N/A | | N/A | Private |
| | Aurora South Industrial | 14 | \$ 275,000 | \$ | 175,000 | Private |
| | Industrial Parkway North | 38 | 275000 | | 175000 | Private |
| | Hallgrove Business Park | 48 | \$ 500,000 | \$ | 425,000 | Private |
| | Aurora Business Park | 88 | N/A | | N/A | Public |
| Barrie | Mapleview West Industrial Park | | \$ 250,000 | \$ | 250,000 | Public |
| | South Industrial Park (easterly) | 43 | \$ 145,000 | \$ | 90,000 | Public |
| Belleville | North-East | 150 | 40000 | \$ | 20,000 | Public/Private |
| | North-West | 25 | N/A | | N/A | Private |
| Brampton | Multiple | N/A | \$ 220,000 | \$ | 99,000 | N/A |
| Brockville | City owned | 45 | 60000 | | 30000 | Public |
| | private | 35 | \$ 100,000 | \$ | 60,000 | Private |
| Caledon | Bolton Industrial Park | 300 | 550000 | | 300000 | Private |
| | Tullamore Industrial Park | 116 | \$ 550,000 | \$ | 300,000 | Private |
| | Mayfield West - Kennedy Road | 326 | 550000 | | 300000 | Private |
| | Victoria Business Park | 79 | \$ 425,000 | \$ | 275,000 | Private |
| Cambridge | Cambridge Business Park | 850 | 145000 | | 145000 | Public |
| - | L. G. Lowell Park | 1,300 | \$ 145,000 | \$ | 145,000 | Public/Private |
| | Eastern Industrial Park | 300 | N/A | | N/A | Private |
| Clarington | Clarington Science Park | 352 | N/A | | N/A | Private |
| | Clarington Energy Park | 318 | N/A | | N/A | Private |
| East Gwillimbury | Bales Drive Industrial Park | 100 | N/A | | N/A | Private |
| | Mount Albert | 48 | N/A | | N/A | Public/Private |
| | Holland Landing South | 212 | N/A | | N/A | Private |
| | Green Lane East | 94 | N/A | | N/A | Private |
| | Queensville | 954 | N/A | | N/A | Private |
| Greater Sudbury | Valley East | 15 | 115000 | | N/A | Public |
| | Radisson Industrial Park | 40 | \$ 115,000 | | N/A | Private |
| | City - West End | 20 | 90000 | | N/A | Private |
| | City - East End | 60 | \$ 225,000 | | N/A | Private |
| | City - South End | 40 | 225000 | | N/A | Private |
| Guelph | Hanlon Creek Business Park Ph. 1 | 73 | \$ 325,000 | \$ | 275,000 | Public/Private |
| | Hanlon Creek Business Park Ph. 2 | 125 | 475000 | | 325000 | Public/Private |
| | Rona(Southgate) Business Park | 48 | \$ 283,000 | \$ | 283,000 | Private |
| | Industrial Equities (Southgate) Ph. 1 | 24 | 260000 | | 260000 | Private |
| | Industrial Equities (Southgate) Ph. 2 | 98 | \$ 260,000 | \$ | 260,000 | Private |
| Halton | over 2000 net Ha of employment lands | in privately | Oakville, | | 400000 | Private |
| | | | Milton, | \$ | 300,000 | Private |



Industrial Parks

| | | Size | Price Per Acre | | | |
|----------------|---------------------------------------|-------|----------------|----|---------|----------------|
| Municipality | Industrial Park | Acres | High | | Low | Ownership |
| Hamilton | Ancaster Industrial Park | 660 | N/A | | N/A | Public/Private |
| | Airport Business Park | 735 | N/A | | N/A | Public/Private |
| | Bayfront Industrial Park | 3,700 | N/A | | N/A | Public/Private |
| | East Hamilton Industrial Park | 560 | N/A | | N/A | Private |
| | Flamborough Business Park | 630 | N/A | | N/A | Private |
| | Redhill North Business Park | 710 | N/A | | N/A | Private |
| | Redhill South Business Park | 980 | N/A | | N/A | Public/Private |
| | Stoney Creek Industrial Business Park | 1,856 | N/A | | N/A | Private |
| Hanover | | 4 | \$ 25,000 | \$ | 20,000 | Public |
| Innisfil | Innisfil Heights | 320 | N/A | | N/A | Private |
| King | 27-9 Business Park - Schomberg | 22 | \$ 500,000 | \$ | 450,000 | Private |
| Kingsville | | 36 | N/A | | N/A | Private |
| Kingston | Cataraqui Estate Business Park | 61 | \$ 130,000 | \$ | 90,000 | Public |
| | Clyde and Alcan Industrial Parks | 9 | \$ 65,000 | \$ | 65,000 | Public |
| | St. Lawrence Business Park | 53 | \$ 110,000 | \$ | 85,000 | Public |
| Kitchener | 4 industrial parks | N/A | N/A | | N/A | N/A |
| Lambton Shores | Town of Forest | 93 | 6000 | | 6000 | Public |
| London | Innovation Park | 201 | \$ 75,000 | \$ | 75,000 | Public |
| | Trafalgar Industrial Park | 12 | \$ 75,000 | \$ | 65,000 | Public |
| | Skyway Industrial - Phase II | 36 | \$ 75,000 | \$ | 65,000 | Public |
| | River Road | 14 | \$ 75,000 | \$ | 65,000 | Public |
| Markham | serviced and market ready - | 601 | \$ 575 | \$ | 726 | Private |
| Meaford | | 1 | \$80,000 | \$ | 80,000 | Public |
| Mississauga | Northeast Business District | 555 | N/A | | N/A | Private |
| | Airport Corporate Centre | 110 | N/A | | N/A | Private |
| | Gateway Business District | 552 | N/A | | N/A | Private |
| | Western Business Park | 130 | N/A | | N/A | Private |
| | Meadowvale Business Park | 648 | N/A | | N/A | Private |
| Newmarket | Newmarket Industrial Business | 48 | N/A | | N/A | Private |
| | Mulock Drive/Harry Walker Parkway | 9 | \$ 450,000 | \$ | 400,000 | Public |
| Niagara Falls | Montrose Business Park | 100 | \$ 40,000 | \$ | 20,000 | |
| - C | Muller | 62 | \$ 100,000 | | • | Private |
| | Stanley Industrial | 15 | N/A | | | Private |
| North Bay | Gateway Business Park | 112 | \$ 20,000 | \$ | | Public |
| , | Airport Industrial Park | 120 | N/A | | | Public |
| Orillia | West Orillia Employment Park | 150 | N/A | | | Public |
| Oshawa | Northwoods Industrial Park | 100 | N/A | | • | Private |
| | Colonel Sam Business Park | 28 | N/A | | • | Private |
| Ottawa | Orleans Industrial Parks | 1,100 | \$ 100,000 | \$ | | Public/Private |
| | Kanata South Business Park | 300 | \$ 120,000 | \$ | | Public/Private |
| | Hawthorne Business Park | 200 | \$ 110,000 | \$ | | Public/Private |



Industrial Parks

| | | Size | Price Per Acre | | | | |
|------------------------|-------------------------------------|--------|----------------|-------------|-----|-------------|----------------|
| Municipality | Industrial Park | Acres | High | | | Low | Ownership |
| Penetanguishene | | 72 | | N/A | | N/A | Public/Private |
| Peterborough | Major Bennett Industrial Park | 100 | \$ | 40,000 | | | Public |
| o o | Peterborough Industrial Park | 50 | \$ | 40,000 | | - | Public |
| Pickering | Brock Road Industrial Area | 400 | | Avg. \$300k | | | Private |
| | White Road Prestige Industrial Park | N/A | | _ | 350 |)k - \$400k | |
| Port Colborne | Loyalist Industrial Park | 85 | \$ | | | 21,000 | |
| | Babcock & Wilcox Property | 328 | | N/A | | - | Private |
| | Highway 140 Industrial Area | 200 | | N/A | | | Public/Private |
| Prince Edward County | Phase 2 | 18 | \$ | | \$ | | Public/Private |
| Quinte West | Located in Trenton Ward | 125 | \$ | 35,000 | \$ | 35,000 | Public |
| Richmond Hill | Beaver Creek Business Park | 614 | \$ | 600,000 | \$ | 450,000 | Private |
| | Headford business Park | 433 | \$ | 600,000 | \$ | 450,000 | |
| Sarnia | Sarnia 402 Business Park | 85 | \$ | 70,000 | \$ | 50,000 | Public |
| | Sarnia Business & Research Park | 180 | \$ | 70,000 | \$ | 50,000 | Public |
| Saugeen Shores | | | \$ | 50,000 | \$ | 50,000 | Public |
| Sault Ste. Marie | Yates Industrial Park | 60 | \$ | 25,000 | \$ | 25,000 | Public |
| | Base Line Industrial Park | 35 | \$ | 25,000 | \$ | 25,000 | Public |
| | Great Northern Industrial Park | N/A | \$ | 80,000 | \$ | 60,000 | Private |
| | GNR/Sargin | 75 | \$ | 75,000 | \$ | 75,000 | Private |
| | Essar Steel Algoma | 70 | | N/A | | N/A | Private |
| St. Catharines | Bunting East Industrial | 320 | | N/A | | N/A | Private |
| | Port Weller Industrial | 219 | | N/A | | N/A | Private |
| | Louth Industrial | 451 | | N/A | | N/A | Private |
| | Bunting Industrial Park | 260 | | N/A | | N/A | Private |
| | Glendale Industrial Park | 222 | | N/A | | N/A | Private |
| St. Thomas | Highbury Industrial Park | 96 | | 45000 | | 35000 | Public |
| | Other Lands | 54 | \$ | 45,000 | \$ | 35,000 | Public |
| Stratford | City owned | 152 | \$ | 100,000 | \$ | 75,000 | Public |
| | Privately owned | 359 | \$ | 175,000 | \$ | 100,000 | Private |
| | Wright Business Park | 12 | \$ | 100,000 | \$ | 75,000 | Public |
| | Crane Avenue | 23 | \$ | 75,000 | \$ | 75,000 | Public |
| Thunder Bay | Balmoral IV Business Park | 39 | | N/A | | N/A | Private |
| | Innova Business Park | 71 | \$ | 93,951 | \$ | 64,770 | Public |
| Timmins | Noronta Industrial Park | 4 | \$ | 35,000 | | N/A | Public |
| | Private Property | 10,000 | | N/A | | N/A | Private |
| Vaughan | Vaughan Enterprise Zone | 1,679 | \$ | 1,000,000 | \$ | 550,000 | Private |
| | Vaughan Metropolitan Centre | 741 | \$ | 1,000,000 | \$ | 1,000,000 | Private |
| | Highway 400 North Expansion Area | 1,065 | \$ | 1,000,000 | \$ | 550,000 | Private |
| Wellesley | 1420 Hutchison Road | 2 | | N/A | | N/A | Public |
| Whitby | Durham Business Centre | 45 | \$ | 250,000 | \$ | 200,000 | Private |
| | Thickson Woods Business Park | 30 | \$ | 180,000 | \$ | 100,000 | Private |
| | Hopkins | 30 | \$ | 200,000 | \$ | 125,000 | Private |
| Whitchurch-Stouffville | Stouffville | 497 | | N/A | | N/A | Private |
| | Vandorf | 12 | | N/A | | N/A | Private |
| | Gormley | 251 | | N/A | | N/A | Private |
| | Cardico | N/A | | N/A | | N/A | Private |
| Windsor | Twin Oaks Business Park | 9 | \$ | 130,000 | \$ | 65,000 | Public |